Direct Testimony and Schedules W. Kile Husen

# Before the Minnesota Public Utilities Commission State of Minnesota

In the Matter of the Application of Northern States Power Company for Authority to Increase Rates for Gas Service in Minnesota

> Docket No. G002/GR-21-678 Exhibit\_\_\_(WKH-1)

> > **Employee Expenses**

November 1, 2021

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1		I. INTRODUCTION
2		
3	Q.	PLEASE STATE YOUR NAME AND OCCUPATION.
4	Α.	My name is William Kile Husen. I go by "Kile." I am Director of Process
5		Government and Performance within the Supply Chain business area for Xcel
6		Energy Services Inc. (XES or the Service Company), which provides services
7		to Northern States Power Company (Xcel Energy, NSPM, or the Company).
8		
9	Q.	PLEASE SUMMARIZE YOUR QUALIFICATIONS AND EXPERIENCE.
10	Α.	I have nearly 20 years of experience with Xcel Energy in the supply chain
11		management area and previous experience at other companies leading financial
12		and financial systems areas. In my current role, I direct the team that leads the
13		system implementations and process oversight function for Xcel Energy's
14		Supply Chain organization, including the Company's credit card program, the
15		SumTotal expense reporting system, the supply chain portions of SAP, and the
16		fleet management systems. I also have budgetary responsibilities for the Supply
17		Chain organization. My resume is provided as Exhibit(WKH-1), Schedule
18		1.
19		
20	Q.	WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?
21	Α.	I provide support for the amount of employee expenses requested for recovery
22		in this rate case as well as the Employee Expense Report (EER) Schedules filed
23		by the Company in compliance with Minnesota law and the commitments made
24		in our prior electric rate cases, which are all new requirements and commitments
25		since our last Minnesota natural gas rate case was filed in 2009 (Docket No. G-
26		002/GR-09-1153). In the 2011 test year electric rate case (Docket No.

E002/GR-10-971), the Company made several commitments to improve the
review, tracking, and documentation of employee expenses. My testimony, the
EER Schedules, and data we are providing in this gas rate case comply with the
commitments made in the test year 2011 electric rate case and subsequent
electric rate cases, Orders of the Minnesota Public Utilities Commission
(Commission), and Minnesota Statutes § 216B.16, subd. 17 (Employee Expense
Statute). These commitments are similarly applicable to the State of Minnesota
Gas Jurisdiction and this is the first time that we apply these commitments to
the gas jurisdiction in a rate case. The EER Schedules are provided in Volume
3 Required Information, Section IV Other Required Information, Tab 2.

Additionally, my testimony provides support for the Supply Chain business area's fleet capital investments for 2022. The budgeted capital additions for fleet functions are \$4.5 million in 2022 for the State of Minnesota Gas Jurisdiction.

#### 16 Q. What is the employee expense amount for the 2022 test year?

A. The Employee Expense Amount for the test year 2022 is approximately \$1.3 million for the State of Minnesota Gas Jurisdiction. This amount is based on the Company's budgeting process, which is a forward-looking projection of future projects, costs, and operating needs. Employee expenses are part of the overall O&M budgets of our various business areas and the Company does not prepare a separate budget for employee expenses. The Employee Expense Amount of \$1.3 million is the combined amount of employee expenses included in 2022 business area budgets.

<sup>&</sup>lt;sup>1</sup> Docket No. E-002/GR-10-971, In the Matter of the Application of Northern States Power Company d/b/a Xcel Energy for Authority to Increase Rates for Electric Service in the State of Minnesota.

1	Q.	DOES THE COMPANY PROPOSE AN ADJUSTMENT TO THIS AMOUNT?
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A. Yes, as I discuss in more detail in Section IV, consistent with past electric rate cases we propose an Employee Expense Adjustment of approximately \$0.2 million. As a result of subtracting this adjustment from the Employee Expense Amount, we are requesting recovery for approximately \$1.1 million for employee expenses for the test year 2022. The Employee Expense Adjustment compensates for transactions that are likely to be non-recoverable and is considered to be representative of such transactions that could occur in 2022.

9 Company witness Mr. Benjamin Halama reflects this \$0.2 million adjustment in

10 his Direct Testimony.

Q. Is the methodology to develop the 2022 test year Employee Expense
 Amount and Employee Expense Adjustment consistent with past

14 PRACTICE?

Expense Amount by subtracting an Employee Expense Adjustment – which was largely developed through work with the Office of the Minnesota Attorney General (OAG) – in each of the Company's electric rate cases since 2010. This methodology is also consistent with the Employee Expense Statute that became effective in May 2010 and its requirement to compile EER Schedules based on the most recently completed fiscal year. However, due to the unprecedented impact of the COVID-19 pandemic on the actual 2020 employee expenses, we have modified the method to develop the Employee Expense Adjustment for the 2022 test year. For this case, the Company proposes to apply a -13.7 percent adjustment factor to its budgeted 2022 employee expenses to establish the Employee Expense Adjustment. I explain in detail below in Section IV how

1		the Company derived this proposed adjustment factor and why it is reasonable
2		to use in this case.
3		
4	Q.	How have you organized the remainder of your testimony?
5	Α.	My testimony is organized in the following sections:
6		• Section II: Definition and Governance of Employee Expenses. Discusses the
7		definition of employee expenses; reporting requirements under the
8		Employee Expense Statute; the Company's Travel and Employee
9		Expense Reimbursement Policy 10.2 (Employee Expense Policy); and
10		commitments made in our past electric rate cases.
11		• Section III: Employee Expense Reporting. Describes the Company's
12		employee expense reporting and provides details of SumTotal, other
13		systems, and internal controls.
14		• Section IV: Employee Expense Amount, Employee Expense Adjustment, and
15		EER Schedules. Explains the statutorily required EER Schedules, the
16		Employee Expense Amount based on business area budgets, and the
17		Employee Expense Adjustment that removes likely unrecoverable
18		expenses from the test year.
19		• Section V: Employee Expense Review and Development of EER Schedules.
20		Explains in detail how the actual 2020 employee expense transactions
21		were reviewed to remove items that are likely not recoverable, including
22		key word search and identification of vague business purposes,
23		transactions inconsistent with the Employee Expense Policy, and
24		transactions not generally needed for the provision of utility service.
25		• Section VI: Fleet Capital Investments. Supports the Company's budget for
26		fleet capital additions under Supply Chain's Fleet organization.

1		• Section VII: Compliance Item on Lobbying Compensation. Describes the
2		Company's compensation for employees engaged in lobbying and
3		explains the costs included and excluded in the rate request.
4		• Section VIII: Conclusion.
5		
6	II.	DEFINITION AND GOVERNANCE OF EMPLOYEE EXPENSES
7		
8	Q.	How does the Company define employee expenses?
9	Α.	Employee expenses are those operation and maintenance (O&M) expenditures
10		that are:
11		(1) tracked in our employee expense reporting system;
12		(2) subject to the guidelines in the Company's Employee Expense Policy;
13		and
14		(3) consistent with the categories set forth in the Employee Expense Statute.
15		
16		Examples of employee expenses are airfare, hotel stays, car rental, mileage on
17		personal vehicles used for work purposes, parking, meals for business purposes,
18		and recognition for the work performed by Company employees to provide safe
19		and reliable service to customers.
20		
21	Q.	IN GENERAL, ARE THE COMPANY'S EMPLOYEE EXPENSES NEEDED FOR THE
22		PROVISION OF UTILITY SERVICE?
23	Α.	Yes. At times, Company business requires that our employees work at locations
24		other than their offices or primary work locations, attend training, or meet with
25		our customers and stakeholders. For example, employees incur expenses when
26		they work in the field to ensure the reliability of the Company's facilities and
27		equipment, manage workers across our eight-state service territory, or travel to

1		attend conferences or training to maintain their knowledge base. For these
2		types of activities, Company employees incur expenses as guided by the
3		Employee Expense Policy.
4		
5	Q.	WHAT ARE THE STATUTORY REPORTING REQUIREMENTS REGARDING
6		EMPLOYEE EXPENSES?
7	Α.	The Employee Expense Statute establishes the primary regulatory reporting
8		requirements for employee expenses. The statute requires the Company to
9		provide, when filing a general rate case, schedules separately itemizing:
10		(1) travel and lodging expenses;
11		(2) food and beverage expenses;
12		(3) recreational and entertainment expenses;
13		(4) expenses (and compensation) for board of directors;
14		(5) expenses (and compensation) for the ten highest paid officers and
15		employees;
16		(6) dues and expenses for memberships in organizations or clubs;
17		(7) gift expenses;
18		(8) expenses related to owned, leased, or chartered aircraft; and
19		(9) lobbying expenses.
20		
21		For items (1) and (2), the Company is required to separately provide data for
22		employees who are at the vice president-level and above. Employee expense
23		transaction data must be from the most recently completed fiscal year and
24		include the date, amount, business purpose, and vendor for the expense.

1	Q.	PLEASE DESCRIBE THE COMPANY'S EMPLOYEE EXPENSE POLICY?
2	Α.	The Travel and Employee Expense Reimbursement Policy (Corporate Policy
3		10.2) (Employee Expense Policy) provides the guidelines applicable to all non-
4		bargaining-unit and bargaining-unit employees who incur travel or other
5		business-related expenses. The current version of the Employee Expense
6		Policy is provided in Exhibit(WKH-1), Schedule 2. We revised the
7		Employee Expense Policy in January 2020, February 2020, and March 2021
8		For the January 2020 revisions, we conducted a complete review of the
9		Employee Expenses Policy, restructured the content of the policy to match the
10		Company's refreshed policy template, and made additional changes to ensure
11		that the policy is easily understood by all employees. The February 2020 revision
12		limited tips and gratuities to 25 percent. In March 2021, we modified the
13		Employee Expense Policy to reflect the implementation of the new Corporate
14		One Credit Card and made some additional minor changes. A summary of
15		these changes, along with some earlier changes, is provided in Exhibit
16		(WKH-1), Schedule 3.
17		
18	Q.	WHAT COMMITMENTS REGARDING EMPLOYEE EXPENSES DID THE COMPANY
19		MAKE IN ITS 2011 AND 2013 TEST YEAR ELECTRIC RATE CASES?
20	Α.	During our test year 2011 electric rate case (Docket No. E002/GR-10-971), we
21		made a number of commitments to provide more detailed information in the
22		Direct Testimony and to improve the quality of employee expense data to
23		facilitate review of employee expenses in our future rate cases. These
24		commitments are summarized in Exhibit(WKH-1), Schedule 4. Also, in
25		preparing for the test year 2013 electric rate case (Docket No. E002/GR-12-
26		961), we made some additional commitments in a meeting with the OAG

which are also included in Schedule 4. As I previously indicated, the Company's

1		commitments regarding employee expenses are all new since the Company last
2		filed a natural gas rate case (Docket No. G-002/GR-09-1153).
3		
4	Q.	DID THE COMPANY MAKE ANY ADDITIONAL COMMITMENTS REGARDING
5		EMPLOYEE EXPENSES IN THE SUBSEQUENT TEST YEAR 2014 ELECTRIC RATE
6		CASE (DOCKET NO. E002/GR-13-868) OR TEST YEAR 2016 ELECTRIC RATE
7		CASE (DOCKET NO. E002/GR-15-826)?
8	Α.	No.
9		
10	Q.	PLEASE DESCRIBE WHETHER THE COMPANY'S 2013 ELECTRIC AND SUBSEQUENT
11		ELECTRIC RATE CASES RESULTED IN ADDITIONAL COMMITMENTS OR
12		REQUIREMENTS RELATING TO EMPLOYEE EXPENSES?
13	Α.	The Commission's Orders in the 2013 and 2014 test year electric rate cases
14		required that if the Company seeks recovery for corporate aviation costs in
15		future rate cases, the Company should provide more information, but did not
16		otherwise add any new requirements for employee expenses. In the test year
17		2013 rate case, the Commission ordered us to provide flight log and passenger
18		information for the most recent 12-month operational period. In the test year
19		2014 rate case, the Commission ordered us to provide more detailed records of
20		the actual business purpose for flights that are scheduled, rather than reducing
21		all flights to a generic "code." These requirements are summarized in
22		Exhibit(WKH-1), Schedule 4. The Commission's Order in the Company's
23		test year 2016 electric rate case did not add any new requirements for employee
24		expenses. And because the Company's 2020 and 2021 test year electric rate

cases were withdrawn, there was no Commission activity in those two cases that

resulted in requirements relating to employee expenses.

25

1	Q.	IS THE COMPANY SEEKING RECOVERY FOR CORPORATE AVIATION EXPENSES IN
2		THIS CASE?
3	Α.	No. The Company is not requesting recovery of any corporate aviation
4		expenses in this rate case, and therefore we have not provided any flight log,
5		passenger, or business purpose information. To ensure completeness, we are
6		providing expenses related to corporate aviation in EER Schedule 8, consistent
7		with the Employee Expense Statute. Our 2022 budgeted corporate aviation
8		costs for the State of Minnesota Gas Jurisdiction are approximately \$0.1 million.
9		In order to exclude these amounts from this case, we have made an adjustment
10		of approximately \$0.1 million for the 2022 test year. This is reflected in Mr.
11		Halama's Direct Testimony.
12		
13	Q.	HAS THE COMPANY FULFILLED ALL ITS COMMITMENTS AND COMMISSION
14		REQUIREMENTS IN DEVELOPING THE EER SCHEDULES AND THE EMPLOYEE
15		EXPENSE AMOUNT AND ADJUSTMENT?
16	Α.	Yes. My Direct Testimony, the EER Schedules, and the actions the Company
17		has taken and continues to take demonstrate our fulfillment of the
18		commitments and requirements established in the prior electric rate cases.
19		Exhibit(WKH-1), Schedule 4 identifies where each commitment or
20		requirement is addressed in this case. Our employee expense compliance and
21		methodology to develop the Employee Expense Amount and Adjustment have
22		evolved for many years in collaboration with the OAG, are compliant with the
23		Employee Expense Statute, and have resulted in just and reasonable outcomes
24		in past cases and will also do so in this case.

1		III. EMPLOYEE EXPENSE REPORTING
2		
3	Q.	How does the Company track employee expense transactions?
4	Α.	Our main tool to document and manage employee expense transactions is
5		SumTotal. We have used this intranet application system since October 2012.
6		Some employee expenses are also reported through the Company's SAP and
7		TIME applications. These separate applications are described in more detail
8		below.
9		
10		A. SumTotal
11	Q.	WHAT KIND OF EMPLOYEE EXPENSES ARE REPORTED THROUGH SUMTOTAL?
12	Α.	All bargaining-unit and non-bargaining-unit employees are required to use
13		SumTotal to report and properly account for expenses that are charged to the
14		Company credit card. This is the required payment method for all expenses
15		that can be paid with a credit card. In addition, non-bargaining-unit employees
16		report through SumTotal cash-out-of-pocket expenses that cannot be charged
17		to the Company credit card. Typically, such expenses may include parking,
18		personal car mileage, taxi/bus/other transportation, and tips/tolls.
19		
20	Q.	How does SumTotal facilitate appropriate employee reporting and
21		MANAGER APPROVAL OF EMPLOYEE EXPENSES?
22	Α.	SumTotal requires detailed information from the employee for all appropriate
23		fields to finish an expense report. The system notifies the user of potential
24		inconsistencies with the Employee Expense Policy and also prompts for
25		missing information. In addition, an electronic copy of all required receipts
26		must be included with the expense report for manager review and approval. All

expense reports require approval from at least one next-level manager, who is

1		responsible for reviewing that all transactions are appropriate and include		
2		adequate documentation, correct cost type and accounting, and itemized		
3	receipts. Additionally, if information provided in SumTotal is not in compliance			
4		with the Company guidelines, the transaction is flagged for further review by a		
5		group within Supply Chain with oversight authority.		
6				
7		In addition, all Company credit card holders are required to reconcile credit card		
8		transactions each month using SumTotal. All transactions are monitored to		
9		ensure they are reconciled and approved. If expenses are not reported through		
10		SumTotal within 60 days, the credit card is suspended until reporting is		
11		completed.		
12				
13	Q.	DOES THE USE OF SUMTOTAL ALLOW THE COMPANY TO COMPLY WITH THE		
14		REPORTING REQUIREMENTS IN THE EMPLOYEE EXPENSE STATUTE?		
15	Α.	Yes. SumTotal includes all data fields necessary to comply with the Employee		
16		Expense Statute reporting requirements. The transaction date, expense type,		
17		expense category, business purpose, line comment, transaction amount, and		
18		vendor name fields are populated for data review and analysis.		
19				
20	Q.	HAVE THERE BEEN ANY RECENT CHANGES TO SUMTOTAL?		
21	Α.	Yes. The Company updated to a newer version of SumTotal in November		
22		2019. This change was mostly a technical upgrade and did not materially impact		
23		the preparation of expense reports in the system. Therefore, the users did not		
24		experience significant changes.		

Q. PLEASE DESCRIBE THE TRAVEL-RELATED CHANGES THAT THE COMPANY

1

25

26

27

2		IMPLEMENTED IN 2020.
3	Α.	In May 2020, the Company contracted with a new designated travel agency,
4		Executive Travel Inc. (ETI), to improve the service for our employees. ETI
5		provides new or updated tools and capabilities, including an online self-service
6		booking tool called Concur Travel (Concur), a mobile phone app version of
7		Concur, and enhanced reporting tools to monitor employee travel. The
8		transition to ETI also streamlined booking and reduced the booking cost per
9		transaction. Employees must use ETI for all travel arrangements (commercial
10		airfare, rental cars, and hotel reservations) and are expected to use Concur to
11		book domestic travel reservations. Employees are required to use preferred
12		providers identified by Concur as well, so that the lowest cost option is selected
13		whenever possible.
14		
15	Q.	DID THE COMPANY ALSO CHANGE THE CREDIT CARD PROVIDER IN 2020?
16	Α.	Yes. The Company shifted the Corporate credit card provider from Bank of
17		Montreal to US Bank, effective August 1, 2020. The Company already used US
18		Bank for its Fleet Fuel Credit Card and this change leveraged that existing
19		relationship with US Bank. This change also improved capabilities for both
20		credit card programs with new functionality and reporting.
21		
22	Q.	WHAT TRAINING ON EMPLOYEE EXPENSE REPORTING IS AVAILABLE FOR
23		COMPANY EMPLOYEES?
24	Α.	We provide employee training through our online Learning Management

System (LMS). Training modules related to employee expense reporting were

revised in 2020 to reflect changes in the Employee Expense Policy, designated

travel agency, and credit card provider. All existing credit card holders were

1		required to complete the Travel and Expense Policy: Appropriate Use of Your
2		Corporate One Credit Card training in fall 2020. This course is also a pre-requisite
3		for new employees prior to applying for a Company credit card. Also, every
4		SumTotal user is required to take a periodic refresher training on this course.
5		These training materials are provided as Exhibit(WKH-1), Schedule 5A.
6		Additionally, we offered in 2020 and 2021 training specific to the new travel
7		program and Concur booking tool.
8		
9	Q.	DOES THE COMPANY PROVIDE OTHER RESOURCES FOR SUMTOTAL USERS?
10	Α.	Yes. We maintain an internal website for travel and employee expenses, which
11		is a one-stop place for employees to find more information on travel, Company
12		credit cards, expense reporting requirements and SumTotal. This website was
13		redesigned in first quarter 2021 to improve content, add new information, and
14		encourage employee self-service. It contains, among other things, links to
15		frequently asked questions, forms, job aid manuals, and reference documents.
16		For example, we have published for employees and their managers detailed job
17		aid manuals Creating and Submitting Expense Reports (attached as
18		Exhibit(WKH-1), Schedule 5B) and Approving an Expense Report (attached as
19		Exhibit(WKH-1), Schedule 5C). We have also attached screenshots from
20		the main sections of our Travel and Expense website as Exhibit(WKH-1),
21		Schedule 5D.
22		
23		Additionally, we use General Notifications, delivered via Outlook email and
24		SumTotal Inbox, to notify all SumTotal users about potential system
25		functionality changes, policy updates, and useful tips.

1	Q.	WHAT IS THE GOAL OF EMPLOYEE EXPENSE TRAINING AND INFORMATIONAL			
2		MATERIALS?			
3	Α.	The goal is that our employees understand the Company's Employee Expense			
4		Policy and can accurately report their business-related expenses with			
5		appropriate documentation. Overall, the training and educational materials are			
6		designed to teach employees how to use SumTotal's functionality to enter			
7		information into expense reports more efficiently and in conformity with the			
8		Employee Expense Policy. These materials also educate expense report			
9		approvers of the tools available within SumTotal to facilitate their review and			
10		approval.			
11					
12	Q.	WHAT ADDITIONAL TOOLS AND HELP ARE AVAILABLE FOR EMPLOYEES WHO			
13		ARE PREPARING AN EXPENSE REPORT IN SUMTOTAL?			
14	Α.	There is additional help available if employees have questions or problems when			
15		they are preparing an expense report in SumTotal. They can email the Travel			
16		and Expense Reporting team or call the Supply Chain hotline. Hotline			
17		specialists who answer the phones can view the expense report that is being			
18		prepared and give step-by-step directions how to finish it correctly. Employees			
19		can also use SumTotal's help tool Job Aid. When an employee is preparing an			
20		expense report, she or he can point to the Job Aid in SumTotal, which then			
21		gives additional information on the specific field.			
22					
23	Q.	DOES SUMTOTAL ALSO INCLUDE TRANSACTIONS THAT ARE NOT CONSIDERED			
24		EMPLOYEE EXPENSES?			
25	Α.	Yes. Employees are directed to use the Company credit card for minor material			
26		and service purchases, which are not considered employee expenses. In the			
27		normal course of business, these types of items include office supplies, tools.			

1		printing services, subscriptions to magazines and information services, and
2		office furniture. Although these credit card transactions are reconciled through
3		SumTotal, they are typical cost-of-doing business expenses not covered by the
4		Employee Expense Statute or the Employee Expense Policy.
5		
6		B. Other Systems
7	Q.	What other Company systems were used in 2020 to report employee
8		EXPENSES?
9	Α.	Some 2020 employee expense transactions can also be found in the Company's
10		SAP and TIME applications. These are enterprise-wide systems that perform
11		multiple functions for our business areas, including processing some non-labor,
12		employee expenses.
13		
14	Q.	PLEASE DESCRIBE SAP.
15	Α.	SAP is a business software package that can integrate all areas of business for
16		financials, manufacturing, logistics, distribution, and so on. The Company uses
17		the SAP software suite for the Company's general ledger as well as work and
18		asset management. SAP applications are used primarily for purchasing,
19		contracts, inventory, accounts payable, labor entry, and design work
20		management. SAP is also the Company's master vendor management reporting
21		system, containing the Vendor Invoice Management (VIM) application. The
22		Vendor Invoice Management (VIM) includes some employee expense
23		transactions.
24		
25	Q.	WHAT APPLICATION DID SAP REPLACE?
26	Α.	SAP replaced the Corporate PassPort application. SAP was implemented
27		Company-wide by the end of 2017, and no employee expense transactions were

1

reported through the Corporate Passport application in 2020. In total,

2		approximately 500 State of Minnesota Gas Jurisdiction employee expense
3		transactions were reported through SAP's VIM in 2020.
4		
5	Q.	PLEASE DESCRIBE TIME.
6	Α.	TIME is the Company's mainframe application used to record time entries for
7		all employees (both those in bargaining units and those not in bargaining units).
8		TIME is also used to record costs other than wages incurred by the Company's
9		bargaining-unit employees across all business areas (TIME Expenses). The
10		2020 TIME Expenses entries for the State of Minnesota Gas Jurisdiction
11		consisted of meal allowances (72 percent), site allowance (13 percent), special
12		responder fees and on-call compensation (9 percent), per diems (4 percent), and
13		mileage (2 percent). These expenses are processed within the TIME system so
14		that they are properly reported to the Internal Revenue Service and included in
15		the appropriate employees' annual W2 statements.
16		
17	Q.	How do the TIME Expenses relate to the Employee Expense
18		Amount?
19	Α.	Under applicable collective bargaining agreements, we are required to reimburse
20		bargaining-unit employees for certain expenses those employees incur. The
21		TIME Expenses – for per diems, meal allowances, safety shoes, and so on – are
22		for those reimbursements. Because these entries reflect cash payments to
23		bargaining-unit employees made pursuant to collective bargaining agreements,
24		they are somewhat different in nature from the kinds of expenses contemplated
25		in the Company's Employee Expense Policy or the Employee Expense Statute
26		and defined earlier in my testimony. Nevertheless, they are included in the
27		Employee Expense Amount, because they are coded as employee expenses in

1		our general ledger system and are recoverable O&M expenses. This is
2		consistent with the Company's approach in its last several electric rate cases.
3		
4	Q.	DID THE COMPANY'S EMPLOYEE EXPENSE REVIEW AND PREPARATION OF EER
5		SCHEDULES ALSO INCLUDE A REVIEW OF 2020 VIM AND TIME TRANSACTIONS?
6	Α.	Yes. We conducted a thorough review of VIM and TIME data in order to
7		remove expenses that were considered non-recoverable. Summary data from
8		these systems for 2020 are reported separately in EER Schedules 10, and 11.
9		
10		C. Internal Controls and Monitoring
11	Q.	How is the Company monitoring compliance with the Employee
12		EXPENSE POLICY AND APPROPRIATE REPORTING OF EMPLOYEE EXPENSES?
13	Α.	We have established several ways to monitor and track appropriate reporting of
14		employee expenses: 1) SumTotal Controls; 2) Compliance and Trend
15		Reporting; and 3) Internal Audits. I will discuss each of these briefly below.
16		
17	Q.	DOES SUMTOTAL HAVE SYSTEM-BUILT CONTROLS TO FLAG POTENTIALLY NON-
18		COMPLIANT EXPENSE REPORTS?
19	Α.	Yes. SumTotal advises the approving supervisor and a group within Supply
20		Chain when an expense report may not comply with the Employee Expense
21		Policy. A Supply Chain Administrator will review each flagged expense report
22		and reject it unless it can be corrected to be in compliance with the Company
23		policy and guidelines. A second layer of verification is added by monthly check
24		and balance reviews, which monitor whether the Supply Chain Administrators
25		are accurately rejecting or releasing flagged expense reports.

1	Q.	PLEASE DESCRIBE THE COMPLIANCE AND TREND REPORTING.			
2	Α.	The Supply Chain organization has developed separate compliance and trend			
3		reporting components for the Company's Employee Expense Policy. The			
4		purpose of the compliance reporting is to collect monthly statistics and provide			
5		more detailed analysis of SumTotal data, such as unclear business purposes or			
6		untimely completion of expense reports. Compliance reporting allows us to			
7		identify reoccurring problem areas, which may indicate that there is a need to			
8		provide more direction and education to our employees. This information also			
9		helps us to modify and improve our training materials.			
10					
11		Trend reporting was established to collect and analyze SumTotal data to identify			
12		patterns or issues that would merit changes in the Company's Employee			
13		Expense Policy. For example, trend reporting may show that there is a need to			
14		add a new expense category or change spending limits for an existing expense			
15		category. In addition, we monitor average spending for certain expenses, for			
16		example, meals and hotel fees.			
17					
18		In early 2020, we also implemented a new dashboard tool that allows Company			
19		Business Units to view credit card spend for their respective employees, which			
20		provides greater visibility to monitor and control credit card use.			
21					
22	Q.	What does the Company do after it identifies a non-compliance			
23		TREND?			
24	Α.	We take the opportunity to better educate our employees, typically in two ways.			
25		First, and most often, Supply Chain sends informational emails to all employee			
26		expense system users. These informational emails offer very specific			
27		instructions on how to correct or clarify issues that were identified as a non-			

compliance trend. Second, Supply Chain may perform supplemental in-person group training at the request of a Business Unit manager.

3

- 4 Q. IN RECENT YEARS, HAS THE COMPANY AUDITED EMPLOYEE EXPENSE DATA?
- 5 Yes, the Company has undertaken several audits of employee expense data in 6 recent years. The most recently completed Company audit of employee 7 expenses reviewed a sample of all employee expense data from 2016 and from 8 2017 through November 30, 2017. The Audit Report was issued in March 2018 9 and focused on verifying that expenses were reimbursed in compliance with 10 Company policy; assessing whether appropriate controls and reporting tools are 11 in place; analyzing suspicious patterns or anomalies; and finally, verifying that 12 expense types in SumTotal tie to the appropriate general ledger account.

- 14 Q. What did the 2018 Audit Report conclude?
- 15 The 2018 Audit Report concluded that the Company's system of controls over 16 employee expenses was effective. Although some instances of non-compliance 17 with the Company policy were identified, the number of such instances was 18 minimal and the exceptions insignificant. Examples of non-compliance included splitting transactions, inadequate supporting documentation, and 19 20 payment of relocation expenses through the employee expense process instead 21 of through SAP. The Audit Report recommended ongoing training and 22 frequent updates to emphasize the approving manager's role in ensuring the 23 necessity and validity of purchases, such as monthly policy highlights. Audit 24 Services did not note any potentially fraudulent transactions.

Q. When was the next audit relating to employee expenses

2		UNDERTAKEN?
3	Α.	The most recent audit relating to employee expenses began in March 2021 and
4		will cover years 2018-2020. When the drafting of this testimony was completed,
5		these audit results were not yet available.
6		
7		IV. EMPLOYEE EXPENSE AMOUNT, EMPLOYEE EXPENSE
8		ADJUSTMENT, AND EER SCHEDULES
9		
10	Q.	WHAT IS THE EMPLOYEE EXPENSE AMOUNT FOR THE TEST YEAR 2022?
11	Α.	The Employee Expense Amount for the test year 2022 is approximately \$1.3
12		million for the State of Minnesota Gas Jurisdiction. The Company does not
13		prepare a separate budget for employee expenses, but rather derives the
14		Employee Expense Amount from the O&M budgets of our various business
15		areas.
16		
17	Q.	How are the business area budgets prepared?
18	Α.	The Company's budgeting process is a forward-looking projection of projects,
19		costs, and operational needs. Each business area develops its own budget as
20		part of the Company's overall budgeting process, which is described in more
21		detail in the Direct Testimony of Company witness Ms. Melissa L. Ostrom. In
22		general, business area budgets are organized using "cost elements," and certain
23		accounts include planned expenditures for the types of expenses that are listed
24		in the Employee Expense Statute. The sum of the amounts budgeted for these
25		accounts constitutes the Employee Expense Amount of the test year period.

1 Q. HAS COVID-19 IMPACTED THE AMOUNT OF EMPLOYEE EXPENSES INCURRED BY THE COMPANY IN 2020 AND 2021?

Yes. The Company experienced much lower employee expenses in 2020-2021 Α. than in past periods because of the COVID-19 pandemic and related peacetime emergency government orders. As explained above, airfare, lodging, other travel-related expenses, and meals have historically made up a significant portion of the Company's employee expenses. In response to the COVID-19 pandemic, governmental authorities in many jurisdictions across the U.S. imposed restrictions such as barring non-essential travel, closing restaurants, and limiting gatherings such as conferences. As a result of these restrictions, our employees traveled much less and incurred far fewer business meals at restaurants. Except for our essential critical infrastructure workforce, the majority of the Company's employees in Minnesota have worked from home since mid-March 2020. The Company has implemented virtual meeting technologies (such as Zoom and Microsoft Teams meetings) and other new technology to address the COVID-19 pandemic restrictions faced throughout 2020 and most of 2021.

