# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2014

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 001-3034

# Xcel Energy Inc.

(Exact name of registrant as specified in its charter)

Minnesota

41-0448030

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

# 414 Nicollet Mall Minneapolis, MN 55401

(Address of principal executive offices)
Registrant's telephone number, including area code: 612-330-5500

Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Common Stock, \$2.50 par value per share

New York Stock Exchange

New York Stock Exchange

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. 

✓ Yes ☐ No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. ☐ Yes ☒ No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  $\boxtimes$  Yes  $\square$  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 and Regulation S-T ( $\S 232.405$  of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  $\boxtimes$  Yes  $\square$  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulations S-K ( $\S229.405$  of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.  $\boxtimes$  Large accelerated filer  $\square$  Accelerated filer  $\square$  Non-accelerated filer (Do not check if a smaller reporting company)  $\square$  Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). □ Yes ⋈ No

As of June 30, 2014, the aggregate market value of the voting common stock held by non-affiliates of the Registrants was \$16,279,552,263 and there were 505,105,562 shares of common stock outstanding.

As of February 16, 2015, there were 505,984,840 shares of common stock outstanding, \$2.50 par value.

# DOCUMENTS INCORPORATED BY REFERENCE

The Registrant's Definitive Proxy Statement for its 2015 Annual Meeting of Shareholders is incorporated by reference into Part III of this Form 10-K.

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# PART I

# Item 1 - Business

# **DEFINITION OF ABBREVIATIONS AND INDUSTRY TERMS**

Xcel Energy	Inc.'s	Subsidiaries	and Affiliates	(current and former)	)

Chevenne	Chevenne Ligh	t. Fuel an	d Power Company	
Chevenne	Cheyenne Ligh	i, ruei an	ia Powe	r Company

Eloigne . . . . . Eloigne Company

NCE ...... New Century Energies, Inc.

NMC...... Nuclear Management Company, LLC

NSP-Minnesota . . . . . Northern States Power Company, a Minnesota corporation

NSP System . . . . . . . . . The electric production and transmission system of NSP-Minnesota and NSP-Wisconsin operated on

an integrated basis and managed by NSP-Minnesota

NSP-Wisconsin...... Northern States Power Company, a Wisconsin corporation

PSCo..... Public Service Company of Colorado

PSRI ..... P.S.R. Investments, Inc.

SPS..... Southwestern Public Service Co.

Utility subsidiaries . . . . . . NSP-Minnesota, NSP-Wisconsin, PSCo and SPS

WGI . . . . . WestGas InterState, Inc. WYCO ...... WYCO Development LLC

Xcel Energy ...... Xcel Energy Inc. and its subsidiaries

XETD ...... Xcel Energy Transmission Development Company, LLC XEST ...... Xcel Energy Southwest Transmission Company, LLC XEWT ...... Xcel Energy West Transmission Company, LLC

#### Federal and State Regulatory Agencies

ASLB	Atomic Safety and Licensing Board
CFTC	Commodity Futures Trading Commission
CPUC	Colorado Public Utilities Commission

D.C. Circuit ....... United States Court of Appeals for the District of Columbia Circuit

DOC . . . . . Minnesota Department of Commerce DOE . . . . . United States Department of Energy DOI...... United States Department of the Interior DOT . . . . . United States Department of Transportation EPA. . . . . United States Environmental Protection Agency

FERC . . . . . Federal Energy Regulatory Commission

IRS . . . . . Internal Revenue Service

MPCA..... Minnesota Pollution Control Agency MPSC..... Michigan Public Service Commission MPUC..... Minnesota Public Utilities Commission NDPSC...... North Dakota Public Service Commission NERC...... North American Electric Reliability Corporation

