

FPT Report - O&M Actual vs. Budget
Northern States Power Co. (Minnesota Company)
December 2014

Attachment E

O&M (thousands of \$)

	Year End Deviation
Financial Operations	
C Management initiative reductions	(859)
C Transfer of electric rates consulting to General Counsel	(54)
C Company labor due to timing of PTO, open positions and operating company shifts	(663)
C Consulting operating company shifts and year-end reductions	(141)
C Property insurance reductions due to improvement in loss experience excluding management initiatives for year-end	(608)
C General liability insurance - updated OpCo splits based on 3 year loss history, shift of coverage from excess to general liability with adjusted YE escalations - excluding management initiatives for year-end	1,203
C Excess liability insurance - shift of coverage to general liability insurance	(541)
C Auto liability insurance - excellent loss experience with reductions more than offsetting increased coverage	(141)
E Nuclear property insurance	284
E Nuclear liability insurance including returned premiums for 2013 plant shutdown periods	(265)
E Nuclear liability insurance Industry Credit Rating Plan (ICRP) reserve premium refund including 2013 true-up	(131)
E Nuclear Electric Insurance Limited distribution excluding management initiatives for year end	(1,749)
E Indirect regulatory fees due to shift of costs from rider recovery to base rates (State Energy Policy-SEP)	161
E Regulatory fees & rate case expense write-offs, excluding NSPM shifts from rider recovery for year end	3,827
E North Dakota regulatory fees including payments & refunds for advance determination projects	(194)
G Indirect regulatory fees	181
C Reduction to rating agency fees	(174)
Other	(124)
Total Financial Operations	10
Revenue Group	
C Labor forecast driven by position updates, timing of PTO usage & hiring plans	220
C Lower Donations and Sponsorships	(198)
C Reduction and timing of Minneapolis Municipalization costs	(1,225)
E Consulting/Professional Services for Resource planning	440
E NSPM Regulatory staffing plan update	607
C Management Initiatives	(514)
C Homesmart Licensing Fee	70
Other	90
Total Revenue Group	(509)
General Counsel	
E Monticello Prudence review outside legal costs	2,161
C Management Initiatives	(111)
E Labor due to updating staffing plans and timing of PTO usage	(789)
C Various outstanding matters with small individual variances	(484)
Other	81
Total General Counsel	858

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		Year End Deviation
External Affairs		
C Management initiative reductions to consulting		(20)
C Xcel Foundation 2014 funding company shifts from subsidiaries with total funding reductions of \$1M to fund additional community sponsorships		274
O Community sponsorships		(300)
O Civic and Political contributions		(195)
C Xcel Foundation 2015 pre-funding per executive directives		3,045
Other		23
Total External Affairs		2,827
Chief Executive Officer		
C Management initiative reductions to consulting		(11)
C Reduced activity for the CEO discretionary expenses/Chairman's Fund		(205)
Other		116
Total Chief Executive Officer		(99)
Corporate Other		
C Net A/P BMO accrual for employee credit card		(512)
E Transmission Interchange		(2,470)
E Company Use Credits		(645)
E CAPX 2020 A&G: Xcel crews are working the Brookings project due to safety concerns		(795)
C Permanent Tax Difference		6
C Transfer of First Set Credits to Dist. Operations		7,439
Other		(29)
Total Corporate Other		2,994

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Benefits	Year End Deviation
C Higher pension costs overall mainly due to unfavorable demographics, offset by favorability in the discount rate and asset returns.	1,770
C Lower nonqualified pension costs	(240)
C Prior year NMC employer retirement contribution true-up	(60)
C Higher NMC employer retirement contribution costs based on updated calculation	115
C Higher 401K match based on updated calculations	755
C Prior year 401K match true-up	30
E Increase in MN qualified pension expense due to a recent decision by the ALJ	158
E Decrease in qualified pension expense due to the normalization accounting change approved by the Commission in 2014 for ND electric. Both 2013 and 2014 deferrals are recorded in	(892)
C Lower retirement related consulting costs and receiving pension reimbursement from the unions	(185)
C Changes in active healthcare costs mainly due to higher health care claims.	1,285
C Adjustment to the 2013 IBNR accrual	340
C Higher retiree medical costs.	1,060
C Lower FAS 112 long-term disability costs overall mainly due to an increase in the discount rate assumption offset by unfavorable demographics.	(340)
C Higher workers compensation costs overall mainly due to unfavorable demographics experience.	925
C Annual incentive true-up recorded due to payment of the 2013 plan and the reversal of a portion of the 2013 plan reserve	(1,200)
C Higher annual incentive costs due to updating to the final results	8,100
C Higher restricted stock units	1,897
C Lower performance share plan costs for the year due to rankings	(451)
C Changes in Spot On Award costs	(13)
C Higher performance recognition and Years of Contribution costs	228
C Unrecoverable recognition costs	107
Due to changes in splits to O&M and other costs, but mainly driven by a decrease in labor charged to O&M	(3,702)
Other	0
Total Benefits	9,687

Supplemental Reports

2010 - 2014 NSPM Company Electric Utility Operating and Maintenance Expenses

This section contains summaries of the most recent five years of historical operating and maintenance expenses for the NSPM Company electric utility. Five annual schedules provide the actual and budget expenditures, including the variance and percent variance for the periods of 2010 through 2014. The expenses are summarized by FERC functional class and listed by FERC account. The expenses summarized in these schedules reflect the departmental expenses incurred by the Company's business areas as well as the NSP transmission interchange agreement charges from NSPW to NSPM. These summaries do not include non-utility below the line FERC accounts. The purpose of these schedules is to enable comparison of the NSPM Company's annual actual and budget electric utility operating and maintenance expenses by FERC account over the most recent five historical years.

The schedules in this section are consistent with those shown in Table 2 – NSPM Company Electric Utility Actual vs. Budget O&M within Company witness Gregory J. Robinson's direct testimony discussion regarding the accuracy of the Company's budgets to its actual costs.

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2010

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance	
Production	Steam	500 - Stm Prod Op & Supr	8,444,471	5,732,131	(2,712,340)	-32.1%	
		501 - Stm Gen Fuel	168,527	236,276	67,749	40.2%	
		502 - Steam Expenses Major	30,662,490	23,931,559	(6,730,931)	-22.0%	
		505 - Stm Gen Elec Exp. Major	3,126,123	4,456,619	1,330,496	42.6%	
		506 - Misc Steam Pwr Exp	23,405,283	19,046,552	(4,358,731)	-18.6%	
		507 - Stm Pow Gen Rents	4,316,064	4,442,075	126,011	2.9%	
		510 - Stm Maint Super&Eng	1,547,151	1,652,425	105,274	6.8%	
		511 - Stm Maint of Structures	3,097,276	6,660,075	3,562,799	115.0%	
		512 - Stm Maint of Boiler Plt	35,261,251	37,741,687	2,480,436	7.0%	
		513 - Stm Maint of Elec Plant	5,452,479	8,704,378	3,251,899	59.6%	
		514 - Stm Maint of Misc Stm Plt	13,306,518	13,810,170	503,652	3.8%	
		Steam Total		128,787,633	126,413,948	(2,373,685)	-1.8%
		Nuclear	517 - Nuc Oper Super & Eng	62,556,954	72,470,778	9,913,823	15.8%
			519 - Nuclear coolants & Wtr	6,967,123	6,928,264	(38,858)	-0.6%
	520 - Nuclear Steam Expense		34,837,218	36,157,756	1,320,538	3.8%	
	523 - Nuclear Electric Expense		1,453,627	2,534,898	1,081,270	74.4%	
	524 - Nuclear Power Misc Exp		118,290,868	113,813,489	(4,477,379)	-3.8%	
	525 - Nuclear Gen Rents		4,829,032	5,205,609	376,577	7.8%	
	528 - Nuc Maint Super & Eng		10,939,120	10,634,078	(305,042)	-2.8%	
	529 - Nuc Maint of Structures		17,712	633,616	615,904	3477.3%	
	530 - Nuc Mtc of React Plt Equip		38,348,049	19,499,095	(18,848,954)	-49.2%	
	531 - Nuc Maint of Elect Plant		8,486,728	25,963,285	17,476,557	205.9%	
	532 - Nuc Mtc of Misc Nuc Plant		21,622,881	24,543,774	2,920,892	13.5%	
	Nuclear Total		308,349,313	318,384,642	10,035,328	3.3%	
	Hydro	535 - Hyd Oper Super & Eng	40,726	127	(40,598)	-99.7%	
		536 - Hyd Oper Water for Pwr	0	(66)	(66)	NA	
		537 - Hydro Oper Hydraulic Exp	0	3,769	3,769	NA	
		538 - Hyd Oper Electric Exp	0	230,985	230,985	NA	
		539 - Hydro Oper Misc Gen Exp	322,163	148,942	(173,221)	-53.8%	
		540 - Hyd Oper Rents	7,535	10,162	2,627	34.9%	
		541 - Hydro Mtc Super& Eng	28,473	1,273	(27,200)	-95.5%	
		542 - Hyd Maint of Structures	0	51,501	51,501	NA	
		543 - Hydro Mtc Resv, Dams	42,000	70,970	28,970	69.0%	
		544 - Hyd Maint of Elec Plant	95,000	113,349	18,349	19.3%	
		545 - Hyd Mt Misc Hyd Plnt Mjr	51,968	6,617	(45,351)	-87.3%	
		Hydro Total		587,864	637,629	49,765	8.5%
	Other	546 - Oth Oper Super&Eng	1,436,595	1,986,289	549,695	38.3%	
		547 - Oth Oper Fuel	0	4,489	4,489	NA	
		548 - Oth Oper Gen Exp	9,628,724	6,245,768	(3,382,956)	-35.1%	
		549 - Oth Oper Misc Gen Exp	11,801,128	5,889,435	(5,911,694)	-50.1%	
		550 - Oth Oper Rents	1,315,381	1,443,178	127,797	9.7%	
		551 - Oth Maint Super & Eng	0	308,256	308,256	NA	
		552 - Oth Maint of Structures	1,606,102	5,930,883	4,324,780	269.3%	
		553 - Oth Mtc of Gen & Ele Plant	12,694,960	12,600,456	(94,504)	-0.7%	
		554 - Oth Mtc Misc Gen Plt Mjr	755,600	463,164	(292,436)	-38.7%	
Other Total		39,238,490	34,871,919	(4,366,571)	-11.1%		
Purchased Demand	556 - Load Dispatch	211,475	598,960	387,485	183.2%		
	557 - Other Power Oth Exp	4,000,444	3,695,112	(305,332)	-7.6%		
Purchased Demand Total		4,211,919	4,294,071	82,152	2.0%		
Energy Markets	575.1 - Operation Supervision	342,432	247,664	(94,768)	-27.7%		
	575.2 - DA & RT Mkt Admin	0	253,603	253,603	NA		
	575.3 - Trans Rights Mkt Admin	0	5,378	5,378	NA		
	575.5 - Ancillary Serv Mkt Admin	32,096	250,572	218,475	680.7%		
	575.6 - Mkt Monitoring/Compliance	26,746	62,893	36,147	135.2%		
	575.8 - Regional Market Rents	15,981	269,312	253,331	1585.2%		
Energy Markets Total		417,256	1,089,422	672,166	161.1%		
Production Total		481,592,476	485,691,632	4,099,156	0.9%		

