



Northern States Power  
Electric O&M by FERC account  
Unadjusted Forecast

	NSPM - Electric			Minnesota Electric Jurisdiction		
	2022 Test Year	2023 Plan Year	2024 Plan Year	2022 Test Year	2023 Plan Year	2024 Plan Year
<b>REGIONAL MARKET</b>						
575.1 Operation Supervision	246,499	253,225	259,935	214,701	220,559	226,404
575.2 DA & RT Mkt Admin	94,209	97,025	99,955	82,056	84,509	87,061
575.5 Ancillary Serv Mkt Admin	505	520	536	440	453	467
575.7 Market Administration	10,619,527	10,908,204	11,169,293	9,249,640	9,501,079	9,728,488
575.8 Regional Market Rents	17,589	19,787	19,600	15,320	17,234	17,071
Total Regional Market	10,978,329	11,278,760	11,549,318	9,562,157	9,823,834	10,059,491
<b>TOTAL REGIONAL MARKET</b>						
	<b>10,978,329</b>	<b>11,278,760</b>	<b>11,549,318</b>	<b>9,562,157</b>	<b>9,823,834</b>	<b>10,059,491</b>
<b>DISTRIBUTION EXPENSES</b>						
Operation						
580 Operation Supervision & Engineering	11,989,628	12,266,686	12,527,508	10,653,172	10,898,981	11,130,695
581 Load Dispatching	765,482	1,031,424	1,350,498	670,949	905,914	1,188,108
582 Station Expenses	2,750,240	2,814,546	2,902,756	2,406,813	2,466,138	2,547,299
583 Overhead Line Expenses	(882,426)	(834,593)	(786,509)	(732,614)	(687,303)	(642,207)
584 Underground Line Expenses	18,037,236	17,667,743	18,009,933	15,395,120	15,087,882	15,384,016
585 Street Lighting and Signal System Expenses	840,073	845,780	852,514	737,990	743,087	749,116
586 Meter Expenses	1,912,817	2,030,630	2,189,687	1,674,388	1,777,342	1,916,334
587 Customer Installations Expenses	2,693,126	2,764,278	2,856,542	2,570,041	2,637,738	2,725,559
588 Miscellaneous Distribution Expenses	27,199,335	32,909,552	32,765,296	24,106,756	29,136,938	29,036,478
589 Rents	4,022,229	4,462,556	4,425,060	3,499,455	3,882,338	3,849,734
Total Operation	69,327,739	75,958,602	77,093,285	60,982,070	66,849,056	67,885,134
Maintenance						
590 Maintenance Supervision & Engineering	191	191	191	191	191	191
592 Maintenance of Station Equipment	3,807,873	3,857,630	3,938,998	3,320,807	3,381,758	3,452,943
593 Maintenance of Overhead Lines	57,634,446	62,008,544	62,428,165	52,540,026	56,733,922	57,141,388
594 Maintenance of Underground Lines	6,180,395	6,695,315	6,830,757	5,766,287	6,231,314	6,357,562
595 Maintenance of Line Transformers	30,554	31,314	32,304	30,554	31,314	32,304
596 Maintenance of Street Lighting and Signal Systems	1,088,833	1,113,360	1,124,725	1,013,228	1,037,171	1,048,348
597 Maintenance of Meters	888,639	1,645,861	1,473,176	743,228	1,310,130	1,158,069
598 Maintenance of Miscellaneous Distribution Plant	891,142	902,191	910,795	789,068	799,090	806,481
Total Maintenance	70,522,072	76,254,406	76,739,111	64,203,389	69,524,889	69,997,286
<b>TOTAL DISTRIBUTION</b>						
	<b>139,849,811</b>	<b>152,213,007</b>	<b>153,832,396</b>	<b>125,185,459</b>	<b>136,373,945</b>	<b>137,882,420</b>
<b>CUSTOMER ACCOUNTS EXPENSES</b>						
Operation						
901 Supervision	130,321	133,654	137,304	113,798	116,709	119,896