NMAG ...... New Mexico Attorney General

NMPRC . . . . . New Mexico Public Regulation Commission NRC ...... Nuclear Regulatory Commission PNM..... Public Service Company of New Mexico PSCW..... Public Service Commission of Wisconsin PUCT . . . . . Public Utility Commission of Texas SDPUC..... South Dakota Public Utilities Commission SEC..... Securities and Exchange Commission WDNR . . . . . . Wisconsin Department of Natural Resources

# Electric, Purchased Gas and Resource Adjustment Clauses

CIP ...... Conservation improvement program DCRF..... Distribution cost recovery factor DRC . . . . . Deferred renewable cost rider DSM..... Demand side management DSMCA . . . . . Demand side management cost adjustment

ECA ...... Retail electric commodity adjustment

EE..... Energy efficiency

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EECRF..... Energy efficiency cost recovery factor

EIR ..... Environmental improvement rider (recovers the costs associated with investments in

environmental improvements to fossil fuel generation plants)

EPU Extended power uprate
ERP Electric resource plan
FCA Fuel clause adjustment

FPPCAC..... Fuel and purchased power cost adjustment clause

GAP ..... Gas affordability program GCA ..... Gas cost adjustment

OATT ..... Open access transmission tariff PCCA ..... Purchased capacity cost adjustment

PCRF ...... Power cost recovery factor (recovers the costs of certain purchased power costs)

PGA . . . . . Purchased gas adjustment

PSIA . . . . . Pipeline system integrity adjustment

QSP...... Quality of service plan RDF ...... Renewable development fund

RES...... Renewable energy standard (recovers the costs of new renewable generation)

RESA . . . . . . Renewable energy standard adjustment

SCA Steam cost adjustment
SEP State energy policy
TCA Transmission cost adjustment

TCR ...... Transmission cost recovery adjustment

TCRF ...... Transmission cost recovery factor (recovers transmission infrastructure improvement costs

and changes in wholesale transmission charges)

#### Other Terms and Abbreviations

AFUDC ...... Allowance for funds used during construction

ATM..... At-the-market

ALJ..... Administrative law judge

APBO . . . . . . Accumulated postretirement benefit obligation

ARO . . . . . . Asset retirement obligation

CAA..... Clean Air Act

CapX2020..... Alliance of electric cooperatives, municipals and investor-owned utilities in the upper

Midwest involved in a joint transmission line planning and construction effort

CCN ..... Certificate of convenience and necessity CIG ..... Colorado Interstate Gas Company, LLC

CPCN ...... Certificate of public convenience and necessity

CSAPR Cross-State Air Pollution Rule
CWIP Construction work in progress
EEI Edison Electric Institute
EGU Electric generating unit
EPS Earnings per share

ERCOT..... Electric Reliability Council of Texas

ETR ..... Effective tax rate

FASB . . . . . Financial Accounting Standards Board

FTR..... Financial transmission right

FTY ..... Forecast test year

GAAP..... Generally accepted accounting principles

GHG ..... Greenhouse gas HTY ..... Historic test year

IFRS . . . . . International Financial Reporting Standards

LCM..... Life cycle management LLW.... Low-level radioactive waste

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LNG Liq	juefied natural gas
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MACT ...... Maximum achievable control technology

MGP..... Manufactured gas plant

MISO ...... Midcontinent Independent System Operator, Inc.

Moody's Investor Services

MVP..... Multi-value project

Native load . . . . . . . . . . . Customer demand of retail and wholesale customers that a utility has an obligation to serve

under statute or long-term contract

NSPS ...... New source performance standard

NTC ...... Notifications to construct

NYISO ...... New York Independent System Operator

O&M Operating and maintenance
OCC Office of Consumer Counsel
OCI Other comprehensive income
PCB Polychlorinated biphenyl
PFS Private Fuel Storage, LLC

PI ..... Prairie Island nuclear generating plant

PJM..... PJM Interconnection, LLC

PM ...... Particulate matter

PPA. Purchased power agreement
PRP. Potentially responsible party
PTC. Production tax credit

R&EResearch and experimentationRECRenewable energy creditRFPRequest for proposalROEReturn on equity