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2010

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Transmission		560 - Trans Oper Super & Eng	6,640,972	7,475,863	834,891	12.6%
		561 - Trans Oper Load Dispatch	0	13,065	13,065	NA
		561.1 - Load Disp-Reliability	503,742	97,751	(405,991)	-80.6%
		561.2 - Load Disp-Monitor/Operate	6,538,983	5,349,003	(1,189,980)	-18.2%
		561.3 - Load Disp-Trans Serv/Sch	40,421	48,163	7,742	19.2%
		561.5 - Rel/Plan/Standards Dev	1,331,194	261,291	(1,069,903)	-80.4%
		561.6 - Trans Service Studies	11,562	0	(11,562)	-100.0%
		561.7 - Gen Interconn Studies	34,344	8,686	(25,658)	-74.7%
		562 - Trans Oper Station Exp	958,705	1,142,244	183,539	19.1%
		563 - Trans Oper OH Lines	1,246,132	1,847,559	601,427	48.3%
		564 - UG Line Exp	0	15,134	15,134	NA
		565 - Trans of Elec By Others	0	167	167	NA
		566 - Trans Oper Misc Exp	50,672,232	50,948,481	276,249	0.5%
		567 - Trans Rents	2,941,926	2,870,283	(71,643)	-2.4%
		568 - Trans Mtce Super & Eng	183,596	165,713	(17,883)	-9.7%
		569 - Trans Maint of Structures	0	31,445	31,445	NA
		570 - Tran Mnt of Station Equip	5,006,024	6,882,253	1,876,229	37.5%
		571 - Trans Mt of Overhead Line	7,544,593	7,140,988	(403,605)	-5.3%
		572 - Trans Maint of UG lines	0	14	14	NA
		573 - Trans Mtc of Misc Plt Mjr	100,000	496,183	396,183	396.2%
Transmission Total			83,754,426	84,794,287	1,039,861	1.2%
Distribution		580 - Dist Oper Sup & Eng	9,165,435	9,025,753	(139,681)	-1.5%
		581 - Dist Load Dispatching	5,558,354	6,014,056	455,702	8.2%
		582 - Dist Op Station Exp	2,313,524	2,687,868	374,344	16.2%
		583 - Dist Oper Overhead Lines	2,126,944	1,190,281	(936,663)	-44.0%
		584 - Dist Op UG Elec lines	5,501,888	6,631,148	1,129,261	20.5%
		585 - Dist Oper Streetlight	1,894,490	1,983,297	88,807	4.7%
		586 - Dist Oper Meter Exp	3,114,545	2,834,576	(279,969)	-9.0%
		587 - Dist Oper Cust Install	4,067,332	3,218,825	(848,508)	-20.9%
		588 - Dist Oper Misc Exp	15,519,113	15,545,738	26,625	0.2%
		589 - Dist Rents	2,732,420	2,841,843	109,423	4.0%
		590 - Dist Mtc Super & Eng	593,344	666,543	73,199	12.3%
		592 - Dist Mt of Station Equip	6,179,917	9,095,161	2,915,244	47.2%
		593 - Dist Mtc of Overhead Lines	37,219,905	35,898,976	(1,320,930)	-3.5%
		594 - Dist Mt of Undergrnd Line	10,212,483	10,273,527	61,043	0.6%
		595 - Dist Mt of Line Transform	2,125,880	1,697,601	(428,280)	-20.1%
		596 - Dist Mtc of Streetlights	1,464,579	1,499,809	35,230	2.4%
		597 - Dist Mtc of Meters	183,255	50,730	(132,525)	-72.3%
		598 - Dist Maint of Dist Plant	0	3,104	3,104	NA
Distribution Total			109,973,408	111,158,836	1,185,428	1.1%
Customer Accounting		901 - Cust Acct Supervise	563,507	150,875	(412,632)	-73.2%
		902 - Cust Acct Meter Read	20,827,435	21,007,124	179,689	0.9%
		903 - Cust Acct Recrds & Coll	27,316,448	25,907,683	(1,408,764)	-5.2%
		904 - Cust Acct Uncollect	17,221,258	11,575,400	(5,645,858)	-32.8%
		905 - Cust Acct Misc	42,370	80,793	38,423	90.7%
Customer Accounting Total			65,971,018	58,721,876	(7,249,143)	-11.0%
Customer Service & Info		908 - Customer Asst Expense	2,792,001	3,097,776	305,774	11.0%
		909 - Cust Serv Instruct Adver	2,541,077	2,024,152	(516,925)	-20.3%
Customer Service & Info Total			5,333,079	5,121,928	(211,151)	-4.0%
Sales		912 - Sales Demo & Sales	131,448	92,646	(38,803)	-29.5%
Sales Total			131,448	92,646	(38,803)	-29.5%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2010

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Administrative & General		920 - A&G Salaries	51,692,851	57,272,641	5,579,790	10.8%
		921 - A&G Office & Supplies	41,316,537	40,301,620	(1,014,917)	-2.5%
		922 - A&G Admn Transfer Crdt	(15,109,071)	(15,675,198)	(566,127)	3.7%
		923 - A&G Outside Services	12,401,203	13,802,293	1,401,090	11.3%
		924 - A&G Property Insurance	7,700,433	8,256,262	555,830	7.2%
		925 - A&G Injuries & Damages	12,636,370	15,245,201	2,608,832	20.6%
		926 - A&G Pen & Ben	63,038,622	68,014,336	4,975,715	7.9%
		928 - A&G Regulatory Comm Exp	4,968,891	5,847,941	879,050	17.7%
		929 - A&G Duplicate Chrg Crdt	(3,589,000)	(3,710,325)	(121,325)	3.4%
		930.1 - A&G General Advertising	2,869,526	2,493,788	(375,737)	-13.1%
		930.2 - A&G Misc General Exp	3,638,637	2,850,658	(787,979)	-21.7%
		931 - A&G Rents	15,260,303	14,574,746	(685,557)	-4.5%
		935 - A&G Maint of Gen PLT	483,061	481,409	(1,653)	-0.3%
	Administrative & General Total		197,308,361	209,755,372	12,447,011	6.3%
Total O&M FERC Accounts			944,064,216	955,336,575	11,272,359	1.2%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2011

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance	
Production	Steam	500 - Stm Prod Op & Supr	6,683,836	5,658,524	(1,025,311)	-15.3%	
		501 - Stm Gen Fuel	6,000	169,410	163,410	2723.5%	
		502 - Steam Expenses Major	31,634,669	22,880,234	(8,754,435)	-27.7%	
		505 - Stm Gen Elec Exp. Major	3,303,637	5,128,470	1,824,834	55.2%	
		506 - Misc Steam Pwr Exp	25,051,741	20,590,521	(4,461,220)	-17.8%	
		507 - Stm Pow Gen Rents	5,077,717	3,070,669	(2,007,048)	-39.5%	
		509 - SO2 Allowances	0	0	0	NA	
		510 - Stm Maint Super&Eng	1,162,369	1,556,747	394,378	33.9%	
		511 - Stm Maint of Structures	3,413,370	11,141,483	7,728,113	226.4%	
		512 - Stm Maint of Boiler Plt	37,621,132	38,553,625	932,493	2.5%	
		513 - Stm Maint of Elec Plant	8,397,015	7,251,207	(1,145,808)	-13.6%	
		514 - Stm Maint of Misc Stm Plt	13,760,015	14,860,639	1,100,625	8.0%	
		Steam Total		136,111,500	130,861,530	(5,249,970)	-3.9%
		Nuclear	517 - Nuc Oper Super & Eng	65,525,399	66,751,182	1,225,782	1.9%
	519 - Nuclear coolants & Wtr		7,720,145	6,876,604	(843,540)	-10.9%	
	520 - Nuclear Steam Expense		37,790,217	43,337,565	5,547,347	14.7%	
	523 - Nuclear Electric Expense		1,620,365	1,958,149	337,784	20.8%	
	524 - Nuclear Power Misc Exp		123,907,797	121,906,205	(2,001,592)	-1.6%	
	525 - Nuclear Gen Rents		5,726,048	10,191,626	4,465,578	78.0%	
	528 - Nuc Maint Super & Eng		12,196,417	11,499,633	(696,784)	-5.7%	
	529 - Nuc Maint of Structures		16,580	604,460	587,880	3545.7%	
	530 - Nuc Mtc of React Plt Equip		33,575,933	32,843,382	(732,551)	-2.2%	
	531 - Nuc Maint of Elect Plant		10,225,575	13,095,812	2,870,238	28.1%	
	532 - Nuc Mtc of Misc Nuc Plant		23,149,194	27,926,343	4,777,150	20.6%	
	Nuclear Total			321,453,671	336,990,963	15,537,293	4.8%
	Hydro	535 - Hyd Oper Super & Eng	41,147	(649)	(41,796)	-101.6%	
		536 - Hyd Oper Water for Pwr	0	(227)	(227)	NA	
		537 - Hydro Oper Hydraulic Exp	0	1,183	1,183	NA	
		538 - Hyd Oper Electric Exp	1,000	194,750	193,750	19375.8%	
		539 - Hydro Oper Misc Gen Exp	362,556	188,561	(173,996)	-48.0%	
		540 - Hyd Oper Rents	11,821	17,785	5,964	50.5%	
		541 - Hydro Mtc Super& Eng	18,251	528	(17,724)	-97.1%	
		542 - Hyd Maint of Structures	0	60,288	60,288	NA	
		543 - Hydro Mtc Resv, Dams	42,000	42,788	788	1.9%	
		544 - Hyd Maint of Elec Plant	105,000	12,091	(92,909)	-88.5%	
		545 - Hyd Mt Misc Hyd Plnt Mjr	50,491	3,279	(47,211)	-93.5%	
		Hydro Total		632,266	520,376	(111,890)	-17.7%
	Other	546 - Oth Oper Super&Eng	2,181,799	1,628,735	(553,064)	-25.3%	
		547 - Oth Oper Fuel	0	10,289	10,289	NA	
		548 - Oth Oper Gen Exp	9,318,895	5,858,115	(3,460,780)	-37.1%	
		549 - Oth Oper Misc Gen Exp	12,013,800	6,085,673	(5,928,127)	-49.3%	
		550 - Oth Oper Rents	1,381,644	1,328,924	(52,721)	-3.8%	
		551 - Oth Maint Super & Eng	376,642	317,889	(58,753)	-15.6%	
		552 - Oth Maint of Structures	2,494,817	4,219,686	1,724,869	69.1%	
		553 - Oth Mtc of Gen & Ele Plant	8,961,763	13,963,358	5,001,595	55.8%	
554 - Oth Mtc Misc Gen Plt Mjr		1,866,011	1,190,457	(675,553)	-36.2%		
Other Total			38,595,372	34,603,125	(3,992,246)	-10.3%	
Purchased Demand	556 - Load Dispatch	537,870	694,854	156,984	29.2%		
	557 - Other Power Oth Exp	3,759,208	3,674,734	(84,474)	-2.2%		
Purchased Demand Total			4,297,078	4,369,588	72,510	1.7%	
Energy Markets	575.1 - Operation Supervision	281,019	183,915	(97,103)	-34.6%		
	575.2 - DA & RT Mkt Admin	259,361	254,618	(4,744)	-1.8%		
	575.3 - Trans Rights Mkt Admin	0	5,086	5,086	NA		
	575.5 - Ancillary Serv Mkt Admin	332,482	196,059	(136,423)	-41.0%		
	575.6 - Mkt Monitoring/Compliance	138,234	42,407	(95,827)	-69.3%		
	575.8 - Regional Market Rents	195,527	54,193	(141,334)	-72.3%		
Energy Markets Total			1,206,624	736,279	(470,345)	-39.0%	
Production Total			502,296,510	508,081,861	5,785,351	1.2%	

