	Bus Area	December Actual YE	December Budget YE	December YE Var
10 Northern States Power - MN	Energy Supply	132,897	115,859	17,038
,	Distribution Operations	188,884	177,400	11,484
	Gas Systems	69,037	54,612	14,425
JF	Transmission	342,772	336,299	6,473
	Operations Services	2	0	2
	Nuclear Generation Bus Area	339,068	311,910	27,158
*	Corporate Services	87,405	90,070	(2,665)
	General Counsel	473	652	(179)
10 Northern States Power - MN Total	我是四世纪念。我是一种,他是一种是一种是一种。 第15章	1,160,539	1,086,802	73,736

	Year End Deviation
Nuclear Generation	
MT - Pump related projects - primarily recirc pump water heat exchanger unanticipated project	415
MT - Spare Circulating water pump - 2014 emergent project	586
MT - Replace IMUX front end processor - higher engineering and construction costs than anticipated	420
MT - Met Tower lightning project - higher project costs resulting from engineering delays & IT interface issues	499
MT - Reliability - Other	(446)
MT - EPU - licensing & MELLLA+ testing taking longer than anticipated	1,133
MT - EPU - Capital Reallocation	(5,146)
PI - Dry Cask Storage - Capital reallocation	(1,213)
PI - Dry Cask Storage - Cost underruns	(1,563)
PI - Improvements - Capital reallocation	96
PI - Improvements - Other - primarily due to control room recorder lower engineering costs partially offset by Przr PROV air accumulators and turbine oil reserve	oir (180)
PI - Mandated Compliance - Capital reallocation	420
PI - License Renewal - electrical engineering estimates too low	2,938
PI - Fukushima - higher costs than anticipated	136
PI - NFPA 805 Modifications - Unanticipated U1 RCP seal replacement	1,725
PI - HELB/Heat-up Modifications - delayed capitalization determinations	(678)
PI - NFPA 805 fire Model	244
PI - Mandated Compliance - Other	(961)
PI - Facilities & Other - Capital reallocation	(799)
PI - Site Administration Building - final payment made in 2014 vs. 2015	1,810
PI - Nuc Cap Transportation 2014 - Unanticipated bulldozer purchase related to Fukushima	736
PI - Natural Gas Line Install - lower costs than anticipated in December	(8)
PI - Facilities & Other - Other	280
PI - Reliability - Capital reallocation	(5,840)
PI - Reliability - Blankets	(1,311)

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	Year End Deviation
Nuclear Generation	
PI - Various Pump & Motor projects	(2,055)
PI - Replace instrument air compressors - higher costs to complete than anticipated	5,008
PI - 121 CT Deck, Header, Valves - project held for rescoping	(1,083)
PI - DC Pnl 11, 12, 21, 22 Switches - material receipt did not occur as anticipated	(641)
PI - Foxboro H-Line Prot Ph 2 - schedule change	(1,048)
PI - CT 121-124 Mechanical replacement - unanticipated project	723
PI - Safeguards Load Sequencer - project delayed	(730)
PI - Battery room cooling - currently in study phase - slower progress than anticipated	(500)
PI - Reliability - Other - YE primarily due to various project delays to 2015	(2,429)
PI - Strategic - Capital reallocation	(2,664)
PI - U1 & U2 GSU Transformer	3,046
PI - Strategic - Other - primarily U1 & U2 generator replacements	(589)
Nuclear Fuel - unplanned strategic purchase partially offset by favorable market pricing conditions	16,727
Other	1,085
Sub-total Electric	27,158
<u>Other</u>	
Other	- 1
Sub-total Other	
Other	-
Total Nuclear Generation	27,158

Capital (thousands of \$)

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Year End Deviation

Shar	ed Services - Consolidated			2 _	
Corne	prate Services				
Corp					
	Business Systems				
C	Incremental Project Costs:				
C	Cyber security				2,911
С	Dynamic EMS				(236)
С	GIST III				263
С	GUIDE				41
С	Infrastructure/Network				2,938
С	Reprioritization of Budget:				
С	Enhanced security event forecast error				337
С	Storage Refresh Storage				(483)
С	Xcel Corporate Network				(2,855)
С	Regulatory Process Standard - additional support for go live				(219)
С	CMS Physical Power - additional support for go live				`501 [°]
С	Builders Portal				388
С	Sherco Radio				2,440
С	HomeSmart				1,123
С	MDT Refresh				(265)
С	SONET Refresh MN Labor was overestimated for December				1,944
С	Disaster Recovery Ph2				1,713
C	GIS 4.3 Add 'I work done on SOW, Overstated IQN and E&S charges				488
C	Infrastructure Projects Prairie Island Plant Radio Project Vendor invoice hit early				2,299
C	EMS, transmission, and distribution projects				1,082
C	Network refresh including (PC, server, storage, and network)				
					(538)
C	Various Energy Supply/Commercial Ops projects				797
C	Various Customer Care projects: My Account ReDesign & IEE Upgrade Project				3,696

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	Year End Deviation
Corporate Services	1
Business Systems	
C Various Human Resource projects	1,463
C Vegetation management pole treatment and inspection	623
C Budget System Upgrade	1,453
C FocalPoint-Network	(1,649)
C Windows 7 OS Migration	2,345
C Unifier	(787)
C Site Infrastructure	1,632
C Substation Asset Mgmt System	242
C RiskMaster	178
C Documentum Upgrade	354
C Pipeline Data Project	32
C EMS-Integrated Energy Management	153
C Service Suite Version 10	822
C Initial budget redistributed to specific projects	(20,958)
Safety and Business Services	
C 414 Critical Infrastructure build-out	943
C Various network, electrical, and furniture projects with no significant variances	(529)
C Grand Forks restroom remodel delayed	(126)
C Availability of Contractors - Shorewood Vehicle Storage Project	(210)
ETO/PTT	
C General Ledger Replacement	(5,354)
C Work and Asset Management (WAM)	(1,617)
Other	(41)
Total Corporate Services	(2,665)

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10 Northern States Power - MN Total	《大学》:"我们是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个	1,160,539	1,086,802	73,736

		Year End Deviation
General Counsel		
C Updated OpCo forecasts for the Wind Predictor project		473
C No current year technology projects were identified or started		(652)
Other	*	0
Total General Counsel		(179)