ROFR ...... Right of first refusal RPS ...... Renewable portfolio standards

SCR ...... Selective catalytic reduction

Sharyland . . . . . . . . Sharyland Distribution and Transmission Services, LLC

SIP ..... State implementation plan

SO<sub>2</sub>..... Sulfur dioxide

SPPSouthwest Power Pool, Inc.S&PStandard & Poor's Ratings ServicesTransCoTransmission-only subsidiaryTSRTotal shareholder return

### Measurements

BcfBillion cubic feetGWhGigawatt hoursKVKilovoltsKWhKilowatt hoursMcfThousand cubic feet

MMBtu..... Million British thermal units

MW..... Megawatts
MWh..... Megawatt hours

# Section II.7.A - Other Supplemental Information: Annual Report

# **COMPANY OVERVIEW**

Xcel Energy Inc. is a holding company with subsidiaries engaged primarily in the utility business. In 2014, Xcel Energy Inc.'s continuing operations included the activity of four wholly owned utility subsidiaries that serve electric and natural gas customers in eight states. These utility subsidiaries are NSP-Minnesota, NSP-Wisconsin, PSCo and SPS, and serve customers in portions of Colorado, Michigan, Minnesota, New Mexico, North Dakota, South Dakota, Texas and Wisconsin. Along with WYCO, a joint venture formed with CIG to develop and lease natural gas pipelines, storage, and compression facilities, and WGI, an interstate natural gas pipeline company, these companies comprise the regulated utility operations.

Xcel Energy Inc. was incorporated under the laws of Minnesota in 1909. Xcel Energy's executive offices are located at 414 Nicollet Mall, Minneapolis, Minn. 55401. Its website address is www.xcelenergy.com. Xcel Energy makes available, free of charge through its website, its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practicable after the reports are electronically filed with or furnished to the SEC. The public may read and copy any materials that Xcel Energy files with the SEC at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC also maintains an internet site that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC at http://www.sec.gov.

Xcel Energy's corporate strategy focuses on four core objectives: improving utility performance; driving operational excellence; providing options and solutions to customers; and investing for the future. These core objectives are designed to provide an attractive total return to our investors, including long-term annual ongoing EPS growth of four to six percent and annual dividend increases of five to seven percent.

# **NSP-Minnesota**

NSP-Minnesota is a utility primarily engaged in the generation, purchase, transmission, distribution and sale of electricity in Minnesota, North Dakota and South Dakota. The wholesale customers served by NSP-Minnesota comprised approximately seven percent of its total KWh sold in 2014. NSP-Minnesota also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas in Minnesota and North Dakota. NSP-Minnesota provides electric utility service to approximately 1.4 million customers and natural gas utility service to approximately 0.5 million customers. Approximately 88 percent of NSP-Minnesota's retail electric operating revenues were derived from operations in Minnesota during 2014. Although NSP-Minnesota's large C&I electric retail customers are comprised of many diversified industries, a significant portion of NSP-Minnesota's large C&I electric sales include the following industries: petroleum, coal and food products. For small C&I customers, significant electric retail sales include the following industries: real estate and educational services. Generally, NSP-Minnesota's earnings contribute approximately 35 percent to 45 percent of Xcel Energy's consolidated net income.

The electric production and transmission costs of the entire NSP System are shared by NSP-Minnesota and NSP-Wisconsin. A FERC-approved Interchange Agreement between the two companies provides for the sharing of all generation and transmission costs of the NSP System.

NSP-Minnesota owns the following direct subsidiaries: United Power and Land Company, which holds real estate; and NSP Nuclear Corporation, which owns NMC, an inactive company.