902 Meter Reading Expenses	29,859,425	32,845,112	34,728,096	25,825,661	28,366,101	29,782,376
903 Customer Records and Collection Expenses	23,962,810	23,259,072	24,149,173	20,924,709	20,310,193	21,087,445
904 Uncollectible Accounts	15,790,188	14,078,939	14,846,948	13,934,414	12,424,284	13,102,031
905 Miscellaneous Customer Accounts Expenses	100,021	102,233	102,557	79,404	81,160	81,417
Total	69,842,764	70,419,010	73,964,078	60,877,986	61,298,448	64,173,164
<b>TOTAL CUSTOMER ACCOUNTS EXPENSES</b>						
	<b>69,842,764</b>	<b>70,419,010</b>	<b>73,964,078</b>	<b>60,877,986</b>	<b>61,298,448</b>	<b>64,173,164</b>
<b>CUSTOMER SERVICE AND INFORMATIONAL EXPENSES</b>						
Operation						
908 Customer Assistance Expenses	163,439,803	165,461,300	190,917,566	162,401,734	164,299,248	189,749,056
909 Informational and Instructional Expenses	1,058,829	1,068,672	1,078,613	924,587	933,181	941,862
910 Misc Customer Service and Informational Expenses	286,493	294,734	321,660	250,170	257,367	280,879
Total	164,785,125	166,824,706	192,317,839	163,576,491	165,489,796	190,971,797
<b>TOTAL CUSTOMER SERVICE AND INFORMATIONAL EXPENSES</b>						
	<b>164,785,125</b>	<b>166,824,706</b>	<b>192,317,839</b>	<b>163,576,491</b>	<b>165,489,796</b>	<b>190,971,797</b>
<b>SALES EXPENSES</b>						
Operation						
912 Demonstrating and Selling Expenses	8,468,366	9,333,048	9,980,040	7,394,712	8,149,767	8,714,730
916 Miscellaneous Sales Expenses	44,208	45,187	45,330	44,086	45,062	45,205
Total	8,512,574	9,378,235	10,025,369	7,438,799	8,194,829	8,759,935
<b>TOTAL SALES EXPENSES</b>						
	<b>8,512,574</b>	<b>9,378,235</b>	<b>10,025,369</b>	<b>7,438,799</b>	<b>8,194,829</b>	<b>8,759,935</b>
<b>ADMINISTRATIVE AND GENERAL EXPENSES</b>						
Operation						
920 Administrative and General Salaries	107,189,171	111,242,666	114,832,995	92,882,774	96,380,579	99,491,800
921 Office Supplies and Expenses	72,210,116	75,456,397	77,127,878	62,855,615	65,685,162	67,142,204
922 Administrative Expenses Transferred-Credit	(65,800,273)	(72,379,482)	(81,017,476)	(57,351,123)	(63,085,523)	(70,614,346)
923 Outside Services Employed	23,538,181	22,861,396	22,989,218	20,646,717	19,948,669	20,060,078
924 Property Insurance	8,675,382	9,422,314	11,747,424	7,561,411	8,212,433	10,238,984
925 Injuries and Damages	16,899,105	18,035,876	19,010,067	14,732,482	15,723,827	16,573,052
926 Employee Pension and Benefits	73,360,537	72,159,300	70,372,277	63,974,260	63,018,389	61,542,302
928 Regulatory Commission Expenses	7,149,683	7,285,991	7,421,050	6,427,486	6,547,994	6,670,117
929 Duplicate Charges-Credit	(5,581,716)	(5,581,716)	(5,581,716)	(4,864,990)	(4,864,990)	(4,864,990)
930.1 General Advertising Expenses	3,897,922	3,935,044	3,972,536	3,347,086	3,379,441	3,412,119
930.2 Miscellaneous General Expenses	4,658,422	4,732,559	4,902,752	3,974,691	4,038,795	4,187,134
931 Rents	43,309,359	49,296,847	60,178,886	37,684,474	42,895,268	52,380,658
935 Maintenance of General Plant	1,257,414	1,304,354	1,338,470	1,088,639	1,128,680	1,158,416