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- Q. DO YOU ANTICIPATE THAT COVID-19 WILL AFFECT THE AMOUNT OF EMPLOYEE EXPENSES INCURRED BY THE COMPANY IN 2022 AND BEYOND?
- A. Yes. Considering the continuing uncertainty surrounding COVID-19 and its consequences, it is difficult to predict what will happen in 2022. However, based on the experience and success of transitioning nearly 7,000 employees to working from home in 2020, the Company will continue to use remote meeting and other virtual technologies in 2022 and beyond. When it is safe to move forward with a large-scale return to the workplace, the Company will also implement a new Flexible Work Program that allows hybrid work-from-home

1		arrangements. The 2022 business area O&M budgets reflect these anticipated			
2		decreases in employee expenses. Exhibit (WKH-1), Schedule 6 shows the			
3		annual 2022 budgeted employee expenses compared to the pre-pandemic actual			
4		expenses.			
5					
6	Q.	DOES THE COMPANY PROPOSE TO RECOVER THE ENTIRE EMPLOYEE EXPENSE			
7		Amount in rates?			
8	Α.	No, as mentioned above, the Company adjusts the Employee Expense Amount			
9		by subtracting the Employee Expense Adjustment. The remaining amount is			
10		what the Company proposes to recover in rates.			
11					
12	Q.	WHAT IS THE EMPLOYEE EXPENSE ADJUSTMENT?			
13	Α.	A. In each of the Company's electric rate cases since 2010, the Employee Expense			
14		Adjustment for the test year was developed by reviewing the actual employee			
15		expense transactions for the most recent full fiscal year. In this review, we			
16		identified transactions that are not generally needed for providing utility service			
17		and are likely non-recoverable based on our experience in prior rate cases, such			
18		as transactions that are inconsistent with our Employee Expense Policy			
19		guidelines, related to entertainment or life event celebrations, or have vague			
20		business purposes. The amount that is included in the Employee Expense			
21		Adjustment is considered to be representative of such transactions that could			
22		occur in the 2022 test year and is therefore subtracted from the Employee			
23		Expense Amount.			
24					
25		Since this methodology was developed, the Employee Expense Amount has			
26		been the dollar amount of likely unrecoverable expenses from the most recent			
27		full fiscal year. For example, to identify the Employee Expense Amount for the			

1		test year 2016 electric rate case (Docket No. E-002/GR-15-826), we reviewed
2		the 2014 actual employee expenses, determined the amount, in dollars, of those
3		2014 actual expenses that was likely unrecoverable, and used that dollar amount
4		as the Employee Expense Adjustment to adjust the Employee Expense
5		Amount projected for the 2016 test year.
6		
7	Q.	DID THE COMPANY REVIEW ITS 2020 EMPLOYEE EXPENSE TRANSACTIONS TO
8		PREPARE EER SCHEDULES AND TO IDENTIFY TRANSACTIONS THAT ARE NON-
9		RECOVERABLE?
10	Α.	Yes. The Employee Expense Statute requires us to compile EER Schedules
11		based on the most recently completed fiscal year. We reviewed our 2020
12		employee expenses, and we have provided all required 2020 EER Schedules in
13		this test year 2022 rate case filing. We also reviewed the 2020 employee expense
14		transactions to identify transactions that are not generally needed for providing
15		utility service and that are likely non-recoverable.
16		
17		Our review of 2020 employee expenses identified approximately \$102,000 of
18		transactions that should be included in the Employee Expense Adjustment.
19		Because employee expenses were significantly lower in 2020 compared to
20		previous years, due to the COVID-19 pandemic, we do not believe this
21		approximately \$0.1 million adjustment would appropriately account for
22		employee expense transactions that are likely non-recoverable in the 2022 test
23		year. So we developed a different method to calculate the 2022 test year
24		Employee Expense Adjustment for this rate case.

- Q. Please describe the method the Company proposes for calculating
   The Employee Expense Adjustment for the 2022 test year.
- A. The 2022 test year adjustment factor is based on the percentage of likely unrecoverable employee expenses from 2020, rather than the dollar amount of those 2020 unrecoverable expenses. The 2020 adjustment percentage was calculated by dividing the 2020 adjustment amount by the actual 2020 State of Minnesota Gas Retail jurisdictional amount of Employee Expenses. The result of this calculation is an adjustment percentage of -13.7 percent for 2020, as shown below in Table 1.

Table 1: Calculating the Average Adjustment Factor

Actual Expense	Employee	Employee Expense	Adjustment
Year	Expense Amount	Adjustment (using	Percentage
		methodology from	
		previous electric rate	
		cases)	
2020	\$0.749 million	-\$0.102 million	-13.7%
2022 Test Year			
Adjustment			-13.7%
Factor			

The adjustment factor of -13.7 percent was multiplied against the 2022 budgeted Employee Expense Amount of approximately \$1.3 million. The resulting Employee Expense Adjustment for the test year 2022 is approximately \$0.2 million. Exhibit (WKH-1), Schedule 8 includes more details about the method we used.

- 25 Q. WHY IS IT REASONABLE TO USE THIS DIFFERENT APPROACH IN THIS RATE CASE?
- A. Because 2020 was such an unusual year, the approach we have been using in past electric rate cases would not work well here the Employee Expense

Adjustment would be disproportionately low as compared to the employee expenses projected for the 2022 test year. We considered whether other approaches would work. It should be noted that it takes many months of work to develop an Employee Expense Adjustment. Because it is so time-intensive and difficult, that work has only been done for the year immediately preceding the filing of a rate case. We have not filed a natural gas rate case since 2009. We believe that by using a percentage based on the actual 2020 data, we have considered and used the most recent and relevant data.

And we believe that our conclusion – the Average Adjustment Factor of -13.7 percent – is a reasonable conclusion to draw from that data. Our proposed methodology results in a larger Employee Expense Adjustment (and therefore a lower amount of employee expenses being recovered in rates) than if we had adhered to the previous methodology.

- Q. Does the Company Propose to use this method of calculating the
   Employee Expense Adjustment in future rate cases?
- Not likely. While we consider it to be reasonable for this rate case, the method Α. of calculating the test year 2022 Employee Expense Adjustment, based on the historical 2020 adjustment percentage, is only intended to be a provisional It was developed and adopted out of necessity because of the significantly reduced level of employee expenses incurred in 2020 as a result of the COVID-19 pandemic. In future rate cases, we would expect to determine and propose a reasonable methodology for calculating the Employee Expense Adjustment depending on the circumstances at the time. When the travel restrictions and other disruptions caused by the COVID-19 pandemic are no

1	longer affecting employee expenses, we anticipate that we will likely be returning
2	to the methodology used in previous electric rate cases.

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Q. What is the amount of employee expenses the Company is requesting
 TO recover for the test year 2022?

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After the Company's proposed Employee Expense Adjustment (approximately \$0.2 million) is subtracted from the budgeted Employee Expense Amount (approximately \$1.3 million), we are requesting recovery of approximately \$1.1 million for employee expenses for the State of Minnesota Gas Jurisdiction for the test year 2022. Table 2 below summarizes the budgeted Employee Expense Amount, Employee Expense Adjustment, and the resulting test year amount of employee expenses that the Company is seeking to recover for 2022.

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# Table 2 Employee Expense Amount, Employee Expense Adjustment, and Requested Recovery for 2022

(State of Minnesota Gas Jurisdiction)

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Year Amount (\$ 000's) Employee Expense Adjustment (\$ 000's) Request for Recovery (\$ 000's)

2022 1,323 (181) 1,141

- Q. Please provide data on the budgeted employee expense amounts and the actual employee expenses for the past few years.
- A. Table 3 below provides data on the employee expense amounts (based on business area budgets) and respective actual employee expenses for the past few years for the State of Minnesota Gas Jurisdiction. The actuals exceeded the

budgeted amounts in 2017 and 2019, while the actuals came in on budget in 2018.

Employee expenses are somewhat volatile because of external conditions such as weather and variations in airfare and hotel prices, and fluctuate based on unpredictable Company needs and commitments, such as mutual aid requirements to assist other utilities in national emergencies. In 2020, the actual and forecasted employee expenses were significantly lower because of the COVID-19 pandemic and related peace-time emergency government orders. This is an illustration (albeit extreme) of how actual employee expenses expenditures fluctuate from year to year as a result of conditions beyond the Company's control. Exhibit\_\_\_(WKH-1), Schedule 6 provides additional data by employee expense category.

# Table 3 Employee Expense Amount vs. Actual Employee Expenses, 2017-2020 (State of Minnesota Gas Jurisdiction)<sup>1</sup>

Year	Budgeted [1] Employee Expense Amount (\$ 000's)	Actual Employee Expense Amount (\$ 000's)	Variance Over/(Under) (\$ 000's)	Variance Over/(Under) %
2017	1,013	1,342	330	32.6%
2018	1,318	1,314	(4)	-0.3%
2019	1,097	1,564	467	42.5%
3-Year Total	3,427	4,220	792	23.1%
2020	1,403	749	(654)	-46.6%

[1] Amounts are unadjusted (e.g., without any employee expense adjustment).

1	Q.	Does the Company's proposed methodology for calculating an
2		EMPLOYEE EXPENSE ADJUSTMENT RESULT IN A REASONABLE LEVEL OF
3		EMPLOYEE EXPENSES TO BE RECOVERED IN THE TEST YEAR?
4	Α.	Yes it does. Rather than use a dollar amount based on 2020 actual data, which
5		the Company believes would be too low to establish a reasonable Employee
6		Expenses Adjustment for the test year because of the COVID-19 pandemic,
7		the Company believes that using the percentage of 2020 employee expense data
8		would be more reasonable. Use of the dollar amount would be illogical given
9		the unusual circumstances. Using a percentage ensures that the 2022 Employee
10		Expense Adjustment can be comparable with other years. The Company
11		requests that the Commission approve its proposed level of employee expenses
12		reflected in my testimony as a reasonable amount for the test year.

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# V. EMPLOYEE EXPENSE REVIEW AND DEVELOPMENT OF EER **SCHEDULES**

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#### A. **Employee Expense Review Process**

- 18 PLEASE DESCRIBE THE EER SCHEDULES. Q.
- 19 The Employee Expense Statute requires that a rate case filed by a public utility 20 must include a schedule that separately itemizes certain employee expense 21 categories. This employee expense transaction data must be from the most 22 recently completed fiscal year and include the date, amount, business purpose, 23 and vendor for the expense. After we reviewed all actual 2020 employee 24 expense data and removed items that we believed were not recoverable, the 25 remaining transactions were arranged into EER Schedules required by the 26 Employee Expense Statute. A list of the EER Schedules is attached as 27 Exhibit\_\_\_(WKH-1), Schedule 7. The complete EER Schedules are provided

1

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Tab 2.

in Volume 3 Required Information, Section IV Other Required Information,

3		
4	Q.	In general, how did the Company review employee expenses and
5		DEVELOP THE EER SCHEDULES?
6	Α.	We followed the same methodology as was used in our last five electric rate
7		cases: test year 2013 (Docket No. E002/GR-12-961), test year 2014 (Docket
8		No. E002/GR-13-868), test year 2016 (Docket No. E002/15-826), test year
9		2020 (Docket No. E002/19-564), and test year 2021 (Docket No. E002/20-
10		723). This methodology is just as applicable for the State of Minnesota Gas
11		Jurisdiction as it is for the Minnesota Electric Jurisdiction.
12		
13	Q.	What data did the Company review and use to prepare the EER
14		SCHEDULES?
15	Α.	The Employee Expense Statute requires that we provide employee expense data
16		from our last completed fiscal year, which for this case is 2020. We used the
17		full 12 months of 2020 data from SumTotal and any other applicable Company
18		systems (e.g., VIM and TIME).
19		
20	Q.	WHAT FIELDS DID THE COMPANY EXTRACT FROM SUMTOTAL?
21	Α.	While SumTotal contains many fields, for this case we extracted fields that were:
22		(1) necessary to develop EER schedules that comply with our interpretation of
23		the requirements in the Employee Expense Statute and our commitments in the
24		prior electric rate cases; and (2) helpful in determining if the expense could be
25		allocated to the State of Minnesota Gas Jurisdiction. The raw SumTotal data
26		set includes the corporate credit card transactions and cash reimbursements for
27		all expenses incurred by NSPM and Service Company employees.

1 Q.		PLEASE DESCRIBE THE PROCESS FOR REVIEWING 2020 SUMTOTAL DATA?
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The process to review SumTotal data is largely manual and involves numerous steps and a line-by-line review of transactions. A detailed explanation of this process is provided in Exhibit\_\_\_(WKH-1), Schedule 8. After extracting the data set described above, we first removed transactions that have no cost assignment or allocation to the State of Minnesota Gas Jurisdiction (restricting the 2020 data set to approximately 34,000 line items). I note one exception: we preserved all transaction data for non-unrecoverable below-the-line dues even if not allocable to the State of Minnesota Gas Jurisdiction. We did so to remain consistent with the EER Schedules provided in our last electric rate case, which included below-the-line dues expense transaction data. We have developed a process that allows us to determine the amount of each transaction's jurisdictional allocation.

From this point, we identified transactions that are not recoverable and are already accounted for below-the-line or needed to be manually moved below-the-line. Several Company cost element accounts are below-the-line accounts and include expenses related to lobbying, non-recoverable recognition, corporate tickets, and other similar deductions. These non-recoverable, below-the-line transactions were excluded from a further review.

#### 22 Q. What was the next step in the SumTotal review process?

A. Next, we searched the remaining transactions (approximately 32,000 line items)
for 124 key words, and we also searched them for vague business purposes and
other criteria, to determine if there were transactions inconsistent with the
Employee Expense Policy or our prior rate case commitments or that were not

- necessary for the provision of utility service. Specifically, we included in the adjustment items that were:
  - Identified by our key word search;
  - Considered to have vague business purposes;
  - For meals exceeding \$65 per person;
- For business meals that included only Company employees;
  - Inconsistent with the guidelines in our Employee Expense Policy; or
    - Identified as generally not being needed for the provision of utility service.

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- Q. PLEASE DESCRIBE THE KEY WORD SEARCH.
- 12 Based on our experience within our past electric rate cases, we developed a list Α. 13 of 124 key words that was used to identify transactions that may not be 14 appropriate for rate recovery. The list was developed specifically to capture 15 expenditures related to sporting and entertainment events, recreation, 16 celebrations, recognitions, life events, international travel and lobbying. The 17 key word list is provided in Table 2 to Exhibit\_\_\_(WKH-1), Schedule 8. 18 Transactions initially identified through the key word search were manually 19 reviewed, line-by-line, to determine if the transaction qualified as a recoverable 20 employee expense. Some expenses identified through the key word search are 21 "false positives," which means they are appropriate for recovery although they 22 contain a key word. For example, expenses incurred for vendors such as 23 Holiday Inn Express or Holiday Station Store could be recoverable although matching the search word "holiday." We identified approximately 6,300 24 25 transactions within the 2020 data set through the key word search. 26 Approximately 70 percent, or 4,300 of these transactions totaling approximately 27 \$40,000, were considered likely to be unrecoverable.

1 Q. Please describe how the Company searched for SumTotal 2 Transactions with vague business purposes.

3 We first manually reviewed each 2020 transaction to assess if the business Α. 4 purpose field, by itself, provided an adequate description to determine the 5 business purpose. If the business purpose was vague, such as "dinner," "travel," 6 or "meeting," we manually reviewed other data fields and examined acronyms 7 and abbreviations. If the combined documentation was not enough to 8 determine an adequate business purpose, the transaction was flagged for removal. A representative (non-exhaustive) list of 229 acronyms that are 9 10 commonly used by our employees is provided in Table 3 to Exhibit \_\_\_\_(WKH-11 1), Schedule 8. Within the 2020 data set, we identified approximately \$7,000 for 12 transactions considered to have a vague business purpose.

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Q. DID THE COMPANY IDENTIFY EVERY SUMTOTAL TRANSACTION WITH A VAGUE
 BUSINESS PURPOSE?

A. Identifying vague business purposes is somewhat subjective. While we have made our best effort to identify these transactions, there could be transactions with business purposes others might consider vague. Our Employee Expense Policy provides guidelines for the appropriate documentation of employee expenses, and our employees provide business purposes they believe are reasonable. While an approving manager may find a business purpose reasonable based on knowledge of the work being done by an employee, this business purpose may appear vague to an outside party. We believe that there is always some judgment and subjectivity involved in assessing the business purpose, and do not think that perfection is possible, nor should it be the standard applied. In our review of employee expenses, we conducted a thorough search for vague business purposes and reviewed acronyms and

1		abbreviations included in business purposes when necessary. We believe our
2		effort and the resulting identification of likely unrecoverable expenses are
3		consistent with our commitment in the test year 2011 electric rate case.
4		
5	Q.	Are there meals greater than \$65 per person, per day included in the
6		EER SCHEDULES?
7	Α.	No. We are not seeking recovery for these transactions, and the EER Schedules
8		do not include meals in excess of \$65 per person per day. Our Employee
9		Expense Policy guidelines specify that the maximum allowance for an
10		employee's meal expense is \$65 per person, per day. We have continued to
11		improve compliance with this guideline, but we still identified instances where
12		the meal transactions in SumTotal exceeded the allowable amount. We
13		identified approximately \$500 of these transactions within the 2020 data set.
14		
15	Q.	ARE BUSINESS MEALS THAT INCLUDED ONLY COMPANY EMPLOYEES INCLUDED
16		IN THE EER SCHEDULES?
17	Α.	No. Although we believe there are instances where business meals among only
18		employees are necessary, we are not seeking recovery for these transactions and
19		they are also excluded from the EER Schedules, consistent with past practice.
20		We identified approximately \$27,000 related to this type of transaction within
21		the 2020 data set.
22		
23	Q.	PLEASE DESCRIBE THE REST OF THE SUMTOTAL TRANSACTIONS INCLUDED IN
24		THE REVIEW.
25	Α.	The rest of the amount determined likely to be unrecoverable from the 2020
26		data set is comprised of SumTotal transactions that are otherwise inconsistent
27		with our Employee Expense Policy guidelines; do not pertain to the State of

1		Minnesota Gas Jurisdiction; or we believe are not needed to provide utility
2		service. Based on our experience, we conducted a manual line and field review
3		to identify these types of expenses, and any transactions identified by the review
4		were flagged for removal. We identified approximately \$23,000 of these types
5		of transactions within the 2020 data set.
6		
7	Q.	Are expenses for international travel included in the EER
8		SCHEDULES?
9	Α.	Yes, depending on the business purpose. Our Employee Expense Policy
10		recognizes that international travel is sometimes necessary for conducting
11		Company business, for example, to attend industry trainings and vendor
12		supplier meetings; to audit manufacturing processes at vendors' locations; and
13		to ensure safe operation of our facilities. These types of legitimate and
14		necessary expenses are included in the EER Schedules.
15		
16	Q.	WHAT IS THE TOTAL AMOUNT OF ADJUSTMENT THE COMPANY IDENTIFIED
17		BASED ON ITS REVIEW OF 2020 SUMTOTAL TRANSACTIONS?
18	Α.	Based on our review, we identified an adjustment amount of approximately \$0.1
19		million based on 2020 SumTotal employee expense transactions. A summary
20		table of these adjustments is included in Exhibit(WKH-1), Schedule 8, p.
21		11.
22		
23	Q.	HOW DID THE COMPANY REVIEW EMPLOYEE EXPENSES RECORDED IN SYSTEMS
24		OTHER THAN SUMTOTAL?
25	Α.	As explained in Section III.B above, the VIM and TIME applications include
26		some 2020 employee expense transactions. In these applications, the
27		descriptive fields available are less extensive than those provided within

1		SumTotal. We identified employee expenses by looking at accounting codes,
2		vendor name, description, and other available transactional data fields. For the
3		identified employee expense transactions, we conducted a line-by-line review to
4		remove transactions that we believe are non-recoverable, like the SumTotal
5		review described above. The process to review VIM and TIME expense data
6		is described in more detail in Exhibit(WKH-1), Schedule 8.
7		
8	Q.	What adjustments did the Company identify within the VIM and
9		TIME TRANSACTIONS?
10	Α.	Based on our review, we identified approximately \$5,000 of these types of
11		transactions within the 2020 VIM data set. We did not identify any adjustments
12		within the 2020 TIME data set.
13		
14	Q.	DO YOU BELIEVE YOUR PROCESS OF REVIEWING EMPLOYEE EXPENSES, AS
15		DESCRIBED ABOVE, WAS REASONABLE?
16	Α.	Yes. As discussed above, our process to identify employee expense transactions
17		was rigorous and consistent with the commitments we have made in past rate
18		cases.
19		
20	Q.	ARE TRANSACTIONS THAT WERE CONSIDERED UNRECOVERABLE, AS A RESULT
21		OF THE REVIEW DESCRIBED ABOVE, INCLUDED IN THE 2020 EER SCHEDULES?
22	Α.	No. The 2020 EER Schedules do not include any of the transactions that were
23		identified as being unrecoverable. Once the expenses identified as being
24		unrecoverable were removed, the remaining data - O&M employee expense
25		transactions - was sorted to create the 2020 EER Schedules corresponding to
26		the categories set forth in the Employee Expense Statute.

1		B. Details Regarding EER Schedules
2	Q.	PLEASE DESCRIBE THE INFORMATION REPORTED FOR THE TOP TEN HIGHEST
3		PAID EMPLOYEES AND OFFICERS AS REQUIRED BY THE EMPLOYEE EXPENSE
4		STATUTE?
5	Α.	EER Schedules 5A-5J comply with the Employee Expense Statute requirement
6		that we provide itemized employee expense information for the ten highest paid
7		officers and employees. We have provided reports of those officers' and
8		employees' expenses for 2020, the most recently completed fiscal year.
9		
10		The Employee Expense Statute also requires that we provide compensation
11		information for the individuals on the top ten compensated list. EER Schedule
12		5 includes the State of Minnesota Gas Jurisdiction 2020 actual and the 2022
13		budgeted compensation information for the top ten highest paid officers and
14		individuals. The individuals included on EER Schedules 5 and 5A-5J change
15		from 2020 to 2022 due to retirements or departures. Company witness Ms. Ruth
16		K. Lowenthal describes in her Direct Testimony how we propose to recover
17		costs for reasonable and necessary employee compensation.
18		
19	Q.	Is the Company requesting recovery of corporate aviation
20		EXPENSES?
21	Α.	No. EER Schedule 8 provides the 2020 actual expenses related to corporate
22		aviation, as required by the statute. I note that EER Schedule 8 also includes
23		any food, beverage, lodging, and other travel transactions for the corporate
24		aircraft pilots. The budgeted 2022 Corporate Aviation expenses are excluded

from the 2022 test year amounts.

1	Q.	Is the Company requesting recovery for any recreational and
2		ENTERTAINMENT-RELATED EXPENSES?
3	Α.	No, we do not request recovery of any recreational or entertainment-related
4		expenses, and these are excluded from the 2022 test year Employee Expense
5		Amount. Recreational and Entertainment Expenses are recorded to FERC
6		account 426.5, Other Deductions. Because this FERC account is treated as
7		below-the-line expense, there are no recreational or entertainment expenses
8		included in current rates or in our rate request, and transactions involving
9		recreational or entertainment expenses are not included in EER Schedule 3.
10		
11	Q.	What has the Company done to ensure that there are no
12		RECREATIONAL OR ENTERTAINMENT-RELATED EXPENSES IN THE EER
13		SCHEDULES?
14	Α.	Recreational and entertainment-related costs, charged to appropriate cost
15		elements and/or internal order accounts, are recorded as below-the-line
16		expenses and excluded from the EER Schedules. Our key word search also
17		included related words (e.g., sport-related team names, golf, concert, ticket,
18		social, event, celebration, party, etc.) to identify other transactions that might be
19		related to recreation, or entertainment, and capture them in the Employee
20		Expense Adjustment. The key word list is provided in Table 2 to
21		Exhibit(WKH-1), Schedule 8.
22		
23	Q.	Is the Company requesting recovery for any lobbying-related
24		EXPENSES?
25	Α.	No. For purposes of my testimony, lobbying expenses are defined as those
26		expenses recorded to FERC account 426.4, Expenditures for Civic, Political,
27		and Related Activities. Because this FERC account is treated as below-the-line

1

expense, there are no lobbying expenses included in current rates, and lobbying

2		expenses are excluded from the 2022 test year Employee Expense Amount.
3		Consistent with the reporting in our past electric rate cases, transactional data is
4		not included in EER Schedule 9.
5		
6	Q.	What has the Company done to ensure that there are no lobbying
7		OR LOBBYING-RELATED EXPENSES IN THE EER SCHEDULES?
8	A.	Lobbying-related costs charged to appropriate cost elements and/or internal
9		order accounts are recorded as below-the-line expenses and excluded from the
10		EER Schedules. Our key word search also included lobbying-related words
11		(e.g., lobby, legis, political, election, PAC, senat, and repr) to identify other
12		transactions that might be related to lobbying and capture them in the
13		Employee Expense Adjustment. Additionally, for those employees who lobby
14		from time to time, we reviewed each of their transactions and removed those
15		that appeared to be for lobbying or lobbying-related activities on behalf of the
16		Company.
17		
18	Q.	ARE ANY OTHER CATEGORIES OF EMPLOYEE EXPENSES EXCLUDED FROM THE
19		EER SCHEDULES?
20	Α.	Yes. Spending for life events – such as funerals, weddings, and birthdays – is
21		excluded from the EER Schedules. Expenses charged to the Life Event
22		account are reflected in the test year 2022 Employee Expense Adjustment. In
23		addition, our key word search review of transactions included life event-related
24		words (e.g., floral, flowers, funeral, bereavement, birthday, wedding, baby, etc.)
25		to identify other transactions that were not recorded to the Life Event account
26		so that these transactions could be reflected in the Employee Expense
27		Adjustment. Similarly, expenses that were determined to be for career event

1	celebrations – such as meals for retirement, promotion, or anniversary parties –
2	are reflected in the Employee Expense Adjustment.

Other expense categories that we are not requesting recovery for are alcohol and entertainment expenses. Any alcohol portion of a meal expense must be itemized separately in SumTotal. The key word search also had terms to identify any other expenses that might be alcohol-related. These were all excluded from the EER Schedules. EER Schedule 7 lists all gift expenses, and some of these are typically recovered from rates (e.g., performance-based and safety recognition) and some are included in the Employee Expense Adjustment (e.g., wedding or birth gift, etc.). Finally, mobile device expenses are not subject to the reporting requirements in the Employee Expense Statute and therefore they are excluded from the EER Schedules.

Q. ARE CERTAIN EMPLOYEE RECOGNITION EXPENSES INCLUDED IN THE EER SCHEDULES?

A. Yes. We use a vendor-based recognition program branded as Xcelebrate to administer recognition awards, and these expenses are included in the EER Schedules. The Xcelebrate program is used to recognize excellent work performance and accomplishments. Awards must be approved by leadership, and approval levels vary depending on the award value from manager through Director. Xcelebrate awards are received in points, which can be used for merchandise or gift cards through an online catalog. The highest level of award is equivalent to \$100, and this level requires both manager and Director approval. A nomination wizard within Xcelebrate is available to help determine the appropriate award level.

1		In addition, the Xcelebrate program is used to recognize years of contribution
2		at five-year intervals as well as retirement. Eligible employees are invited to
3		select a gift from the applicable anniversary/retirement catalog. Transactions
4		administered through the Xcelebrate platform were included in our employee
5		expense review. We continue to believe that employee recognition and
6		appreciation help foster a collegial working environment essential to achieving
7		a high level of productivity.
8		
9	Q.	Are safety-related recognition expenses included in the EER
10		SCHEDULES?
11	Α.	Yes. Safety-related gifts and other incentives are included in the EER
12		Schedules, consistent with past practice. For example, a business area may
13		recognize a group or plant for a specific achievement, such as successful and
14		safe completion of a large project or reaching a major milestone without an
15		injury. All safety-related recognition awards, incentives, meals, and gifts must
16		be approved by a manager and/or a safety committee. Safety recognition
17		expenses were included in our employee expense review. Safety recognition is
18		a necessary and reasonable expense to provide utility service - one of the
19		Company's fundamental goals is to ensure and enhance the safety of our
20		employees and customers.
21		
22	Q.	EER SCHEDULE 6 INCLUDES A ROW FOR "DUES & MEMBERSHIPS" – ARE THESE
23		INCLUDED IN THE EMPLOYEE EXPENSE AMOUNT?
24	Α.	That row in EER Schedule 6 includes three types of dues: Professional
25		Association Dues, Chamber of Commerce Dues, and Social Services Dues.
26		Professional Association Dues are incurred by our individual employees for
27		memberships in professional organizations in their respective fields. The

1		portion of Professional Association dues that is not considered lobbying is
2		recoverable and included in the test year Employee Expense Amount. Chamber
3		of Commerce Dues are corporate expenses and they are excluded from the
4		Employee Expense Amount. We request recovery for the non-lobbying
5		portion of these dues; a supporting workpaper is provided with Mr. Halama's
6		Direct Testimony. Social Services Dues are corporate expenses, recorded
7		below-the-line, and excluded from the 2022 test year.
8		
9	Q.	WHAT EMPLOYEE EXPENSE DATA IS INCLUDED IN EER SCHEDULES 10, AND 11?
10	Α.	These schedules contain summary employee expense data from VIM (EER
11		Schedule 10), and TIME (EER Schedule 11). Per our commitment in the 2011
12		electric rate case, we have provided summary data instead of complete
13		transaction details.
14		
15	Q.	Are there any limitations in the process used to develop the EER
16		SCHEDULES OR THE TEST YEAR EMPLOYEE EXPENSE ADJUSTMENT?
17	Α.	We believe our EER Schedules comply with the requirements in the Employee
18		Expense Statute. However, I note that the process we use to develop the EER
19		Schedules and the associated test year Employee Expense Adjustment is almost
20		entirely manual and requires that our employees analyze and review many
21		thousands of lines of data. SumTotal does not have the functionality to
22		automatically generate reports that comply with the Employee Expense Statute
23		requirements. Therefore, the development of EER Schedules and the
24		associated test year adjustment continues to be a manual effort that requires
25		judgment.

Q. CAN ONE RECONCILE THE EER SCHEDULES TO THE TEST YEAR 2022 REVENUE

2		REQUIREMENT FOR EMPLOYEE EXPENSES?
3	Α.	No. The EER Schedules are based on the actual 2020 employee expense
4		transactions. The employee expense test year revenue requirement of
5		approximately \$1.1 million is based on the 2022 budgeted expenses by business
6		areas. As a result, a direct reconciliation of the 2020 EER Schedules to the 2022
7		test year amount is not possible because of the different time periods.
8		
9	Q.	CAN ONE TOTAL THE $2020\mathrm{EER}$ Schedules so that they match the actual
10		2020 EMPLOYEE EXPENSES IN THE COMPANY'S GENERAL LEDGER?
11	Α.	No, for several reasons. For example, the transactions that provide the basis
12		(on a percentage basis derived from 2020 data) for the test year 2022 Employee
13		Expense Adjustment calculation of \$0.2 million are included in the general
14		ledger but excluded from the EER Schedules. Also, several EER Schedules have
15		duplicative employee expenses. For instance, transactions in EER Schedule 1A
16		(Vice President and Above Travel and Meal) are also included in EER Schedule
17		1 (Travel and Lodging) and EER Schedule 2 (Meal Expenses). Similarly,
18		employee expense transactions in EER Schedules 5A-5J (Top Ten
19		Compensated) are also included in the other EER Schedules.
20		
21		VI. FLEET CAPITAL INVESTMENTS
22		A. Overview
23	Q.	WHAT IS THE PURPOSE OF THIS SECTION IN YOUR TESTIMONY?
24	Α.	I support the Company's capital budget for the Supply Chain business area's
25		Fleet organization.