# **NSP-Wisconsin**

NSP-Wisconsin is a utility primarily engaged in the generation, transmission, distribution and sale of electricity in portions of northwestern Wisconsin and in the western portion of the Upper Peninsula of Michigan. NSP-Wisconsin purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas in this service territory. NSP-Wisconsin provides electric utility service to approximately 255,000 customers and natural gas utility service to approximately 111,000 customers. Approximately 98 percent of NSP-Wisconsin's retail electric operating revenues were derived from operations in Wisconsin during 2014. Although NSP-Wisconsin's large C&I electric retail customers are comprised of many diversified industries, a significant portion of NSP-Wisconsin's large C&I electric sales include the following industries: food products, paper, allied products and sand mining for oil and gas extraction. For small C&I customers, significant electric retail sales include the following industries: grocery and dining establishments, educational services and health services. Generally, NSP-Wisconsin's earnings contribute approximately five percent to 10 percent of Xcel Energy's consolidated net income.

The management of the electric production and transmission system of NSP-Wisconsin is integrated with NSP-Minnesota.

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NSP-Wisconsin owns the following direct subsidiaries: Chippewa and Flambeau Improvement Co., which operates hydro reservoirs; Clearwater Investments Inc., which owns interests in affordable housing; and NSP Lands, Inc., which holds real estate.

# **PSCo**

PSCo is a utility engaged primarily in the generation, purchase, transmission, distribution and sale of electricity in Colorado. The wholesale customers served by PSCo comprised approximately 11 percent of its total KWh sold in 2014. PSCo also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas. PSCo provides electric utility service to approximately 1.4 million customers and natural gas utility service to approximately 1.3 million customers. All of PSCo's retail electric operating revenues were derived from operations in Colorado during 2014. Although PSCo's large C&I electric retail customers are comprised of many diversified industries, a significant portion of PSCo's large C&I electric sales include the following industries: fabricated metal products, communications and oil and gas extraction. For small C&I customers, significant electric retail sales include the following industries: real estate and dining establishments. Generally, PSCo's earnings contribute approximately 45 percent to 55 percent of Xcel Energy's consolidated net income.

PSCo owns the following direct subsidiaries: 1480 Welton, Inc. and United Water Company, both of which own certain real estate interests; and Green and Clear Lakes Company, which owns water rights and certain real estate interests. PSCo also owns PSRI, which held certain former employees' life insurance policies. PSCo also holds a controlling interest in several other relatively small ditch and water companies.

# **SPS**

SPS is a utility engaged primarily in the generation, purchase, transmission, distribution and sale of electricity in portions of Texas and New Mexico. The wholesale customers served by SPS comprised approximately 31 percent of its total KWh sold in 2014. SPS provides electric utility service to approximately 386,000 retail customers in Texas and New Mexico. Approximately 72 percent of SPS' retail electric operating revenues were derived from operations in Texas during 2014. Although SPS' large C&I electric retail customers are comprised of many diversified industries, a significant portion of SPS' large C&I electric sales include the following industries: oil and gas extraction, as well as petroleum and coal products. For small C&I customers, significant electric retail sales include the following industries: oil and gas extraction and crop related agricultural industries. Generally, SPS' earnings contribute approximately five percent to 15 percent of Xcel Energy's consolidated net income.

### Other Subsidiaries

WGI is a small interstate natural gas pipeline company engaged in transporting natural gas from the PSCo system near Chalk Bluffs, Colo., to Cheyenne, Wyo.

WYCO was formed as a joint venture with CIG to develop and lease natural gas pipeline, storage, and compression facilities. Xcel Energy has a 50 percent ownership interest in WYCO. The gas pipeline and storage facilities are leased under a FERC-approved agreement to CIG.

Xcel Energy Services Inc. is the service company for Xcel Energy Inc.

XETD and XEST are transmission-only subsidiaries that will participate in MISO and SPP competitive bidding processes for transmission projects. XEWT is a transmission-only subsidiary that will competitively bid on transmission projects in the western United States.

Xcel Energy Inc.'s nonregulated subsidiary is Eloigne, which invests in rental housing projects that qualify for low-income housing tax credits.