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2011

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Transmission		560 - Trans Oper Super & Eng	8,949,850	8,029,712	(920,138)	-10.3%
		561.1 - Load Disp-Reliability	140,177	78,784	(61,393)	-43.8%
		561.2 - Load Disp-Monitor/Operate	6,079,470	5,514,210	(565,260)	-9.3%
		561.3 - Load Disp-Trans Serv/Sch	43,187	50,061	6,874	15.9%
		561.5 - Rel/Plan/Standards Dev	998,944	363,749	(635,195)	-63.6%
		561.6 - Trans Service Studies	7,387	42,913	35,526	481.0%
		561.7 - Gen Interconn Studies	36,933	872	(36,061)	-97.6%
		561.8 - Rel/Plan/Standards Dev Serv	0	1,851,119	1,851,119	NA
		562 - Trans Oper Station Exp	851,468	1,502,430	650,962	76.5%
		563 - Trans Oper OH Lines	1,273,901	2,037,753	763,852	60.0%
		564 - UG Line Exp	0	11,634	11,634	NA
		565 - Trans of Elec By Others	0	110	110	NA
		566 - Trans Oper Misc Exp	55,651,053	58,972,031	3,320,978	6.0%
		567 - Trans Rents	3,227,868	1,948,679	(1,279,189)	-39.6%
		568 - Trans Mtce Super & Eng	206,045	243,782	37,738	18.3%
		569 - Trans Maint of Structures	0	16,048	16,048	NA
		570 - Tran Mnt of Station Equip	5,612,201	5,856,108	243,907	4.3%
		571 - Trans Mt of Overhead Line	7,017,058	7,452,206	435,148	6.2%
		572 - Trans Maint of UG lines	0	12,891	12,891	NA
		573 - Trans Mtc of Misc Plt Mjr	223,634	281,940	58,306	26.1%
Transmission Total			90,319,176	94,267,032	3,947,856	4.4%
Distribution		580 - Dist Oper Sup & Eng	9,264,755	9,493,502	228,746	2.5%
		581 - Dist Load Dispatching	6,083,988	6,159,860	75,872	1.2%
		582 - Dist Op Station Exp	2,797,685	2,806,385	8,700	0.3%
		583 - Dist Oper Overhead Lines	1,977,919	664,023	(1,313,896)	-66.4%
		584 - Dist Op UG Elec lines	6,728,867	6,456,323	(272,545)	-4.1%
		585 - Dist Oper Streetlight	1,720,198	1,976,282	256,084	14.9%
		586 - Dist Oper Meter Exp	3,310,338	2,708,147	(602,190)	-18.2%
		587 - Dist Oper Cust Install	3,636,074	3,171,146	(464,928)	-12.8%
		588 - Dist Oper Misc Exp	15,054,745	15,960,632	905,887	6.0%
		589 - Dist Rents	2,837,225	4,191,089	1,353,864	47.7%
		590 - Dist Mtc Super & Eng	886,874	764,186	(122,688)	-13.8%
		592 - Dist Mt of Station Equip	5,371,601	7,390,298	2,018,697	37.6%
		593 - Dist Mtc of Overhead Lines	33,030,115	38,284,703	5,254,589	15.9%
		594 - Dist Mt of Undergrnd Line	10,396,633	11,216,029	819,396	7.9%
		595 - Dist Mt of Line Transform	1,900,990	2,021,796	120,805	6.4%
		596 - Dist Mtc of Streetlights	1,355,858	1,554,258	198,400	14.6%
		597 - Dist Mtc of Meters	26,905	57,685	30,779	114.4%
		598 - Dist Maint of Dist Plant	0	2,186	2,186	NA
Distribution Total			106,380,772	114,878,530	8,497,759	8.0%
Customer Accounting		901 - Cust Acct Supervise	255,688	124,540	(131,148)	-51.3%
		902 - Cust Acct Meter Read	21,154,896	19,855,491	(1,299,405)	-6.1%
		903 - Cust Acct Recrds & Coll	25,641,237	26,550,847	909,611	3.5%
		904 - Cust Acct Uncollect	15,099,519	12,650,805	(2,448,713)	-16.2%
		905 - Cust Acct Misc	42,233	65,894	23,661	56.0%
Customer Accounting Total			62,193,573	59,247,578	(2,945,995)	-4.7%
Customer Service & Info		908 - Customer Asst Expense	2,611,749	2,788,201	176,452	6.8%
		909 - Cust Serv Instruct Adver	2,513,159	1,679,756	(833,403)	-33.2%
Customer Service & Info Total			5,124,908	4,467,957	(656,951)	-12.8%
Sales		912 - Sales Demo & Sales	126,051	54,873	(71,179)	-56.5%
Sales Total			126,051	54,873	(71,179)	-56.5%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2011

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Administrative & General		920 - A&G Salaries	51,832,056	60,133,519	8,301,462	16.0%
		921 - A&G Office & Supplies	38,857,417	38,380,039	(477,378)	-1.2%
		922 - A&G Admn Transfer Crdt	(16,279,392)	(35,017,467)	(18,738,075)	115.1%
		923 - A&G Outside Services	13,029,492	9,615,402	(3,414,090)	-26.2%
		924 - A&G Property Insurance	11,632,026	9,980,344	(1,651,682)	-14.2%
		925 - A&G Injuries & Damages	13,292,213	15,599,164	2,306,951	17.4%
		926 - A&G Pen & Ben	77,160,512	68,305,380	(8,855,132)	-11.5%
		928 - A&G Regulatory Comm Exp	5,115,100	4,256,965	(858,135)	-16.8%
		929 - A&G Duplicate Chrg Crdt	(3,437,000)	(3,720,301)	(283,301)	8.2%
		930.1 - A&G General Advertising	2,504,066	2,558,784	54,717	2.2%
		930.2 - A&G Misc General Exp	3,362,677	3,263,695	(98,982)	-2.9%
		931 - A&G Rents	15,954,049	25,628,826	9,674,777	60.6%
		935 - A&G Maint of Gen PLT	369,782	705,020	335,238	90.7%
	Administrative & General Total		213,392,999	199,689,370	(13,703,629)	-6.4%
Total O&M FERC Accounts			979,833,989	980,687,201	853,212	0.1%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2012

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance	
Production	Steam	500 - Stm Prod Op & Supr	5,846,037	5,453,032	(393,005)	-6.7%	
		501 - Stm Gen Fuel	7,580	44,479	36,899	486.8%	
		502 - Steam Expenses Major	30,393,021	19,925,969	(10,467,052)	-34.4%	
		505 - Stm Gen Elec Exp. Major	3,330,722	5,005,153	1,674,431	50.3%	
		506 - Misc Steam Pwr Exp	22,791,881	19,043,542	(3,748,339)	-16.4%	
		507 - Stm Pow Gen Rents	3,165,168	3,168,250	3,082	0.1%	
		510 - Stm Maint Super&Eng	1,590,667	1,928,815	338,148	21.3%	
		511 - Stm Maint of Structures	3,888,166	8,138,555	4,250,389	109.3%	
		512 - Stm Maint of Boiler Plt	40,564,068	37,649,807	(2,914,260)	-7.2%	
		513 - Stm Maint of Elec Plant	8,393,438	11,249,139	2,855,701	34.0%	
		514 - Stm Maint of Misc Stm Plt	13,833,191	14,754,301	921,110	6.7%	
		Steam Total	133,803,938	126,361,041	(7,442,897)	-5.6%	
		Nuclear	517 - Nuc Oper Super & Eng	65,192,246	67,658,799	2,466,553	3.8%
			519 - Nuclear coolants & Wtr	7,876,096	7,350,896	(525,200)	-6.7%
	520 - Nuclear Steam Expense		41,254,025	43,760,607	2,506,582	6.1%	
	523 - Nuclear Electric Expense		1,487,605	2,291,390	803,785	54.0%	
	524 - Nuclear Power Misc Exp		127,523,225	125,268,580	(2,254,645)	-1.8%	
	525 - Nuclear Gen Rents		10,538,898	9,735,275	(803,623)	-7.6%	
	528 - Nuc Maint Super & Eng		14,801,175	12,674,357	(2,126,818)	-14.4%	
	529 - Nuc Maint of Structures		122,440	693,060	570,620	466.0%	
	530 - Nuc Mtc of React Plt Equip		34,772,705	32,093,358	(2,679,348)	-7.7%	
	531 - Nuc Maint of Elect Plant		8,917,036	12,197,466	3,280,430	36.8%	
	532 - Nuc Mtc of Misc Nuc Plant		22,632,965	25,782,147	3,149,182	13.9%	
	Nuclear Total		335,118,416	339,505,934	4,387,519	1.3%	
	Hydro	535 - Hyd Oper Super & Eng	40,992	901	(40,091)	-97.8%	
		536 - Hyd Oper Water for Pwr	0	(17)	(17)	NA	
		537 - Hydro Oper Hydraulic Exp	0	255	255	NA	
		538 - Hyd Oper Electric Exp	1,000	189,795	188,795	18880.2%	
		539 - Hydro Oper Misc Gen Exp	324,780	169,646	(155,134)	-47.8%	
		540 - Hyd Oper Rents	18,184	20,377	2,193	12.1%	
		541 - Hydro Mtc Super& Eng	26,179	3,988	(22,191)	-84.8%	
		542 - Hyd Maint of Structures	6,135	74,353	68,218	1111.9%	
		543 - Hydro Mtc Resv, Dams	63,000	160,806	97,806	155.2%	
		544 - Hyd Maint of Elec Plant	147,492	27,819	(119,673)	-81.1%	
		545 - Hyd Mt Misc Hyd Plnt Mjr	49,583	6,017	(43,566)	-87.9%	
		Hydro Total	677,346	653,940	(23,406)	-3.5%	
	Other	546 - Oth Oper Super&Eng	1,951,083	1,224,414	(726,670)	-37.2%	
		547 - Oth Oper Fuel	0	2,583	2,583	NA	
		548 - Oth Oper Gen Exp	6,916,626	5,481,498	(1,435,128)	-20.7%	
		549 - Oth Oper Misc Gen Exp	9,067,648	6,257,884	(2,809,764)	-31.0%	
		550 - Oth Oper Rents	1,268,296	1,243,863	(24,433)	-1.9%	
		551 - Oth Maint Super & Eng	399,962	516,311	116,349	29.1%	
		552 - Oth Maint of Structures	2,944,976	4,224,938	1,279,962	43.5%	
553 - Oth Mtc of Gen & Ele Plant		11,863,880	12,937,935	1,074,056	9.1%		
554 - Oth Mtc Misc Gen Plt Mjr		1,753,154	1,485,501	(267,653)	-15.3%		
Other Total		36,165,624	33,374,927	(2,790,697)	-7.7%		
Purchased Demand	556 - Load Dispatch	566,505	1,023,282	456,777	80.6%		
	557 - Other Power Oth Exp	3,134,717	3,957,854	823,137	26.3%		
Purchased Demand Total		3,701,222	4,981,136	1,279,914	34.6%		
Energy Markets	575.1 - Operation Supervision	198,070	220,965	22,894	11.6%		
	575.2 - DA & RT Mkt Admin	263,028	65,202	(197,826)	-75.2%		
	575.3 - Trans Rights Mkt Admin	0	4,988	4,988	NA		
	575.5 - Ancillary Serv Mkt Admin	263,028	33,518	(229,510)	-87.3%		
	575.6 - Mkt Monitoring/Compliance	79,886	24,991	(54,894)	-68.7%		
	575.8 - Regional Market Rents	56,118	27,064	(29,054)	-51.8%		
Energy Markets Total		860,130	376,727	(483,402)	-56.2%		
Production Total			510,326,674	505,253,706	(5,072,968)	-1.0%	

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2012

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Transmission		560 - Trans Oper Super & Eng	8,482,867	9,609,110	1,126,243	13.3%
		561.1 - Load Disp-Reliability	135,328	46,220	(89,108)	-65.8%
		561.2 - Load Disp-Monitor/Operate	5,494,993	4,664,026	(830,967)	-15.1%
		561.3 - Load Disp-Trans Serv/Sch	41,448	51,638	10,190	24.6%
		561.5 - Rel/Plan/Standards Dev	561,009	509,657	(51,352)	-9.2%
		561.6 - Trans Service Studies	1,728,298	122,609	(1,605,689)	-92.9%
		561.7 - Gen Interconn Studies	16,596	146,049	129,453	780.0%
		561.8 - Rel/Plan/Standards Dev Serv	0	1,950,455	1,950,455	NA
		562 - Trans Oper Station Exp	810,625	1,602,206	791,581	97.7%
		563 - Trans Oper OH Lines	2,454,382	3,240,016	785,633	32.0%
		564 - UG Line Exp	0	8,430	8,430	NA
		565 - Trans of Elec By Others	0	58	58	NA
		566 - Trans Oper Misc Exp	60,696,222	63,392,403	2,696,181	4.4%
		567 - Trans Rents	2,059,124	2,121,504	62,380	3.0%
		568 - Trans Mtce Super & Eng	152,343	157,657	5,314	3.5%
		569 - Trans Maint of Structures	0	5,225	5,225	NA
		570 - Tran Mnt of Station Equip	8,952,083	6,937,212	(2,014,871)	-22.5%
		571 - Trans Mt of Overhead Line	7,352,487	7,462,976	110,488	1.5%
		572 - Trans Maint of UG lines	0	240,416	240,416	NA
		573 - Trans Mtc of Misc Plt Mjr	15,882	(107,914)	(123,796)	-779.5%
Transmission Total			98,953,689	102,159,954	3,206,266	3.2%
Distribution		580 - Dist Oper Sup & Eng	8,015,406	9,594,295	1,578,889	19.7%
		581 - Dist Load Dispatching	6,061,081	6,122,672	61,590	1.0%
		582 - Dist Op Station Exp	1,694,134	2,474,854	780,719	46.1%
		583 - Dist Oper Overhead Lines	1,726,280	1,084,358	(641,922)	-37.2%
		584 - Dist Op UG Elec lines	6,674,497	5,583,439	(1,091,058)	-16.3%
		585 - Dist Oper Streetlight	2,521,780	1,711,302	(810,478)	-32.1%
		586 - Dist Oper Meter Exp	3,305,465	2,798,336	(507,129)	-15.3%
		587 - Dist Oper Cust Install	3,110,111	3,320,203	210,093	6.8%
		588 - Dist Oper Misc Exp	16,038,534	15,205,284	(833,250)	-5.2%
		589 - Dist Rents	4,127,944	3,998,917	(129,027)	-3.1%
		590 - Dist Mtc Super & Eng	798,310	745,459	(52,850)	-6.6%
		592 - Dist Mt of Station Equip	6,811,560	7,706,537	894,977	13.1%
		593 - Dist Mtc of Overhead LInes	34,125,319	35,796,450	1,671,131	4.9%
		594 - Dist Mt of Undergrnd Line	10,059,110	12,081,924	2,022,814	20.1%
		595 - Dist Mt of Line Transform	1,876,308	2,559,916	683,608	36.4%
		596 - Dist Mtc of Streetlights	1,267,804	1,417,573	149,769	11.8%
		597 - Dist Mtc of Meters	24,865	145,822	120,957	486.5%
		598 - Dist Maint of Dist Plant	0	4,519	4,519	NA
Distribution Total			108,238,508	112,351,859	4,113,351	3.8%
Customer Accounting		901 - Cust Acct Supervise	199,129	138,460	(60,670)	-30.5%
		902 - Cust Acct Meter Read	20,201,055	18,226,618	(1,974,437)	-9.8%
		903 - Cust Acct Recrds & Coll	26,442,625	26,358,546	(84,080)	-0.3%
		904 - Cust Acct Uncollect	12,422,928	8,911,875	(3,511,052)	-28.3%
		905 - Cust Acct Misc	42,722	59,154	16,432	38.5%
Customer Accounting Total			59,308,459	53,694,652	(5,613,807)	-9.5%
Customer Service & Info		908 - Customer Asst Expense	3,046,479	2,310,979	(735,500)	-24.1%
		909 - Cust Serv Instruct Adver	2,168,322	1,781,523	(386,799)	-17.8%
Customer Service & Info Total			5,214,801	4,092,502	(1,122,298)	-21.5%
Sales		912 - Sales Demo & Sales	65,312	68,401	3,089	4.7%
Sales Total			65,312	68,401	3,089	4.7%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2012