	1	Q.	PLEASE DESCRIBE	THE FLEET	ORGANIZATION
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2 Α. The Fleet organization is responsible for planning, procuring, maintaining, and 3 retiring the Company's fleet assets. By fleet assets, I mean the fleet of cars, 4 trucks, trailers, and construction equipment, and related assets such as garages 5 and fuel depots, that the Company uses to support its provision of safe and 6 reliable service. Management of the capital budget for fleet investments was 7 centralized within Supply Chain's Fleet organization in November 2018. Prior 8 to this centralization, each operational business area was responsible for 9 budgeting their own fleet capital investments. Following this centralization, the 10 Fleet organization became responsible for managing the capital fleet budget for 11 all business areas across Xcel Energy's operational companies, including 12 replacement, maintenance, and repairs for existing fleet vehicles and equipment.

13

Q. What are the benefits the Company has seen as a result of centralizing the management and budgeting for fleet under Supply Chain?

A. Centralizing the management responsibilities to one unit within Supply Chain creates efficiencies, harmonizes long-term planning, and optimizes the purchase and maintenance of the Company's overall fleet. The Fleet organization works closely with each business area to ensure a strategic approach that provides the

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As a result of this centralization, we have also been able to improve the process to identify aged fleet vehicles and equipment that need replacement. The Fleet organization uses the total cost of ownership model to identify those fleet assets that need to be replaced. Generally speaking, the worst fleet assets based on age, miles, and hours are replaced first. This means that in any year, the most

appropriate number of safe and reliable Company vehicles and equipment.

1		need may be concentrated to a single business area or operational company, and
2		as a result, capital budgets for fleet replacements may fluctuate from year-to-
3		year.
4		
5	Q.	Please describe the Company's fleet functions in the State of
6		MINNESOTA.
7	Α.	The Company could not accomplish our core service – providing natural gas to
8		customers - without reliable fleet assets and equipment. The construction,
9		maintenance, and repair of the natural gas system necessitates constant travel
10		across Minnesota that requires the use of cars and trucks. We also rely on a
11		variety of different types of construction equipment to perform our daily work
12		to maintain the safety and reliability of our gas distribution system. Further, our
13		ability to swiftly and safely respond to emergencies hinges on our crews having
14		reliable fleet vehicles and equipment. To that end, the Company maintains a
15		fleet of approximately 446 vehicles and equipment for the State of Minnesota
16		Gas Jurisdiction. We also maintain 14 garages in Minnesota, where we inspect
17		and repair fleet vehicles and equipment. Additionally, we own and operate 10
18		fueling depots in Minnesota. These Minnesota garages and depots serve all fleet
19		assets for both our Electric and Natural Gas businesses. We operate our own
20		fueling depots to enhance crew efficiencies, to ensure access to diesel fuel for
21		emergency operations, and to accommodate vehicles that cannot use
22		commercial retail fueling stations due to size or other restrictions.
23		
24		The costs to operate all of our fleet assets – vehicles, construction equipment,
25		garages, and depots – are assigned to business unit and jurisdiction, and between
26		O&M and capital, based on the specific utilization of each item.

Q. How does the Fleet organization categorize capital investments

2		FOR FLEET?
3	Α.	We categorize fleet capital investments into the following groups:
4		• Fleet Asset Replacements: investments to replace aging and retiring vehicles,
5		trailers, and construction equipment.
6		• Fleet Asset Additions: incremental investments in additional fleet units to
7		meet business area needs for additional crews hired or specific unique
8		work tasks.
9		• Fleet Repairs: investments to repair existing fleet assets to extend their
10		useful life.
11		• Fueling Depots: investments for replacing infrastructure at Company-
12		owned fueling stations.
13		• Garage Tools: investments for tools needed to inspect and repair fleet
14		assets, such as lifts, jacks, oil distribution systems, exhaust systems, and
15		other similar mechanical tools.
16		
17	Q.	What are the budgeted capital Additions for the Fleet
18		ORGANIZATION FOR THE 2022 TEST YEAR (STATE OF MINNESOTA GAS
19		JURISDICTION)?
20	Α.	Table 4 below shows, by business area, the actual fleet capital additions for
21		2018-2020; forecasted capital additions for 2021; and budgeted capital additions
22		for 2022. The budgeted capital additions for the Fleet organization total \$4.5
23		million in 2022 for the State of Minnesota Gas Jurisdiction. I will discuss the
24		reasons for the changes in these fleet investments as compared to previous
25		years' investments, in the next section of my testimony.

Table 4

Actual and Budgeted Fleet Capital Additions

(State of Minnesota Gas Jurisdiction)

(:- ¢ 000)-)	2018	2019	2020	2021	2022
(in \$ 000's)	Actual*	Actual	Actual	Forecast	Budget
Distribution	3,514	3,091	6,620	3,918	4,177
Common					
Fleet, materials, outdoor lighting, facilities, etc.	209	172	312	678	357
Total	3,723	3,263	6,932	4,596	4,534

<sup>\*</sup> The management of the capital budget for fleet investments was centralized within Supply Chain's Fleet organization in November 2018. Actual fleet capital additions for 2018 in Table 4 are for NSPM gas jurisdiction, including Minnesota and North Dakota.

Q. Please describe the trend of Fleet capital additions for the State
 of Minnesota Gas Jurisdiction

A. In Table 4, above, 2020 actual capital additions are higher than in the years before or after. This is attributable to a timing issue. A fairly large amount of fleet assets were acquired in the fourth quarter of 2019 but were accounted for in the first part of 2020 due to the lag as they were being upfitted, inspected, registered, and placed in service.

- Q. Please provide an overview, by cost category, of the major planned capital additions for the Fleet organization for the 2022 test year.
- A. As Table 5 below displays, Fleet Asset Replacements are by far the largest category of capital additions, comprising approximately 97 percent of the annual budget for 2022 for the State of Minnesota Gas Jurisdiction. As discussed in greater detail below, we are increasing capital investments to replace aged fleet assets to decrease maintenance costs and to improve performance. Fueling Depots are our second largest category of capital additions, followed by Fleet

Repairs and Garage Tools. Exhibit\_\_\_(WKH-1), Schedule 9 provides further details of Fleet capital additions by account for the State of Minnesota Gas Jurisdiction.

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Table 5

Actual and Budgeted Fleet Capital Additions by Cost Category (State of Minnesota Gas Jurisdiction)

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(i.e. # 0002a)	2018	2019	2020	2021	2022	
(in \$ 000's)	Actual*	Actual	Actual	Forecast	Budget	
Fleet Asset						
Replacements		3,246	6,862	4,233	4,391	
and Fleet	3,588					
Asset						
Additions						
Fueling	102	0	0	277	37	
Depots	102			211	37	
Fleet Repairs	0	16	11	20	20	
<b>Garage Tools</b>	33	0	-	67	86	
Total	3,723	3,263	6,932	4,596	4,534	

\* The management of the capital budget for fleet investments was centralized within Supply Chain's Fleet organization in November 2018. Actual fleet capital additions for 2018 in Table 5 are for NSPM gas jurisdiction, including Minnesota and North Dakota.

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## B. Fleet Capital Additions by Category

1. Fleet Asset Replacements and Additions

- Q. What investments are planned for Fleet Asset Replacements and Fleet Asset Additions category for the 2022 test year?
- 24 A. For 2022, we are not forecasting any incremental Fleet Asset Additions.
- 25 However, we have budgeted \$4.4 million for Fleet Asset Replacements in 2022
- for the State of Minnesota Gas Jurisdiction. These budgeted amounts for 2022
- include the replacement of 3 passenger vehicles, 4 light duty vehicles, 16

<sup>1516</sup> 

1		medium duty / heavy duty trucks, 7 trailers, and 3 other items of construction
2		equipment.
3		
4	Q.	Are any of these fleet vehicles being replaced with electric
5		VEHICLES (EVS)?
6	Α.	Yes. All 3 passenger vehicles that will be replaced in 2022 will be replaced with
7		a battery electric vehicle (BEV) or a plug-in hybrid electric vehicles (PHEV).
8		Our purchases of EVs are discussed below.
9		
10	Q.	How does the Company determine which of its fleet assets need to
11		BE REPLACED IN A GIVEN YEAR?
12	Α.	The Fleet organization makes decisions on replacing fleet assets across the
13		Company's operational companies using the total cost of ownership model,
14		which takes into account the following inputs: age, the number of miles, total
15		hours, repair costs, maintenance costs, the costs of repair parts, and labor costs
16		for repairs of each fleet unit. These inputs track all costs associated with
17		owning, operating, repairing, and maintaining our fleet vehicles during their
18		entire life span.
19		
20	Q.	HOW IS THE TOTAL COST OF OWNERSHIP MODEL USED TO DEVELOP THE
21		BUDGET FOR FLEET ASSET REPLACEMENTS?
22	Α.	Each year, the Company examines the total cost of ownership for each of our
23		existing fleet assets to determine which fleet units need to be replaced in that
24		year. In particular, a fleet unit is identified for replacement when the costs of
25		owning, operating, repairing, and maintaining that unit exceed the average cost
26		of replacing that unit or when customer service is negatively impacted due to
27		increased instances of breakdowns. This condition-based assessment process

1		means that in one year, the most need for replacing fleet assets may be within
2		one operational company or within one business area. As a result, the annual
3		budget for Fleet Asset Replacements for a Company jurisdiction may fluctuate.
4		
5	Q.	WHY IS IT IMPORTANT TO REPLACE AGING FLEET ASSETS WHEN THESE CRITERIA
6		ARE MET?
7	Α.	Replacing our fleet in accordance with these criteria reduces the total overall
8		cost to operate and maintain the Company's fleet while maintaining and
9		maximizing the reliability and safety of our fleet assets.
10		
11		Age is the single biggest driver of maintenance and repair costs for fleet assets.
12		The cost to repair and maintain older fleet assets is much higher than for newer
13		assets, as the older assets tend to require more frequent and more extensive
14		maintenance and repairs. As a result, it is important to track the maintenance
15		and repair costs of aging fleet assets to make sure that we replace fleet when the
16		costs of these repairs exceed replacement costs.
17		
18		Older fleet assets are also not as reliable as newer fleet assets and this can impact
19		customer service since our crews rely on these vehicles and equipment to
20		perform their work. Further, older fleet assets are not as safe as newer assets
21		because they are not equipped with the latest safety technology and have a
22		higher risk of catastrophic component failures. Newer fleet assets also have
23		improved fuel economy as compared to older vehicles, thus providing fuel
24		savings. It is difficult to quantify savings from our replacement of fleet assets;
25		we believe to date such savings are relatively small because we are still in the
26		first few years of using the total cost of ownership model, but that the savings
27		will increase as the average age of fleet goes down.

1	Q.	hat is driving the current level of investment in Fleet Asset
2		EPLACEMENTS?

The amounts that we have budgeted for Fleet Asset Replacements for 2022 were developed based on the results of the total cost of ownership model. The total cost of ownership model determines the optimal financial age to replace aged fleet assets before they catastrophically fail or cause unnecessary repairs to a fleet unit that is past its ideal replacement age. Since centralizing the management and budgeting for Fleet under Supply Chain, we have determined that we have too many assets that are at or beyond the end of their useful life. The current average age of all of our fleet is 7.5 years. Based on the total cost of ownership model and industry benchmarking, we have determined that the optimum average age of our fleet assets should be 5.7 years. In order to rapidly replace assets that are beyond their useful life, thus lowering the average age of our fleet, we are continuing to make investments in fleet asset replacements in 2022.

## 2. Fueling Depots

- 18 Q. WHAT INVESTMENTS ARE PLANNED IN THE FUELING DEPOT CATEGORY FOR
  19 THE 2022 TEST YEAR?
- A. We are upgrading and installing new fuel tanks, fuel card readers, pumps and upgrading all electrical systems to operate these facilities. The majority of our investments for 2022 relate to replacement of underground fuel tanks with new above ground fuel tanks. We began this project in 2018 in the State of Minnesota and anticipate that this work will be completed in 2022.

Q. Why does the Company need to replace these underground fuel

2		TANKS?
3	Α.	The underground fuel storage tanks at our fueling depots are 30-50 years old
4		and have reached the end of their useful life both mechanically and
5		environmentally. They are being replaced with above-the-ground storage tanks
6		that minimize environmental risks.
7		
8	Q.	How was the budget for Fueling Depots for 2022 determined?
9	A.	As noted above, the majority of our budget for Fueling Depots over this time
10		period relates to the replacement of our underground fuel tanks, fuel dispensers,
11		card readers and all associated electrical cost and restoration work with this
12		project. We developed our budget for this work based on our actual costs to
13		replace these underground storage tanks from 2018-2020 and then multiplied
14		that cost by the number of fueling depot replacements planned for the test year.
15		
16		3. Fleet Repairs
17	Q.	WHAT INVESTMENTS ARE PLANNED FOR FLEET REPAIRS FOR THE 2022 TEST
18		YEAR?
19	Α.	For the 2022 test year, we have budgeted \$20,000 for Fleet Repairs. Repair costs
20		are unpredictable and fluctuate annually, based on the number and type of
21		vehicles and equipment that fail in any given year. Actual repair costs are higher
22		for larger trucks and more complex work.
23		
24		
<b>-</b> ⊤	Q.	How was the budget for Fleet Repairs for 2022 determined?
25	Q. A.	How was the Budget for Fleet Repairs for 2022 determined?  We developed the budget for Fleet Repairs by considering historic actuals and
25		We developed the budget for Fleet Repairs by considering historic actuals and

1		working to reduce the average age of our fleet vehicles, fleet vehicles that are
2		beyond their useful life will still require necessary repairs to keep them running
3		until they can be replaced. Our budget for Fleet Repairs was developed with
4		these concerns in mind.
5		
6		4. Garage Tools
7	Q.	WHAT INVESTMENTS ARE PLANNED FOR GARAGE TOOLS FOR THE 2022 TEST
8		YEAR?
9	Α.	Our capital investments for Garage Tools will include investments related to
10		maintaining and replacing garage lifts, jacks, and other tools. Starting in 2021
11		we have also budgeted additional amounts related to equipping our garages with
12		fall restraint equipment to meet requirements of the U.S. Occupational Safety
13		and Health Administration (OSHA). This new fall restraint equipment, which
14		includes harnesses, lifts, and related items, is necessary to comply with OSHA
15		requirements and to keep our fleet technicians safe.
16		
17	Q.	Why is the budget for Garage Tools for 2022 higher than actuals
18		for 2019 and earlier?
19	Α.	There are two reasons. First, as I discussed, we have budgeted additional capital
20		in 2022 to add fall restraint equipment and hoist replacements to our garages
21		Second, due to the realignment of capital budgets, historical actual expenses do
22		not capture all of the capital additions for fleet repair, but going forward, actuals
23		should align with budgeted amounts.

1	Q.	What do you conclude about the $2022$ capital investment forecasts
2		FOR FLEET?
3	Α.	I conclude that our capital forecasts for Fleet represent an accurate and
4		reasonable picture of our investments for the 2022 test year. Therefore, these
5		forecasts can be relied on to set just and reasonable rates for our customers.
6		
7		C. Acceleration of Fleet Electrification
8	Q.	Please provide an overview of the Company's plan to accelerate
9		FLEET ELECTRIFICATION.
10	Α.	In its petition in the COVID-19 Relief & Recovery Docket, No. E,G999/CI-
11		20-492, the Company proposed a portfolio of EV programs that would not only
12		assist in generating economic activity in Minnesota and boost the economy, but
13		would also further the adoption of EVs in Minnesota. One of those programs
14		is the acceleration of the electrification of a small portion of the Company's
15		fleet. The Company was originally planning on electrifying a portion of its fleet
16		over ten years, but proposed to accelerate the sedan class over two years - 2021
17		and 2022. In the accelerated plan, the Company plans to purchase 40 light-duty
18		vehicles, 20 in 2021 and 20 in 2022, and install associated charging
19		infrastructure. This initiative is intended to deliver lower emissions; improve
20		the Company's impact on the environment; and lower our maintenance costs.
21		
22	Q.	PLEASE EXPLAIN WHY YOU ARE ADDRESSING, AS PART OF THIS RATE CASE, THE
23		PROPOSAL TO ACCELERATE FLEET ELECTRIFICATION.
24	Α.	In Docket No. E,G999/CI-20-492, the Commission did not approve the
25		Company's proposed portfolio of EV programs to be included in the
26		Company's 2021 capital true up; instead, the Commission moved the
27		consideration of the Company's EV Programs, including acceleration of fleet

1		electrification, to Docket No. E002/M-20-745. On March 17, 2021, the
2		Commission issued a notice of comment period in Docket M-20-745 regarding
3		approval of the Company's EV programs, including the Company's proposal to
4		accelerate Fleet electrification.
5		
6		In comments, the Department, ChargePoint, Inc., and Greenlots all discussed
7		our acceleration of electrification of our fleet. ChargePoint and Greenlots
8		expressed support for the proposal. The Department did not express support
9		or opposition to our proposal, but the Department did ask for us to discuss the
10		proposal further in a future rate case.
11		
12	Q.	WHAT DID THE DEPARTMENT SPECIFICALLY RECOMMEND?
13	Α.	The Department recommended that the Company submit testimony in its next
14		rate case to support the Company's proposal to accelerate fleet electrification.
15		The Department specifically requested that the Company address 1) EV fleet
16		vehicle capital costs; 2) lower maintenance costs; and 3) the overall net benefits
17		to our customers. In Reply Comments, the Company committed to address
18		these issues in its next rate case.
19		
20	Q.	WHAT WAS THE TOTAL BUDGET FOR THE INITIATIVE TO ACCELERATE
21		ELECTRIFICATION OF THE FLEET?
22	Α.	Last year, the Company reported in the COVID-19 Relief & Recovery Docket
23		that the budget for the purchase of the EV fleet vehicles, and operation and
24		maintenance of the vehicles, was \$2.2 million over four years. This budget
25		remains reasonable. The capital expenses contemplated in this budget are
26		included within the Fleet Capital Additions figures set forth in Table 5, above.

1	Q.	ARE THE EVS REPLACING EXISTING INTERNAL COMBUSTION ENGINE (ICE)
2		VEHICLES THAT ARE AT RETIREMENT AGE?
3	Α.	In part. Twenty of the forty ICE vehicles to be replaced meet the Company's
4		total cost of ownership guidelines for replacement. The remaining ICE vehicles
5		vary in age and in mileage; their replacement cycles vary as well, from a year
6		away to several years away.
7		
8	Q.	HOW DOES THE COMPANY SELECT THE EVS THAT IT IS PURCHASING AS PART OF
9		THIS INITIATIVE?
10	Α.	We have an established competitive bidding process for fleet vehicle purchases,
11		and through that process have selected Ford and Chevrolet as our preferred
12		vehicle suppliers. In our competitive bidding process, dealers go through a
13		bidding process and we award three-year contracts with options to renew for
14		years four and five.
15		
16	Q.	WHAT SPECIFIC MODELS OF EVS IS THE COMPANY BUYING AS PART OF THIS
17		INITIATIVE?
18	Α.	The Company is purchasing Ford Escape plug-in hybrid electric vehicles
19		(PHEVs) and Chevrolet Bolt Electric Utility Vehicles (BEVs). As of the time
20		when this testimony is being drafted, Bolts are subject to a battery-related recall.
21		Nevertheless, we remain on track; we have purchased four BEVs and sixteen
22		PHEVs in 2020, and we anticipate purchasing a total of 20 EVs in 2022 as
23		proposed.
24		
25	Q.	HOW MUCH DO THESE EVS COST?
26	Α.	The Escape PHEVs cost the Company \$32,000 each, plus tax, title, and
27		licensing, and the Bolts cost the Company \$30,500 each, plus tax, title, and

1		licensing. We have not purchased any ICE cars in the last few years, so we do
2		not have clear data to use to compare the cost of the Escape PHEVs and Bolts
3		to functionally equivalent ICE vehicles.
4		
5	Q.	Is the Company installing charging ports for these EVs?
6	Α.	Yes. The capital additions for charging ports are included in the Facilities
7		budget, supported by Company witness Laurie J. Wold.
8	Q.	What are the ongoing costs associated with the EVs?
9	Α.	On the one hand, we anticipate that the EVs will have lower maintenance costs
10		On the other hand, purchase of the new EVs results in increased depreciation
11		Taking both of these considerations into account, the annual costs for the 40
12		new EVs is estimated to be \$225,000, which is approximately a 15 percent
13		increase as compared to the overall annual costs for a similar number of cars in
14		past years.
15		
16	Q.	WHY ARE THE MAINTENANCE COSTS FOR THE EVS EXPECTED TO BE LOWER?
17	Α.	During the warranty period, major breakdowns with the EVs would be covered
18		by warranty. In addition, a substantial part of the maintenance costs for ICE
19		vehicles relates to the engine, transmission, and cooling system. EVs do not
20		have these components, so they do not need periodic oil changes, coolant refills
21		engine repairs, and the like. That said, PHEVs have both a combustion engine
22		system and an electric system, so the maintenance savings for PHEVs may be
23		less.

1	Q.	PLEASE EXPLAIN HOW ACCELERATING FLEET ELECTRIFICATION IS EXPECTED
2		TO PROVIDE OVERALL NET BENEFITS TO THE COMPANY'S CUSTOMERS?
3	Α.	The use of EVs reduces carbon and other pollutant emissions. The EVs the
4		Company is purchasing on an accelerated basis are replacing ICE vehicles that
5		use gasoline and therefore contribute to greenhouse gas emissions. Our
6		investments in EVs provide an opportunity to build on our Company's utility
7		decarbonization efforts and reduce carbon emissions across both the electricity
8		and transportation sectors.
9		
10		Although the number of EVs involved in this accelerated initiative is modest,
11		each step toward implementing EV usage will improve utilization of renewable
12		generation resources. In previous filings, the Company cited studies estimating
13		that each light and medium-duty EV added and charged off-peak can provide
14		significant customer and societal benefits. By accelerating its investment in EVs
15		in its fleet, the Company is demonstrating its commitments to increase the
16		overall adoption and use of EVs.
17		
18		And, as explained above, we believe the maintenance costs for the EVs should
19		be lower than if the Company was buying ICE vehicles.
20		
21	Q.	What standard should the Commission use as it considers the
22		COMPANY'S PROPOSAL REGARDING THE ACCELERATION OF THE
23		ELECTRIFICATION OF THE COMPANY'S FLEET?
24	Α.	We request that the Commission consider our fleet electrification proposal in
25		the same vein as other investments proposed in our initial COVID-19
26		Economic Recovery proposal. In connection with a number of proposed
27		investments, the Commission ruled that the proposals had the potential to be

consistent with the Commission's requests for proposals for economic recovery, and that the acceleration of the projects alone would not be the sole basis of future recovery disapproval.<sup>2</sup> In its September 20, 2021 Reply Comments in Docket No. E002/M-20-745, the Department stated that it did not object to the Commission similarly deciding that the Company's Fleet electrification has the potential to be consistent with its request for economic recovery proposals.<sup>3</sup>

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## VII. COMPLIANCE ITEM ON LOBBYING COMPENSATION

10

11 Q. DO YOU PROVIDE COMPENSATION INFORMATION FOR EMPLOYEES ENGAGED 12 IN LOBBYING?

A. Yes. In Docket No. E002/GR-10-971, the Company agreed to include in its next rate case a report of the total compensation for employees engaged in lobbying, with an explanation of the costs included and excluded in the rate request. This information is provided in Exhibit\_\_\_(WKH-1), Schedule 10.

The scope of the information presented in this schedule and EER Schedule 9 is consistent with the approach taken in our past gas rate cases.

<sup>2</sup> See In re Inquiry into Utility's Investments that May Assist in Minnesota's Economic Recovery from the COVID-19 Pandemic, Docket No. E,G-002/CI-20-492, In re Proposal by Xcel Energy for Authorization to Recover Costs for Investments that May Assist in Minnesota's Economic Recovery from the COVID-19 Pandemic, Docket No. E,G-002/M-20-716, Order Determining that Proposals Have the Potential to Be Consistent with COVID-19 Economic Recovery (Mar. 12, 2021).

<sup>&</sup>lt;sup>3</sup> At the time of preparing this testimony, the Commission had not yet issued an order in Docket No. 20-745. Therefore, the Company reiterates is proposal here, which it believes reflects its agreement with the Department on this issue.

1		VIII. CONCLUSION
2		
3	Q.	PLEASE SUMMARIZE YOUR TESTIMONY.
4	Α.	Our 2020 EER Schedules contain the employee expense information required
5		by the Employee Expense Statute. We have conducted a rigorous review to
6		ensure that employee expense costs included in the test year are consistent with
7		the Employee Expense Statute, the commitments in our prior rate cases, and
8		the guidelines in our Employee Expense Policy.
9		
10		For employee expenses, we have made a 2022 test year rate case adjustment of
11		\$0.2 million. For corporate aviation, we have made a 2022 test year rate case
12		adjustment of \$0.1 million. These adjustments ensure that reasonable and
13		appropriate costs are included within the 2022 test year.
14		
15		We are requesting recovery for approximately \$1.1 million for employee
16		expenses for 2022. We have budgeted \$4.5 million in 2022 for Fleet capital
17		additions to maintain reliable, high quality utility trucks and other equipment.
18		
19	Q.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
20	Α.	Yes, it does.

## Docket No. G002/GR-21-678 Exhibit\_\_\_(WKH-1), Schedule 1 Page 1 of 1

## W. Kile Husen

**XCEL ENERGY, INC.** 

<u>Director – Supply Chain Process Governance</u> Director -Sourcing & Purchasing

May 2008 – Jan. 2015

Jan. 2015 - Present

Minneapolis, MN

<u>Director -Sourcing & Purchasing</u>

<u>Director - A/P and Supply Chain Support</u>

Feb. 2003 – May 2008

Works with senior leaders across the enterprise to drive integrated process and technology improvements. Accountable for the integrity of business processes, data, and systems within the enterprise supply chain area. Regularly measures process effectiveness, efficiency, and adherence, and approves remedial action plans. Accountable for budgeting, resourcing, and benefits realization for all aligned improvement and enhancement programs.

NRG ENERGY, INC.

Director - Financial Systems and Accounting

Oct. 1997 - Feb. 2003

Minneapolis, MN

Manager - Thermal Accounting

Responsible for creating the financial system infrastructure for the company that supported the growth and complex financial needs of this company as it grew from \$1 billion in assets in 1997 to \$13 billion in 2003. Also served as the divisional controller for NRG's Thermal Group.

LIFETOUCH INC.

Manager Financial Reporting

Oct. 1994 - Oct. 1997

Bloomington, MN

Responsible for all corporate financial reporting for this \$500 million employee owned photographic company.

**SPACE CENTER COMPANY** 

Assistant Controller

Nov. 1993 - Oct. 1994

St. Paul, MN

Internal Auditor/Special Projects

June 1990 - Nov. 1993

Responsible for the accounting function of four privately owned companies doing business in real estate, public warehousing, radio broadcasting, and petroleum exploration.

**ERNST & YOUNG** 

Minneapolis, MN

<u>Auditor</u>

Aug. 1987 - June 1990

**EDUCATION / CERTIFICATION** 

Certified Public Accountant (inactive)

Minnesota 1987

St John's University Collegeville, MN

Major: Accounting (Honors)

# **Travel and Expense Policy**



Policy 10.2

#### **Purpose**

This policy sets forth expectations regarding the use of the corporate credit card for approved business-related expenses and the expense statement filing requirements. It also outlines the requirements for business travel, meals, entertainment, recognition and more.

#### **Applicability**

The Travel and Expense Policy ("Policy") applies to all employees of Xcel Energy Inc. and its subsidiaries and affiliates ("Xcel Energy").

## **Policy Highlights**

- Employees should make cost-effective and policy-compliant decisions.
- Leaders should carefully review and approve all expense reports.
- Call the Supply Chain Hotline Support at 303-628-2644 with questions.

Consultant travel and business-related expenses should be managed in accordance with a negotiated contract and the <u>Contractor Guidelines for Expenses</u>. Business related expenses must be reimbursed through Professional Service Agreements established with consultant or consulting firm.

Staff Augmentation Contractor travel and business-related expenses must be invoiced by contracting agency under the terms of its Master Staff Augmentation Services Agreement with Xcel Energy. The agency is responsible to reimburse the agency's workers expenses.

#### Index

#### Administrative

- Corporate Credit Card
- Expense Statement Filing
- Receipts and Records

#### Travel, Meals, Entertainment and Recognition

- Business Meetings and Events
- Entertainment
- Meal Expenses
- Alcohol Expenses
- Tips and Gratuities
- Air Travel
- International Travel
- Foreign Currency Transactions
- Combined Business and Personal Travel
- Spousal Expenses
- Non-Reimbursable Travel Expenses
- Hotels/Lodging
- Vehicles
- Vehicle Accidents
- Parking

- Bargaining Unit Per Diems
- Telephone Charges While Traveling
- Employee Recognition

## Other Expenses

- Club or Organization Dues
- Contributions to Candidates for Office and Elected or Appointed Public Officials
- Mobile Devices
- Personal Protective Equipment Allowance

If you have questions regarding this Policy, please contact the Supply Chain Hotline at 303-628-2644.

#### Requirements and Responsibilities

### **General Statement Regarding Travel & Expense Reimbursement**

Upon leader approval, Xcel Energy will reimburse employees for reasonable travel and business-related expenses that the company normally considers deductible under the Internal Revenue Code and regulations for deductible business expenses. Employees are expected to use sound business judgment and plan travel and other business-related expenses to minimize costs.

### **Corporate Credit Card**

Employees who incur travel and other related business expenses will be issued, and are required to use, a company-sponsored corporate credit card ("Corporate One Card"). Use of the Corporate One Card must be in accordance with this Policy and the Sourcing and Procurement Matrix. If you have questions about expenses not covered in this Policy or in the matrix, please contact the Supply Chain Hotline.

For procurement purchases using a Corporate One Card, see the Procurement of Normal Goods and Services policy (4.10).

#### Card Request and Eligibility

Employees must submit an application on XpressRequest and meet the following criteria to be issued a card:

- Receive approval from their leader and Supply Chain
- · Be an active full-time employee
- Read and sign the Cardholder Agreement
- Complete required online Corporate One Card training prior to receiving the card. If training is not completed, the employee's card may be subject to closure. Approval from Supply Chain management will be required to obtain a new credit card.

Staff Augmentation Contractors and interns are not eligible for a Corporate One Card. Staff Augmentation Contractors can seek reimbursement for expenses through their contract agency or invoice based on the Professional Service Agreement.

#### **Card Transaction Limits**

The following standard transaction limits apply unless other limits are requested and approved or deemed suitable by the Corporate Card Admin team:

- \$1,500 per purchase transaction
- \$5,000 monthly limit

If an employee is required to make a purchase that is greater than the assigned limits, he or she must complete and submit either a <u>One-Time Authorization Limit Change or a Permanent Limit Change request</u>, which will require a higher level of approval. Splitting transactions that are greater than the assigned limits is not allowed.