Total	290,763,302	297,771,546	307,294,361	252,959,521	259,008,725	267,377,527
<b>TOTAL ADMINISTRATIVE AND GENERAL EXPENSES</b>						
	<b>290,763,302</b>	<b>297,771,546</b>	<b>307,294,361</b>	<b>252,959,521</b>	<b>259,008,725</b>	<b>267,377,527</b>
<b>GRAND TOTAL - All Expenses</b>						
	<b>2,963,009,584</b>	<b>3,023,310,778</b>	<b>3,069,828,116</b>	<b>2,625,662,884</b>	<b>2,678,775,925</b>	<b>2,722,557,687</b>

Northern States Power  
Electric O&M by FERC account  
Adjusted Forecast

	NSPM - Electric			Minnesota Electric Jurisdiction			
	2022 Test Year	2023 Plan Year	2024 Plan Year	2022 Test Year	2023 Plan Year	2024 Plan Year	
<b>POWER PRODUCTION EXPENSES</b>							
<b>A. Steam Power Generation</b>							
Operation							
500	Operation Supervision & Engineering	3,212,550	3,121,223	2,924,125	2,798,141	2,718,594	2,546,922
501	Fuel	174,763,520	174,378,852	174,244,624	151,561,740	151,228,141	151,111,733
502	Steam Expenses	18,157,131	19,657,823	18,491,590	15,814,916	17,122,023	16,106,231
505	Electric Expenses	805,673	947,907	888,238	701,743	825,630	773,658
506	Miscellaneous Steam Power Expenses	15,248,813	15,959,013	16,138,782	13,281,762	13,900,348	14,056,928
507	Rents	2,650,061	2,981,151	2,952,966	2,308,211	2,596,591	2,572,042
	<b>Total Operation</b>	<b>214,837,748</b>	<b>217,045,969</b>	<b>215,640,325</b>	<b>186,466,513</b>	<b>188,391,328</b>	<b>187,167,513</b>
Maintenance							
509	SO2 Allowances						
510	Maintenance Supervision & Engineering	1,783,249	1,717,836	1,648,128	1,546,503	1,489,774	1,429,321
511	Maintenance of Structures	3,177,386	3,313,426	3,193,902	2,767,513	2,886,004	2,781,898
512	Maintenance of Boiler Plant	21,114,265	26,842,206	21,443,023	18,311,114	23,278,608	18,596,226
513	Maintenance of Electric Plant	3,959,188	3,743,876	4,709,713	3,433,562	3,246,835	4,084,447
514	Maintenance of Miscellaneous Steam Plant	5,380,951	5,319,775	5,236,403	4,686,824	4,633,540	4,560,923
	<b>Total Maintenance</b>	<b>35,415,039</b>	<b>40,937,119</b>	<b>36,231,170</b>	<b>30,745,517</b>	<b>35,534,761</b>	<b>31,452,815</b>
	<b>Total Steam Power Generation</b>	<b>250,252,787</b>	<b>257,983,088</b>	<b>251,871,495</b>	<b>217,212,030</b>	<b>223,926,089</b>	<b>218,620,328</b>
<b>B. Nuclear Power Generation</b>							
Operation							
517	Operation Supervision & Engineering	36,024,103	36,607,748	39,568,403	31,377,102	31,885,458	34,464,198
518	Fuel	114,270,442	114,194,770	114,114,370	99,091,566	99,025,418	98,955,137
519	Coolants and Water	7,474,299	7,824,026	7,784,305	6,510,137	6,814,750	6,780,153
520	Steam Expenses	48,383,250	49,111,018	50,489,764	42,141,956	42,775,844	43,976,736
523	Electric Expenses	1,900,951	1,772,089	1,852,515	1,655,734	1,543,495	1,613,546
524	Miscellaneous Nuclear Power Expenses	128,872,304	130,823,715	133,258,882	112,570,656	114,270,340	116,391,379
525	Rents	8,778,324	9,851,522	9,760,145	7,645,946	8,580,705	8,501,115