Functional Class	Sub-Functional Class	CFR FERC Account	Budget	Actual	Variance	% Variance
Administrative & General		920 - A&G Salaries	53,613,568	58,049,812	4,436,244	8.3%
		921 - A&G Office & Supplies	38,266,829	39,239,190	972,361	2.5%
		922 - A&G Admn Transfer Crdt	(34,565,374)	(21,485,815)	13,079,560	-37.8%
		923 - A&G Outside Services	13,480,444	15,629,980	2,149,536	15.9%
		924 - A&G Property Insurance	9,650,537	10,698,813	1,048,276	10.9%
		925 - A&G Injuries & Damages	16,384,561	15,598,494	(786,067)	-4.8%
		926 - A&G Pen & Ben	89,971,979	85,183,854	(4,788,126)	-5.3%
		928 - A&G Regulatory Comm Exp	5,665,177	5,888,181	223,004	3.9%
		929 - A&G Duplicate Chrg Crdt	(3,520,000)	(3,151,574)	368,426	-10.5%
		930.1 - A&G General Advertising	2,680,227	2,654,687	(25,540)	-1.0%
		930.2 - A&G Misc General Exp	3,265,020	2,781,949	(483,072)	-14.8%
		931 - A&G Rents	25,004,168	20,334,793	(4,669,375)	-18.7%
		935 - A&G Maint of Gen PLT	405,994	321,470	(84,524)	-20.8%
Administrative & General Total			220,303,130	231,743,834	11,440,705	5.2%
Total O&M FERC Accounts			1,002,410,573	1,009,364,909	6,954,336	0.7%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2013

Functional Class	Sub-Functional Class	CFR FERC Account	2013 Budget	2013 Actuals	Variance	% Variance	
Production	Steam	500 Stm Prod Op & Supr	6,285,692	5,716,842	(568,850)	-9.0%	
		501 Stm Gen Fuel	18,081	200,358	182,277	1008.1%	
		502 Steam Expenses Major	28,722,856	20,371,384	(8,351,472)	-29.1%	
		505 Stm Gen Elec Exp. Major	3,058,949	4,424,353	1,365,404	44.6%	
		506 Misc Steam Pwr Exp	22,213,564	18,904,956	(3,308,608)	-14.9%	
		507 Stm Pow Gen Rents	3,259,420	2,968,311	(291,109)	-8.9%	
		510 Stm Maint Super&Eng	1,523,744	2,235,320	711,576	46.7%	
		511 Stm Maint of Structures	4,531,695	7,288,753	2,757,058	60.8%	
		512 Stm Maint of Boiler Plt	45,084,015	42,483,648	(2,600,366)	-5.8%	
		513 Stm Maint of Elec Plant	6,818,495	16,554,785	9,736,290	142.8%	
		514 Stm Maint of Misc Stm Plt	12,836,110	14,762,696	1,926,585	15.0%	
		Steam Total	134,352,620	135,911,405	1,558,784	1.2%	
		Nuclear	517 Nuc Oper Super & Eng	73,183,704	77,206,977	4,023,274	5.5%
			519 Nuclear coolants & Wtr	8,156,985	7,666,034	(490,951)	-6.0%
	520 Nuclear Steam Expense		45,084,426	46,683,691	1,599,265	3.5%	
	523 Nuclear Electric Expense		1,486,590	2,813,977	1,327,387	89.3%	
	524 Nuclear Power Misc Exp		131,047,999	131,845,720	797,721	0.6%	
	525 Nuclear Gen Rents		9,257,421	10,385,244	1,127,823	12.2%	
	528 Nuc Maint Super & Eng		15,480,409	16,040,495	560,085	3.6%	
	529 Nuc Maint of Structures		77,010	599,086	522,076	677.9%	
	530 Nuc Mtc of React Plt Equip		40,384,702	32,586,412	(7,798,291)	-19.3%	
	531 Nuc Maint of Elect Plant		10,599,387	15,377,148	4,777,762	45.1%	
	532 Nuc Mtc of Misc Nuc Plant		26,853,515	29,320,834	2,467,319	9.2%	
	Nuclear Total		361,612,148	370,525,619	8,913,471	2.5%	
	Hydro	535 Hyd Oper Super & Eng	42,905	1,599	(41,306)	-96.3%	
		536 Hyd Oper Water for Pwr	0	(40)	(40)	NA	
		537 Hydro Oper Hydraulic Exp	0	7,474	7,474	NA	
		538 Hyd Oper Electric Exp	1,000	197,992	196,992	19700.0%	
		539 Hydro Oper Misc Gen Exp	340,394	127,461	(212,932)	-62.6%	
		540 Hyd Oper Rents	15,146	19,535	4,389	29.0%	
		541 Hydro Mtc Super& Eng	25,497	20,110	(5,387)	-21.1%	
		542 Hyd Maint of Structures	0	96,526	96,526	NA	
		543 Hydro Mtc Resv, Dams	42,000	134,438	92,438	220.1%	
		544 Hyd Maint of Elec Plant	98,000	180,259	82,258	83.9%	
		545 Hyd Mt Misc Hyd Plnt Mjr	46,561	4,388	(42,173)	-90.6%	
		Hydro Total	611,503	789,742	178,239	29.1%	
	Other	546 Oth Oper Super&Eng	1,975,694	1,243,408	(732,285)	-37.1%	
		547 Oth Oper Fuel	0	1,742	1,742	NA	
		548 Oth Oper Gen Exp	6,844,379	5,696,381	(1,147,998)	-16.8%	
		549 Oth Oper Misc Gen Exp	8,882,268	6,170,177	(2,712,091)	-30.5%	
		550 Oth Oper Rents	1,084,260	1,190,339	106,079	9.8%	
		551 Oth Maint Super & Eng	448,925	634,069	185,144	41.2%	
		552 Oth Maint of Structures	1,881,109	3,132,599	1,251,490	66.5%	
		553 Oth Mtc of Gen & Ele Plant	8,686,704	13,669,920	4,983,217	57.4%	
	Other Total	554 Oth Mtc Misc Gen Plt Mjr	2,284,127	1,409,794	(874,333)	-38.3%	
		32,087,466	33,148,429	1,060,963	3.3%		
	Purchased Demand	556 Load Dispatch	640,093	1,191,888	551,795	86.2%	
		557 Other Power Oth Exp	3,012,498	3,194,633	182,135	6.0%	
	Purchased Demand Total		3,652,590	4,386,521	733,930	20.1%	
	Energy Markets	575.1 Operation Supervision	225,155	261,077	35,922	16.0%	
		575.2 DA & RT Mkt Admin	241,050	48,300	(192,750)	-80.0%	
		575.3 Trans Rights Mkt Admin	5,096	804	(4,292)	-84.2%	
		575.5 Ancillary Serv Mkt Admin	205,034	3,626	(201,408)	-98.2%	
		575.6 Mkt Monitoring/Compliance	31,692	17,581	(14,111)	-44.5%	
575.8 Regional Market Rents		29,298	17,402	(11,895)	-40.6%		
Energy Markets Total		737,326	348,792	(388,534)	-52.7%		
Production Total			533,053,653	545,110,507	12,056,853	2.3%	

Functional Class	Sub-Functional Class	CFR FERC Account	2013 Budget	2013 Actuals	Variance	% Variance
Transmission		560 Trans Oper Super & Eng	9,580,205	11,063,508	1,483,303	15.5%
		561.1 Load Disp-Reliability	99,974	45,004	(54,970)	-55.0%
		561.2 Load Disp-Monitor/Operate	5,499,009	4,734,133	(764,877)	-13.9%
		561.3 Load Disp-Trans Serv/Sch	39,990	48,474	8,484	21.2%
		561.5 Rel/Plan/Standards Dev	497,758	469,114	(28,645)	-5.8%
		561.6 Trans Service Studies	736,274	42,059	(694,215)	-94.3%
		561.7 Gen Interconn Studies	16,548	153,136	136,588	825.4%
		561.8 Rel/Plan/Standards Dev Serv	0	2,134,715	2,134,715	NA
		562 Trans Oper Station Exp	957,880	1,516,407	558,527	58.3%
		563 Trans Oper OH Lines	2,682,964	2,383,492	(299,472)	-11.2%
		564 UG Line Exp	0	4,001	4,001	NA
		565 Trans of Elec By Others	0	13	13	NA
		566 Trans Oper Misc Exp	69,538,731	72,450,047	2,911,316	4.2%
		567 Trans Rents	1,919,091	2,219,542	300,452	15.7%
		568 Trans Mtce Super & Eng	129,709	169,705	39,996	30.8%
		569 Trans Maint of Structures	0	0	0	NA
		570 Tran Mnt of Station Equip	10,379,718	7,258,130	(3,121,587)	-30.1%
		571 Trans Mt of Overhead Line	7,960,542	8,449,899	489,357	6.1%
		572 Trans Maint of UG lines	0	7,215	7,215	NA
		573 Trans Mtc of Misc Plt Mjr	1,036,462	(46,650)	(1,083,112)	-104.5%
Transmission Total			111,074,855	113,101,945	2,027,091	1.8%
Distribution		580 Dist Oper Sup & Eng	11,306,377	9,970,450	(1,335,926)	-11.8%
		581 Dist Load Dispatching	5,510,499	5,928,090	417,591	7.6%
		582 Dist Op Station Exp	1,697,170	2,403,961	706,791	41.6%
		583 Dist Oper Overhead Lines	2,505,622	1,399,464	(1,106,158)	-44.1%
		584 Dist Op UG Elec lines	7,994,412	5,647,033	(2,347,379)	-29.4%
		585 Dist Oper Streetlight	2,283,965	2,536,269	252,304	11.0%
		586 Dist Oper Meter Exp	2,045,849	3,053,725	1,007,876	49.3%
		587 Dist Oper Cust Install	5,176,790	4,005,336	(1,171,454)	-22.6%
		588 Dist Oper Misc Exp	11,826,428	15,507,390	3,680,962	31.1%
		589 Dist Rents	3,718,515	3,741,807	23,292	0.6%
		590 Dist Mtc Super & Eng	458,122	354,211	(103,911)	-22.7%
		591 Dist Mt of Structures Mjr	0	807	807	NA
		592 Dist Mt of Station Equip	7,746,879	9,330,646	1,583,767	20.4%
		593 Dist Mtc of Overhead Lines	35,101,495	43,312,101	8,210,607	23.4%
		594 Dist Mt of Undergrnd Line	11,307,694	12,222,746	915,052	8.1%
		595 Dist Mt of Line Transform	2,070,441	2,706,940	636,499	30.7%
		596 Dist Mtc of Streetlights	1,644,327	1,446,981	(197,346)	-12.0%
		597 Dist Mtc of Meters	179,654	141,766	(37,888)	-21.1%
		598 Dist Maint of Dist Plant	1,833	43,470	41,637	2271.6%
Distribution Total			112,576,071	123,753,193	11,177,123	9.9%
Customer Accounting		901 Cust Acct Supervise	206,776	176,063	(30,713)	-14.9%
		902 Cust Acct Meter Read	19,905,097	18,378,456	(1,526,641)	-7.7%
		903 Cust Acct Recrds & Coll	25,694,156	25,417,105	(277,051)	-1.1%
		904 Cust Acct Uncollect	13,192,747	11,278,562	(1,914,185)	-14.5%
		905 Cust Acct Misc	59,307	20	(59,288)	-100.0%
Customer Accounting Total			59,058,083	55,250,206	(3,807,878)	-6.4%
Customer Service & Info		908 Customer Asst Expense	2,638,022	2,321,058	(316,964)	-12.0%
		909 Cust Serv Instruct Adver	1,880,347	1,163,948	(716,399)	-38.1%
Customer Service & Info Total			4,518,369	3,485,006	(1,033,363)	-22.9%
Sales		912 Sales Demo & Sales	54,578	18,459	(36,120)	-66.2%
Sales Total			54,578	18,459	(36,120)	-66.2%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2013