#### Card Security

Corporate One Cards are assigned to individual employees and must be used only by the employee whose name is on the credit card. The assigned employee is responsible for the physical security of their Corporate One Card at all times. Employees are required to adhere to the following:

- A. Usage of the Corporate One Card by an employee other than the assigned employee, is strictly prohibited and will result in card termination and potential discipline.
- B. For anything other than an online or phone purchases, employees must not share their card information including the card number, expiration date, security code or PIN.
- C. Lost, stolen, compromised, or damaged cards must be reported to US Bank (800-344-5696) and the internal <u>Corporate Card Admin team</u> immediately.
- D. Any updates to personal information including legal name, home address must be updated internally via a Personnel Action Form.

Employees can utilize mobile pay as a payment method, which provides the convenience of a touchless payment transaction. Mobile pay offers security by digitally encrypting your card information at the transaction level while stored in your mobile device. Additionally, a password or fingerprint will be required to unlock your device.

Employees can opt-in for fraud alerts via US Bank Access Online. It is the employee's responsibility to notify and/or respond to US Bank immediately regarding all fraudulent transactions, retrieve a new card, obtain and return required paperwork, and ensure credits are received and reconciled to offset charges.

### **Blocked Purchases**

US Bank uses merchant category codes to classify merchants and business by the type of goods and services provided. Merchant category codes ("MCC") categorize, track and restrict transactions. Certain category codes will be blocked for Xcel Energy employees. Employees must proactively verify the merchant category code is not blocked before making a purchase. To determine what MCC the merchant falls under, employees can enter the supplier information here and identify if the code is blocked or not assigned to their profile.

If an employee's card gets declined when making a purchase, they should call the Supply Chain Hotline. Blocked purchases must not be made with cash or personal card.

Employees will need to request permission to unblock merchant category codes by submitting a Corporate Card Authorization Request, either as a One-time authorization (1-2 transactions per year) or a Permanent authorization (more than twice per year). For information on Merchant Category Codes, visit this website.

#### Purchasing Travel for Another Employee

Purchasing travel for another employee is discouraged and requires pre-approval by the business area vice president.

### Personal Use of Corporate Card

Personal purchases of any type using the Corporate One Card are not permitted. In the event that the Corporate One Card is used inadvertently for a personal purchase, the employee must mark the expense as "personal" on the expense report and notify their leader. Personal use expenses are monitored to ensure the corporate credit card is used appropriately. The willful intent to misuse the Corporate One Card (i.e. knowingly making personal purchases) may be subject to discipline, up to and including termination of employment.

### Use of Personal Card or Cash Out of Pocket

The use of personal card or cash out of pocket for business purposes should be rare. Unless otherwise noted in this Policy (e.g. tips, tolls, mobile), it is only appropriate to claim cash out of pocket reimbursement for expenses incurred while traveling when credit cards are not accepted or if an employee inadvertently uses a personal credit card for business travel or business-related expenses. The employee should claim the business expense as "cash out of pocket" on the expense statement and attached the proper detailed itemized receipt documentation. Cash out of pocket expenses are monitored to ensure the Corporate One Card is used appropriately.

### Expense Advances

Cash advances for travel expenses or reimbursement of travel expenses prior to submitting an expense reimbursement statement are not allowed.

## Capital Charges with a Corporate One Card

Use of the Corporate One Card for capital purchases must ensure alignment with the Capital Charges with Corporate Credit Card Guidelines. Employees should contact the Capital Asset Accounting Group with any questions regarding capital purchases.

## Leave of Absence or Employee Termination

Employees are responsible for expensing all card transactions prior to one of the following events:

- Leave of Absence: The employee's leader must immediately email the <u>Corporate Card Admin Team</u> on behalf of their employee to report the leave. The card will remain suspended while the employee is on leave.
- Employee Termination: In the event of termination, the employee's leader must collect the credit card and any other Company owned resources at the time of voluntary or involuntary termination. Leaders are responsible to conduct an inventory of company equipment and personal items to ensure the individual receives their personal effects in a timely manner.

If a terminated or suspended employee continues to use their card, they may be liable to the company for the unauthorized charges. The cardholder employee may also be subject to criminal prosecution.

#### **Expense Statement Filing**

Each employee is to include only his or her expenses on an expense statement. Leaders can include on their expense statements minor expenses for their employees who do not ordinarily use an expense statement. Expenses for special meetings, conferences, conventions, seminars, industry meetings, training classes and travel are reimbursable and may be combined with routine expenses on one expense report. Employees may include on their expense statement, expenses for meetings, conferences, meals, etc. where the leader(s) is in attendance with other staff and charged to a subordinate's corporate credit card.

## **Proxies**

Xcel Energy allows the use of proxies in the expense report process. The term "Proxy" applies to an employee who acts on behalf of another employee (e.g. creates and submits and/or approves expense reports). Proxies can only approve reports if they have the approver role in the Expense Management System. Only supervisor level and above have the approver role in the Expense Management System. Employees/Proxies and Approvers will be held equally accountable for the accuracy of report information.

## Expense Report Submission Timing

Employees should submit only one expense report per month within 30 days of the first expense transaction. Employees can choose a day of the month and submit their expenses in the Expense Management System each month on that date to maintain the 30-day submission window. Employees will be notified if expenses are not submitted within 30 days of the incurred expense. Daily notifications will be sent for expenses that are not submitted within 45 days of the incurred expense.

Expense statements not submitted within 60 days will cause the employee's corporate credit card to be suspended until the report is complete. In accordance with IRS regulations, any employee expenses not claimed within 60 days of when the expense was incurred may be deemed taxable income to the employee.

Expense statements that are 90 days delinquent will cause the employee's corporate credit card to be closed. Approval from the Director, Supply Chain Business Operations will be required to obtain a new credit card.

### Proper Documentation for Expenses

For Internal Revenue Service (IRS) reporting, proper documentation for expenses is required, including a complete business purpose. Business purposes must adequately describe why the expense was incurred, not what the expense was. For example, an appropriate business purpose for an overtime meal expense while working on a boiler repair would be: "Overtime Meal — Boiler Repair." One-word descriptions such as "dinner" or "tickets" are not considered adequate. Abbreviations may be used in the business purpose as long as the abbreviation is spelled out on the receipt or in the description field.

Employees must allocate expenses to the correct accounting and expense type. Employees must update any predefined/default I/O numbers in the Expense Management System when their accounting codes change (due to a role change, for example). Employees should contact their Business Area Finance Representative if they have any questions regarding the correct accounting or expense type.

## Expense Approval

Leaders are required to use discretion based on business needs and approved budget when approving expenses. Leaders and/or Proxies who approve reimbursement for travel and business expenses are ultimately responsible for the overall accuracy and completeness of the expenditures being claimed and must ensure:

- All transactions are adequately documented.
- All transactions are appropriate and comply with all company policies and procedures.
- Any exceptions are warranted and properly documented.
- Correct type of cost and expense type have been assigned.
- Necessary detailed itemized receipts have been included.
- Other necessary documentation has been provided.
- Preferred suppliers were used.

#### Receipts and Records

The company requires records and detailed itemized receipts to qualify the employee as having "accounted to his or her employer" for reimbursement of expenses, as defined by the Internal Revenue Code.

The following instances always require a detailed itemized receipt:

 All expenses using a personal credit card or cash, regardless of amount. Exceptions include reasonable tips and tolls.

- All lodging expenses. This is to ensure appropriate accounting for sales and use tax. In addition, the
  itemized detailed receipt for any expenses charged to the lodging bill must be submitted. Hotels will
  provide an itemized receipt if requested.
- All purchase-type expenses (such as materials, subscriptions, tangible goods or anything other than
  typical travel expenses) regardless of amount. This is to ensure appropriate accounting for sales and
  use tax.
- Authorized invoice payments using the Corporate Card. The invoice must be uploaded into the
  Expense Management System and the following details are required in the description box: the invoice
  number and the name of the ultimate seller/vendor if the transacted merchant does not align.
- Airline travel and service fees. The itinerary showing the amount charged is the required detailed itemized receipt.
- Costs associated with alcohol purchases. Alcohol purchases must be broken into separate expense types.
- Meals at or above \$25 with tip included. Tips must be properly documented on the receipt or outlined in
  the description box. The itemized receipt for a business meal must include the specific business
  purpose, first/last name and title of those in attendance, including affiliation/company of non-employees
  and business relationship, such as "employee" or "guest." Group meals that exceed 20 people require a
  sign-in sheet that outlines the group in attendance with names and relationships as supporting
  documentation.
- All travel type expenses at or above \$25.
- Multi-trip mileage requires use of a Mileage Authorization form. Single mileage trip detail (for a one-way
  or round trip) can be entered in the system. Employees must disclose the point of departure and
  destination with the exact address, service center name or airport code and the total miles for the trip.

## Credit Card Receipts

Machine-produced detailed itemized receipts are required and must be submitted along with the credit card receipt to support documentation. If the employee's credit card number is displayed on the receipt, black out all but the last four digits to protect sensitive information.

### Lost Receipts

If a receipt is lost or not available, the employee must complete and sign a <u>Lost Receipt form</u>, verifying the legitimate expense. This documentation then serves in place of a detailed itemized receipt. Employees should add information in the description section of the Expense Management System explaining relevant details for expenses incurred that are not self-evident.

#### **Business Meeting & Events**

Whenever possible, business meetings should be held on company property and limited to business requirements.

When off-site business meetings and events are required, every effort should be made to use existing contracted corporate agreements or contracted hotels. The Travel Management Company agent will support the identification of contracted meeting spaces.

## **Entertainment**

Any expenses associated with entertaining employees and/or non-employees are reimbursable only when the principal purpose of the activity benefits the company.

Modest and appropriate meals and/or entertainment may be provided to persons who have business with Xcel Energy. Such meals and/or entertainment given must be in connection with a business discussion and must comply with Xcel Energy's Conflict of Interest guidelines outline in the Code of Conduct.

Entertainment - Travel	Travel expenses related to entertainment events (e.g. airfare, lodging, rental car).
Entertainment - Meal	Meals related to entertainment. Includes non-employees or the combination of employees and non-employees. Any entertainment expenses for employees only should be considered recognition. Refer to the <a href="Employee Recognition">Employee Recognition</a> section.
Entertainment - Tickets	Charges associated with any ticketed sporting event or other ticketed entertainment, as well as, costs associated with recreational events (e.g., golfing, fishing, resort activities, etc.). Includes non-employees or the combination of employees and non-employee.

#### **Meal Expenses**

Meal expenses includes food, non-alcoholic beverages, alcoholic beverages, and associated taxes and tips. The correct expense type must be used for:

- Travel Meals
- Business Meals
- Entertainment Meals
- Recognition Meals (See Employee Recognition)

The recommended per-meal guidance is breakfast \$8-10, lunch \$10-15 and dinner \$20-40. The maximum allowance is \$65 per person, per day, including food, non-alcoholic beverages, alcoholic beverages and associated taxes and tips. If an employee exceeds the \$65 per person, per day maximum he or she must submit written approval from their business unit vice president with the receipt(s).

When two or more employees attend a meal for company business, the highest-ranking employee must submit the costs for reimbursement. However, expenses for large team meetings, where leader(s) attend with other staff, may be charged to a subordinate's corporate credit card and included on the subordinate's expense statement.

Meals related to approved professional organizations, industry or trade associations are reimbursable.

Business Meal (Emp Only)	Business Meals with only employees present will be reimbursed when the meeting has a valid business purpose and could not have been reasonably conducted during regular business hours. Meals to discuss casual business matters will not be reimbursed. If the business meal occurs while traveling with employees, it should still be classified as a business meal.
Business Meal (Non Emp)	Business Meals with employees and non-employees that principally benefit the company may be reimbursed if the business cannot be reasonably conducted during regular business hours. If the business meal occurs while traveling with non-employees, it should still be classified as a business meal.
Travel Meal	Meals and beverages incurred while traveling for business. If the meal is for a valid business meeting, it must be classified as a business meal and not a travel meal, even if the meal is incurred while traveling. Meals consumed with other traveling employees in which business is not the

	focus should be classified as a travel meal and separate tabs are preferred.
Entertainment - Meal	Meals related to entertainment. This includes non-employees or the combination of employees and non-employees. Any entertainment expenses for employees only should be considered recognition.

### **Alcohol Expenses**

Employees should consider the appropriateness and the company's liability when serving and/or consuming alcohol. Employees must comply with the company's fitness for duty provisions outlined in the <u>Alcohol and Drug-Free Workplace</u> Policy (9.3).

All costs associated with alcohol purchases must be broken into separate expense types on the expense report.

### **Tips and Gratuities**

Tips and gratuities should be reasonable in relation to the locale visited, commensurate with the service performed. The amount of percentage of any gratuity paid should not exceed 25% and must be visible on the receipt or noted in the description box.

#### Air Travel

Before booking any travel arrangements, employees must determine the business need for the trip and consider less costly alternatives, such as teleconferencing or other conferencing options.

#### Commercial Air Travel

Air travel costs constitute the largest controllable travel expense incurred by Xcel Energy. Employees must use the Travel Management Company's online booking tool when making air travel arrangements to take advantage of negotiated financial savings, track unused or cancelled airline tickets and for employee safety reasons. Booking outside our Travel Management Company is prohibited.

Travel arrangements should not be based on availability of upgrades, frequent flyer awards or bonus points. The Travel Management Company is not authorized to book first-class or business-class air travel and related expenses are not reimbursable. Employees requesting premium seat upgrades must seek approval from their leader (director-level or above). Premium seat assignment is defined as bulkhead, aisle, and exit row or premium economy.

Contact the Travel Management Company to negotiate discounted rates for group travel of 10 or more traveling together. Avoid penalty fares and refundable tickets.

In general, a non-refundable ticket is less expensive than a fully refundable ticket. Non-refundable tickets must be purchased whenever available. Every attempt must be made to book travel at least 14 days in advance of the trip. If plans change and a future trip is anticipated, the ticket can still be used. Last-minute arrangements, changes and/or cancellations should be avoided whenever possible as they substantially increase travel costs and frequently result in penalties.

Employees are responsible for canceling reservations. Employees must notify the Travel Management Company of the unused ticket so the credit information is properly recorded and applied to the next ticket purchased. A change fee and any increase in the non-refundable fare at the time of the ticket change will apply. However, the additional charges are generally still less than the cost of a full coach fare. Employees must submit a copy of the original itinerary and documentation of additional charges with their expenses.

Tickets for air travel will be issued as electronic tickets whenever possible and will be e-mailed, along with an invoice/itinerary, directly to the e-mail address in the employee's profile. Paper tickets will be issued only for airlines that do not offer electronic tickets. Service fees for booking airline reservations are reimbursable.

### Early Arrival or Extended Stay

Employees may arrive early or extend their stay at a business destination for up to two days for reimbursement purposes provided the additional stay results in an overall savings to the company. Spousal travel expenses are not reimbursed as part of this program. A travel itinerary provided by the Travel Management Company, substantiating the cost savings, may be required prior to reservation by the approving leader, Corporate Card Team or Audit Services. Other expenses incurred during the extended stay of a personal nature, such as sightseeing or recreational expenses, will not be reimbursed.

The frequency of extended stay for employees traveling on company business is at management's discretion.

#### Frequent Flyer Miles and Points

Frequent flyer miles and points for hotel stays (or other reward programs) accrued when traveling on company business may be used for upgrades, business or personal travel. Choosing a particular supplier to maximize personal frequent flyer miles or booking through hotel or other internet websites to maximize hotel points is not permitted. Xcel Energy does not reimburse expenses related to frequent traveler programs.

#### **Executive Travel**

Restrictions on management levels traveling together are intended to ensure continuity and guard against the loss of senior leadership should an accident occur. The following restrictions apply to air travel:

- Xcel Energy's Chief Executive Officer (CEO) shall travel with no more than two of his or her direct reports.
- No more than three of the CEO's direct reports shall travel together.
- No more than 50 percent of EVPs or SVPs direct reports can travel with him or her.

The CEO must approve exceptions to these restrictions prior to travel.

While these travel restrictions focus on executive management levels traveling together, similar provisions should apply to all employee groups.

### Corporate Aircraft

In order to efficiently transport employees and business associates throughout the United States and Canada, the Company operates corporate aircraft. Corporate aircraft are used to save time and enhance employee productivity.

The priority for use of corporate aircraft is determined by the needs of:

- 1. Executive Committee Members
- 2. Vice president level direct report to an Executive Committee Member
- 3. Other employees

The following are authorized to schedule corporate aircraft:

- Executive Committee Members
- Vice president level direct reports to an Executive Committee Member

A flight may be flown without an Executive Committee Member or vice president level direct report to an Executive Committee Member to either reposition, is deemed cost-effective and approved by an Executive Committee Member.

Commercial travel should be considered first for long distance, single-destination trips requested by executives other than the CEO. CEO and direct reports are permitted to travel business-class on commercial flights when it is more cost effective than using the corporate aircraft.

Open seats on scheduled flights are available to any employee traveling for business at no charge to the business area. Reservations for open seats are made on a first-come-first-serve basis.

Cancellations of confirmed seats must be made well in advance to ensure enough time to clear waitlisted passengers who might otherwise have flown commercially.

Bumping is allowed as a last resort to meet the needs of Executive Committee Members or members of the Xcel Energy board of directors. A business unit vice president can bump with seven days' notice.

Flights are generally limited to four days per week involving travel between Minneapolis, Denver and Amarillo.

A flight with fewer than five passengers may be subject to cancellation.

Aircraft Schedules and Passenger Schedules can be viewed on the Aviation Services website. The Aircraft Schedule shows all scheduled flights for the next 60 days. The Passenger Schedule shows trip reservations and ground travel requirements for each passenger in the same upcoming 60-day period.

To make a reservation on the corporate aircraft, employees must contact the Aviation Services Travel Scheduler. A description of the business reason for the travel must be submitted with reservation requests.

Passengers must comply with all flight safety rules and procedures. The aircraft pilot-in-command maintains final authority on aircraft operation and safety of flight. Smoking and alcohol consumption is not permitted on board company aircraft. A passenger who appears to be intoxicated will not be allowed on-board. Hazardous materials are not allowed on company-owned or contracted aircraft. Firearms are not allowed on company-owned or contracted aircraft unless approved by the CEO or required by the Transportation Security Administration (TSA) into certain airports.

Flights on corporate aircraft will not be scheduled for personal use. Limited non-business travel for employees and/or their relatives on corporate aircraft will be permitted on business trips only if seats are available and approval is obtained before the flight from the Director, Aviation Services. In accordance with IRS requirements, personal travel may result in additional imputed personal income and additional income taxes to the employee benefiting from the personal travel, based on published U.S. Department of Transportation Standard Industry Fare Level (SIFL) rates.

Non-employee passengers whose flights are supporting Xcel Energy business must have their transport on corporate aircraft pre-approved by an employee at or above the vice president level. In addition, approval must be obtained from the CEO prior to the transport of candidates for public office or elected/appointed public officials on corporate aircraft. Two general rules follow:

- Local, state or federal candidates or their representatives should not be transported during an election campaign in which they are candidates.
- Avoid situations where the transport of any candidate or public official could be construed as an attempt
  to influence the outcome of an election or any pending or proposed legislation that is of interest to the
  company.

## **Charter Air Services**

Employees may use charter air services when corporate aircraft are not available and travel by commercial airline is not a feasible alternative, provided that Aviation Services screens and approves charter air services prior to use to ensure the charter operator's compliance with safety procedures, crew qualifications, aircraft airworthiness and adequate insurance coverage. Xcel Energy Aviation Services schedules such charters so that their use can be documented for possible Federal Aviation Administration or legal inquiries and to monitor the quality of service provided.

#### Travel on Non-Xcel Energy Business Aircraft

The Director, Aviation Services should provide approval to employees before they travel on another company's private aircraft to ensure compliance with standards established for corporate aircraft operations or charter contractors.

## Personal Aircraft

Due to liability and insurance coverage concerns, employees are not permitted to travel on behalf of the company in personal aircraft or aircraft not flown by professional pilots. Personal aircraft refers to aircraft owned, rented or operated by individuals whose primary job function is not that of a pilot.

#### **International Travel**

## **International Business Travel**

All international travel must be approved at the business unit vice president level prior to making a reservation, excluding Canada. Employees traveling internationally are required to book travel according to the air travel practices listed in this Policy, with the following additions:

- <u>Submit an International Travel Form</u>, including for Canada, at least two weeks prior to travelling abroad. The Enterprise Command Center team will perform and initial review the International Travel Form to assess physical and cyber risk, as well as, overall threat.
- Contact the Legal Services department at 612-215-5207 or 612-215-4587 before making international travel arrangements to discuss export control compliance.
- Call the corporate credit card customer service and Supply Chain Hotline to inform them of the
  upcoming international trip. This helps ensure that the employee's card is not inactivated for unusual
  activity.
- If any one particular leg of the flight is greater than six hours in duration and/or crosses an ocean, it is
  permissible to consider upgrading to business class. Final approval to upgrade to business class must
  be obtained from the employee's business unit vice president or higher before booking.

#### International Personal Travel

Employees traveling internationally for vacations may choose to submit an international travel form and request a Pre-Trip Advisory for personal trips abroad. Employees taking personal international trips are strongly discouraged from taking Xcel Energy assets (i.e. laptops, thumb drives, cell phones) abroad, despite the risk level in the destination.

If an employee intends, or is required, to take Xcel Energy assets abroad, the employee must:

Receive business unit vice president approval to take the asset(s) on their personal trip.

- <u>Submit an International Travel Form</u>, including for Canada, at least two weeks prior to travelling abroad. A member of the Enterprise Command Center team will perform and initial review the International Travel Form to assess physical and cyber risk, as well as, overall threat.
- Contact the Legal Services department at 612-215-5207 or 612-215-4587 before making international travel arrangements to discuss export control compliance.
- For either business or personal travel, employees may request a Pre-Trip Advisory (PTA) for their intended destination.

## **Foreign Currency Transactions**

For expenses incurred when traveling to another country (including Canada), the expenditures recorded on the expense report must be in U.S. dollars, reflecting the proper exchange rate.

When cash expenses are incurred in foreign currency, it is the employee's responsibility to obtain the most favorable official currency conversion rate.

## **Combined Business and Personal Travel**

When combining personal and company business travel, the business trip portion must be booked through the Travel Management Company. The personal travel portion may also be booked with the travel management company; however, all personal travel costs must be paid for separately.

Employees may arrive early or extend their stay at a business destination. For more information on early or extended stay, refer to the <u>"Early Arrival or Extended Stay"</u> section.

## **Spousal Expenses**

Costs for travel, lodging, meals or other travel expenses for spouses or other family members will not be reimbursed unless the individual has a bona fide company purpose for engaging in the travel or attending the event and the expenses are approved at the senior or executive vice president level. Such travel is generally limited and should be rare.

## **Non-Reimbursable Travel Expenses**

Non-reimbursable expenses include:

- Travel Expenses related to other third-party travel tools which include but are not limited to: Orbitz, Expedia, Hotels.com.
- Incremental expenses incurred as a result of personal stopovers, weekend side trips or other personal travel scheduled within or around the business itinerary.
- Excess baggage charges for personal items (excluding bag fees required by the airline, such as for the
  first checked bag), personal grooming, laundry services, health-related expenses, guest travel, late
  payment fees associated with reimbursement for use of personal credit cards, personal travel
  insurance, loss of cash advance money or personal funds, dependent care expenses and household
  expenses incurred during an employee's travel.
- Purchase of luggage, clothing or other personal items is not reimbursable. If items are lost in transit, employees should replace items, attempt reimbursement through airlines (or other vendors), then through their homeowners insurance.

• Traffic/parking fines (for both personal and fleet vehicles), court costs, airline club memberships, class upgrade charges for airline (excluding pre-approved premium seat upgrades), personal entertainment expenses, personal gifts, personal reading materials and airline headset rental.

# Hotels/Lodging

Employees are required to use the Travel Management Company's online booking tool when making lodging arrangements. Using any other source may cause the company to be out of compliance with security requirements and lose negotiated financial benefits. In addition, by using the Travel Management Company to make lodging arrangements, it allows the Company to quickly locate employees during a security concern.

Xcel Energy has negotiated certain discounted hotel rates at contracted properties. These hotels should be used whenever possible for overnight accommodations on business trips when the contracted property is close to the employee's final destination. Where negotiated discount rates are not available, the Travel Management Company will recommend good quality, moderately priced hotels. Service fees for booking hotel reservations are reimbursable.

When attending a meeting, conference or other event that has a designated booking channel for hotel rooms, please contact the Travel Management Company to make the lodging arrangement.

Employees may be able to secure lower rates by supplying individual travel club information. Employees should include this information on their travel profile to ensure that the Travel Management Company can access those rates at the time of booking.

#### Lodging in the Local Area

Employees who are attending an off-site meeting and reside in the same local area should commute to and from the meeting rather than stay in a local hotel, unless the length of the meeting or commute time represents an undue burden. If an employee feels this is an undue burden, he or she should discuss this with his or her leader (director-level or above), in advance, who may approve other arrangements.

## Cancellations

Room reservation cancellations must be made according to instructions on trip itineraries to avoid a "no-show" charge. Employees should contact the Travel Management Company to make cancellations. Employees who must cancel a reservation on their own should note the cancellation number and hotel contact person. Xcel Energy will not reimburse "no-show" charges.

## **Telephone Charges While Traveling**

Employees traveling should make business-related telephone calls from company locations whenever possible, and/or use a calling card or Mobile Device to avoid direct-call fees from hotels or other public locations that charge high rates. While traveling, reimbursement of personal telephone calls of a reasonable duration and frequency is permitted provided the employee uses the most economical means available.

Non-bargaining employees who use their Mobile Device for incidental business or personal telephone calls while traveling, and who do not have a Personal Responsible Account, may request reimbursement as outlined in the Mobile Device Standard.

#### **Vehicle Use**

## **Ground Transportation for Travel**

Employees may use their personal vehicle over air travel, provided the expenses are less than the lowest available round-trip airfare that would have been scheduled for the employee by the Travel Management Company. When evaluating costs, the employee must include expenses associated with the trip to and from the airport and any costs associated with vehicle rental or ground transportation at the business destination.

When using a personal vehicle, the standard approved mileage rate for the most direct route to and from the business destination, and meals and lodging expenses for the travel time, should be included for comparison purposes.

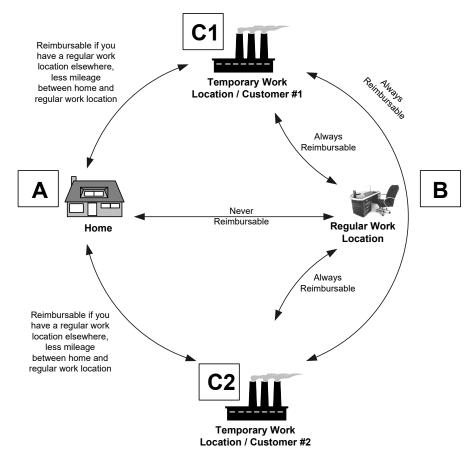
Approval for selecting ground transportation over air travel must be obtained in advance from your business unit vice president or higher. All expenses must be supported with appropriate detailed itemized receipts and documentation, and reimbursement will be for the employee share only. Documentation of the lowest available round-trip airfare provided by the Travel Management Company must be included with expense filing statement.

#### Mileage

Personal vehicles driven for Xcel Energy business purposes must be of reasonable value, in good repair and in safe operating condition. Motorcycles shall not be used.

Ground transportation expenses are reimbursable when employees use their own vehicle for required company business and the mileage exceeds the mileage between the employee's home and regular work location(s). For documentation purposes, employees must disclose the point of departure, the destination and the total miles for the trip. Employees should be aware that if mileage is paid, but is not reimbursable under IRS guidelines, that reimbursement to the employee is taxable income per IRS regulations.

The following illustration depicts the rules used to determine if ground transportation expenses are reimbursable.



Expense reimbursement scenarios:

- Between home (A) and regular work location (B), whether by car or bus, is never reimbursable.
- Between home (A) and temporary work location/customer (C1 or C2), if you have a regular work location elsewhere, is reimbursable less mileage between home and regular work location. If the normal one-way commute (A to B) is 10 miles and the mileage to the temporary work location (A to C1) is 15 miles, then 5 miles are reimbursable.
- Between regular work location (B) and temporary work location/customer (C1 or C2) is always reimbursable.
- Between two or more temporary work locations/customers (C1 and C2) is always reimbursable.

#### Definitions:

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Home	The place where you reside. Transportation expenses between your home and your main or regular work location(s) are personal commuting expenses.	
Regular work location(s)	Your principal place(s) of business.	
Temporary work location	This is not your regular work location, but another company or off-site	
	location to which you travel to perform work-related activities or to attend	
	meetings or events. Travel to this location is for a year or less.	

All of the above rules apply on weekends. Therefore, mileage incurred from home (A) to regular work location (B) on the weekend is not reimbursable.

#### Vehicle Rental

Employees should rent vehicles only when other transportation is more costly or impractical. Mass transit is available in many cities and may be a less expensive and more efficient mode of transportation than a rental vehicle. Likewise, taxis, ride-sharing services (Uber, Lyft) or hotel shuttles may eliminate the need for rental vehicles if additional ground travel is not expected during the trip. In some cases, a limousine service may be more economical or feasible, depending on the employee's final destination. The employee should make all efforts to be flexible and to select the lowest cost option that is reasonably convenient and that does not compromise personal safety.

Xcel Energy has contract rates with specific rental car vendors and limousine providers. Those contracted providers should be used to take advantage of negotiated financial benefits. Frequent rental car membership enrollment is available online by accessing the preferred car program through the Travel Management Company.

Rental vehicle size should be requested based on business needs. Intermediate sized cars are standard.

#### Insurance

Employees should not accept additional vehicle insurance for rentals in the United States. The Xcel Energy self-insurance policy and the bank issuing the corporate credit card provide this coverage. When renting a vehicle outside the United States for business, employees should purchase the liability and physical damage insurance coverage.

If the employee rents a vehicle for both business and non-business travel during the same rental period, he or she may wish to purchase the additional insurance coverage for the non-business portion of the trip. Employees will not be reimbursed for this expense.

Employees must have personal insurance on their personal vehicle, carried at the minimum level designated by the state where the vehicle is registered, if the personal vehicle is used for company business.

#### Fuel

Rental vehicles should be refueled before return to avoid high fuel costs, unless it is a greater cost benefit to refuel at the rental company. If it is known ahead of time that refueling will not be possible and considerable driving is expected, an alternative might be to purchase the gas from the car rental company at time of rental pick-up. Advance purchase of the full tank is generally at local gas station rates. Company Vehicles

Although fleet vehicles may be checked out for shorter travel, business travel of more than 50 miles per day should be conducted in a company pool car, where available, to minimize costs. Refer to the <u>Fleet Department</u> website for related information. Contact the Fleet Department to arrange assignment of a pool vehicle or to add another vehicle to the pool at a specific location.

Refer to the Company Vehicle Assignment and Use Policy (10.3) for details.