	<b>Total Operation</b>	<b>345,703,672</b>	<b>350,184,887</b>	<b>356,828,384</b>	<b>300,993,097</b>	<b>304,896,011</b>	<b>310,682,264</b>
Maintenance							
528	Maintenance Supervision & Engineering	7,572,974	7,070,422	6,897,322	6,567,578	6,131,746	5,981,627
530	Maintenance of Reactor Plant Equipment	34,775,446	35,933,734	34,633,841	30,158,623	31,163,136	30,035,817
531	Maintenanc of Electric Plant	12,308,682	12,490,074	12,645,059	10,674,569	10,831,880	10,966,289
532	Maintenance of Miscellaneous Nuclear Plant	24,295,624	27,101,615	27,332,951	21,161,561	23,605,588	23,807,082
	<b>Total Maintenance</b>	<b>78,952,726</b>	<b>82,595,846</b>	<b>81,509,173</b>	<b>68,562,332</b>	<b>71,732,349</b>	<b>70,790,815</b>
	<b>Total Nuclear Power Generation</b>	<b>424,656,398</b>	<b>432,780,732</b>	<b>438,337,557</b>	<b>369,555,429</b>	<b>376,628,360</b>	<b>381,473,079</b>
<b>C. Hydraulic Power Generation</b>							
Operation							
535	Operation Surpevision & Engineering	93,819	101,236	104,173	81,717	88,177	90,735
538	Electric Expenses	139,090	141,667	145,673	121,148	123,393	126,882
539	Miscellaneous Hydraulic Power Generation Expense	125,182	142,096	124,708	109,034	123,766	108,621
540	Rents	60,731	66,133	65,820	52,668	57,353	57,082
	<b>Total Operation</b>	<b>418,822</b>	<b>451,133</b>	<b>440,375</b>	<b>364,566</b>	<b>392,689</b>	<b>383,320</b>
Maintenance							
541	Maintenance Supervision & Engineering	168,312	174,829	177,038	145,967	151,619	153,534
542	Maintenance of Structures	18,810	22,216	416,273	16,313	19,267	361,008
545	Maintenance of Miscellaneous Hydraulic Plant	161,129	174,614	160,577	140,344	152,090	139,863
	<b>Total Maintenance</b>	<b>348,251</b>	<b>371,660</b>	<b>753,888</b>	<b>302,623</b>	<b>322,975</b>	<b>654,405</b>
	<b>Total Hydraulic Power Generation</b>	<b>767,073</b>	<b>822,793</b>	<b>1,194,262</b>	<b>667,190</b>	<b>715,665</b>	<b>1,037,725</b>
<b>D. Other Power Generation</b>							
Operation							
546	Operation Supervision & Engineering	3,760,117	3,968,157	3,924,479	3,275,074	3,456,277	3,418,233
547	Fuel	140,419,325	140,419,325	140,419,325	121,777,115	121,777,115	121,777,115
548	Generation Expenses	5,017,450	5,162,280	5,319,013	4,370,214	4,496,361	4,632,876
549	Miscellaneous Other Power Generation Expenses	20,252,186	15,466,501	11,422,677	17,597,800	12,733,796	8,656,664
550	Rents	15,558,449	17,036,039	18,696,308	13,551,456	14,838,441	16,284,540
	<b>Total Operation</b>	<b>185,007,528</b>	<b>182,052,301</b>	<b>179,781,802</b>	<b>160,571,659</b>	<b>157,301,990</b>	<b>154,769,429</b>
Maintenance							

**Northern States Power**  
**Electric O&M by FERC account**  
**Adjusted Forecast**

	NSPM - Electric			Minnesota Electric Jurisdiction		
	2022 Test Year	2023 Plan Year	2024 Plan Year	2022 Test Year	2023 Plan Year	2024 Plan Year
551 Maintenance Supervision & Engineering	2,099,930	2,035,127	2,049,059	1,829,045	1,772,602	1,784,736
552 Maintenance of Structures	4,756,329	4,810,733	4,903,789	4,142,777	4,190,163	4,271,215
553 Maintenance of Generating and Electric Plant	16,261,564	13,145,535	12,894,988	14,163,871	11,449,800	11,231,573