Functional Class	Sub-Functional Class	CFR FERC Account	2013 Budget	2013 Actuals	Variance	% Variance
Administrative & General		920 A&G Salaries	58,783,146	62,253,657	3,470,510	5.9%
		921 A&G Office & Supplies	48,006,221	50,422,318	2,416,097	5.0%
		922 A&G Admn Transfer Crdt	(24,629,029)	(27,075,633)	(2,446,604)	9.9%
		923 A&G Outside Services	15,222,016	19,931,633	4,709,616	30.9%
		924 A&G Property Insurance	11,935,134	9,580,526	(2,354,607)	-19.7%
		925 A&G Injuries & Damages	17,269,255	14,839,281	(2,429,974)	-14.1%
		926 A&G Pen & Ben	91,172,817	80,232,610	(10,940,207)	-12.0%
		928 A&G Regulatory Comm Exp	6,540,382	11,646,293	5,105,911	78.1%
		929 A&G Duplicate Chrg Crdt	(4,152,228)	(3,991,631)	160,597	-3.9%
		930.1 A&G General Advertising	2,433,178	3,525,262	1,092,085	44.9%
		930.2 A&G Misc General Exp	3,225,804	2,934,683	(291,121)	-9.0%
		931 A&G Rents	21,100,322	22,035,229	934,907	4.4%
		935 A&G Maint of Gen PLT	455,911	694,264	238,353	52.3%
	Administrative & General Total		247,362,929	247,028,492	(334,438)	-0.1%
Total O&M FERC Accounts			1,067,698,539	1,087,747,807	20,049,268	1.9%

Functional Class	Sub-Functional Class	CFR FERC Account	2014 Budget	2014 Actuals	Variance	% Variance
Production	Steam	500 Stm Prod Op & Supr	6,419,945	5,232,228	(1,187,718)	-18.5%
		501 Stm Gen Fuel	22,151	200,556	178,406	805.4%
		502 Steam Expenses Major	27,917,252	19,636,138	(8,281,113)	-29.7%
		505 Stm Gen Elec Exp. Major	2,932,342	4,912,845	1,980,503	67.5%
		506 Misc Steam Pwr Exp	21,124,682	21,405,795	281,114	1.3%
		507 Stm Pow Gen Rents	3,093,033	2,889,343	(203,690)	-6.6%
		510 Stm Maint Super&Eng	1,937,754	2,884,282	946,527	48.8%
		511 Stm Maint of Structures	3,529,078	8,080,768	4,551,691	129.0%
		512 Stm Maint of Boiler Plt	43,843,766	41,795,530	(2,048,237)	-4.7%
		513 Stm Maint of Elec Plant	5,525,998	7,713,149	2,187,151	39.6%
		514 Stm Maint of Misc Stm Plt	15,972,592	15,094,294	(878,298)	-5.5%
		Steam Total	132,318,592	129,844,928	(2,473,665)	-1.9%
	Nuclear	517 Nuc Oper Super & Eng	71,039,986	83,284,140	12,244,154	17.2%
		519 Nuclear coolants & Wtr	8,550,915	8,334,095	(216,820)	-2.5%
		520 Nuclear Steam Expense	52,990,036	51,321,186	(1,668,850)	-3.1%
		523 Nuclear Electric Expense	2,935,279	3,438,776	503,498	17.2%
		524 Nuclear Power Misc Exp	146,187,958	140,169,883	(6,018,075)	-4.1%
		525 Nuclear Gen Rents	10,203,831	10,473,975	270,144	2.6%
		528 Nuc Maint Super & Eng	12,650,239	12,742,279	92,041	0.7%
		529 Nuc Maint of Structures	54,945	646,661	591,716	1076.9%
		530 Nuc Mtc of React Plt Equip	46,683,386	39,220,988	(7,462,398)	-16.0%
		531 Nuc Maint of Elect Plant	11,578,433	19,309,350	7,730,917	66.8%
		532 Nuc Mtc of Misc Nuc Plant	35,343,585	40,951,887	5,608,302	15.9%
	Nuclear Total		398,218,591	409,893,219	11,674,628	2.9%
	Hydro	535 Hyd Oper Super & Eng	37,681	1,600	(36,081)	-95.8%
		536 Hyd Oper Water for Pwr	0	0		NA
		537 Hydro Oper Hydraulic Exp	422	1,249	827	195.7%
		538 Hyd Oper Electric Exp	1,000	194,687	193,687	19369.5%
		539 Hydro Oper Misc Gen Exp	313,846	144,847	(168,998)	-53.8%
		540 Hyd Oper Rents	18,950	21,450	2,499	13.2%
		541 Hydro Mtc Super& Eng	5,317	22,674	17,356	326.4%
		542 Hyd Maint of Structures	0	122,787	122,787	NA
		543 Hydro Mtc Resv, Dams	60,000	107,611	47,611	79.4%
		544 Hyd Maint of Elec Plant	92,838	37,579	(55,258)	-59.5%
		545 Hyd Mt Misc Hyd Plnt Mjr	52,279	1,643	(50,636)	-96.9%
	Hydro Total		582,333	656,126	73,794	12.7%
	Other	546 Oth Oper Super&Eng	2,280,225	1,152,385	(1,127,840)	-49.5%
		547 Oth Oper Fuel	0	(461)	(461)	NA
		548 Oth Oper Gen Exp	7,226,155	7,034,203	(191,952)	-2.7%
		549 Oth Oper Misc Gen Exp	7,040,263	6,215,817	(824,446)	-11.7%
		550 Oth Oper Rents	1,165,667	1,191,121	25,454	2.2%
		551 Oth Maint Super & Eng	458,685	633,108	174,424	38.0%
		552 Oth Maint of Structures	2,083,508	3,903,252	1,819,744	87.3%
		553 Oth Mtc of Gen & Ele Plant	10,608,891	11,816,311	1,207,420	11.4%
		554 Oth Mtc Misc Gen Plt Mjr	3,203,233	2,370,029	(833,204)	-26.0%
	Other Total		34,066,627	34,315,765	249,138	0.7%
	Purchased Demand	556 Load Dispatch	1,063,294	1,339,885	276,591	26.0%
		557 Other Power Oth Exp	3,782,499	3,316,304	(466,196)	-12.3%
	Purchased Demand Total		4,845,793	4,656,188	(189,605)	-3.9%
	Energy Markets	575.1 Operation Supervision	211,384	182,346	(29,039)	-13.7%
		575.2 DA & RT Mkt Admin	58,816	50,292	(8,524)	-14.5%
		575.3 Trans Rights Mkt Admin	4,258	0	(4,258)	-100.0%
		575.5 Ancillary Serv Mkt Admin	26,918	6,658	(20,260)	-75.3%
		575.6 Mkt Monitoring/Compliance	23,390	21,544	(1,846)	-7.9%
		575.8 Regional Market Rents	20,199	15,022	(5,177)	-25.6%
	Energy Markets Total		344,965	275,862	(69,103)	-20.0%
Production Total			570,376,902	579,642,089	9,265,187	1.6%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2014

Functional Class	Sub-Functional Class	CFR FERC Account	2014 Budget	2014 Actuals	Variance	% Variance
Transmission		560 Trans Oper Super & Eng	9,791,087	9,454,015	(337,072)	-3.4%
		561.1 Load Disp-Reliability	69,234	52,216	(17,018)	-24.6%
		561.2 Load Disp-Monitor/Operate	5,904,079	6,039,176	135,097	2.3%
		561.3 Load Disp-Trans Serv/Sch	35,278	48,570	13,291	37.7%
		561.5 Rel/Plan/Standards Dev	1,077,909	503,377	(574,532)	-53.3%
		561.6 Trans Service Studies	8,724	120	(8,604)	-98.6%
		561.7 Gen Interconn Studies	267,448	406,950	139,501	52.2%
		561.8 Rel/Plan/Standards Dev Serv	2,178,197	1,974,994	(203,203)	-9.3%
		562 Trans Oper Station Exp	1,360,087	1,370,580	10,492	0.8%
		563 Trans Oper OH Lines	3,375,691	2,902,019	(473,672)	-14.0%
		564 UG Line Exp	0	10,331	10,331	NA
		565 Trans of Elec By Others	0	13	13	NA
		566 Trans Oper Misc Exp	82,433,042	81,274,531	(1,158,511)	-1.4%
		567 Trans Rents	2,323,063	2,214,599	(108,465)	-4.7%
		568 Trans Mtce Super & Eng	99,997	128,951	28,953	29.0%
		569 Trans Maint of Structures	0	0	0	NA
		570 Tran Mnt of Station Equip	9,860,453	6,663,585	(3,196,868)	-32.4%
		571 Trans Mt of Overhead Line	7,138,039	8,504,553	1,366,514	19.1%
		572 Trans Maint of UG lines	212,108	186,883	(25,225)	-11.9%
		573 Trans Mtc of Misc Plt Mjr	130,915	167,488	36,573	27.9%
Transmission Total			126,265,352	121,902,950	(4,362,403)	-3.5%
Distribution		580 Dist Oper Sup & Eng	8,346,798	10,863,731	2,516,933	30.2%
		581 Dist Load Dispatching	6,732,987	6,591,431	(141,556)	-2.1%
		582 Dist Op Station Exp	1,636,134	2,359,426	723,292	44.2%
		583 Dist Oper Overhead Lines	2,202,191	650,070	(1,552,121)	-70.5%
		584 Dist Op UG Elec lines	7,588,137	5,048,209	(2,539,929)	-33.5%
		585 Dist Oper Streetlight	1,869,683	1,942,074	72,391	3.9%
		586 Dist Oper Meter Exp	3,747,580	2,433,924	(1,313,656)	-35.1%
		587 Dist Oper Cust Install	3,937,538	3,140,227	(797,311)	-20.2%
		588 Dist Oper Misc Exp	15,791,638	15,307,226	(484,412)	-3.1%
		589 Dist Rents	3,667,816	3,788,499	120,683	3.3%
		590 Dist Mtc Super & Eng	576,690	471,625	(105,065)	-18.2%
		591 Dist Mt of Structures Mjr	0	9	9	NA
		592 Dist Mt of Station Equip	8,022,583	8,814,861	792,279	9.9%
		593 Dist Mtc of Overhead Lines	41,474,291	42,460,734	986,443	2.4%
		594 Dist Mt of Undergrnd Line	12,773,474	12,600,803	(172,671)	-1.4%
		595 Dist Mt of Line Transform	2,204,257	3,098,907	894,651	40.6%
		596 Dist Mtc of Streetlights	1,334,286	1,495,473	161,187	12.1%
		597 Dist Mtc of Meters	157,158	84,838	(72,320)	-46.0%
		598 Dist Maint of Dist Plant	767	16,744	15,977	2083.0%
Distribution Total			122,064,009	121,168,813	(895,196)	-0.7%
Customer Accounting		901 Cust Acct Supervise	142,997	148,797	5,800	4.1%
		902 Cust Acct Meter Read	19,539,948	18,585,668	(954,280)	-4.9%
		903 Cust Acct Recrds & Coll	25,245,575	25,068,497	(177,079)	-0.7%
		904 Cust Acct Uncollect	12,369,054	14,244,378	1,875,324	15.2%
		905 Cust Acct Misc	72,127	30	(72,097)	-100.0%
Customer Accounting Total			57,369,701	58,047,369	677,668	1.2%
Customer Service & Info		908 Customer Asst Expense	2,272,869	2,163,696	(109,172)	-4.8%
		909 Cust Serv Instruct Adver	1,211,491	1,071,761	(139,730)	-11.5%
Customer Service & Info Total			3,484,360	3,235,457	(248,903)	-7.1%
Sales		912 Sales Demo & Sales	22,695	9,009	(13,686)	-60.3%
Sales Total			22,695	9,009	(13,686)	-60.3%

NSP Minnesota Company
Electric Operating and Maintenance Expenses
By Functional Class and FERC Account