#### **Vehicle Accidents**

## **Rental Car Accidents**

If an accident occurs while driving a rental vehicle for business, the employee should first handle injuries (such as calling police and medical assistance) and take precautions at the accident scene to minimize harm to others and then ensure that a police report is filed. A copy of the police report and/or the case number is required by the rental car company and should be obtained for Xcel Energy. The employee also should record all pertinent information about the accident, including other drivers' names, addresses, telephone numbers, insurance carriers and make of cars. The employee should also report the accident to their leader. On return from the business trip, the employee should promptly initiate claim procedures with the corporate credit card provider by calling the number on the back of the card.

#### Company Vehicle Accidents

If an accident occurs while you are driving a company vehicle, the employee should first handle injuries (calling police and medical assistance) and take precautions at the accident scene to minimize harm to others and then ensure that a police report is filed. A copy of the police report and/or the case number should be obtained for Xcel Energy. The employee also should record all pertinent information about the accident, including other drivers' names, addresses, telephone numbers, insurance carriers and make of cars. The employee should contact the Security Operations Center (SOC), report the accident to Xcel Energy management and complete and send the Initial Report of Motor Vehicle Incident/Damage form to the Claims Department and Fleet Department using the contact information included on the form. For additional information on the reporting guidelines for accidents in a company vehicle, see Company Vehicle Assignment and Use Policy (10.3)

#### Personal Vehicle Accidents

If an accident occurs while you are driving a personal vehicle for company business, the employee should promptly initiate claim procedures with their own insurance provider. The employee should also report the accident to their leader.

## **Vehicle Parking**

The lowest-cost alternative should be selected for parking associated with business-related events, including airport parking.

Parking for a business-related activity is reimbursable only if the amount incurred is from:

• A location other than the employee's normal work location

• The employee's normal work location and the parking expense were incurred after the employee paid the initial parking fee. For example, if the employee paid \$10 to park at his or her normal work location, that \$10 is not reimbursable. If the employee left his or her normal work location for business at another location and paid another \$10 to return to his or her normal work location, only the second \$10 parking fee would be reimbursable. Efforts should be made to minimize this type of parking expense.

The following parking expenses are not reimbursable:

- Monthly parking or a portion of monthly parking if incurred at normal work location
- Weekend parking if incurred at normal work location
- Parking tickets or expenses associated with towing a vehicle

## **Bargaining Unit Per Diems**

A per diem is a daily allowance given to bargaining unit employees to cover expenses related to meals and/or business travel, as opposed to a reimbursement of actual expenses. Depending on certain circumstances, a per diem payment can be either taxable or non-taxable and must be reported on an employee's W-2 Form in either case. In order to facilitate proper tracking and reporting, all per diem payments need to be processed through the time entry system. Per diems may not be entered in the Expense Management System.

## **Employee Recognition**

## XCelebrate Recognition

Employee recognition should be awarded using our XCelebrate tool. Gift card purchases for employee recognition outside of this program are prohibited. Contractors are not eligible for the XCelebrate program. For more information related to employee recognition or specific events, please contact employeerecognition@xcelenergy.com.

## Safety Recognition

Safety recognition is addressed through the safety program.

#### Other Recognition

Additional opportunities are available to recognize one or more benefited employee for work-related accomplishments and/or engagement. Expenses are charged to business area budget, should be paid for using a corporate credit card and must be submitted and reconciled through the Expense Management System.

Career Event	This includes food and/or a gift provided to acknowledge career-related achievements, including receiving certification, years of service, retirement, graduation or promotion.
Life Event Gifts	A Life Event is defined as funeral, major medical situation or the birth or adoption of a child and should be limited to benefited employees and immediate family members.
Recognition-Employee Engagement	This includes employee engagement and team building activities such as plant tours, and incentives/campaigns based on specific department goals, meals, awards and other associated expenses. Meals and other costs related to these events should also be expensed as employee engagement. If non-employees are present, see the Entertainment Events and Meals section.

Recognition-Entertainment	This includes charges associated with any ticketed sporting event or other ticketed entertainment, as well as costs associated with recreational events (e.g., golfing, fishing, resort activities, etc.). Meals and other costs related to these events are also considered recognition entertainment. If non-
	employees are present, see the Entertainment Events and Meals section.

Gifts for career and life events should not exceed \$70 per qualifying event and should be limited to employees only. Meal expenses must follow the per meal and per day maximum guidance. See the Meals and Entertainment section for the recommended per meal guidance and maximum reimbursement. Additional expenses are subject to area vice president, director or manager discretion and budget constraints. Expenses need to be reasonable in amount, have a business purpose and comply with the Code of Conduct.

Employees are encouraged to recognize other events, such as graduations, birthdays, weddings and showers, during breaks and/or lunch hours with business area approval. The company will not reimburse associated expenses such as gifts or catering. Gifts not specifically mentioned in this Policy, given from one employee to another employee, are not reimbursable.

# **Club or Organization Dues**

Employees should seek prior approval by their appropriate business unit vice president or higher for reimbursement of charges associated with club or organization dues and account for these expenses in the appropriate type of cost and expense type.

At the discretion of the CEO, full or partial reimbursement of capital assessments associated with country club memberships or other social organizations may be permitted. Generally, such reimbursement authorization will be afforded only to Xcel Energy board-appointed officers, based on sound business-related rationale and will require a separate type of cost and expense type.

#### Contributions to Candidates for Office and Elected or Appointed Public Officials

See Policy 3.8, Political Contributions, Lobbying and Government Communications

#### **Mobile Devices**

Xcel Energy business conducted through a mobile device must be done in a secure manner to reduce information security risks that can result in a negative impact on the company. Storing any Company information on a public, cloud-based platform (such as iCloud) is a violation of the Information Management and Protection policy (3.7). If additional storage is needed, employees must submit a request for a site collection here.

Xcel Energy permits two types of reimbursable accounts for mobile devices: Corporate Responsible Account and Personal Responsible Account.

## Corporate Responsible Account

A Corporate Responsible Account is in the name of Xcel Energy and Xcel Energy bears payment responsibility to the communication service provider..

Corporate Responsible Accounts may only be used by:

- Bargaining unit employees
- Non-bargaining employees that share mobile devices or pooled-minute plans with other employees

## Personal Responsible Account

A Personal Responsible Account is in an employee's name and the employee bears payment responsibility to the communication service provider using personal funds. Employees can use a mobile device to conduct company business under a Personal Responsible Account if the employee:

- Is required to be on-call after normal working hours
- Works in the field or a plant location and it is necessary to be in communication with other employees
- Works in a corporate office but frequently travels and it is necessary to be in communication with other employees
- Is in a leadership role and it is advantageous to Xcel Energy to conduct business when not in the office

The acquisition of, use of and reimbursement of charges associated with mobile devices must be in accordance with the Mobile Device Standard.

Xcel Energy has negotiated discounts with several communications service providers that apply to both Corporate Responsible Accounts and Personal Responsible Accounts. The corporate negotiated discounts are available to all employees, including use that is intended for personal purposes only, and employees are encouraged to take advantage

of corporate discounts and special promotions.

## **Personal Protective Equipment**

For bargaining employees, reimbursement should comply with the collective bargaining agreement. For non-bargaining employees, reimbursement should comply with the <u>Personal Protective and Safety Equipment policy</u>, 12.1.170. Non-bargaining employees must document the frequency of Personal Protective Equipment purchases in the Expense Management System Description section if the amount is higher than the per-year allowance.

## **Policy Exceptions**

Request for exceptions to this Policy must be made in writing and outline each aspect of the event that is an exception to this Policy for which approval is being requested. Approval must be granted in writing by the employee's department leader and the VP, Supply Chain.

#### **Consequences of Noncompliance**

Any employee, regardless of position or title, who violates any provision of this policy, may be subject to discipline, up to and including termination of employment. Contractor violations may result in removal of assignment at Xcel Energy.

## **Reporting and Protection from Retaliation**

We encourage individuals to speak up without fear of retaliation when they see or suspect policy violations. There are several <u>reporting options available</u>. Retaliation is prohibited and will not be tolerated at Xcel Energy. Please refer to Xcel Energy Anti-Retaliation Policy (9.23).

#### **Definitions**

Corporate Responsible Account	The type of account for purchasing Mobile Data Services, Mobile Voice Services and/or Mobile Devices that is in the name of Xcel Energy and for which Xcel Energy bears payment responsibility to the communication service provider.
Employee	Legal definition of an employee, not a person who is contracted through an outside agency to perform work for Xcel Energy.
Executive Committee	The CEO and members of his or her Executive Committee listed on XpressNET.

	Travel and Expense Policy (10.2) 20
Expense Management System	The expense reporting system the company uses to reconcile employee expenses. It includes all corporate credit card transactions for travel, purchase and approved cash out-of-pocket expenses.
Leader	An employee who supervises other employees (including supervisors, managers, directors, vice presidents and executive officers).
Meal	Food, non-alcoholic beverages, alcoholic beverages and associated taxes and tips.
Mobile Data Service	Services purchased from a communications service provider that provides Internet access and e-mail/calendar access which are accessible through a Mobile Device.
Mobile Device	Consumer-level Mobile Device such as smart phones (including BlackBerries, iPhones and Android phones), tablets (such as iPads and Android devices) and PDAs.
Mobile Eligible User	An employee using Mobile Data Services and/or Mobile Voice Services that is authorized to either 1) use a Corporate Responsible Account or 2) submit reimbursement requests for a Personal Responsible Account.
Mobile Voice Service	Services purchased from a communications service provider that provides telephone service and which are accessible through a Mobile Device.
Per Diem	A daily allowance given to bargaining employees to cover expenses related to meals and/or business travel, as opposed to a reimbursement of actual expenses.
Personal Responsible Account	The type of account for acquiring Mobile Data Services, Mobile Voice Services and/or Mobile Devices that is in the employee's name and for which the employee bears payment responsibility to the communication service provider.
Proper Documentation	An original or official paper, such as a detailed itemized receipt or invoice, showing all items purchased and/or an explanation containing relevant details for expenses incurred that are not self-evident, signed by both employee and approving leader.
Proxy	An employee who creates and submits and/or approves expense reports on behalf of another employee.
Staff Augmentation Contractor	A person supplementing the company's work force who is employed by a staffing agency. The person is an employee of the contracted agency and receives wages or salary and benefits from that employer and not Xcel Energy. Xcel Energy pays the agency based on the contracted terms and conditions for the person's services. The use of 'Staff Augmentation Contractor' is synonymous with 'contingent workers or contract workers'.
Travel Management Company	Contracted travel provider utilized for commercial airfare, rental cars and hotel reservations when planning travel.
Type of Cost	An accounting classification used to categorize costs by separate object accounts. This categorization drives internal reporting and external financial statement presentation.
Xcel Energy	Xcel Energy Inc., its subsidiaries and affiliates. The use of "we," "ours" or "the company" is synonymous with Xcel Energy.

# References

<u>Code of Conduct</u> <u>Alcohol and Drug-free Workplace policy (9.3)</u>

Company Vehicle Assignment and Use policy (10.3)

Mobile Device Standard

Personal Protective & Safety Equipment Policy (12.1.170)

Sourcing and Procurement Matrix (Matrix/Decision Tree)

XCelebrate website

## **History of Revisions**

March 15, 2021

February 28, 2020

January 2, 2020

December 17, 2016

December 9, 2015

December 19, 2013

March 18, 2013

October 5, 2012

May 4, 2011

January 21, 2011

June 9, 2010

February 5, 2010

August 19, 2009

March 6, 2009

## **Approval**

This Policy was approved by Tim O'Connor, EVP, Chief Generation Officer and Karen Hyde, Chief Compliance Officer.

The Company has revised the Travel and Employee Expense Reimbursement Policy 10.2 several times since the last fully litigated rate case, Docket No. E002/GR-15-826. In December 2015 and in December 2016, we made changes to the Employee Expense Policy to ensure a consistent process for submitting and approving eligible employee expenses. In 2019, we reviewed the whole Employee Expense Policy and incorporated changes in January 2020 as a result of this review to ensure the policy is clear and easily understood by all employees. In March 2021, we modified the Employee Expense Policy to reflect the implementation of the new Corporate One Credit Card and made some additional minor changes.

Date	Summary of Content Changes	Reasons for the Changes
12/09/ 2015	<ul> <li>Added the requirement for leaders to ensure employee expense reimbursement aligns with policy and budget when approving expenses.</li> <li>Clarified how consultant and contractor expenses should be managed.</li> <li>Removed the requirement for approving leader's signature when submitting the Lost Receipt form.</li> <li>Added guidance for cash out of pocket expenses when traveling.</li> <li>Clarified that business meals are not usually associated with travel.</li> <li>Updated primary cities for corporate aircraft travel.</li> <li>Revised published Aircraft and Passenger Schedule time frame from 90 to 45 days.</li> </ul>	<ul> <li>Emphasize the expectations that proper expense reimbursement process is necessary for the recovery of expenses as a component in rate filings.</li> <li>Update the changes in aviation as a result of the relocation to Minneapolis and changes in the scheduling process.</li> <li>Clarify that employee recognition is a priority for the Company and the new recognition tool offers more recognition options.</li> </ul>

	Updated Employee Recognition content to reflect new Xcelebrate online tool and other recognition opportunities.	
12/17/2016	<ul> <li>Strengthened outline of appropriate business purposes.</li> <li>Better defined receipt requirement for all cash-out-of-pocket transactions.</li> <li>Added clarification of company sponsored program events for employees and/or non-employees being applicable for entertainment events and meals.</li> <li>Clarified that rental vehicle refueling should be at the highest cost benefit to the company.</li> <li>Aligned with Company Vehicle Assignment policy (10.3) on accident reporting for company vehicles and personal or rental vehicles when driving for business.</li> <li>Clarified that only benefited employees are eligible for employee recognition program rewards.</li> <li>Updated Expense Advances section to indicate cash advances for travel are not allowed.</li> <li>Added Capital Charges with a Corporate Card section to outline and link to the existing Capital Asset Accounting policy and guidelines.</li> </ul>	Increase employee understanding on eligible business expenses and expense reporting.

	• Updated definitions, including addition of Employee and Staff Augmentation and removal of Expense Reimbursement Statement.	
01/02/2020	<ul> <li>Restructured policy and table of contents.</li> <li>Inserted a general statement regarding travel and employee expense reimbursement.</li> <li>Updated the travel expense transaction limit from \$2,500 to \$2,000.</li> <li>Included stronger language stating that personal purchases are not permitted, inadvertent use must be reported, and willful intent to misuse may be subject to discipline.</li> <li>Added that employees must update any predefined/default I/O numbers in the Expense Management System when their accounting codes change (due to a role change, for example).</li> <li>Stated that the use of personal card or cash out of pocket reimbursement should be rare.</li> <li>Added that employees should submit a detailed itemized receipt for any expenses charged to a hotel room.</li> <li>Added that invoice numbers are required for authorized invoice payments using the corporate credit card.</li> <li>Included conflict of interest language that states meals and/or entertainment</li> </ul>	<ul> <li>Restructure the Employee         Expense Policy to match         the new Company policy         template.</li> <li>Review the whole         Employee Expense Policy         for any necessary changes.</li> <li>Strengthen and clarify         language to ensure that the         Employee Expenses Policy         is easily understood by all         employees.</li> </ul>

given must be in connection with a business discussion and must comply with Xcel Energy's Code of Conduct.

- Expanded the definitions of meals; added that meals consumed with other traveling employees in which business is not the focus should be classified as a travel meals and separate tabs are preferred.
- Created a separate header for alcohol expenses.
- Included stronger language for booking hotels stating that employees are required to use the Travel Management Company's online booking tool when making lodging arrangements.
- Added that the use of ride-sharing services (Uber, Lyft) is acceptable and may be cheaper than a rental vehicle.
- Clarified that the CEO and direct reports are permitted to travel business-class on commercial flights when it is more cost effective than using the corporate aircraft.
- Added EVPs to the executive travel restrictions stating that no more than 50 percent of EVPs or SVPs direct reports can travel with him or her.
- Changed the Aircraft Schedule so that it shows all scheduled flights for the next 60 days rather than 45 days.

	Added that employees requesting	
	premium seat upgrades must seek	
	approval from their Leader (director-	
	level or above).	
	Updated international travel section to	
	require employees to submit an	
	international travel form at least 2 weeks	
	prior to travel. The Business Unit VP	
	must approve all international travel	
	prior to making any reservations.	
	Added language to clarify that spousal	
	expenses should be rare and must be	
	approved at the senior or executive vice	
	president level.	
	Restructured the employee recognition	
	section to make clear what is and is not	
	reimbursable.	
	• Added consequences of non-compliance.	
	Added language on reporting and	
	protection from retaliation.	
02/28/	Clarified that the amount of percentage	Provide clear expectations
2020	of any tips or gratuity paid should not	on what is considered to be
	exceed 25%.	a reasonable tip or gratuity.
03/15/	Updated card request and eligibility	• Changes reflect the
2021	requirements to include signing a card	implementation of the new
	holder agreement and completing	Corporate One Card
	training.	program.
	Revised standard card transaction limits.	1,108,1111
	<ul> <li>Included a new section on card security.</li> </ul>	
	Added information on blocked	
	purchases and merchant category codes.	
	<u>l</u>	L

- Added information on consequences for employee leaves of absence, suspension, and termination.
- Removed references for using only contracted corporate agreements for food and beverage purchases for onsite business meetings.
- Removed the exception that certain employees, such as storm restoration and other emergency teams, can book travel outside the designated travel agency and Concur booking tool.
- Clarified that gift card purchases for employee recognition outside of the Xcelebrate recognition program are prohibited.
- Included new language on policy exceptions, which must be in writing and require approval by the employee's department leader and Vice President, Supply Chain.

- No longer a requirement.
- Emergency teams are now able to use the designated travel agency and Concur for travel arrangements.
- The Xcelebrate recognition tool should be used to recognize employees for outstanding efforts.
- This was not addressed previously.

# **Employee Expense Commitments**

The Company's last Minnesota natural gas rate rate case was filed in 2009 (Docket No. G-002/GR-09-1153). Since that time, the Minnesota Statutes § 216B.16, subd. 17 (Employee Expense Statute) was implemented, the Minnesota Public Utilities Commission has issued Orders in subsequent electric rate cases that contain direction for employee expenses, and the Company has made commitments in subsequent electric rate cases regarding employee expenses. We believe all these requirements and commitments apply equally to a gas rate case, and accordingly, provide a list of commitments below.

Source	Commitment	Where Addressed in TY 2021 Rate Case
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide direct testimony in future rate cases which explains all employee expense data in the Company's technical systems.	Husen Direct, Section III, Employee Expense Reporting, and Husen Direct, Section V, Employee Expense Review and Development of EER Schedules, discuss employee expense data in SumTotal, SAP, and TIME applications.  EER Schedules 10 and 11 provide a summary of employee expenses processed in systems other than SumTotal. Provided on compact disk, Required Information Vol. 3.
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide direct testimony in future rate cases which explains the process used by the Company to create the EER Schedules, including any limitations.	Husen Direct, Section V, Employee Expense Review and Development of EER Schedules, discusses the process used to develop the EER Schedules and limitations of this process.  Husen Direct, Schedule 8 provides the details of the process used to develop the EER Schedules.

TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide direct testimony in future rate cases which explains the types of employee expenses the Company is not seeking to recover in rates.	Husen Direct, Section V, Employee Expense Review and Development of EER Schedules, describes the types of transactions that the Company is not seeking to recover in rates. This
		Section also describes what expenses are included in the Employee Expense Adjustment.
		Husen Direct, Schedule 8 provides process details for what is included in and excluded from the EER Schedules as well as the development of the Employee Expense Adjustment.
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide direct testimony in future rate cases which explains the progress made to improve the reporting of employee expenses and compliance with the Employee Expense Policy.	Husen Direct, Section III A, SumTotal, discusses SumTotal characteristics and training. Husen Direct, Section III C, Internal Controls and Monitoring, describes how the Company is monitoring compliance with the Employee Expense Policy and appropriate reporting of employee expenses.
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide direct testimony in future rate cases which explains the findings of any recent internal audits regarding employee expenses.	Husen Direct, Section III C, Internal Controls and Monitoring, discusses the Company's most recent completed 2018 internal audit of employee expense reporting. Results from the audit undertaken in 2021 were not yet available when drafting of the employee expense testimony was completed.
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Provide EER Schedules in a manner that facilitates review and quantification of categories.	EER Schedules are provided in Volume 3, Required Information, Section IV Other Required Information, Tab 2. Concurrent with this rate case filing, we are providing the OAG and the Department of Commerce live Excel spreadsheets of the EER Schedules to facilitate their review.

	·	1 age 3 01 0
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Update the OAG and the Department of Commerce of changes the Company intends to make to the Employee Expense Policy, employee expense reporting systems, or other changes that will affect the Company's future reporting under the Expense Statute.	Since we implemented the significantly revised Employee Expense Policy and SumTotal in October 2012, there have not been major plans to change the Policy or employee expense reporting systems.  Husen Direct, Section III A, SumTotal, discusses current SumTotal features and any planned improvements.  The Company made some changes to the Employee Expense Policy in December 2015 and December
		2016. In January 2020, the whole Employee Expense Policy was reviewed for any necessary changes and in February 2020 we made one additional change to the policy. In March 2021, we modified the Employee Expense Policy to reflect the implementation of the new Corporate One Credit Card and made some additional minor changes. Husen Direct, Schedule 2 provides the current Employee Expense Policy and Schedule 3 presents a summary of these changes.
TY 2011 Electric Rate Case (GR-10-971) O'Hara Surrebuttal	Meet with the OAG prior to filing future rate cases to discuss how to streamline regulatory review of employee expenses.	Met with the OAG shortly before filing this rate case.
February 22, 2012 ALJ Findings of Fact (GR-10-971)	Include a report of the total compensation for employees engaged in lobbying, with an explanation of the costs included and excluded in the rate request.	Husen Direct, Section VII, Compliance Item on Lobbying Compensation, discusses compensation for employees engaged in lobbying.  Husen Direct, Schedule 10 provides the total compensation for employees engaged in lobbying, with an explanation of the costs included and excluded in the rate request.

		Page 4 01 0
June 20, 2012 Meeting with OAG	Provide direct testimony describing how we will implement SumTotal, including safeguards which are in place so no bulk information is missing, whether all fields will map similar to Concur, and whether we will have problems updating data.	SumTotal has been in place since October 2012, and the Company has discussed its roll out and initial implementation in several prior electric rate cases. Husen Direct, Section III A, SumTotal, discusses the characteristics of SumTotal.
June 20, 2012 Meeting with OAG	Provide direct testimony describing how we will preserve data from Concur after SumTotal is in place.	While we have preserved old Concur data (prior to October 2012 implementation of SumTotal), it was not used for preparing this rate case.
June 20, 2012 Meeting with OAG	Provide direct testimony comparing budget to actual data and trending data for employee expenses.	Husen Direct, Section IV, Employee Expense Amount, Employee Expense Adjustment, and EER Schedules, provides 2017-2020 budget to actual data and trending data for employee expenses.  Husen Direct, Schedule 6 provides the budgeted and actual employee expense data by expense category for 2018-2022.
June 20, 2012 Meeting with OAG	Provide direct testimony describing whether Concur has been used increasingly to track employee expenses and whether other Company systems are processing fewer employee expense transactions as a result.	Husen Direct, Section III B, Other Systems, discusses employee expenses in systems other than SumTotal, which replaced Concur in October 2012.  EER Schedules 10 and 11 provide a summary of employee expenses processed in other systems than SumTotal.
June 20, 2012 Meeting with OAG	Provide direct testimony addressing improvements made in reporting to show compliance.	Husen Direct, Section III A, SumTotal, discusses SumTotal features. Husen Direct, Section III C, Internal Controls and Monitoring, describes how the Company is monitoring compliance with the Employee Expense Policy and appropriate reporting of employee expenses.

		Page 3 01 0
June 20, 2012 Meeting with OAG	Provide direct testimony regarding training to address entry of meal expenses in SumTotal.	Husen Direct, Section III A, SumTotal, discusses SumTotal training and other resources provided to our employees to accurately document and approve employee expense transactions in SumTotal.  Husen Direct, Schedules 5A, 5B, and 5C provide copies of SumTotal training materials and job aid manuals, which also address entry of meal expenses.
June 20, 2012 Meeting with OAG	Provide direct testimony regarding how recognition issues (including gift cards) are handled.	Husen Direct, Section V B, Details Regarding EER Schedules, pages 42-43, discusses employee recognition expenses.
June 20, 2012 Meeting with OAG	Prior to the next rate case filing, check with the OAG to confirm best way to present EER Schedules.	Met with the OAG shortly before filing this rate case.
June 20, 2012 Meeting with OAG	EER Schedules to contain the gross amount as well as the NSPM company amount.	Husen Direct, Schedule 8 provides details of the data and process used to develop the EER Schedules. The EER Schedules contain the gross amount as well as the NSPM company amount.
September 3, 2013 Commission Order (GR-12-961), (superseded by the May 8, 2015 Commission Order)	Provide flight data reports for the most recent 12-month operational period, including charged employee, each employee passenger and their assigned operating company, other passengers and their reason for use, and primary purpose for using the flight.	Husen Direct, Section II, Definition and Governance of Employee Expenses, states that the Company is not requesting recovery of any corporate aviation expenses in this rate case. This section also states that therefore we have not provided the flight log information.
September 3, 2013 Commission Order (GR- 12-961)	Provide information for the calculation of the requested recovery amount of corporate aviation.	Husen Direct, Section II, Definition and Governance of Employee Expenses, states that although the Company is not requesting recovery of any corporate aviation costs in this rate case, EER Schedule 8 provides expense data related to corporate aviation to ensure completeness.

Northern States Power Company Commitment Matrix

Docket No. G002/GR-21-678
Exhibit(WKH-1), Schedule 4
Page 6 of 6

		8
May 8, 2015	In future rate cases seeking recovery of corporate	The Company is not requesting recovery of any
Commission Order (GR-	aviation, provide more detailed, accurate records of	aviation expenses in this rate case and consequently,
13-868)	the actual business purpose for flights that are	is not providing more detailed records of the actual
	scheduled, rather than reducing all flights to a	business purpose for flights.
	generic "code."	

# The Travel and Expense Policy: Appropriate Use of Your Corporate One Card

# 1. Introduction

# 1.1 Splash Page



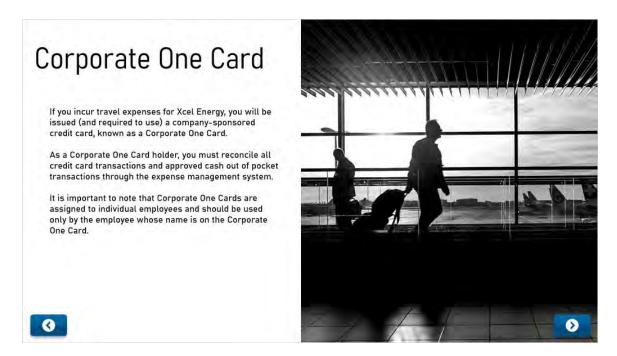
# 1.2 Course Functionality



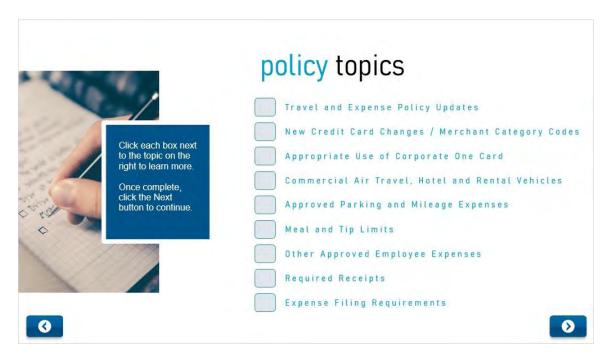
# 1.3 Purpose of Training



# 1.4 Corporate Credit Card

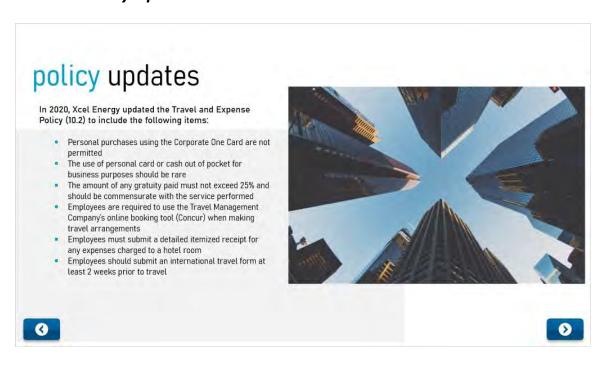


# 1.5 Policy Topics



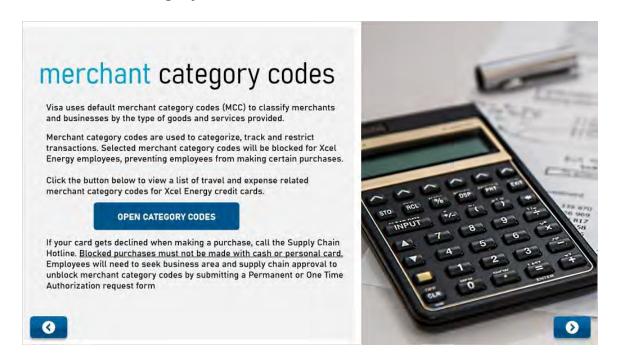
# 2. Policy Updates

# 2.1 2020 Policy Updates

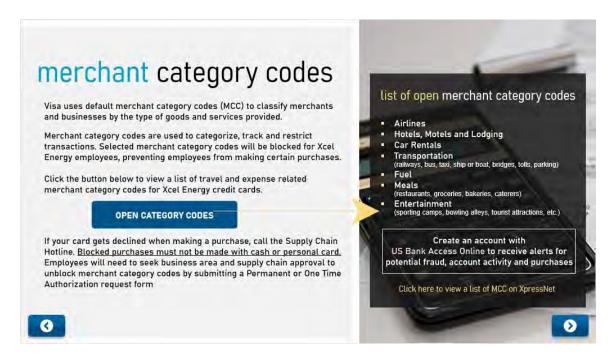


# 3. Changes with New Credit Card - Merchant Category Codes

# 3.1 Merchant Category Codes

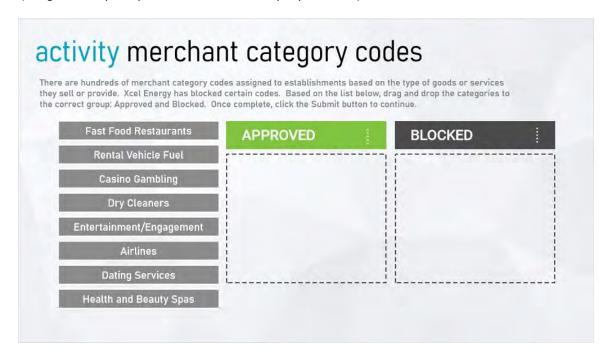


# **List of Open Codes (Slide Layer)**



# 3.2 Activity: Merchant Category Codes

(Drag and Drop, 10 points, unlimited attempts permitted)



Drag Item	Drop Target
Fast Food Restaurants	Approved
Rental Vehicle Fuel	Approved
Casino Gambling	Blocked
Dry Cleaners	Blocked
Entertainment/Engagement	Approved
Airlines	Approved
Health and Beauty Spas	Blocked
Dating Services	Blocked

# Drag and drop properties

Return item to start point if dropped outside the correct drop target

Snap dropped items to drop target (Tile)

Delay item drop states until interaction is submitted

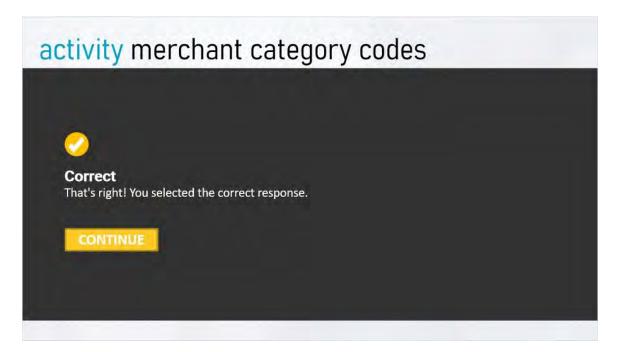
#### Feedback when correct:

That's right! You selected the correct response.