554 Maintenance of Miscellaneous Other Power Genera	18,450,311	18,417,170	18,397,459	16,070,277	16,041,410	16,024,242
Total Maintenance	41,568,135	38,408,565	38,245,294	36,205,970	33,453,975	33,311,766
<b>Total Other Power Generation</b>	<b>226,575,663</b>	<b>220,460,866</b>	<b>218,027,097</b>	<b>196,777,629</b>	<b>190,755,965</b>	<b>188,081,195</b>
<b>E. Other Power Supply Expenses</b>						
555 Purchased Power	849,934,347	854,438,931	857,603,257	759,243,983	763,356,213	766,120,103
556 System Control and Load Dispatching	1,623,058	1,680,783	1,740,219	1,413,688	1,463,967	1,515,736
557 Other Expenses	78,368,907	89,928,963	84,913,258	68,597,196	78,678,762	74,319,914
<b>Total Other Power Supply Expenses</b>	<b>929,926,312</b>	<b>946,048,676</b>	<b>944,256,734</b>	<b>829,254,867</b>	<b>843,498,943</b>	<b>841,955,753</b>
<b>TOTAL POWER PRODUCTION EXPENSES</b>	<b>1,832,178,232</b>	<b>1,858,096,156</b>	<b>1,853,687,145</b>	<b>1,613,467,143</b>	<b>1,635,525,022</b>	<b>1,631,168,081</b>
<b>TRANSMISSION EXPENSES</b>						
Operation						
560 Operation Supervision & Engineering	8,688,225	9,028,378	9,184,545	7,567,470	7,863,744	7,999,767
561.2 Load Disp-Monitor/Operate	5,194,744	5,616,935	6,065,431	4,524,638	4,892,368	5,283,008
561.4 Load Disp-Sch/Con/Disp Serv	8,694,985	8,922,793	9,140,962	7,573,358	7,771,779	7,961,806
561.5 Rel/Plan/Standards Dev	178,665	184,005	189,558	155,617	160,269	165,105
561.7 Gen Interconn Studies	583,638	601,082	619,222	508,350	523,544	539,345
561.8 Rel/Plan/Standards Dev Serv	2,899,884	2,917,212	2,933,870	2,525,808	2,540,900	2,555,409
562 Station Expenses	2,581,213	2,633,014	2,706,527	2,248,244	2,293,363	2,357,393
563 Overhead Line Expenses	1,208,897	1,227,453	1,231,023	1,052,953	1,069,115	1,072,224
565 Transmission of Electricity by Others	128,310,316	128,210,547	129,299,572	99,361,775	99,696,302	100,858,381
566 Misc. Transmission Expenses	139,701,361	147,693,976	152,611,983	121,680,304	128,641,896	132,925,495
567 Rents	1,150,834	1,285,926	1,274,428	1,002,380	1,120,046	1,110,031
Total Operation	299,192,762	308,321,320	315,257,121	248,200,897	256,573,326	262,827,964
Maintenance						
570 Maintenance of Station Equipment	4,629,682	4,649,506	4,754,787	4,032,467	4,049,734	4,141,433
571 Maintenance of Overhead Lines	6,158,000	6,104,887	6,116,902	5,363,636	5,317,374	5,327,840
Total Maintenance	10,787,682	10,754,393	10,871,689	9,396,103	9,367,108	9,469,274
<b>TOTAL TRANSMISSION</b>	<b>309,980,443</b>	<b>319,075,713</b>	<b>326,128,811</b>	<b>257,597,000</b>	<b>265,940,435</b>	<b>272,297,238</b>
<b>REGIONAL MARKET</b>						
575.1 Operation Supervision	246,499	253,225	259,935	214,701	220,559	226,404
575.2 DA & RT Mkt Admin	94,209	97,025	99,955	82,056	84,509	87,061
575.5 Ancillary Serv Mkt Admin	505	520	536	440	453	467
575.7 Market Administration	10,619,527	10,908,204	11,169,293	9,249,640	9,501,079	9,728,488
575.8 Regional Market Rents	17,589	19,787	19,600	15,320	17,234	17,071