Xcel Energy conducts its utility business in the following reportable segments: regulated electric utility, regulated natural gas utility and all other. See Note 17 to the consolidated financial statements for further discussion relating to comparative segment revenues, income from operations and related financial information.

# **ELECTRIC UTILITY OPERATIONS**

# NSP-Minnesota

# **Public Utility Regulation**

Summary of Regulatory Agencies and Areas of Jurisdiction — Retail rates, services and other aspects of NSP-Minnesota's operations are regulated by the MPUC, the NDPSC and the SDPUC within their respective states. The MPUC also has regulatory authority over security issuances, property transfers, mergers, dispositions of assets and transactions between NSP-Minnesota and its affiliates. In addition, the MPUC reviews and approves NSP-Minnesota's ERPs for meeting customers' future energy needs. The MPUC also certifies the need and siting for generating plants greater than 50 MW and transmission lines greater than 100 KV that will be located within the state. No large power plant or transmission line may be constructed in Minnesota except on a site or route designated by the MPUC. The NDPSC and SDPUC have regulatory authority over generation and transmission facilities, along with the siting and routing of new generation and transmission facilities in North Dakota and South Dakota, respectively.

NSP-Minnesota is subject to the jurisdiction of the FERC with respect to its wholesale electric operations, hydroelectric licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transfers and mergers, and natural gas transactions in interstate commerce. NSP-Minnesota has been granted continued authorization from the FERC to make wholesale electric sales at market-based prices. NSP-Minnesota is a transmission owning member of the MISO RTO.

Fuel, Purchased Energy and Conservation Cost-Recovery Mechanisms — NSP-Minnesota has several retail adjustment clauses that recover fuel, purchased energy and other resource costs:

- CIP The CIP recovers the costs of conservation and demand-side management programs that help customers save energy.
- EIR The EIR recovers the costs of environmental improvement projects.
- *RDF* The RDF allocates money collected from retail customers to support the research and development of emerging renewable energy projects and technologies.
- RES The RES recovers the cost of new renewable generation.
- SEP The SEP recovers costs related to various energy policies approved by the Minnesota legislature.
- TCR—The TCR recovers costs associated with new investments in electric transmission.
- Infrastructure The Infrastructure rider recovers costs associated with specific investments in generation and incremental property taxes.

NSP-Minnesota's retail electric rates in Minnesota, North Dakota and South Dakota include a FCA for monthly billing adjustments for changes in prudently incurred costs of fuel, fuel related items and purchased energy. NSP-Minnesota is permitted to recover these costs through FCA mechanisms approved by the regulators in each jurisdiction. In general, capacity costs are not recovered through the FCA. In addition, costs associated with MISO are generally recovered through either the FCA or base rates.

Minnesota state law requires NSP-Minnesota to invest two percent of its state electric revenues in CIP. NSP-Minnesota was in compliance with this standard in 2014 and expects to be in compliance in 2015. These costs are recovered through an annual cost-recovery mechanism for electric conservation and energy management program expenditures.

CIP Triennial Plan — In 2012, the DOC approved NSP-Minnesota's 2013 through 2015 CIP Triennial Plan, which increases the savings goals and budgets over the previous plan. The plan sets an electric goal of annually saving the equivalent of 1.5 percent of sales (calculated on a historical three-year average, excluding opt-out customers) and an annual natural gas goal of saving 1.0 percent of sales.

# Capacity and Demand

Uninterrupted system peak demand for the NSP System's electric utility for each of the last three years and the forecast for 2015, assuming normal weather, is listed below.

	System Peak Demand (in			a MW)	
	2012	2013	2014	2015 Forecast	
NSP System	9,475	9,524	8,848	9.301	

The peak demand for the NSP System typically occurs in the summer. The 2014 uninterrupted system peak demand for the NSP System occurred on July 21, 2014. The 2014 system peak demand was lower due to cooler summer weather. The 2015 forecast assumes normal peak day weather.