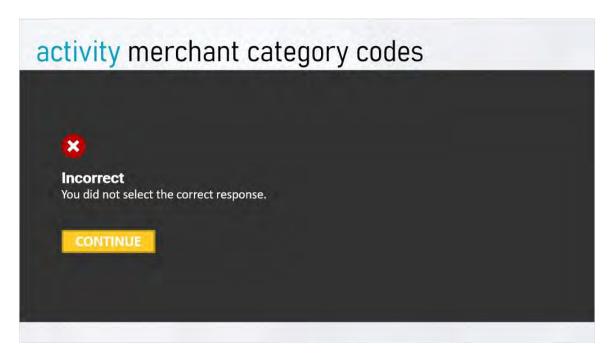
## Feedback when incorrect:

You did not select the correct response.

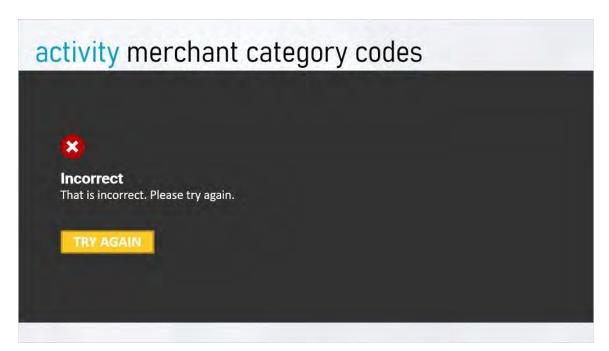
# **Correct (Slide Layer)**



# **Incorrect (Slide Layer)**

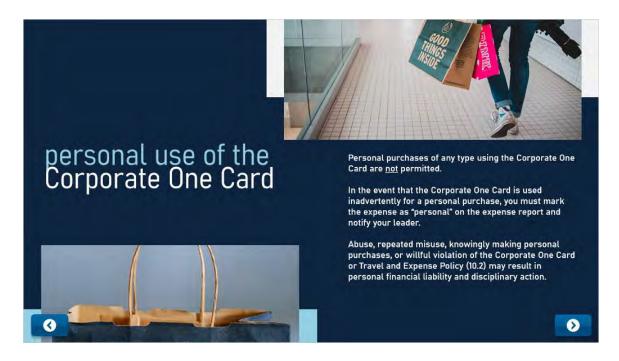


# Try Again (Slide Layer)



# 4. Appropriate Use of Corporate Credit Card

# 4.1 Personal Use of Corporate Credit Card

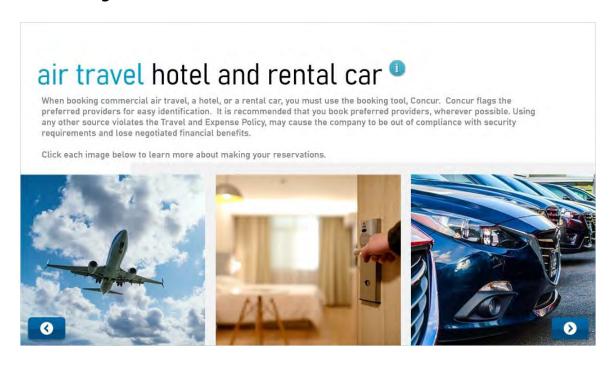


# 4.2 Personal Use of Corporate Credit Card



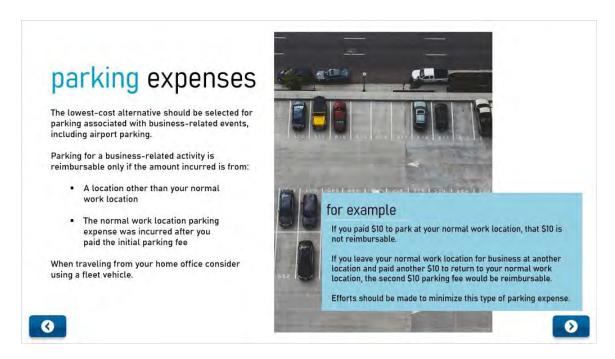
# 5. Air Travel, Hotel and Rental Vehicles

# 5.1 Booking Travel

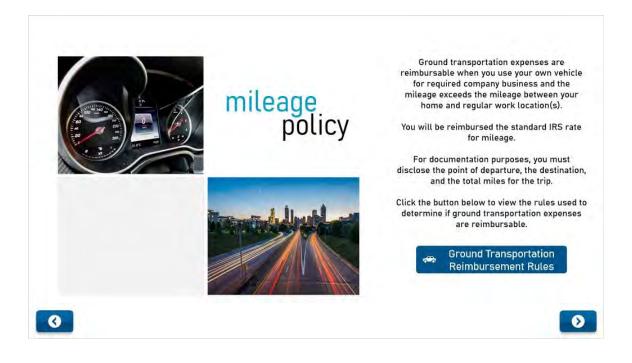


# 6. Approved Parking & Mileage Expenses

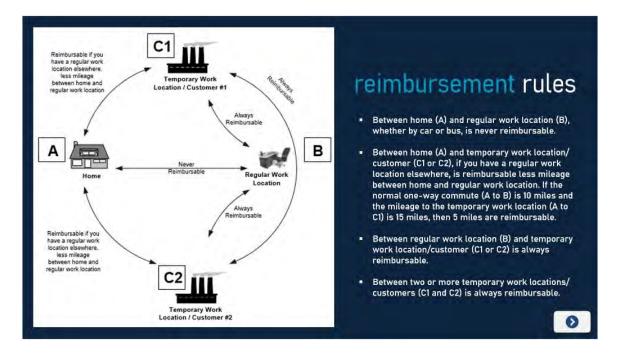
# 6.1 Parking



# 6.2 Mileage



# **Untitled Layer 1 (Slide Layer)**



# 6.3 True / False Question

(Multiple Choice, 10 points, 2 attempts permitted)



Correct	Choice
	True
Х	False

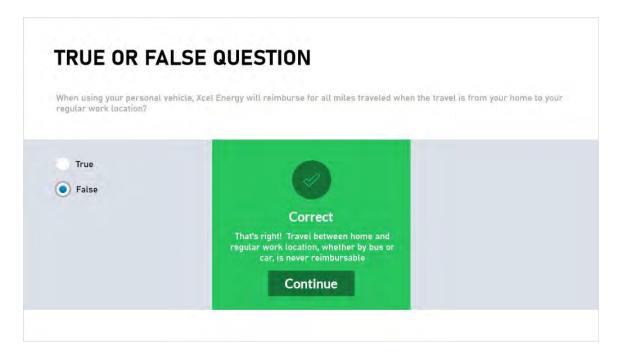
### Feedback when correct:

That's right! Travel between home and regular work location, whether by bus or car, is never reimbursable

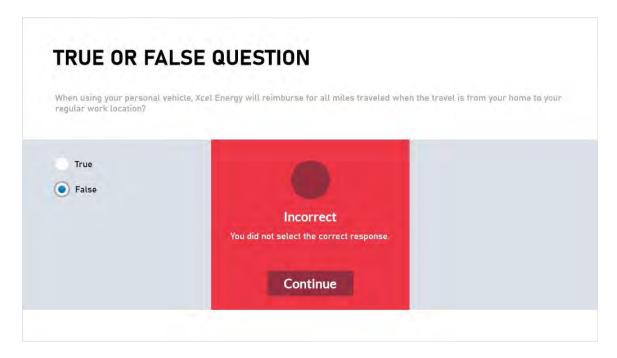
### Feedback when incorrect:

You did not select the correct response.

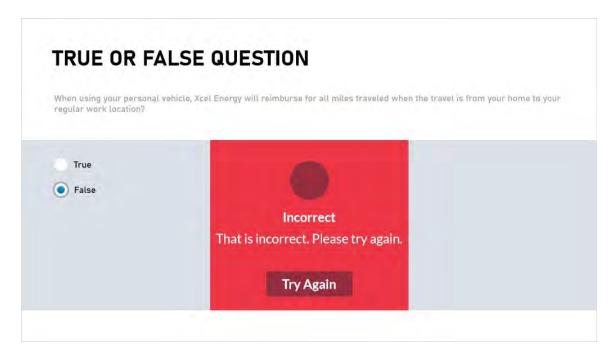
# **Correct (Slide Layer)**



# **Incorrect (Slide Layer)**

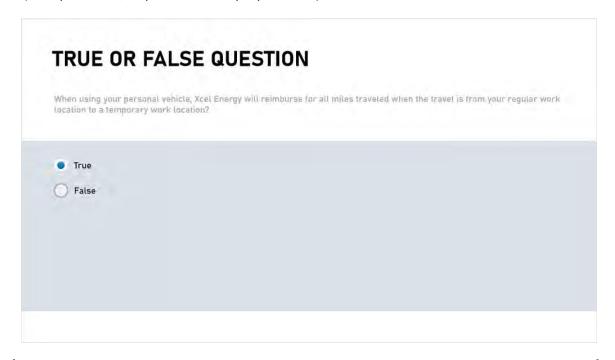


# Try Again (Slide Layer)



# 6.4 True / False Question

(Multiple Choice, 10 points, 2 attempts permitted)



Correct	Choice
Х	True
	False

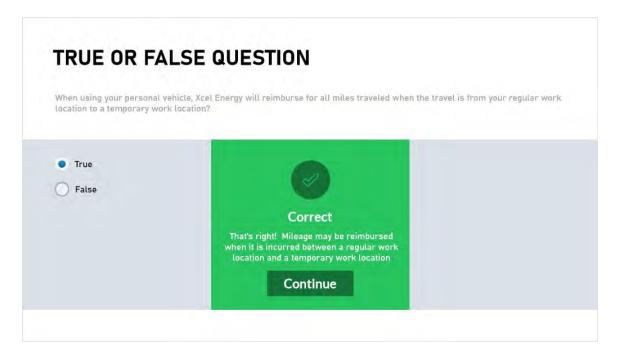
### Feedback when correct:

That's right! Mileage may be reimbursed when it is incurred between a regular work location and a temporary work location

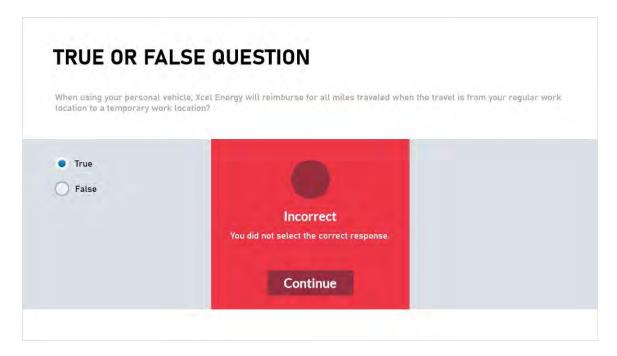
### Feedback when incorrect:

You did not select the correct response.

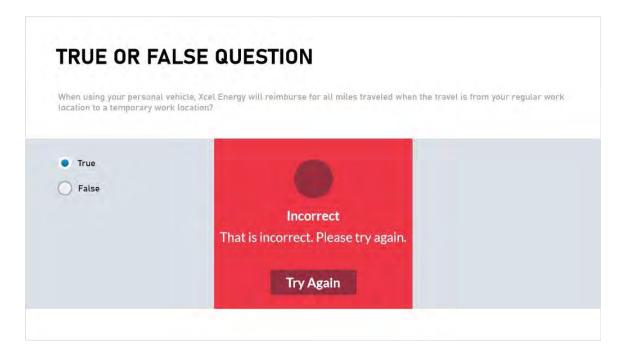
# **Correct (Slide Layer)**



# **Incorrect (Slide Layer)**

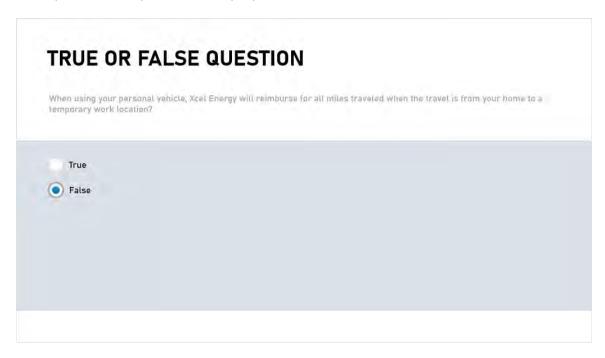


## Try Again (Slide Layer)



# 6.5 True / False Question

(Multiple Choice, 10 points, 2 attempts permitted)



Correct	Choice
	True
Х	False

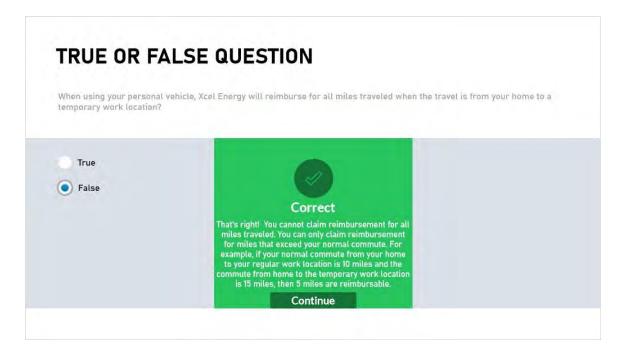
### Feedback when correct:

That's right! You cannot claim reimbursement for all miles traveled. You can only claim reimbursement for miles that exceed your normal commute. For example, if your normal commute from your home to your regular work location is 10 miles and the commute from home to the temporary work location is 15 miles, then 5 miles are reimbursable.

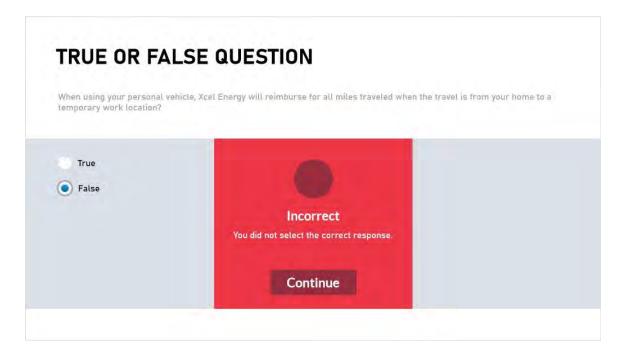
### Feedback when incorrect:

You did not select the correct response.

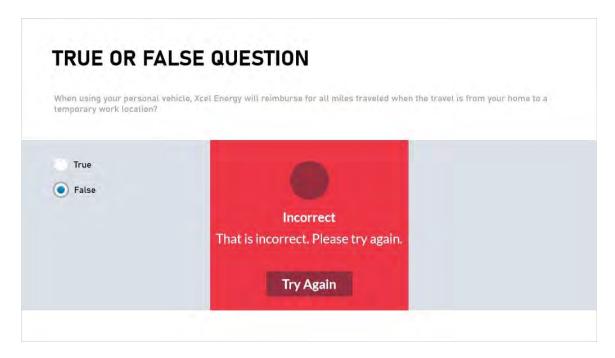
### **Correct (Slide Layer)**



# **Incorrect (Slide Layer)**

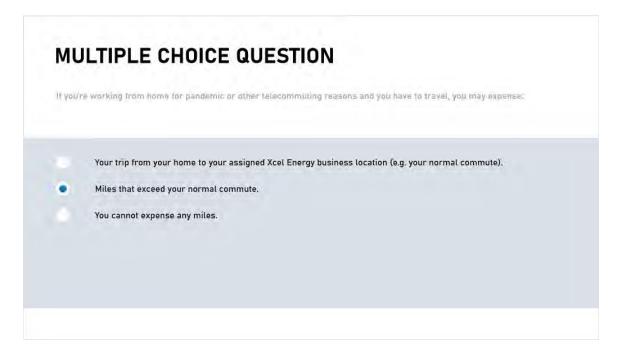


# Try Again (Slide Layer)



## 6.6 Multiple Choice Question

(Multiple Choice, 10 points, 2 attempts permitted)



Correct	Choice
	Your trip from your home to your assigned Xcel Energy business location (e.g. your normal commute).
Х	Miles that exceed your normal commute.
	You cannot expense any miles.

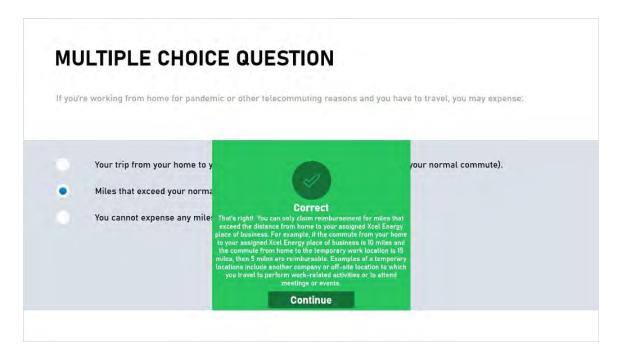
### Feedback when correct:

That's right! You can only claim reimbursement for miles that exceed the distance from home to your assigned Xcel Energy place of business. For example, if the commute from your home to your assigned Xcel Energy place of business is 10 miles and the commute from home to the temporary work location is 15 miles, then 5 miles are reimbursable. Examples of a temporary locations include another company or off-site location to which you travel to perform work-related activities or to attend meetings or events.

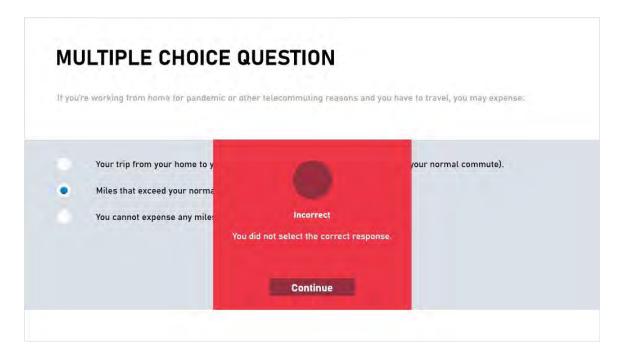
### Feedback when incorrect:

You did not select the correct response.

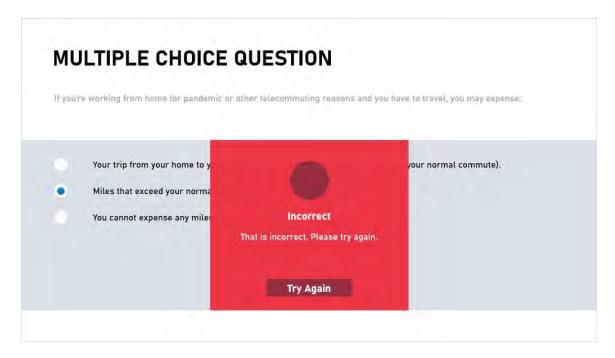
## **Correct (Slide Layer)**



# **Incorrect (Slide Layer)**



# Try Again (Slide Layer)

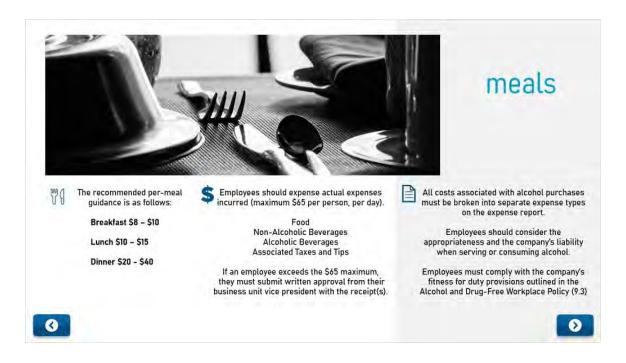


# 7. Meals and Tips

### 7.1 Meal Categories



### 7.2 Meal's cont'd



### **7.3 Tips**



# 8. Other Approved Employee Expenses

## 8.1 Employee Recognition and Entertainment



# 9. Required Receipts

# 9.1 Reciept / Expense Type

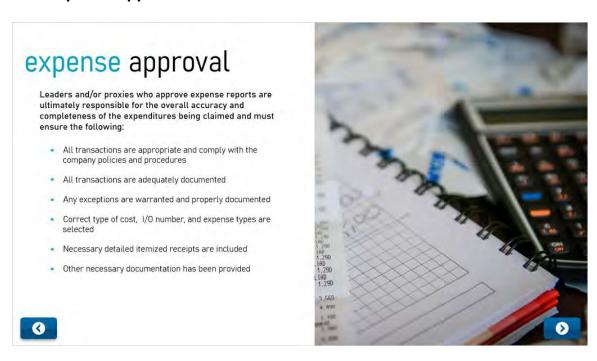


# **10. Expense Filing Requirements**

## 10.1 Expense Filing Requirements

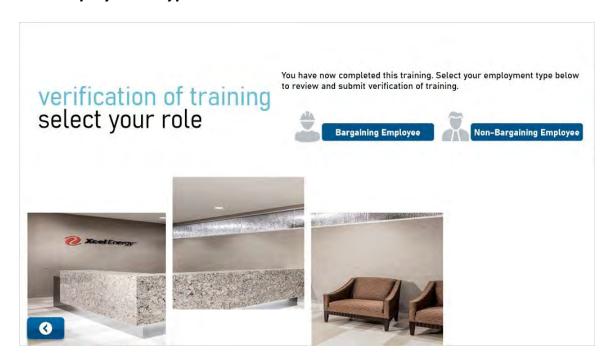


## 10.2 Expense Approval

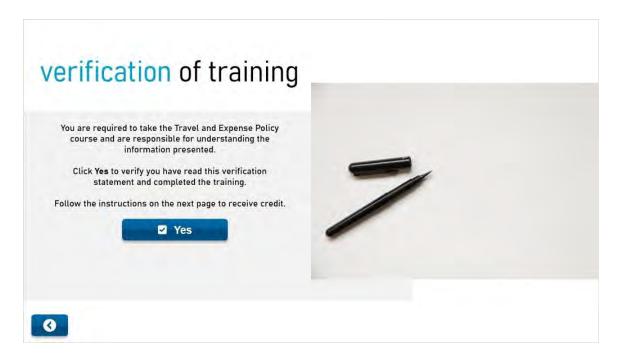


## 11. Course Conclusion

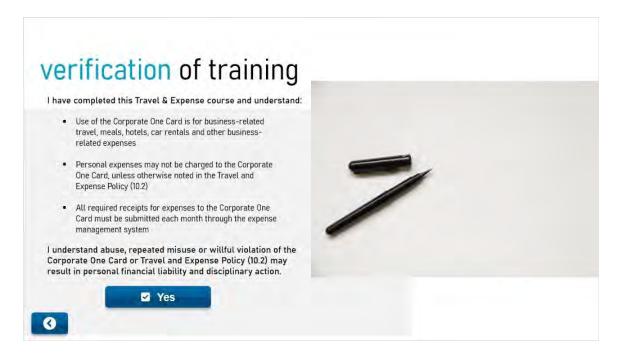
# 11.1 Employment Type



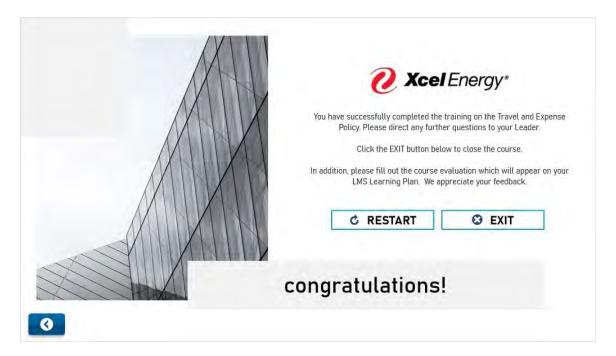
## 11.2 Bargaining Employees



# 11.3 Non-Bargaining Employees



## 11.4 congratulations!





Procedure Name:		SumTotal Reconciliation—		
		Creating and Submitting Expense Reports		
Responsibility:				
Primary:	Card Holders			
Backup:	SumTotal Admins			
Frequency / Due Date:		Monthly, Every 30 days		
Summary / Backgro	ound:			
•	of how to	create and submit an expense report, for expenses incurred on the Corporate		
OneCard.				
Required Tools and				

### **Contacts:**

(1) SumTotal (2) XpressNet

••••••			
Name	E-Mail Address	Phone Number	Department / Title
Vanessa Villa	Vanessa.Villa@xcelenergy.com	303-439-5801	Supervisor
Supply Chain Hotline	supplychainhotline@xcelenergy.com	303-628-2644	Team
		_	

# **High Level Process Summary** Step 5 – Select Purchase Expense Type and Fill in Required Fields......8 **Specific Details** Add Meal Expense Type .......21 Add Attendees from Global Xcel Employee List 23 Editing/Viewing Attendee Preferences 29 Adding Proxy Submitter's and Approver's......31 Removing Pre-Defined Allocations 42 Review Policy Info tab. 43

### **Detailed Process**

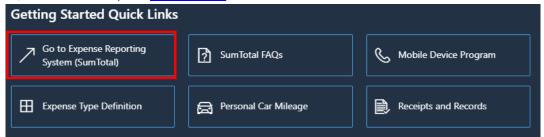
Step One-- Log into SumTotal (2 ways to access SumTotal)

1. From **XpressNet**, click on **Expenses** from the Main Menu:

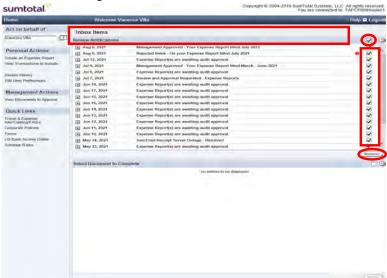




Or, from Travel and Expense SharePoint Site, click on SumTotal:



- SumTotal is a single sign-on application and will not require a separate login information.
- 2. SumTotal Home Page-



- To remove notifications, select the check box to the right of the notification, or to select all, click the check box on the title bar and click **Remove**.
- This will clear all the notifications.

### **Step Two- Create an Expense Report**

1. Under the Personal Actions list, select Create an Expense Report.



- > Employees will submit one expense report per month.
- Credit card transactions must be reconciled at least every 30 days. Pick a day to always complete your expense reports and do so every 30 days. A 15-day grace period exists before notifications will be sent regarding delinquency of transactions based upon transaction posting date. Day 46 spender and manager will receive delinquency notifications daily until the transaction is included in an expense report. 60-day delinquencies will cause card to be suspended and 90 days, card will be closed.
- ➤ Example: If the spender picks the 15<sup>th</sup> of each month to prepare expense report on that expense report the spender should include all transactions prior to the 15th of that respective month to be included in the expense report. The spender will get a 15-day courtesy notice to complete an expense report based upon transaction date.
- Employees who are on Short Term Disability (STD) or Long-Term Disability (LTD) will not be able to use their Corporate OneCard. Managers should notify Supply Chain Hotline to temporarily suspend card until further notice
- > For more information on the policy please access the 10.2 Travel and Employee Expense Reimbursement.

### **Step Three- Create a Report Header**

1. Expense Report Header Screen-

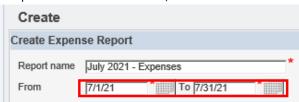


2. **Report Name**- Include Month/Year of expenses (i.e., July 2021 Expense Report). The name should be descriptive of time frame of expenses included in report.



3. From-The first date will be the first date of expense items on your report and the second date will be the last date

of expense items. To select a date, click on the calendar icon and click on the specific date.



- If your expenses do not fall within that date range, it will flag the report as being not policy compliant and will route to audit after manager approval.
- > Once the report has been submitted, the user cannot change the date range even if it has been rejected back to the employee.
- 4. **Certify Compliance** Click the empty box next to the compliance message to check mark that you have read and understand the compliance message.



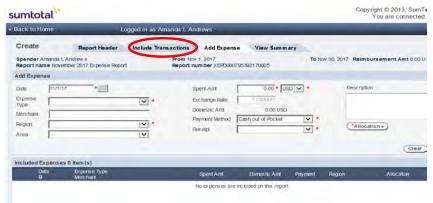
- Managers will reject expense report(s) if compliance checkbox is not checked.
- 5. Verify all fields with a red (\*) are filled out completely and efficiently, and then click on the Continue Button.



> This will take the user to the Add Expenses Screen.

### Step Four- Add Credit Card Transaction(s) to Expense Report

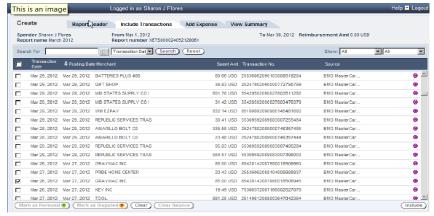
1. Click on the Include Transactions tab.



➢ If the expense(s) do not display in the include transactions tab, do not go to the add expense tab and enter them as Cash out of Pocket. All credit card transactions will be uploaded into the system within approx. 1-2

days of posting date.

2. A list of all credit card transactions to be included in an expense report will be displayed.



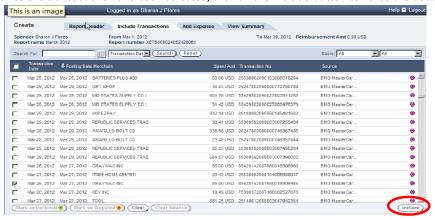
3. To add a **SINGLE** transaction to the expense report, click on the box next to the individual transaction in the list and then click on **Include**.



4. To add ALL of the transactions listed in the include transactions tab, click the check box on the title bar.



5. Once the transactions have been selected, click on the Include button towards the bottom right.



If disputing fraudulent charge(s), contact US Bank directly to open a fraud case. After review, a credit may be issued to offset the fraudulent charge(s).

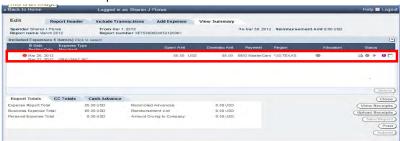
6. The selected transaction(s) have moved to the **Included Expenses** section on the **Edit Expense Report** in the **View Summary tab**.



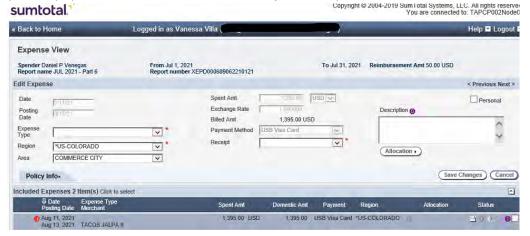
> The **Red** icon to the left of expense indicates the expense is missing required information and will not allow you to submit until all information is entered.



7. Double click on the expense item to edit.

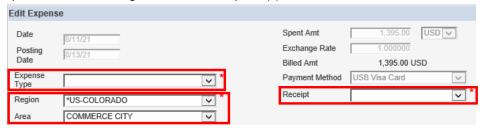


8. System displays transaction information on the Edit Expense View pane.



- 9. Bank transaction information populated in gray (user cannot edit):
  - > Date-The Date the expense incurred from merchant.
  - Posting Date-The Date that the transaction(s) are received from Visa.
  - Merchant -The name of the merchant where the expense was incurred.
  - Spent Amt.-Credit Card Transaction Amount.
  - Currency- USD, SEK, CAD, etc.
  - Payment Method-USB Visa Card, Cash Out of Pocket, etc.