2014

Functional Class	Sub-Functional Class	CFR FERC Account	2014 Budget	2014 Actuals	Variance	% Variance
Administrative & General		920 A&G Salaries	64,803,151	66,302,481	1,499,330	2.3%
		921 A&G Office & Supplies	53,307,843	52,446,695	(861,147)	-1.6%
		922 A&G Admn Transfer Crdt	(36,375,359)	(34,406,201)	1,969,158	-5.4%
		923 A&G Outside Services	20,144,608	23,331,471	3,186,863	15.8%
		924 A&G Property Insurance	12,565,504	9,627,603	(2,937,901)	-23.4%
		925 A&G Injuries & Damages	14,651,550	15,419,073	767,523	5.2%
		926 A&G Pen & Ben	80,657,633	80,239,021	(418,613)	-0.5%
		928 A&G Regulatory Comm Exp	4,691,690	10,366,416	5,674,725	121.0%
		929 A&G Duplicate Chrg Crdt	(4,042,321)	(4,257,282)	(214,961)	5.3%
		930.1 A&G General Advertising	4,489,842	3,518,540	(971,302)	-21.6%
		930.2 A&G Misc General Exp	3,620,489	3,566,735	(53,753)	-1.5%
		931 A&G Rents	26,278,047	24,328,446	(1,949,601)	-7.4%
		935 A&G Maint of Gen PLT	666,293	1,429,551	763,258	114.6%
Administrative & General Total			245,458,970	251,912,549	6,453,579	2.6%
Total O&M FERC Accounts			1,125,041,989	1,135,918,236	10,876,247	1.0%

Supplemental Reports

2010 - 2014 Financial Performance Team (FPT) Capital Expenditure Reports

This section contains explanations for significant differences between the NSPM Company's year end actual and budget business area departmental capital expenditures for the previous five years. The purpose of these schedules is to provide the reports that were reviewed and used each month by the executives of Xcel Energy Financial Council to govern the companies' capital expenditures. Together, these reports indicate the Company's historical actual versus budget performance and provide explanations for variances.

The FPT schedules provided in Section C are those referenced by Company witness Gregory J. Robinson within his direct testimony discussion regarding the accuracy of the Company's budgets to its actual cost. These reports are consistent with the values shown in Table 3 – Total NSPM Company Actual vs. Budget Capital within his testimony.

The total capital expenditure amounts summarized on the FPT reports include NSPM Company electric, gas and common utility expenditures.

FPT Report - Capital Actual vs. Budget
Northern States Power Co. (Minnesota Company)
December 2010

Capital (thousands of \$)

	YE 2010		
	<u>YE Actuals</u>	<u>YE Budget</u>	<u>Difference</u>
Energy Supply - C/H	\$ 511,511	\$ 540,997	\$ (29,486)
Nuclear Generation	297,909	292,085	5,823
Talent, Tech & Customers	33,813	32,850	963
Distribution	176,426	172,640	3,786
Transmission	154,473	171,546	(17,073)
Chief Executive Officer	777	800	(23)
Corporate Services	6,728	6,527	202
Total	\$ 1,181,636	\$ 1,217,445	\$ (35,808)

Year End Deviation

Energy Supply - C/H

Major Projects

Black Dog repowering project - moved engineering dollars from O&M to capital due to project approval	464
High Bridge MERP: CM and YE variance due to contingency reduction	(266)
Merricourt Wind: CM & YE adjustment due to increased legal expenditures	244
Nobles Wind: Current month-schedule change from original budget; YE forecast change due to capital spares classified at a lower than contracted cost & delayed lube system progress; YE budget variance is due to greasing skids moved out to 2011 (\$-2.0m) and contingency reduction (\$-4.6m)	(6,599)
Riverside and A. S. King MERP: YE contingency reduction	(1,863)
Target Adjustment: Merricourt Wind	(14,000)
Target Adjustment: Sherco Unit 1 overhaul moved to 2012	(12,000)

Base Projects

A. S. King - new 2010 projects (NRG boiler removal, yard garage concrete apron, CEMS, CO2 storage, security cameras)	2,150
A. S. King 3rd layer SCR catalyst install - dollars moved in from 2011	1,257
A. S. King AQCS baghouse bags replacement - new 2010 project	1,386
A. S. King HAZOP TH2 Dustless Trans - Project deferred into a later year	(630)
A. S. King lime slaker ball mill wt: Carryover from 2009	554
A. S. King reclamation site project moved from capital to deferred for future use	(2,870)
Black Dog - new 2010 projects (CEMS, transformer, high river road/rail security, paving, precipitator, sixth floor wall)	1,950
Black Dog - new 2010 projects (sixth floor wall and control room walls/ceilings)	1,290

FPT Report - Capital Actual vs. Budget
Northern States Power Co. (Minnesota Company)
December 2010

Capital (thousands of \$)

	YE 2010		
	<u>YE Actuals</u>	<u>YE Budget</u>	<u>Difference</u>
Energy Supply - C/H	\$ 511,511	\$ 540,997	\$ (29,486)
Nuclear Generation	297,909	292,085	5,823
Talent, Tech & Customers	33,813	32,850	963
Distribution	176,426	172,640	3,786
Transmission	154,473	171,546	(17,073)
Chief Executive Officer	777	800	(23)
Corporate Services	6,728	6,527	202
Total	\$ 1,181,636	\$ 1,217,445	\$ (35,808)

Year End Deviation

Energy Supply - C/H

Black Dog - received new estimates for RR Xing gate, penthouse insulation, and bridges (316b project)	(656)
Black Dog - Cedar Discharge emergent replacement of a portion of the 316b project	2,271
Black Dog Unit 3 generator repair-emergent project offset by insurance payment in December (\$-800k)	249
Black Dog U5 compressor-excessive blade movement, moved project from 2013	1,886
High Bridge combustion turbine kits moved to inventory	(625)
MN Valley ash pond removal-increased project cost due to removal of 3 ponds vs. 1 pond (project not in budget)	1,660
MN Valley boiler 4 asbestos remediation - new project	840
MN undesignated fund-current month emergent, YE offset at plants	(1,545)
Red Wing - new 2010 projects (walking floor, front loader, truck scale, baghouse bags, screenhouse roof, CO2 monitors)	1,450
Riverside construct new control room - partial work done in 2009	(1,204)
Sherco air heater baskets - emergent project	2,176
Sherco emergent projects (cables replaced, mapper building, CESP stacker truck, slaking wtr heating, scrubber building roof); YE offset by cancelled projects and moves to future years	880
Sherco Pond 3S & Vert Ext: Early construction start-work completed in 2009, reduced work needed in 2010	(1,730)
Sherco Programmable Logic Computer-additional funding to support the preliminary project plan and the vendor milestone payments, also ownership change from U3 to Joint	920
Sherco Uprate & U1&2 mercury emissions reduction-delay pending mgmt. instructions-cashflow shift to 2013 to meet compliance date	(7,277)
Sherco U2 boiler arch replacement - contingency reduction	(1,480)
Sherco U2 breeching expansion joint & generator bushing replacement-emergent projects associated with U2 overhaul	716
Wilmarth - new 2010 projects (boiler skin casing, control/ID fan room AC, job trailer & utility vehicle replacement, monitor equip)	789
Other	127

Total Energy Supply - C/H

(29,486)

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Year End Deviation

Nuclear Gen

Target Adjustment: Emergent NRC Security Requirements	14,646
Target Adjustment: NFPA fire protection program requirements	6,557
Target Adjustment: Prairie Island facility plan support	900
Target Adjustment: Monticello NFPA 805 Model	(1,100)
Target Adjustment: PI instrument air compressor	(7,715)
Target Adjustment: Nuclear fuel	(3,100)
Prairie Island Extended Power Uprate project - work not completed as forecasted	(9,031)
Prairie Island facility plan delayed until 2011 (offsets target adjustment)	(900)
Prairie Island Foxboro H-line project - delayed to 2011 due to scope changes	(3,541)
Prairie Island emergent security requirements - delayed to 2011	(3,015)
Prairie Island Station Air Compressor Replacement - emergent 2010 project	3,059
Prairie Island TN 40 cask design - legal fees reclassified from License Renewal	1,147
Prairie Island U2 GL0801 Venting System - emergent 2010 project	3,659
Prairie Island Warehouse project cancelled	(1,400)
Monticello - 13.8 KV improvement approved forecast change	3,200
Monticello extended power uprate project: CM is timing; YE-IT equipment moved to Business Systems	(553)
Monticello base capital projects - unfavorable timing of actual costs vs. budget & forecast	1,100
Nuclear Fuel: YE-USEC moved a January 2011 enrichment delivery into December 2010; CM-timing from original budget	1,505
Other	405
Total Nuclear Gen	5,823

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Year End Deviation

TT&C

Original budget uncommitted	(5,955)
PC Refresh use of original budget and higher than forecasted - target transfer for Monticello outage	1,742
OAM use of original budget	1,725
Radio project lower than budgeted - project delayed	(4,354)
CCWO Services use of original budget	1,216
Enterprise Project Mgmt use of original budget	1,205
Upgrade PeopleSoft use of original budget	1,422
eDiscovery project use of original budget	2,210
Server Virtualization use of original budget	1,540
Other	212
Total TT&C	963

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Year End Deviation

Distribution

CIAC

CIAC: No significant variances.

502

ELECTRIC NEW CONSTRUCTION

New Service: New Service programs, (\$5.0M), Projects not included in budget, \$1.2M, and Delayed projects, (\$1.2M).

(4,846)

Capacity: Projects delayed, (\$1.7M), Projects not included in budget, \$2.8M, and Various Feeder Projects, (\$2.6M).

(1,711)

STREET LIGHTS

Street Lights: Street Light programs higher than forecasted \$1.2M.

1,187

ELECTRIC RECONSTRUCTION

Asset Health: Asset Health programs, (\$2.5M), Projects not included in budget, \$0.4M, Projects delayed, (\$1.8M),

5,083

Storm Damage, \$8.0M, Replace Vault Top Deck in downtown, (\$0.5M), and Pole replacement projects, \$1.8M.

Mandates: Projects not included in budget, \$1.7M, Mandate programs, (\$1.2M), Relocate for LRT in St. Paul, \$10.7M,

12,104

Relocate Rice Street feeders, \$0.6M, and Install Ductline on 2nd Avenue, \$0.4M.

Reliability: REMS projects, (\$0.4M), and Accelerated URD Cable/Feeder Replacement, \$3.8M.

2,962

DISTRIBUTION SUBSTATIONS

Capacity: Capacity programs, (\$0.4M), Projects not included in budget, \$0.4M, Sub Cap Reinforcement Projects, (\$3.2M), and

(7,563)

Subs Land and ROW Projects, (\$4.0M), and Scope changes, (\$0.6M).

Asset Health: Subs Equipment Replacement projects, \$0.6M.

586

GAS NEW CONSTRUCTION

New Service: New service programs, (\$1.7M), Projects delayed, (\$0.3M), and NSM Gas service conversion program, \$0.8M.

(1,447)

Capacity: Gas Capacity Programs, (\$0.3M).