Total Regional Market	10,978,329	11,278,760	11,549,318	9,562,157	9,823,834	10,059,491
<b>TOTAL REGIONAL MARKET</b>	<b>10,978,329</b>	<b>11,278,760</b>	<b>11,549,318</b>	<b>9,562,157</b>	<b>9,823,834</b>	<b>10,059,491</b>
<b>DISTRIBUTION EXPENSES</b>						
Operation						
580 Operation Supervision & Engineering	11,989,628	12,266,686	12,527,508	10,653,172	10,898,981	11,130,695
581 Load Dispatching	696,381	966,812	1,286,336	601,848	841,303	1,123,946
582 Station Expenses	2,750,240	2,814,546	2,902,756	2,406,813	2,466,138	2,547,299
583 Overhead Line Expenses	(882,426)	(834,593)	(786,509)	(732,614)	(687,303)	(642,207)
584 Underground Line Expenses	18,037,236	17,667,743	18,009,933	15,395,120	15,087,882	15,384,016
585 Street Lighting and Signal System Expenses	840,073	845,780	852,514	737,990	743,087	749,116
586 Meter Expenses	1,912,817	2,030,630	2,189,687	1,674,388	1,777,342	1,916,334
587 Customer Installations Expenses	2,693,126	2,764,278	2,856,542	2,570,041	2,637,738	2,725,559
588 Miscellaneous Distribution Expenses	23,580,018	24,391,334	24,447,257	20,487,439	20,618,721	20,718,440
589 Rents	4,022,229	4,462,556	4,425,060	3,499,455	3,882,338	3,849,734
Total Operation	65,639,321	67,375,772	68,711,083	57,293,653	58,266,227	59,502,932
Maintenance						
590 Maintenance Supervision & Engineering	191	191	191	191	191	191
592 Maintenance of Station Equipment	3,807,873	3,857,630	3,938,998	3,320,807	3,381,758	3,452,943
593 Maintenance of Overhead Lines	57,634,446	62,008,544	62,428,165	52,540,026	56,733,922	57,141,388
594 Maintenance of Underground Lines	6,180,395	6,695,315	6,830,757	5,766,287	6,231,314	6,357,562

**Northern States Power  
Electric O&M by FERC account  
Adjusted Forecast**

	NSPM - Electric			Minnesota Electric Jurisdiction		
	2022 Test Year	2023 Plan Year	2024 Plan Year	2022 Test Year	2023 Plan Year	2024 Plan Year
595 Maintenance of Line Transformers	30,554	31,314	32,304	30,554	31,314	32,304
596 Maintenance of Street Lighting and Signal Systems	1,088,833	1,113,360	1,124,725	1,013,228	1,037,171	1,048,348
597 Maintenance of Meters	194,965	386,361	363,668	49,554	50,631	48,561
598 Maintenance of Miscellaneous Distribution Plant	891,142	902,191	910,795	789,068	799,090	806,481
Total Maintenance	69,828,398	74,994,906	75,629,603	63,509,715	68,265,390	68,887,778
<b>TOTAL DISTRIBUTION</b>	<b>135,467,719</b>	<b>142,370,679</b>	<b>144,340,687</b>	<b>120,803,367</b>	<b>126,531,617</b>	<b>128,390,710</b>
<b>CUSTOMER ACCOUNTS EXPENSES</b>						
Operation						
901 Supervision	130,321	133,654	6,745,315	113,798	116,709	6,727,908
902 Meter Reading Expenses	20,118,455	17,545,912	15,807,836	16,084,690	13,066,901	10,862,116
903 Customer Records and Collection Expenses	23,962,810	23,259,072	24,149,173	20,924,709	20,310,193	21,087,445
904 Uncollectible Accounts	15,790,188	14,078,939	14,846,948	13,934,414	12,424,284	13,102,031
905 Miscellaneous Customer Accounts Expenses	100,021	102,233	102,557	79,404	81,160	81,417