10. Populate all fields including those which are required (\*)



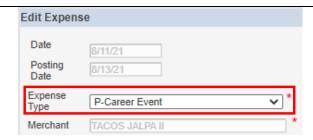
- **Expense Type** Select the correct expense type from the drop-down options, refer to definitions posted on SharePoint for further guidance.
- **Region** State where the expense was incurred.
- Area- City where the expense was incurred.
- Receipt- Select Not required, Receipt Included, Lost or VAT Receipt Included.
- Receipt field will default based on expense type selected. Per 10.2 Policy- Itemized Receipts are required for all expense type =>\$25.
- ➤ Itemized receipts are required to substantiate expense reimbursements. An Itemized receipt details items and amounts, sales tax paid and total amount. The credit card slip that is signed for Visa is **NOT** an itemized receipt.
- > Users can scan the credit card receipts along with the itemized receipt. However, the Itemized receipt is the required documentation.
- > The credit card receipt indicating the tip amount and total amount is required along with the itemized receipt.
- Users and approving managers are required to ensure itemized receipts are provided with expense report(s). If receipt is lost, user is required to mark the Receipt field as "Lost" and fill out the "Lost Receipt Form", then scan and upload with expense report.
- > PII = Personal Identifiable Information- review the receipt if the full credit card number is legible, black out all but the last 4 digits prior to scanning. Also, if you owe money to Xcel Energy and you scan a check in, please make sure you black out the acct. number, routing number and address.

#### Step Five- Select Purchase Expense Type and Fill in Required Fields

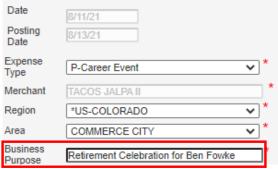
1. Expense Type is reconciled at the expense level (not itemized).



- Expense Types are grouped by "M" (Meals), "P" (Purchase) and "T" (Travel) categories.
- All Meal type expenses require itemization at line-item level to identify meal vs. alcohol portion of the expense.
- > T-Hotel requires itemization to break down, room rate, tax, etc.
- > All other expense types are reconciled at expense level.
- 2. Click on down arrow in Expense Type field and Select a purchase expense type (preceded by "P"). Once selected, the Merchant Name field will populate.



3. Enter Business Purpose



- The business purpose is a detailed description of the business reason for the expense item. It must adequately describe why the expense was incurred, do not use acronyms. For example:
  - Examples- Fork Lift Training in Denver
  - SAP Users Training in Denver
- The Description field (box) can be used for further explanation for expense if required.
- ➤ When using expense types **Other Purchase** and **Other Travel** a description is required.
- 4. Click on TAX INFO tab to enter the sales tax information as they will NOT manually pull in. (this may be under



### Step Six- Enter Sales Tax for Purchase Expense Type

1. Merchants should charge tax on all credit card transactions. Sales tax will need to be manually entered by Cardholder:



- > Sales Tax Paid- Yes or No
- > Amt. of Sales Tax Paid- this will be the amount of tax paid to vendor.
- Facility Code- Should automatically populate.

2. Click on Sales Tax Paid drop-down arrow and Select Yes if sales tax was paid per receipt.

Sales Tax Paid Yes \*

3. Click in Amt of Sales Tax Paid to enter amount based on the itemized receipt.



- 4. Change Facility Code, if applicable.
  - > Facility Code defaults facility from user profile. Facility Code is used to identify where you took possession of item(s) purchased or expects to use. Select appropriate facility code if material was shipped/used at a location different than the users' facility.
  - > All facility codes are loaded. You may need to scroll down and/or select the **Next** button for additional facilities.
- 5. Some Expense Types that do not require tax are:

P-Charitable Contribution	P-Dues - Gas Utility Assoc	P-License/Fees/Permits
P-Civic & Political	P-Dues - Professional Assoc	P-Mail/ Frt/ Postage
P-Community Sponsorships	P-Dues - Social Service	P-Permits/Fees - Environ
P-Directors Fees	P-Dues - Utility Assoc	P-Permits-Temporary Cap Construction
P-Dues - Chamber of Commerce	P-Job Postings	P-Personal Communication- Service
P-Dues - Elect Utility Assoc	P-Lawn Care	

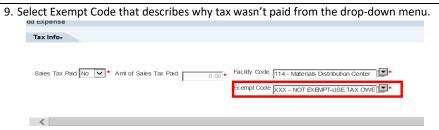
- > Expense types that do not require tax will not have the tax tab.
- 6. If no sales tax was paid, click on the Sales Tax Paid drop-down arrow, and select no.



7. The amount of sales tax will automatically be set at 0.00.



8. Change Facility Code, if applicable (see #4 above).



- If sales tax should have been paid but was not, select reason code "XXX-NOT EXEMPT-USE TAX OWED." This code informs the Tax Department to accrue and pay tax.
- 10. Click **TAX INFO** tab, a second time, to exit tax panel.
- 11. Once all tax information is added, allocate expense to the appropriate accounting.
- 12. Click Allocation button to navigate to Allocation pane.



### Step Seven- Allocate Expense to Single Accounting String - see job aid

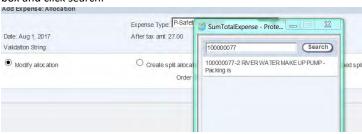
- 1. There are 3 ways to allocate an expense:
- > Allocate Single Acct
- Split Allocations
- > Add Split Allocation to Preferences
- > Pre-Define Split Allocation
- 2. To begin allocation to single accounting string click on Modify Allocation.



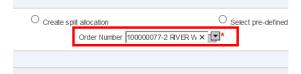
3. Click on the drop-down arrow next to **Order Number**.



4. Either select the correct order number from the drop-down options or type in the order number in the search box and click search.



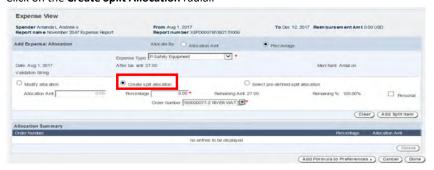
5. Click on the correct options and it will populate in the Order Number field.



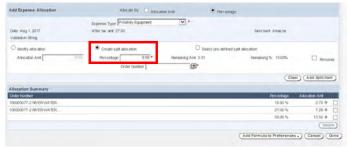
- User can use wild card (\*) to narrow search results. Enter first 2 or 3 digits of account segment (Business Unit, Sub ledger, etc.) and add (\*) then click search.
- > If IO number or allocation is unknown reach out to your manager.
- 6. Users have the ability to define and save split allocations to preferences.



7. Click on the **Create Split Allocation** radial.



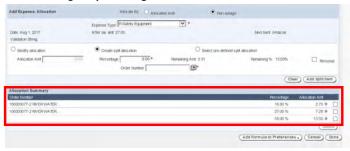
8. Put in the percentage that you want to go to that Allocation Order Number in the percentage field.



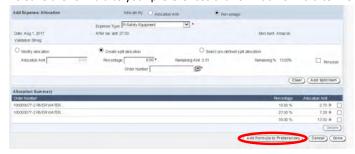
9. Make sure your Order Number is correct for where you want this to be charged to, and then click on the **Add Split Item** button.



10. This will bring the percentage and the Allocation amount under the Allocation Summary.



11. To Save the formula to your preferences click on Add Formula to Preferences.



12. In this screen you will fill out all the fields with a red (\*).



- Name- Name of the Preference
- > Start Date- When you want this preference to start.
- > Order Number- The Order number you want to charge to.
- 13. Once you have filled in all the required fields, click done.



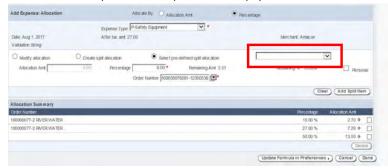
- 14. Pre-Defined Split Allocation Option is a saved option that has been saved from a previous report.
- 15. To Delete Split Allocations; click on the box next to the specific split allocation that needs to be deleted.



- 16. Click on the **Delete** Button.
- 17. Click on the radial next to Select Pre-Defined Split Allocation.



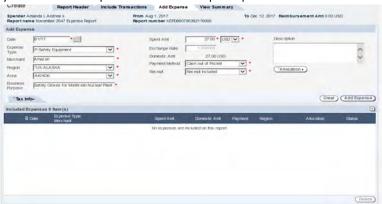
18. There will be a drop-down field option that will populate.



- 19. Click on the drop-down arrow and select one of the pre-defined options to use.
- 20. This will automatically populate the percentages and the order numbers that need to be used.
- 21. After allocating click Done.



22. System returns to Expense View on Edit Expense panel.



23. Click the Save Changes button or all your information will be lost.



24. System displays View Summary tab with expense added to Included Expenses section.

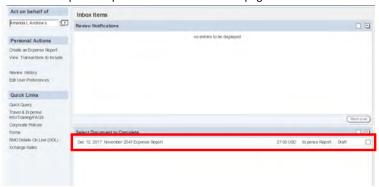


- 25. Hover over the Green Diamond and it will say External Validation Successful.
  - The system will perform the accounting validations and display a green icon and hover over message that states "External Validation Successful" at the expense report line level (main expense)
- 26. Click on the Save Report button to save report in draft status.



### **Step Eight- Scan and Upload Receipts**

- 1. PII = Personal Identifiable Information- review the receipt if the full credit card number is legible, black it out so that it cannot be seen prior to scanning or if a check is being uploaded to receipts. Black out the banking information at the bottom of the check.
- 2. Receipts are reviewed during audits- ensure they are legible, and the correct receipts are loaded as these become a permanent record of each expense report.
- 3. Access the expense report from SumTotal home page.



4. Click on the report that you want to drill into and then it will take you to the 'View Summary' screen.



5. Click on Upload Receipts.



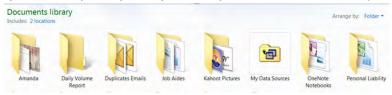
6. The **Upload Receipts** screen will pop up.



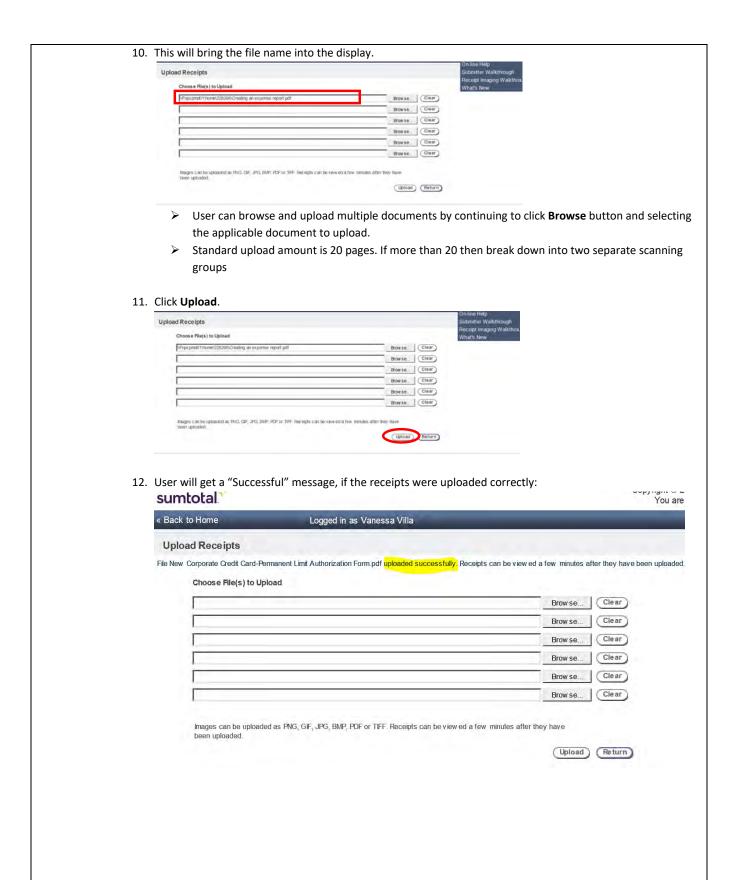
7. Click on the Browse Option.



8. Find the document that you have scanned into your documents to upload. Please keep in mind that the system will only allow you to upload 2MB per file. If it's more than that you'll have to split them up.



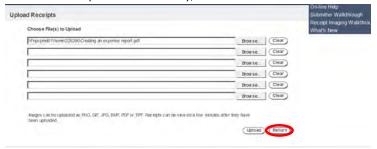
9. Once the file has been located, click on **Open**.



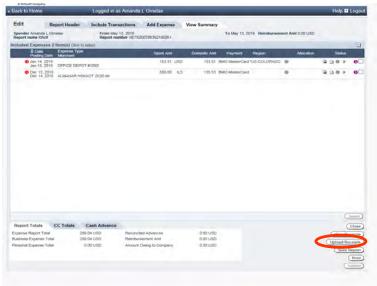
- 13. This will upload the selected receipts to this specific expense report.
  - If unsuccessful the system will advise that the files were not uploaded. Proceed to make the files smaller and upload more than one file.



14. Once the file is uploaded successfully, click Return.



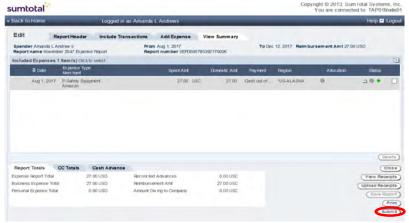
- 15. This will bring the user back to the View Summary Screen.
- 16. User can view receipts by clicking on the View Summary Tab, and then clicking on View Receipts.



- It may take up to 5-10 minutes for the file to be viewed. If the receipts have not loaded into the report, please wait a moment, and try viewing them again.
- > The corporate expense system will retain all records in accordance with the corporate record retention policy guidelines

### **Step Nine- Submit Expense Report**

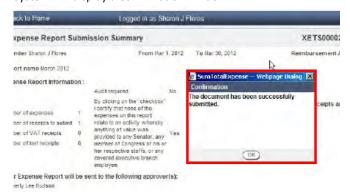
1. After receipts have been successfully scanned and uploaded to expense report, Click Submit.



- The system validates the accounting string at the time of submittal, once again to ensure the validation is still successful
- Compliance message will appear for all reports submitted, sample message:
  - > I agree all expense items are business related, and all travel related purchases (Hotel, Air, Car) were booked within the Travel Management Company.
- Must select 'Yes' or leave a comment if 'No' is selected
- Users may receive warnings if there are additional transactions that are ready for inclusion. Select Continue if you don't want to add more transactions to your current expense report.



2. System will display a Confirmation window.

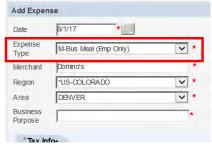


- 3. Click **OK** and then **Done**.
- 4. Expense report is now submitted for MA approval (Manager Approval).

## **Specific Details**

### **Add Meal Expense Type**

1. Click on down arrow in Expense Type field and Select a Meal expense type (preceded by "M").

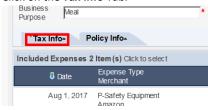


- > There are 2 Business Meal Expense Types and 1 Travel Meal Expense Type.
  - **Business Meal Employee Only** This expense type is to be used if business cannot be reasonably conducted during regular business hours, and only Xcel Energy Employees are in attendance.
  - ➤ Business Meal Non-Employee-This expense type is to be used if business cannot be reasonably conducted during regular business hours and there are guests. (Contractors, Interns, Business Partners, etc.) Even if there is only 1 guest, Business Meal Non-Employee needs to be used.
  - > Travel Meal- Travel Meals are generally for each individual while traveling on company business.
- 2. SumTotal will flag any non-compliant expenses based on 10.2 Employee Expense Reimbursement policy.
- 3. The expense will be flagged with a yellow icon to the left of an expense when Expense Type exceeds policy spend/cap:
  - > System will flag a meal type expense when total amount of all meals per day expensed by spender exceeds \$65 Daily Meal Allowance.
- 4. Users will enter a business purpose for each expense added to an expense report.
  - > The Description field can be used for further explanation for expense, if required.
- 5. Enter the Number of Persons that attended the meal.

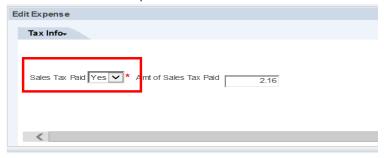


- Make sure that the number of persons matches how many attendees are listed in the attendee tab.
- For Group meals that exceed 20 people require a sign-in sheet that outlines the group in attendance with names and relationships as supporting documentation.
- > System will calculate **Unit Amt**. for each person.
- 6. Enter any other required information, if not populated.

Click on the Tax Info Tab.



8. Click on Sales Tax Paid drop-down arrow and select Yes.



9. Click in Amt. of Sales Tax Paid field, highlight the zeros and delete. Then enter amount of sales tax.



- 10. Click on TAX INFO tab to close tax screen.
- 11. To Allocate Expense Line, user can allocate at the expense level or at the expense line (sub expense) level.
- 12. Click the Allocation button to allocate the expense line.



- 13. System displays Add Expense: Allocation on Expense View screen.
- 14. There are 3 ways to allocate an expense: Please see <a href="Step 7">Step 7</a> for Allocation instructions.
- 15. When allocation is completed, click Done.
- 16. System returns to Edit Expense pane on Expense View screen.

17. Next, click the **Attendee** button.



### Add Attendees from Global Xcel Employee List

1. System displays Add Attendees on Expense View screen.



- System defaults user as attendee.
- 2. Click Add Attendee.

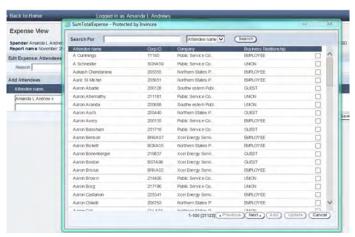


3. Click on prompt arrow next to blank Attendee name field.

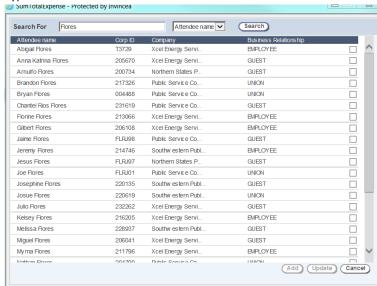


➤ If your attendee list is 20 and under you must enter them in the attendee tab. Group meals that exceed 20 people require a sign-in sheet that outlines the group in attendance with names and relationships as supporting documentation.

4. System displays global list of all employees.



- User can search by the Following Criteria:
  - Attendee Name-Employees Name
  - > CORP ID-Employees ID
  - Company
  - > Change the Drop-down option to match what you are searching by
- 5. Type in the search box the attendee information and click **Search**.



- This will bring up all Employees within that search criteria.
- 6. Select the Attendee by clicking in the check box next to the employee name.





Repeat this process to add as many attendees as necessary until complete.



- 8. Click Save and Return once all the attendees have been added.
- 9. To Add Non-Employee Attendees, click on the add Attendee button.



10. Enter in Attendees Name.



11. Enter "XXX" in Corp ID Field.



12. Click Business Relationship drop-down arrow and select Guest.



13. In the **Company field** enter the company that they work for.



- 14. Click Save and Return if no Preferences needed.
- 15. Adding Attendees to Preferences creates a preferred list of attendees for easy selection on future expenses.

16. Select employee listed under Add Attendees by clicking check box to the right of name(s).



17. Click Add to Preferences



You can select all on list by clicking on the check box on header section of screen



18. System displays pop up window with message "Are you sure you want to create a new attendee entry in your list?"



- 19. Click Yes.
- 20. System saves selected employees to your Attendees-Preferences list.
- 21. Click Save and Return.
- 22. View Preferred Attendees list by Clicking **Add Attendee** and Click on prompt arrow next to Attendee Name field.



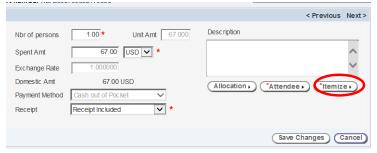
23. System displays preferred list of all employees added to Preferences by clicking on the drop-down arrow next to Show and select **Preferred**.



- 24. Select the Employees and add them to your attendee list.
- 25. Click Save and Return button.

### **Itemizing Expenses**

- 1. Users are required to itemize all meal type expense(s).
- 2. Click on the Itemize Button.

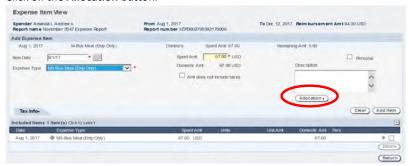


- All Meal type expenses require itemization at line item level (sub expense) to identify meal vs. alcohol portion.
- 3. Meal vs. alcohol portion must be identified when applicable and account for expenses appropriately.
- 4. System displays Add Expense Item on the Expense Item View panel.
- 5. Spent Amount will display from expense.



- 6. Click on down arrow in Expense Type field to display a list of Sub Expense types.
- 7. Select the Correct Meal Expense type- Business Meal Employee Only, Non-Employee or Travel Meal.
- 8. If amount is meal only Enter entire amount in **Spent Amt**. field.

9. Click on the Allocation button.



- 10. Refer to <a>Step 7</a> for Allocation process.
- 11. Once Allocation is complete, click Add Item.
  - The system displays a "Grey" validation icon with a hover over message stating "Allocations haven't been externally validated" as the sub expenses have not been added to Included Items yet.
- 12. This will add the item to the Included Items Section.



13. Click on the Return Button.



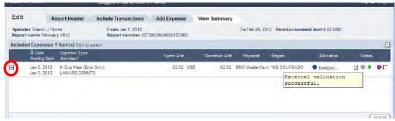
14. Click on Save Changes button to save the information added to the expense.



15. If no validation errors occur, the system displays a green icon to the right of the expense line.



16. Click "+" to the left of expense to expand and view sub expense(s).

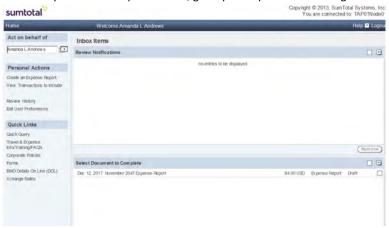


- 17. System will display a hover over message that states "External Validation Successful" at the expense report line (sub-expense)
- 18. Click on the Save Report button to save report in draft status.



### **Editing/Viewing Attendee Preferences**

1. To access your Attendee preferences, go to your Expenses Home Page.



2. Click on Edit User Preferences.



3. Click on Preferences tab.



- System displays list of attendees added to preferences.
- > User can add additional non-employees on this panel.
- 4. Click Add Attendee button.



- 5. Enter Attendee Name, Title and Company.
- 6. Select Guest from drop-down arrow of Business Relationship field.
- Click Save button.



8. To Remove Attendees from the Preference Tab; click on checkbox next to attendee you wish to delete and click **Delete**.



You can select all by clicking on the check box above the list.

9. System displays pop up window with message "Delete the selected attendee(s)?"



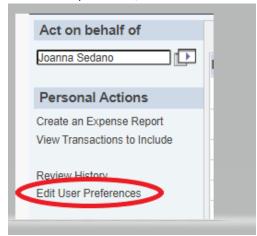
- 10. Click YES.
- 11. Attendee is removed from Preferences.
- 12. Click Save button to save changes.



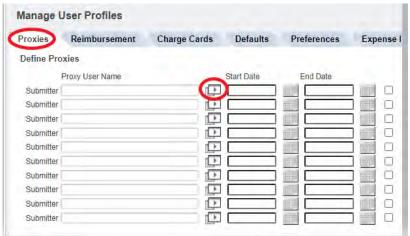
13. Click Close button to return to SumTotal home page.

## Adding Proxy Submitter's and Approver's

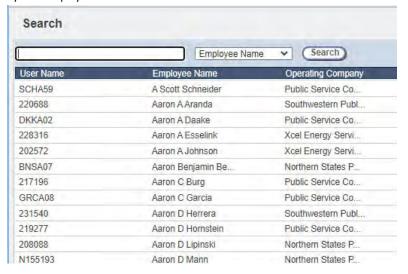
- 1. Proxies are added to create and submit expense reports on behalf of a user.
- 2. To Add a Proxy Submitter, click on Edit User Preferences



3. Under the **Proxies** tab, click the prompt **arrow** next to the **Submitter** Field.



4. System displays list of all active SumTotal Users.



- 5. Search for the employee.
  - Easiest way to search is by the employee's last name. Type in the employee's last name in the search box, click on the drop-down arrow, select **Last Name**, and then click on **Search**.



6. This will display all employees within that search criteria.



- 7. Click on desired employee to add as Proxy Submitter.
- 8. Selection is added to Proxy Submitter list.



9. Click on the **calendar** next to the Start Date Field to select Proxy submitter **Start Date**, which will display in this field once identified.



- Enter End Date if proxy submitter will only be a proxy for a limited time.
- > Leave End Date blank if proxy is indefinite.
- 10. User can have multiple Proxy Submitters.
- 11. When manager assigns a Proxy Approver, they will include the start and end date for the duration.
- 12. Once assigned; expense reports submitted for approval will be sent to the proxy approver only.
- 13. To add a proxy approver, click on the prompt **arrow** next to the Approver field.



- 14. Follow same steps for searching for an employee.
- 15. Click on desired employee to add as proxy approver.
- 16. Selection is added to proxy approver.



- 17. Click on calendar to select proxy approver Start Date.
- 18. Enter End Date the proxy approver will no longer need to approve expense reports on your behalf.

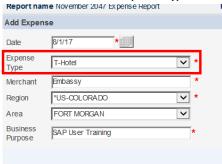


- All expense reports submitted for approval will be sent to the proxy approver: (based on Start and End Date)
- > Be sure to always enter End Date for proxy approver. If no End Date is entered all expense reports submitted will continue to be sent to proxy approver until End Date is entered.
- User can have only one proxy approver during a given time

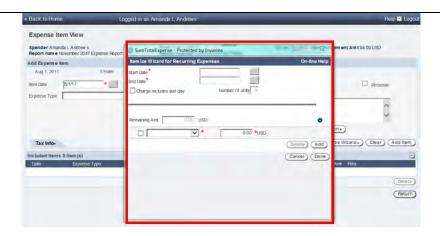


### **Adding Hotel Expense Allocation and Itemization**

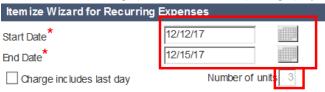
- 1. Expense types which require pre-approval documentation to be obtained and provided with receipts are:
  - Spousal Travel
  - International Travel
- 2. Users will enter a business purpose for each expense added to an expense report, and The Description field can be used for further explanation for expense if required.
- 3. Click on down arrow in **Expense Type** field and select T-Hotel expense type.



- 4. Enter Business Purpose- Must adequately describe why the expense(s) was incurred.
- 5. Click Allocation button- Refer to <a>Step 7</a> for allocation process.
- 6. Once the Allocation is complete, click the Itemize button.



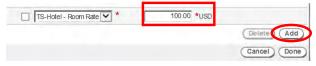
- 7. System displays Itemization Wizard for Recurring Expenses.
- 8. The Wizard should only be used for reoccurring charges (room rate, taxes, etc.)
- 9. Enter Start Date (first night) and Enter End Date (last night), by clicking on the calendar next to each field.



- > System will calculate Number of days
- 10. Click drop-down arrow to select TS-Hotel-Room Rate Sub Expense



11. Enter the Room Rate Amount and click on add.



12. System displays fields for additional items to be selected.



13. Select TS- HOTEL- Room Tax and enter the amount.



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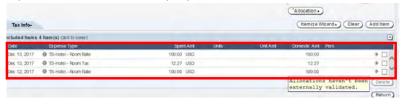
14. Remaining Amt. field will display remaining amount that needs to be itemized, if all is itemized correctly the remaining amount should be 0.00.



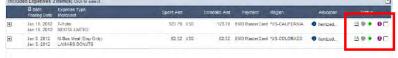
- ➤ Hotel must be itemized out by Room Rate and Tax, per day/night of stay.
- 15. Once the Room Rate and Tax have been entered, click the **done** button.



16. Expense will show itemization by day in the included Items section.



- The system adds a "Grey" validation icon with a hover over message that states "Allocations haven't been externally validated" as the sub expenses have not been saved to "Add Expense" yet.
- 17. Click Return button.
- 18. Click Save Changes button.
- 19. If no validation errors occur, the system displays a green icon to the right of the expense line.



- 20. System will display a hover over message that states "External Validation Successful" at the expense report line (sub-expense) level.
- 21. Click Save Report button

#### **Credit Card Transaction Marked Personal**

- 1. Per the 10.2 Policy, personal purchases of any type using the Corporate OneCard are not permitted. Personal charges must be handled as separate transactions using your personal card.
  - Mark the expense as Personal in SumTotal. To mark an expense personal in SumTotal:
    - Create an expense report and include the pending expense
    - Open the expense line item. On the right-hand corner by the Description field, there should be a Personal box. Check the box to make Personal.
    - o Hit Save Changes. This is all you need to do.



- If there are no Cash out of Pocket expenses that will cover the cost of the Personal charge, a check/money order for the amount owed will need to be sent to the following address. Check/Money Order should be made payable to <a href="Mcel Energy">Mcel Energy</a>.
  - o Corporate OneCard Department 9500 Brighton Road Henderson, CO 80640
- > If used there will be compliance message pop up, sample message:
  - o Reminder Personal use of the Corporate OneCard is not permitted; personal charges must be handled as separate transactions using your personal card.
- If personal use occurs; the Money Owed/Personal Use <u>form</u> is required to be filled out and attached as a receipt to the expense report (follow instructions on form if a payment is due to Xcel).
- Card Admin team will monitor and escalate non-compliant purchases.

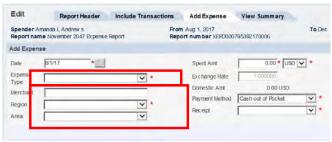
#### **Enter Cash Out of Pocket Expense**

- 1. Per the 10.2 Policy, the use of personal card or cash out of pocket for business purposes should be rare. Unless otherwise noted in the policy (i.e., tips, tolls, mobile, mileage), it is only appropriate to claim cash out of pocket reimbursement for expense incurred while traveling when credit cards are not accepted or if an employee inadvertently uses personal credit card for business travel or business-related expenses.
- 2. Cash out of pocket expenses are monitored to ensure the Corporate OneCard is used appropriately.
- Cash out of pocket expenses are entered on Add Expense Tab. All subsequent screens will refer to Add Expense.
- 4. System displays Add Expense tab on Edit screen.

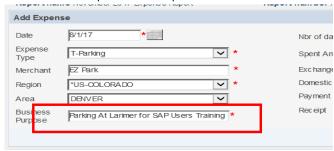


5. Click on down arrow in Expense Type field and Select the correct expense type.

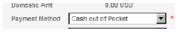
6. Enter Information in all required fields.



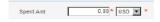
7. Enter Business Purpose for the expense.



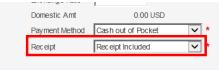
- 8. Click Allocation button.
- 9. Make sure that the Payment Method is Cash out of Pocket.



10. Enter in the Spent Amount.



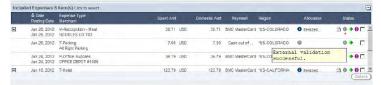
11. The receipt field will always say **Receipt Included** because All Cash out-of-pocket expenses require an itemized receipt regardless of amount; exceptions include reasonable tips and tolls.