(305)

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Year End Deviation

Distribution

GAS RECONSTRUCTION

Asset Health: Century Pipe/Services, \$1.2M, and Cast Iron replacement programs, \$0.4M.	1,717
Mandates: Mandate programs, \$1.1M, and Main Relocation projects, (\$2.5M).	(1,446)

HIGH PRESSURE GAS

HP Gas: Amocam, (\$1.1M).	(1,461)
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PURCHASES & OTHER

Purchase: Cellnet Meters/Modules, (\$3.4M), Xfmrs, (\$3.5M), and Meters, (\$1.3M).	(8,183)
E&S allocation	(217)
Fleet: New unit purchases, \$2.6M, and Fleet lease buyout, \$2.5M.	5,238
Other	1,586

Total Distribution

3,786

Transmission

Target Adjustments

CAPX2020 Brookings MN	(10,437)
Midtown - Hiawatha	(7,172)

Approved Base Capital Funding

Chemolite bkr and ½	631
Chisago Co-Series Cap Control	1,691
Eden Prairie Sub #3: Project was distribution driven and not included during the budget create cycle.	1,767

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Year End Deviation

Transmission

ELR - Obsolete Breaker Replacements NSPM	2,119
Forbes	1,266
G287 enXco Nobles Sub	1,430
HPFF Minneapolis DT	816
Inver Hills - TR9: Transformer failure.	760
MONTI Capbank	1,652
NSPM - Major Line Refurbishment	2,214
Overstressed brk, Parkers Lake Sub	1,613
Overstressed Brk, Split Rock Sub	981
PI Sub Relay Project	754
S&E NSPM Spare Xfmr 115-69, 112	527
S&E NSPM Spare Xfmr 345-115	3,273
SHERCO Capbank	2,785
Tool: Spend for miscellaneous tools and composite mats for Maple Grove Service Center not in the budget.	2,771
Tools COM Substation: Base Capital Approvals for misc tools and test sets	1,472
Transportation - NSPM: Project approved after original budget create; \$2.1M Trencher Plus buy out, \$850K for two bucket trucks and \$1.4M RDO lease buy outs.	8,352
Mallard Sub	791
Underlying - Fargo, Line: Relocation of line was required to support CapX Fargo project.	645

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Transmission

Project Delays

Roseau Co - Series Cap Control: This was originally budgeted for completion in 2009.	2,739
Inver Hills 345 kV: work delayed to 2011.	(608)
North Mankato Plan: Because of delay in CapX Helena substation where this project was needed to be located the project schedule is delayed.	(5,564)

Contractual Agreements

NSP Reloc B: Project delays - Contractual Agreements, budget for road relocations unknown at the start of the year.	(1,349)
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Material Delay

Spare Wind Collector Xfmer: Transformer arrived in 2010 which was originally forecasted in 2009.	1,316
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Regulatory Filing (CON/ Permitting)

CAPX La Crosse: permitting delays	(2,388)
Chisago Apple River: permitting delays	(1,476)
GRE Crooked Lake - Enterprise: Customer permitting delays (GRE).	(1,558)
Louise Dist Sub: Construction start delayed due to permitting issues.	(654)
MN 2010 RES: permitting delays and customer contribution was not budgeted for in 2010.	(10,066)
SWTC: Project required Certificate of Need filing. Due to the delay in making the filing the project is delayed.	(17,720)

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Transmission

Project Advancements

Chanarambie Re-termination: Project was accelerated to meet reliability standards.	946
Eden Prairie Pole Rplmnt: Political Acceleration of Project. Originally planned for 2011 Forecast Year.	1,319
ELR Line 909 Line Refurbishment: Project Accelerated to correct code violation over a Wolf Lake.	1,292
Fenton 69 kV Tie: Project was accelerated from budget to support customer (GRE) interconnection need.	1,272
Westgate TR1	1,085
Lawrence 115/69 Tx #2: Project was accelerated into 2010.	2,632
Goose Lake-Lexington: NERC Compliance Project - Accelerated from 2011 Budget.	3,022
Colville 3rd Trans: Advanced from 2011, mostly complete and will be finished by year end.	3,036
Line Ph 1 ELR - NSPM: Phase work accelerated due to delays in trussing and lap insulator replacements.	724
Line Ph 2 ELR - NSPM: Phase work accelerated due to delays in trussing and lap insulator replacements.	1,161
Line Ph1 EOL Replacement Line ND: Phase work accelerated due to delays in trussing and lap insulator replacements.	573
NSP Laminated Arms: Laminated arms projects accelerated due to arm failures causing outages.	651
PAT 115-69kV Tx	2,053
Sauk River-St Cloud Upgrade: Project was accelerated from 2010 into 2009.	(1,025)
CAPX2020 Fargo MN: Accelerated Monti substation ISD to December 2011, plant refueling outage was accelerated from Q3 2011 to Q1 2011 to Q1 2011 accelerating work and materials in 2010 estimated at \$3M. Quarry substations accelerated delivery of transformer \$3M and accelerated grading, foundation and other major equipment delivery \$3M.	11,956

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Transmission

Customer Driven Project

West Waconia 2nd Trf: Project was approved out of budget cycle to support customer need (DCP). 730

Routine Blankets

NSP Major Line Refurbishment 2,108

S&E - NSP Relaying (576)

Breaker Replace ELR - NSPM (1,677)

NSP Line Capacity: Blanket Projects from NSP Line Capacity Parent. Charges are for Preliminary survey to determine if capital improvements are warranted and whether lines are in compliance with NERC. (9,176)

IA Tariff Fund: Budget place holder for interconnection agreement projects. Charges hit individual projects. (12,000)

Progress Payment Made

S&E NSPM Spare Xfmr 345-161: It was determined that the transformer qualified (substantially complete) for progress payment per contractual agreement and payment was made. (1,715)

Project Changes

Scope Increase

New Ulm TSR: Project Complete. Remaining charges and credits are related to damage settlements and West New Ulm Substation parcel condemnation award differences which should be determined by January 2011. 1,415

Project has known overruns due to flooding in Spring and Contract.

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Year End Deviation

Transmission

Scope Decrease

S&E NSPM Spare Xfmr 161-115: Transformer price lower than originally budgeted.	(1,045)
Lapp Replacements: Engineering over estimated the number of Lapps meeting replacement criterion.	(532)
GRE Yank 2nd Source: Project Complete. Scope was reduced when the need for replacing breakers at Rogers Lake was taken out of the work scope. Project Completed ahead of schedule.	(1,085)

Project Cancelled/Suspended

MN 2012 RES: Project cancelled because expected wind generation has not triggered the project's need.	(1,839)
MN 2016 RES: Project was suspended for one-year	(2,210)

Other

CAPX2020 Brookings MN	1,530
Midtown - Hiawatha	(717)
Chisago County: Insurance payment that was not budgeted for.	(2,395)
King Rewind Xfmr: Insurance payment that was not budgeted for.	(2,053)
Other	95

Total Transmission

(17,073)

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Chief Executive Officer			
Other			(23)
Total Chief Executive Officer			(23)
Corporate Services			
Office Furniture & Equipment - primarily completion of the Montrose service center new furniture and 414 VP office furniture projects.			159
Other			43
Total Corporate Services			202

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Energy Supply	\$ 74,990	\$ 476,066	\$ (401,075)
Distribution Utility	178,308	172,572	5,736
Transmission and Op Svcs	200,669	180,718	19,952
Nuclear Generation Bus Area	440,653	381,211	59,442
Corporate Services	44,509	46,023	(1,515)
Financial Operations	119	-	119
Public Policy/External Affairs	42	68	(26)
Total	\$ 939,290	\$ 1,256,658	\$ (317,368)

Year End Deviation

Energy Supply - C/H

Target Adjustment: Merricourt Wind: Project has been cancelled	(396,000)
Approved forecast change (Aug. 17): Border Wind (ND Sequoia)	50,556
Border Wind - cancelled	(50,278)

Major Projects

Black Dog demo and remediation phase 1, emergent project	4,414
Black Dog repowering project cancellation, capital expenditures reclassified to O&M	(1,898)
Black Dog repowering project cancellation, capital expenditures move to accounts receivable account	(400)
Black Dog repowering project cancellation, capital expenditures move to preliminary survey & investing account	(1,492)
Nobles Wind: CM-final payment to Enxco; YE-decrease due to contingency reduction and sales tax less than expected	(2,152)

Base Projects

A. S. King third layer SCR catalyst: Year end-partial work was moved into 2010	(1,160)
A. S. King new 2011 projects (SCR catalyst middle layer, gas recirc fan, cooling tower cell replace, CO detection install)	2,968
Black Dog 316B Improvements, project will be cancelled/transferring costs to O&M	(911)
Black Dog new 2011 projects (turbine roof, transformer/breaker, discharge gates, trash racks, coal bunker hopper)	1,595

Energy Supply - C/H

Black Dog river intake replacement project cancelled	(1,971)
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Year End Deviation

Grand Meadow Wind-less gearbox replacements expected & central greasing system-reduction in installation labor	(958)
Inver Hills Unit 6 turbine rotor disc-schedule change to start project in December 2011, budget in Jan-May 2012	706
Minnesota Valley ash pond removal project coming to completion, remaining costs are cleanup & closing cost	(1,657)
Riverside boundary property-ash remediation project determined to be O&M	(2,100)
Riverside Unit 9 combustion inspection - CM-timing, YE-lower materials price from different vendor	(1,835)
Sherco - multiple project reallocations approved by Financial Council	3,673
Sherco Unit 3 backpass soot blowing system-lower than anticipated vendor costs	(2,814)
Other	639

Total Energy Supply - C/H

(401,075)

Distribution

CIAC

Projects with no significant variances

(670)

ELECTRIC NEW CONSTRUCTION

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Year End Deviation

Elec New Service-

Projects with no significant variances	(36)
Programs	(1,186)

Elec Capacity-

New projects not included in budget	1,279
Projects with no significant variances	(2,148)

STREET LIGHTS

Street Lights-

Projects with no significant variances	389
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ELECTRIC RECONSTRUCTION

Elec Asset Health-

Storms	10,884
Projects with no significant variances	454

Distribution

Elec Mandates-

LRT	5,783
Projects with no significant variances	162
Req dist move due to phase 1- SWTC	(1,000)
Programs	(2,607)

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Year End Deviation

Hwy 494/169 Upgrade Ductline (3,000)

Reliability-

System reliability project changes (2,208)

DISTRIBUTION SUBSTATIONS

Sub Capacity-

FST TR04 Failed Transformer 3,017

New projects not included in budget 1,236

Elliot Park-Reinf TR1-2-3to70M 1,046

Various scope changes (635)

install Lincoln County TR8, 50 MVA (1,019)

Projects with no significant variances (2,244)

Distribution

Sub Asset Health-

New projects not included in budget 1,967

Programs 1,598

Replace Merriam Park TR2 1,269

Projects with no significant variances (1,025)

GAS NEW CONSTRUCTION

Gas New Service-

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Total	<u>\$ 939,290</u>	<u>\$ 1,256,658</u>	<u>\$ (317,368)</u>

Year End Deviation

Projects with no significant variances	305
New projects not included in budget	(1,036)
Gas Capacity-	
Projects with no significant variances	442

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Year End Deviation

Distribution	
GAS RECONSTRUCTION	
Gas Asset Health-	
Projects with no significant variances	991
Gas Mandates-	
LRT	1,449
Projects with no significant variances	(428)
Programs	(1,548)
HIGH PRESSURE GAS	
HP Gas-	
Projects with no significant variances	10
PURCHASES & OTHER	
Equip Purchase-	
Meter and transformer purchase	(173)
E&S allocation-	
Projects with no significant variances	(305)

Distribution

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Year End Deviation

Fleet-	
Delay of new fleet purchase - electric	(326)
Other-	
Tools	(1,065)
Capitalized-MN-Sales Tax Rfd - Elec	(3,887)
Other	(0)
Total Distribution	5,736

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Year End Deviation

Transmission

0825 Storm Rebuild: Buffalo Ridge storm restoration work, not budgeted for in 2011.	25,960
Target adjustment of \$39.8M granted for combined NSPM Storm rebuild costs.	
Buffalo Ridge Wind Feeders: Buffalo Ridge storm restoration work, not budgeted for in 2011.	18,879
Target adjustment of \$39.8M granted for combined NSPM Storm rebuild costs.	
SWTC: Due to delaying in CON permitting the project is not following the original budget schedule.	(18,233)
Target adjustment of \$18.1M granted as an offset to the NSPM Storm rebuild costs.	
CAPX2020 Brookings MN: CAPX Brookings Budget Schedule does not match actual work schedule. Working on synchronizing for 2012 onward. Target adjustment of \$5.3M granted as an offset to the NSPM Storm rebuild costs.	(3,959)

Project delays

Customer Driven Project (Dist/ ES/ 3rd Party)

Eden Prairie Pole Rplmnt: Project was completed but was started late because of DCP outage wouldn't allow for TAM to start work. Project spend will not sync with budget.	909
Louise Dist Sub: Construction start was delayed by DCP from 2009 and work was pushed into 2011.	581
GRE Crooked Lake - Enterprise: Permit delay by Great River Energy is delaying the project.	(1,407)
GRE Nininger: Project is completed so spend stopped ahead of the budgeted spend.	(618)

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Transmission

Lake City 2nd Source: This interconnection to Lake City was delayed by the city from 2009 to now. Project was approved out of cycle for 2011.	1,411
Regulatory Filing (CON/ Permitting)	
Chisago Apple River: Permitting and routing delays are causing total project spend to different than the original budget.	583
MN 2010 RES: Delayed permitting resulted in late start of construction and CIAC payments were made in 2011 versus 2010 causing spend and budget to be out of sync.	(5,113)
Hollydale Dist 115kv: Permit was filed six months later than expected resulting in spend and budget mismatch for month and year to date spend versus original budget assumptions.	(3,969)
MN 2016 RES: Start date for CON moved to 2012.	(1,222)
Midtown - Hiawatha: Permitting delays causing spend for Siting and Land rights to be behind budget. PUC hearing is scheduled for January 2012.	(1,057)
St Cloud Loop: State permit filed later than originally budgeted, so spend and the budget will not align in 2011. PUC order was received in December 2011.	(815)
CAPX La Crosse: Permitting is taking longer than anticipated so spend for ROW acquisition and engineering will be out of sync with the budget.	(4,580)
North Mankato Plan: Delay in siting the Helena sub has delayed actual spend versus budget.	(7,803)

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Transmission

Engineering Delays

0837-Structures: Project was delayed due to engineering issues so the project carried over into 2011. 1,278

Outage Constraints

Underlying - Fargo, Sub: Outage constraint has moved the construction from spring to fall of 2011 but budgets were in 2010 for the projects (\$1.6M). Scope reduction of Sauk River- SCL inland out line to Quarry and cancellation of communications equipment offset the 2011 additional spend by \$900K. 748

Fault Recorder Upgrades - ELR: Projects were delayed waiting for NERC requirements to be finalized. (797)

Project changes

Change in Construction Schedule

Line PH 3 ELR - NSPM: ELR project were started early due to delays in other projects. 635

Forbes Line Restor&Emerg Spare Repl: Project was completed earlier than budgeted and emergency materials were delivered in 2011. 370

NSPM Ledex Replacements: Budgeted for 2010; work delayed interference on the communications circuits. 315

A solution is very close to being completed.