Total	60,101,794	55,119,809	61,651,830	51,137,016	45,999,247	51,860,916
<b>TOTAL CUSTOMER ACCOUNTS EXPENSES</b>	<b>60,101,794</b>	<b>55,119,809</b>	<b>61,651,830</b>	<b>51,137,016</b>	<b>45,999,247</b>	<b>51,860,916</b>
<b>CUSTOMER SERVICE AND INFORMATIONAL EXPENSES</b>						
Operation						
908 Customer Assistance Expenses	130,277,173	133,774,687	133,800,659	129,239,104	132,612,636	132,632,150
909 Informational and Instructional Expenses	883,829	918,672	928,613	749,587	783,181	791,862
910 Miscellaneous Customer Service and Informational	286,493	294,734	321,660	250,170	257,367	280,879
Total	131,447,495	134,988,093	135,050,933	130,238,861	133,653,184	133,704,891
<b>TOTAL CUSTOMER SERVICE AND INFORMATIONAL EXPENSES</b>	<b>131,447,495</b>	<b>134,988,093</b>	<b>135,050,933</b>	<b>130,238,861</b>	<b>133,653,184</b>	<b>133,704,891</b>
<b>SALES EXPENSES</b>						
Operation						
912 Demonstrating and Selling Expenses	8,620,149	9,484,861	10,131,883	7,496,496	8,251,580	8,816,573
916 Miscellaneous Sales Expenses	44,208	45,187	45,330	44,086	45,062	45,205
Total	8,664,357	9,530,048	10,177,213	7,540,582	8,296,642	8,861,778
<b>TOTAL SALES EXPENSES</b>	<b>8,664,357</b>	<b>9,530,048</b>	<b>10,177,213</b>	<b>7,540,582</b>	<b>8,296,642</b>	<b>8,861,778</b>
<b>ADMINISTRATIVE AND GENERAL EXPENSES</b>						
Operation						
920 Administrative and General Salaries	97,434,904	100,818,290	103,919,938	84,539,655	87,457,650	90,147,659
921 Office Supplies and Expenses	68,918,121	71,985,558	73,458,690	59,838,958	62,503,744	63,794,691
922 Administrative Expenses Transferred-Credit	(65,800,273)	(72,379,482)	(81,017,476)	(57,351,123)	(63,085,523)	(70,614,346)
923 Outside Services Employed	23,260,710	22,583,061	22,709,618	20,375,498	19,676,697	19,787,003
924 Property Insurance	8,655,139	9,401,667	11,726,157	7,543,767	8,194,437	10,220,448
925 Injuries and Damages	16,898,251	18,035,024	19,009,215	14,731,738	15,723,085	16,572,309
926 Employee Pension and Benefits	71,617,400	70,537,143	68,847,286	62,454,952	61,604,527	60,213,128
928 Regulatory Commission Expenses	7,149,683	7,285,991	7,421,050	6,427,486	6,547,994	6,670,117
929 Duplicate Charges-Credit	(5,581,716)	(5,581,716)	(5,581,716)	(4,864,990)	(4,864,990)	(4,864,990)
930.1 General Advertising Expenses	260,604	261,582	262,569	192,320	193,173	194,033
930.2 Miscellaneous General Expenses	5,121,785	6,292,622	6,463,268	4,539,381	5,700,649	5,849,556
931 Rents	42,831,098	48,818,586	59,700,625	37,267,625	42,478,418	51,963,809
935 Maintenance of General Plant	1,257,414	1,304,354	1,338,470	1,088,639	1,128,680	1,158,416
Total	272,023,119	279,362,680	288,257,694	236,783,906	243,258,541	251,091,833
<b>TOTAL ADMINISTRATIVE AND GENERAL EXPENSES</b>	<b>272,023,119</b>	<b>279,362,680</b>	<b>288,257,694</b>	<b>236,783,906</b>	<b>243,258,541</b>	<b>251,091,833</b>
<b>GRAND TOTAL - All Expenses</b>	<b>2,760,841,488</b>	<b>2,809,821,938</b>	<b>2,830,843,629</b>	<b>2,427,130,034</b>	<b>2,469,028,522</b>	<b>2,487,434,938</b>