Meadow Lake Dist: Successfully purchased land under condemnation process. Timing of purchase does not sync up with the budget. 903

CAPX2020 Bemidji MN: Project being constructed slightly later than budgeted which has affected cash flow compared to budget. 1,161

Grove Lake - Lowry: Project was delayed due to system constraints and until the Douglas County project is completed. (1,253)

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Transmission

Osakis-Sauk Center Upgrade: Project was delayed at the end of 2010 and will be delayed until February 2012 due to storm damage in Buffalo Ridge. 618

Pike Lake: Project planned to complete in October 2011. Shakopee Municipal has been slow to complete the project. 504

Scope Increase

Colvill 3rd Trans: Additional scope to project adding bylesby switch to project is driver for the variance. 480

Project cancelled

MN 2012 RES: Project was cancelled. (579)

Project advancements

Project Accelerated

Douglas Cty 115/69 TX#2: Project was accelerated so budget and spend will not align. Project was in serviced in September. 694

PAT 115-69kV Tx: Project was accelerated and construction sequence is not aligning with the budget. 460

Fenton 69 kV Tie: Project work plan was accelerated along with the expenditures. (1,675)

Roseau MOV: Project was advanced to ensure timely completion. 290

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Transmission

Base Capital

Transportation: The purchase of OPU trailer(\$550K), Watson mast (\$290K), Kenworth chassis (\$300K) and ford F35 cabs (\$250k) were approved OOC.	1,642
Lawrence 115/69 Tx #2: Project was accelerated into 2010 to utilize available resources resulting in cost off from the budget.	(549)
West Waconia 2nd Trf: Project approved out of cycle after the 2011 budget create to provide support to DCP.	541
ELR - Obsolete Breaker Replacements NSPM: Blanket work being moved from 2012 to 2011 to replace overstressed breakers.	2,153
Line Ph 1 ELR - NSPM: Reflects journal entry. from ELR to Line 760 parent # 11303181. Projects have been completed ahead of schedule.	(920)
Line Ph1 EOL Replacement Line ND: Project is funded from the NSPM Ph 1 blanket parent.	770
APT 550 Minnesota: Projects were advanced from 2012 into 2011. Work is being done earlier than budgeted to ensure completion this year.	2,092
Trussing (Pole): This parent is the placeholder for the entire trussing program. In addition, many of the poles that were planned to be trussed were in such poor condition that they were replaced with under the ELR Ph 3 parent.	(929)
Overstressed brk, Parkers Lake Sub: Project under budget due to the majority of the work being completed in 2010.	(795)
Overstressed Brk, Split Rock Sub: Underground control cable was found to be damaged by rodents and had to replace.	552
Line Ph 2 ELR - NSPM: Projects funded by NSPM Transmission Line End of Life Rplmnts Phase 2. Delays in other projects allowed for acceleration of work.	2,531

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Transmission

Overstressed ELR - NSPM: Not budgeted for in 2011; reprioritized other breaker projects after OOC meeting to get funding this project.	1,836
S&E NSPM Spare Xfmr 230-115: Project approved out of cycle after the 2011 budget create.	2,148
NSP Line Capacity: Part of NSP Line Capacity Blanket. The Project Manager decrement costs from the line capacity parent.	989
NSPM - Major Line Refurbishment: Variance is due to project carry over costs from prior year that was not budgeted in 2011 and costs due to engineering work beginning on 2012 projects to keep them on schedule for the following year.	1,502
S&E - NSP Line: Blanket is set by using historical averages; 2011 had more activity than normal.	1,239
NSP Reloc B: Spread budget evenly throughout the year, expenditures are inconsistent with monthly budget amounts Blanket spread evenly, throughout the year expenditures inconsistent, also difficult to predict the number of customer/ MNDOT requested relocations each year.	(1,242)
Lapp Replacements: All the Lapp insulators that met criteria for replacement were changed in 2010.	(500)
ELR Line 909 Line Refurbishment: Project was originally budgeted under the Phase 2 ELR blanket but was moved to a separate project after the budget.	1,240
HPFF Minneapolis DT: Majority of budgeted money is later in the year to match the expected outage restrictions for load.	1,965
2011 NSPM Major Line Refurbishment: Refurbishment project for line 825 will be cancelled.	(1,213)
Line was heavily damaged in recent storm and will be rebuilt. Construction scheduled to begin during 3rd quarter but was delayed.	

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Transmission

Approved Base Capital Funding-project approved after original budget create

Lakefield-Nobles_Split Rock OPGW: Project approved out of cycle after the 2011 budget create and split to a separate project after the budget cycle.	2,249
Tool: Purchase of mats were approved out of cycle.	2,208
Tools COM Substation: OOC approval for tools not budgeted for.	672
GIST-II Subs Computer Software: Project did not have an approved budget for 2011 but pre work began this year.	700
Drayton-Letellier Fiber Optic: Project approved out of cycle after the 2011 budget create.	1,382
GIST-III TLines Computer Software: Project approved out of cycle after the 2011 budget create.	711
PI Sub Relay Project: Project approved out of cycle in 2011.	404
Prairie Sub Expansion: Project approved out of cycle in 2011.	320
Split Rock Reactor: Project is ahead of schedule also approved out of cycle.	304
Inver Hills - TR9: Failed transformer; not budgeted for in 2011but was approved out of cycle.	485
Hastings Realignment: Out of cycle project with no budget.	279

Transmission

Other

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CAPX2020 Fargo MN: Reduction in contingency and escalation cost (\$2.8M), and delays in ROW purchases due to re-routing (\$1.8M) and the early phase work (1.4M) completed ahead of schedule are offset in increases in engineering, materials and pre-construction activities of \$2.4M. The CMA has not been signed accounting for \$456K in cost reductions. The Monti-Quary line is running under budget by \$2.3M YTD.project and scope change has increased the cost of the project.	(5,082)
IA Tariff Fund: Blanket project as a placeholder in the budget for interconnect agreements. Specific projects are manually tracked against the blanket.	(4,000)
Other	568
Total Transmission	19,952

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Year End Deviation

Nuclear Gen	
Monticello	
Target Adjustments--Supplemental funding approved by Finance Council on 1/18/11:	
Cyber Security 08-09	2,304
Other various projects	709
Extended power uprate (EPU): 2011 YE cost over-runs	52,496
EPU - steam dryer disposal not included in EPU project; CM-timing due to outage shift	3,658
10CFR73 No Single Act	1,477
10CFR73 Security Detection	1,016
2013 dry fuel storage loading - timing	(626)
Fire PRA Model Tool	(307)
Noble Chem Mitigation	(202)
Replace 2RS-2R Cable	2,524
Turbine Bldg CRW Mod Tritium	1,017
Upgrade Old Whse 5	1,019
Misc. projects - timing	(362)

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Nuclear Gen	
Prairie Island	
Target Adjustment--Supplemental funding approved by Finance Council on 1/18/11:	
NFPA 805 Fire Model	3,424
Force on Force Modifications	5,435
10CFR73 No Single Act	3,959
10CFR73 Pathways	1,604
#12 Battery Charger OBN Resolution	3,285
U1 ECCS Venting System GL0801	2,618
D1/D2 Transient Analysis	800
Reactor Cavity Leakage	426
PI Infrastructure Projects	2,040
PI Cold Chem Lab project over-run	1,411
PI U1/U2 Turbine Oil Reservoir Filter	(1,170)
PI Extended Power Uprate delayed	(23,498)
Unit 2 steam generator replacement - timing	(1,002)
PI Force on Force security modification - timing year to year	(2,418)

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Nuclear Gen		
Warehouse project delayed		(2,040)
TN-40 9 Cask 30-38 project - timing		(4,471)
TN-40 9 Cask 39-47 project - timing		6,889
River temp monitoring project over-run		319
Training center refurbishments-unbudgeted		326
Roof Replacements - timing		430
Spent fuel pool heat exchanger - unbudgeted		(1,221)
NFPA 805 Fire Model - timing		(314)
Site Asphalt project - not budgeted		1,210
D1/D2 Transient Analysis		(351)
Misc. project delays and forecast changes		(422)
Nuclear Fuel		
Delievery of nuclear enrichment services was in March, budget in October and December		(2,551)
Other		1
Total Nuclear Gen		59,442
Corporate Services		
Business Systems		

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Year End Deviation

Security project closed	(12,384)
Storage Project use of original budget	627
Audio/Web Conferencing Upg use of original budget	892
Replace Tax Data use of original budget	830
MDTs for Construction use of original budget	619
OEP 2009 use of original budget	764
Disaster Recovery project use of original budget	409
ERCM Ph2 project use of original budget	404
Commodity Management project use of original budget	729
Customer Relationship Mgmt use of original budget and lower than budgeted due to work that was determined to be O&M related	(1,293)
EPM Ph2 project use of original budget	634
Planned PC Refresh project use of original budget	2,001
ITSM Modernization project use of original budget	1,729

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Year End Deviation

Corporate Services

Safety

Reduction in IP address CCTV project. Expenses related to security cameras deferred into 2012. (80)

Business Services

Minot Flood Restoration - final project estimate to rebuild the service center. 2,675

Office Furniture, Equipment, & Reconfigurations - stemming from company reorganizations. 141

Other (212)

Total Corporate Services

(1,515)

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	Bus Area	December Actual YE	December Budget YE	December YE Var
10 Northern States Power - MN	Energy Supply	115,583	89,072	26,511
	Distribution Operations	166,415	159,244	7,171
	Gas Systems	48,002	48,800	(798)
	Transmission	305,497	313,474	(7,977)
	Operations Services	0	0	0
	Nuclear Generation Bus Area	310,037	403,618	(93,582)
	Corporate Services	72,030	69,902	2,128
	Financial Operations	2	0	2
	Public Policy/External Affairs	57	68	(11)
10 Northern States Power - MN Total		1,017,622	1,084,178	(66,556)

	Year End Deviation
Energy Supply C&H	
<u>Electric</u>	
Major Projects	
Black Dog demo & remediation Phase 1 - schedule stretched out over more years	(915)
Target Adjustment: Black Dog Unit 5 combustion turbine	12,800
Target Adjustment: Capital policy changes	2,510
Target Adjustment: Sherco Unit 3 cooling tower replacement	14,200
Sherco Unit 3 cooling tower replacement contractor savings	(600)
Base Projects	
Additional capital policy change projects	1,050
A. S. King boiler water demin project delayed due to permitting issues with chemicals on rental demin	(410)
A. S. King YE recirc fan rot assembly project and multiple projects scope changes	2,300
A. S. King reheater tube section replacement - YE 2012 schedule change, YE to budget cashflow move from 2013	1,360
Black Dog Unit 5 combustion turbine - more combustion turbine damage than expected	1,500
Grand Meadow - more gearboxes need to be replaced in 2012 (2 budgeted, 8 forecasted)	3,150
Minnesota Valley falls dam remediation project - construction delayed due to potential sale of dam	(1,600)
Plants across NSPM fleet - net reduction cost estimates	(2,118)
Red Wing emergent projects (precipitator, baghouse, gas line, sewer, boiler feed pump)	1,800
Riverside Unit 9 combustion inspection - parts received in 2011	(3,400)
Sherco pond 2 capping phase III project is delayed to 2013 due to Unit 3 outage - need Unit 3 bottom ash for pond capping	(2,500)
Sherco Unit 1 boiler arch padwelder-tubes removed from inventory in December 2011 instead of February 2012	(3,500)
Sherco Unit 3 restoration project not covered by insurance - YE change due to generator/condenser work delayed to 2013	2,500