- 12. Click on the Allocation Tab. Refer to <a>Step 7</a> for the 3 Ways to Allocate.
- 13. Once Allocation is complete, Click Add Expense button.



- 14. System displays Add Expense on Add Expense tab.
- 15. Added expense is displayed in Included Expenses section.



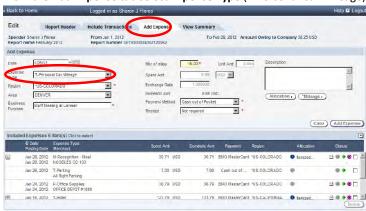
- If no errors occur, system displays green icon (right of the expense line) with hover over message, stating "External Validation Successful".
- 16. Click Save Report button to save report in draft status.

### Add Mileage expense

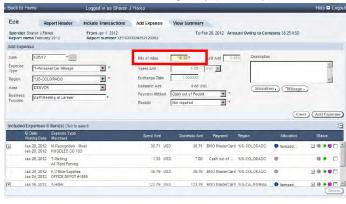
 Per Corporate Policy, Xcel Energy only reimburses mileage for use of personal vehicle for company business. Xcel does not reimburse gasoline as additional expense, gasoline. There are 2 expense types for mileage reimburses; T-Personal Car Mileage – This expense type is selected when single round trip (i.e. MDC to 1800 Larimer and back to MDC); T-Multi-Trip Mileage – This is used when traveling to multiple locations for business related activities. T-Multi-Trip Mileage requires a Mileage Log be attached as a receipt to substantiate the mileage claimed.

## Single Trip mileage.

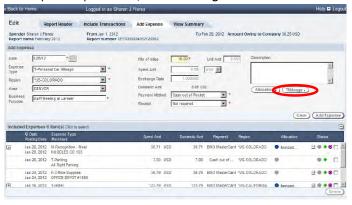
From the Add Expense tab select Expense Type (T-Personal Car Mileage).



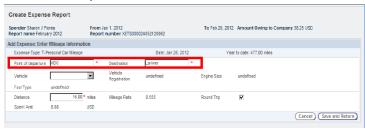
- 2. Enter Required Information.
- 3. Enter total number of miles for single trip (round trip).



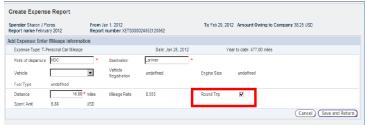
- System calculates the number of miles entered times the mileage rate stored within the system.
- 4. To complete required data, click on Mileage button.



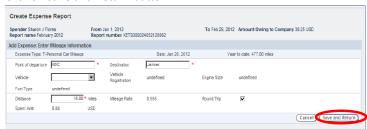
5. Enter Point of Departure and Destination.



6. Select Round Trip check box.



- Number of miles entered in previous screen is defaulted in Distance field.
- 7. Click on Save and Return button.



- 8. Refer to **Step 7** for Allocation Instructions.
- Click Add Expense button.



- 10. If no errors occur, system displays a green icon (to the right of the expense line). If the user hovers over the "Allocation" the system will display a hover over message that states "External Validation Successful".
- 11. Expense is added to Included Expenses.



12. Click Save Report button to save report in draft status.

## Mileage Multi-Trip.

1. From the Add expense Tab, select Expense type T-Mileage- Multi-Trip Expense Type.



- 2. Enter Required Information. They will all have red (\*) next to the required information.
- 3. Enter total number of miles for multi-trip.



- System calculates the number of miles entered times the mileage rate stored within the system.
- 4. Refer to <u>Step 7</u> for Allocation Instructions.
- 5. Mileage button is not required. The mileage log is required documentation and will be used as the receipt. Scan the mileage log and upload to expense report with all receipts.
- 6. Click Add Expense.



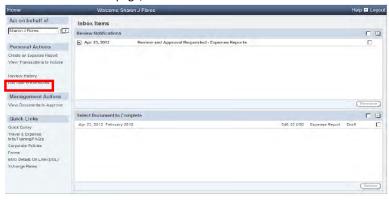
7. Expense is added to Included Expenses.



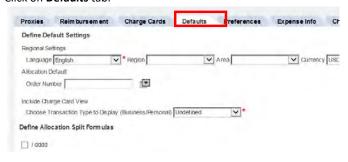
- 8. If no errors occur, the system displays a green icon to the right of the expense line. If the user hovers over the "Allocation" the system will display a hover over message that states "External Validation Successful."
- 9. Click Save Report button to save report in draft status.

### **Removing Pre-Defined Allocations**

From SumTotal home page, Click on Edit User Preferences link under Personal Actions.



2. Click on **Defaults** tab.



3. Click Delete button.



- 4. System removes defined allocation selected.
- 5. Click Save button.



### **Review Policy Info Tab**

- 1. SumTotal provides the ability to flag an expense based on 10.2 Travel and Employee Expense Reimbursement.
- 2. The expense will be flagged with a yellow icon to the left of an expense when Expense Type exceeds policy spend/cap:
  - > System will flag Life Event expense type when amount per person is greater than \$70.
  - System will flag is Receipt has been Lost
  - > Other Expense Types are flagged to ensure appropriate use.
    - Other Purchase
    - Other Travel
  - ➤ The System will also flag Meal expenses that are over the \$65 daily meal allowance.
- 3. All expense reports with flagged expense(s) will be sent for back-office audit review. Non-compliance is monitored and reported monthly.
- 4. The system will display policy tab on expense which includes policy details of the flagged expense.



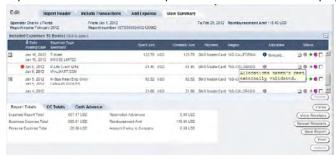
5. The Policy Info tab will explain why the expense is a violation of policy.



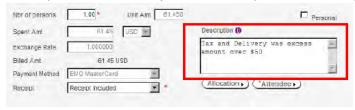
6. Once all the required information has been entered and user clicks on Save Changes. The following message will pop up.



- 7. System displays error regarding policy violations and required action to be taken.
- 8. Description is required Enter explanation of why amount exceeds policy limit.
- 9. User has option to either Ignore for Now or Change Now.
- 10. Expense is added to Included Expense section with red icon displayed to the left.



- 11. Grey Icon and hover over message Allocations haven't been externally validated.
- 12. Double click on expense to open.
- 13. Enter explanation in the **Description** box as to why amount exceeded policy limit.



- 14. Click Save Changes button.
- 15. Expense is added to Included Expenses section with yellow icon displayed to the left of expense.



- 16. The system will perform the accounting validations and display a green icon and hover over message that states, "External Validation Successful".
- 17. Click Save Report button to save in Draft Status.
- 18. This will still be sent to Audit for Second Approval.

### **Lost Receipt**

1. Click in Receipt field and in drop-down arrow, select Lost.



- 2. Click on Save Changes button.
- 3. System displays View Summary tab.
- 4. Expense is added to Included Expenses section with yellow icon displayed to the left of expense.



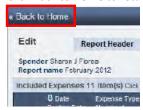
- 5. The system will perform the accounting validations and display a green icon and hover over message, stating "External Validation Successful".
- 6. Double click on expense to open.
- 7. Click on **POLICY INFO** tab to review Policy violation message for clarification.



8. POLICY INFO tab opens with message regarding next steps that system will take – expense items submitted with yellow icons will be sent to Audit for second-level review and approval.



- 9. Click on **POLICY INFO** tab to close window.
- 10. Click Save Report to save in draft status.
- 11. Click Back to Home to return to SumTotal Home Page.

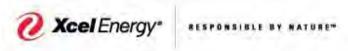


12. Click on Forms under Quick Links on SumTotal home page.



- 13. Click on Lost Form link.
- 14. Or it can be found here: Lost Receipt Form.
- 15. Fill out all fields on form.
- 16. Click on Print Form button to PDF the form.
- 17. This form must be signed by spender and approving Manager.
- 18. Scan with other receipts and upload signed version with all receipts.

August 2021  Bank Change/SharePoint Updates  BMO to US Bank, etc.  Post Additional Resource location  Sample output Links to resource documents  Compliance messages  Minor updates to updates to updates to Updates  Nanessa Villa, Karolyn Hedquist, Joanna Sedano  Sedano	Date of Change	Reason for Change	What Changed?	Updated By:
Change/SharePoint Updates Update verbiage from BMO to US Bank, etc.  Esource Appendix: Post Additional Resource location Sample output Links to resource documents	October 2019	System Upgrade		
Post Additional Resource location  Sample output  Links to resource documents	August 2021	Change/SharePoint	update verbiage from	Hedquist, Joanna
Post Additional Resource location  Sample output  Links to resource documents				
Links to resource documents		ce location		
		mants		
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Procedure Name:	SumTotal Approval	
	Approving an Expense Report	

**Responsibility:** 

Primary:	Management of Card Holders
Backup:	SumTotal Admins

Frequency / Bue Bate.	Frequency / Due Date:	Monthly, Every 30 days
-----------------------	-----------------------	------------------------

**Summary / Background:** 

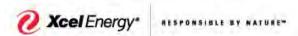
This document outlines how the man	ager of the employee car	n approve or reject the	e expense report or an
expense item in SumTotal.			

**Required Tools and System Access:** 

Required Tools and System recess.	
(1) SumTotal	
(2) XpressNet	
(3)	

## **Contacts:**

Name	E-Mail Address	Phone Number	Department / Title
Vanessa Villa	Vanessa.Villa@xcelenergy.com	303-439-5801	Supervisor
Supply Chain	supplychainhotline@xcelenergy.com	303-628-2644	Team
Hotline			

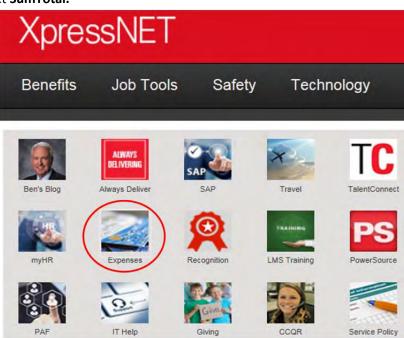


## Approving an Expense Report

High Level Process Summary	
Step 1 - Log into SumTotal	2
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Step 3 – Open Expense Report	7
Step 4 – Open & Review Receipt Packet	10
Step 5 – Review Meal Type Expense	11
Step 6 – Review Purchase Type Expense	15
Step 7 – Review Hotel Type Expense	18
Step 8 – Review Personal Car Mileage (Single round Trip)	21
Step 9 – Review Mileage Multi-Trip	24
Step 10 - Reject an Expense	25
Step 11 - Approving an Expense Report	27

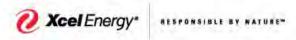
# Step 1 - Log into SumTotal

- o From **XpressNet**, click on **Job Tools** from the main menu.
- Select Travel and Expenses.
- Select Employee Expense.
- Select SumTotal.

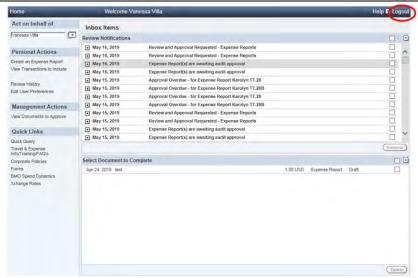


- System displays SumTotal home page
  - o To Logout of the application, click on **Logout** link in the top right corner of the screen
  - System closes

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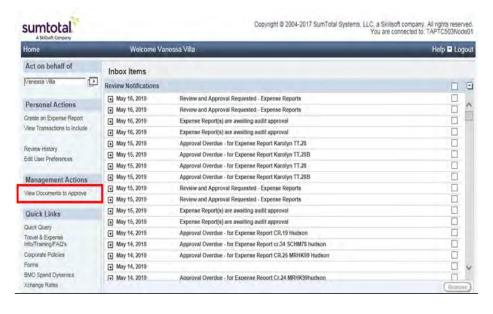


Approving an Expense Report



Step 2 - Review Home Page - The approver can view the expense report(s)

- Click the View Documents to Approve under Management Action list and it will navigate you to all Approval Items
  - Approvers will receive an e-mail notification when an expense report has been submitted for review and approval. This notification is also sent to the inbox on the SumTotal home page.



- The top section, Approval Items, displays a list of expense reports that have been submitted for approval.
- The lower section under the **Included Expenses** tab displays a quick view of all expense(s) included in the above selected report.

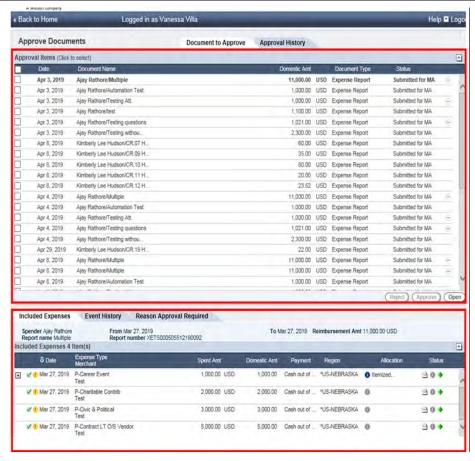
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## RESPONSIBLE BY NATURE"

### SUPPLYCHAIN

## Approving an Expense Report

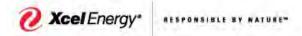


- > Review the compliance response(s) by hovering over the three "..." on the right of the expense report.
  - Yellow comment box will appear:



- The expense(s) with the "+" to the left indicates the expense has been itemized to include expense line items (sub expenses).
- Click the "+" to display expense line items

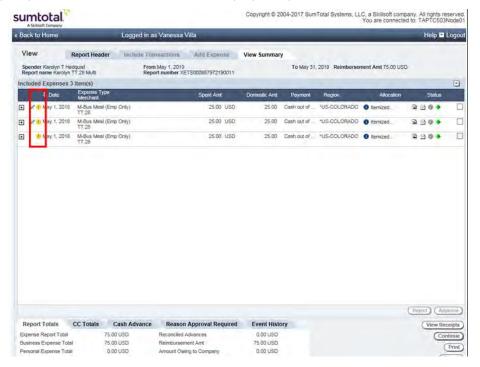
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## Approving an Expense Report



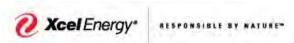
- Approver must review all expenses to ensure purchases are in compliance with the Procurement Matrix.
- > The approver can approve or reject an expense item or the entire report.
- Note: A yellow icon to the left of expense report indicates expense(s) within the report that have been flagged as non-policy compliant
  - o Select policy link to review: 10.2 Travel and Employee Expense Reimbursement



Approvers are required to review all expenses within an expense report to ensure they are appropriate and compliant with the <a href="10.2">10.2</a> Travel and <a href="Iravel and Employee Expense Reimbursement">Employee Expense Reimbursement</a>. Once the approver determines if each expense is or is not an appropriate business expense, the approver can approve or reject accordingly.

If an expense is inappropriate or is non-policy compliant the approver will review and decide to approve or reject. Rejected expense(s) will be sent back to the spender (employee) to adjust and/or mark as personal. Expense(s)

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Approving an Expense Report

marked personal will be offset by any cash out of pocket expense(s) in expense report. Any remaining amount will be reimbursed to employee or owed Xcel Energy. Employee must write a personal check/money order payable to Xcel Energy and submit with the Money Owed Xcel form and send to Corporate Card Department – 9500 Interstate 76, Henderson, CO 80640.

The system will display the policy tab indicating which policy details of the flagged expense are non-compliant.

All expense reports with flagged expense(s) will be sent for back office audit review. Non-compliance is monitored and reported on a monthly basis. Personal use of the Corporate Card is not permitted.

- Managers will ensure employees follow the guidelines for Personal items on expense reports:
  - o Money Owed to Xcel for Personal use form is completed and attached as receipt.
  - o Compliance message is Accepted and review comments as to why personal use occurred.
  - o Personal expenses (e.g., movies, toiletry articles, etc.) are not reimbursable
  - In instances where the corporate credit card is not accepted, the Employee should claim the business expense as cash out of pocket on the expense report and the approving Leader can approve the expense along with the proper original itemized receipt documentation

Cash out of pocket expenses are monitored to ensure the Corporate Credit Card is used appropriately.

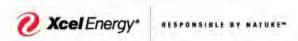
Employees are required to reconcile credit card transactions within 30 days from the posting date and Managers must ensure employees are meeting this requirement.

- All Credit card transactions are monitored monthly to ensure timely reconciliation
- Reminder notification is sent to spender 15 days from transaction(s) posting date
- If the transaction(s) remain unreconciled, delinquency notification will be sent to spender and spender's manager on day 46 and every day thereafter until transaction(s) have been reconciled and submitted for approval
- Credit card accounts are suspended at 60 days
- Credit card accounts are closed at 90 days
- o If credit card account is closed due to 90 day delinquency, employee will be required to obtain approval from Director of Supply Chain Process Control to apply for new credit card.

# Delinquency is tracked based on the "posting date" of the credit card transaction(s).

- We have 5 different notifications in SumTotal. They are set up as follows:
- Notify Spender: Stale CC Transactions This notification is sent to the spender 15 days after Credit Card transaction(s) posting date. This is a reminder that they have CC transactions that have not yet been added to expense report and that transactions must be added to expense report within 30 days of incurred transaction.
- Notify Spender and Supervisor: Stale CC Transactions This notification is sent to the spender and Level 1 approver 45 days after credit card transaction(s) posting date. This email states that spender has cc transactions over 30 days that have not been added to expense report. They must reconcile and submit expenses within 15 days from the date of first notifications (this notification will be sent daily until transactions are added to expense report.
- Notify Spender: Document awaiting to be submitted This notification is sent to the spender has expense report with credit card transactions that are 45 days from CC Transaction(s) posting date. They must submit expense report within 15 days from the date of the first notification (This notification will be sent daily until expense report is submitted for approval)

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## Approving an Expense Report

- Notify Approver: Document approval is overdue This notification is sent to Approver when they have expense report(s) awaiting their approval for over 15 days (This notification will be sent 7 days from date expense report was submitted for approval and again 7 days later, if not approved within 7 day from 2nd notification expense report will skip to level 2 approver)
- Notify Approver: Approval level has been skipped This notifies Level 1 approver that approval has been skipped and expense report has been sent to level 2 approver for approval.

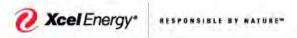
## Step 3 – Open Expense Report - Approver will select the appropriate expense report.

- Click on and highlight the report
- Click Open button

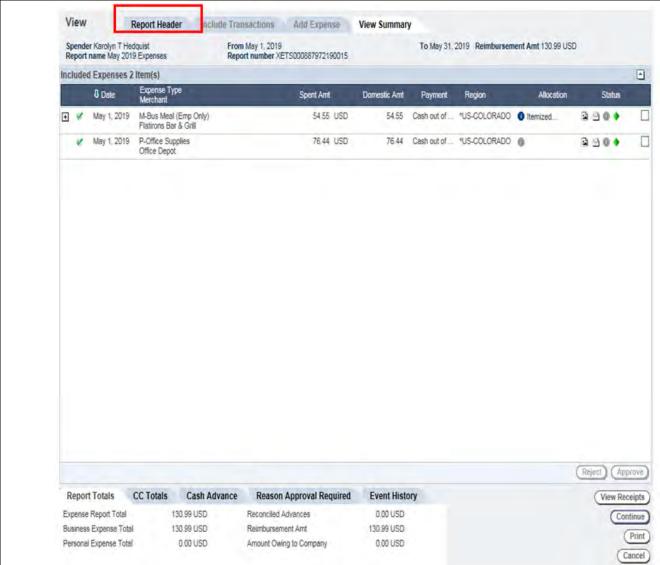


- > System displays the View Summary tab with details of the expense report document
  - Click on Report Header tab

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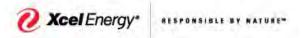


Approving an Expense Report

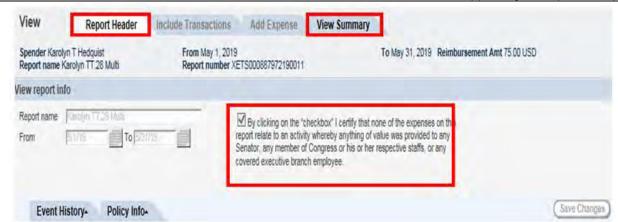


- Review Report Name and dates.
- Ensure the compliance certification checkbox is marked next to compliance message
  - Note: Approver will reject expense report if compliance message box is not checked Reject An Expense
    Report

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Approving an Expense Report



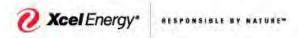
- Click on View Summary tab to return to the details of the expense report.
- From the View Summary tab a list of expense(s) included in report to be reviewed will be displayed.



Step 4 - Open & Review Receipts - The receipt images will be reviewed and compared to each expense item on report.

- o To view the receipt packet:
  - Click the View Receipts button (circled in the red)

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Approving an Expense Report

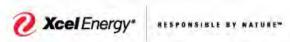


- ➤ The system will display a scanned image of uploaded documentation.
- > There could be multiple images make sure to scroll to view all or click on each item to view all receipts.
- Review and validate appropriate for expense item

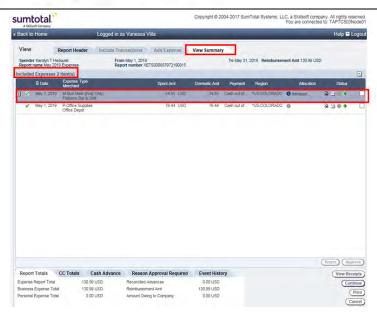


From the **View Summary** panel click on the expense line to open and review.

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Approving an Expense Report



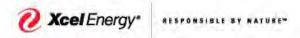
**Step 5 – Review Meal Type Expense** – Expense types are grouped by "m" (meal), "P" (purchsing) and "T" (travel) catagories.

- O All meal type expenses require itemization at line item level to identify meal vs. alcohol portion.
- o All meal type expenses require number and list of attendees.
- Approver reviews the information entered by the Employee. Specific things approver should look at when reviewing Meal type expenses include:
  - Ensure **Expense Type** is accurate for expense
  - Ensure **Business Purpose** is adequately documented to clearly describe business reason for expense
  - Ensure **Number of Persons** is correct
  - Ensure expense line item(s) is allocated to the correct accounting string
  - Ensure List of Attendees is included
  - Ensure meals are itemized and meal vs. alcohol portion identified when applicable
  - Ensure tax information is entered as expected
  - Ensure expense does not exceed Daily Meal Allowance per person/per day

Note: The system will flag all meal type expense(s) when total amount exceeds corporate policy.

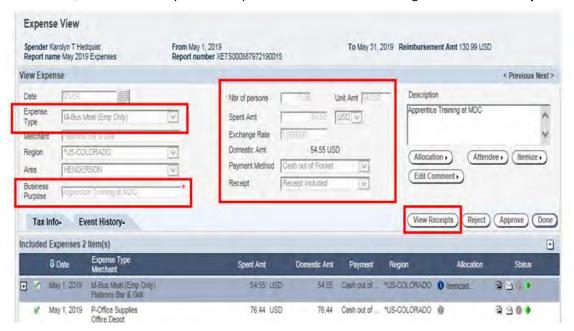
- o Review and ensure **Expense Type** selected is accurate for expense.
- Review Business Purpose to ensure it provides and adequately documents the business reason for the expense.

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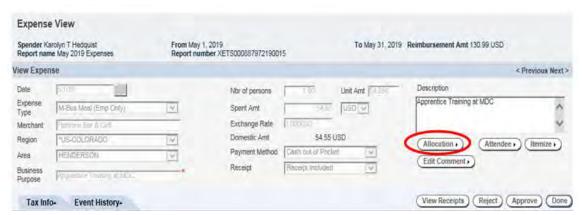


Approving an Expense Report

- o Review and ensure **Number of persons** is accurate.
- o **Spent Amt**, if a receipt is required, verify that the report amount equals the itemized receipt amount.
- View Receipt, if a receipt is required, you need to verify that the receipt(s) matches all of the expense submitted.
- Meals less that \$25.00 do not require a receipt and the field must be changed to show Not Required.

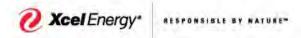


Click on Allocation button to review accounting allocation(s) are correct – see job aid on how to modify default IO's

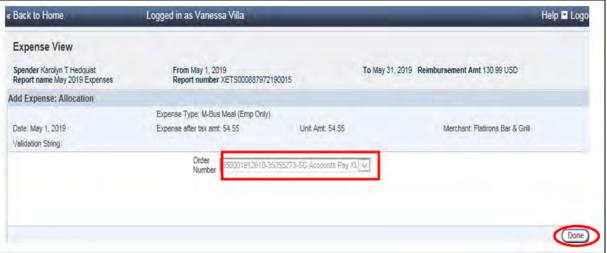


Verify Expense Line item(s) are allocated to the correct Internal Order.

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Approving an Expense Report



- Click the Done button
- Click the Attendee button

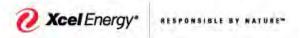


- Review attendee(s) name and information. **Note:** All meal expense types require number and list of attendee(s).
- Click Done.



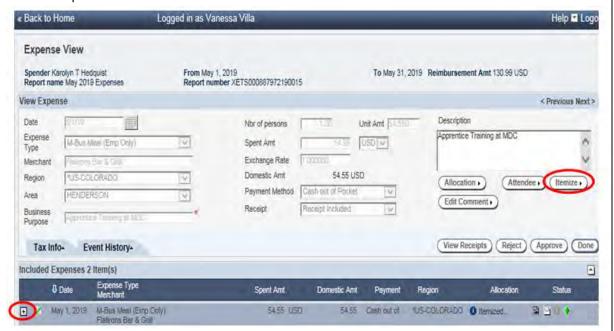
> Review itemization by selecting the **Itemize** button OR

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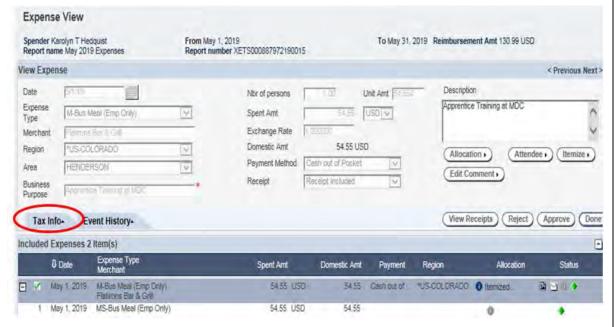


Approving an Expense Report

Select the "+" to expand and review the itemization

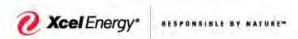


Click on Tax Info tab to review sales tax.



- > The Tax Info tab displays the Sales Tax Paid and Amt of Sales Tax Paid fields.
- Review and verification have been completed.
- Click on Tax Info tab to close

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Approving an Expense Report



Repeat steps to continue reviewing additional expense items

OR

Approve An Expense Report

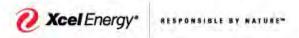
OR

Reject An Expense Report

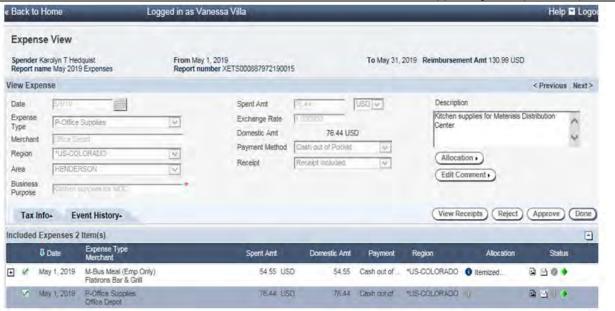
**Step 6 – Review Purchase Type Expense** - Expense Types are grouped by "**M**" (Meals), "**P**" (Purchase) and "**T**" (Travel) categories.

- Approver reviews the information entered by the Employee. Specific things approvers should look at when reviewing **Purchase Type** expenses include:
  - Ensure **Expense Type** is accurate for expense
  - Ensure Business Purpose is adequately documented to clearly describe business reason for expense
  - Expense Line item(s) are **allocated** to the correct accounting string
  - Ensure List of **Attendees** is included, if applicable
  - Purchase expense types that require number and list of attendees/recipients include
    - P-Recognition-Entertainment
    - P-Recognition-Safety
    - P-Recognition-Gifts
    - **P-Entertainment-Tickets**
    - **P-Life Event-Gifts**
  - Ensure tax information is entered as expected
    - Ensure correct Facility Code is selected
- The Expense View screen displays the expense details under the View Expenses section.
- Review and ensure the above listed items are entered correctly (i.e. Expense Type, Business Purpose, Nbr of person etc.)

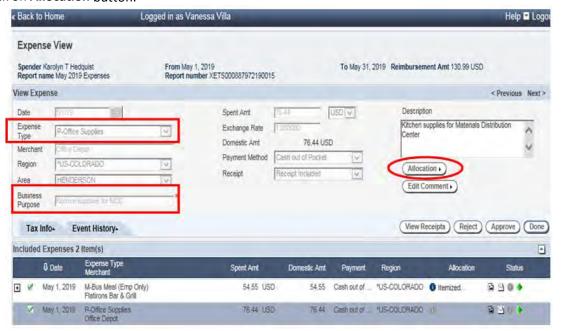
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Approving an Expense Report

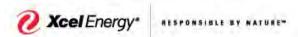


- > Review and ensure **Expense Type** selected is accurate for expense.
- > Review Business Purpose to ensure it provides and adequately documents the business reason for the expense.
- Click on Allocation button.

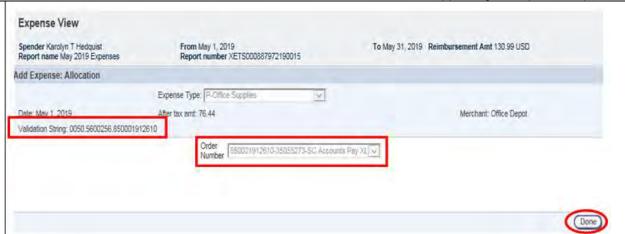


- > Review accounting allocation(s) are correct.
- Click the Done button.

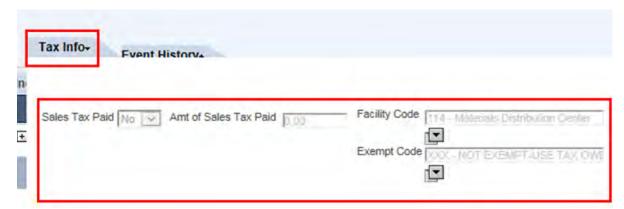
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Approving an Expense Report



- > From the View Expense panel click on Tax Info tab to review and ensure sales tax is entered or exempt.
- > Review and ensure Sales Tax Paid is Yes and Amt of Sales Tax Paid is entered.
- > If Sales Tax Paid field is marked No and amount is zero, check to ensure correct exempt code was selected.
- If tax is owed, but was not charged; ensure the exempt code **XXX-NOT EXEMPT- USE TAX OWED** has been selected. This code informs the tax department to accrue and pay the tax to the appropriate taxing authorities.
- Facility Code defaults from users's profile. Facility Code is used to identify where we took possesion of the item(s).
- > Ensure appropriate facility code is entered for where material was shipped/used.
- Click on Tax Info tab to close window



Review and verification have been completed. The approver can repeat steps to continue reviewing additional expense items

OR

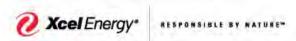
Approve An Expense Report

OR

Reject An Expense Report

**Step 7 - Review Hotel Type Expense** - Expense Types are grouped by "**M**" (Meals), "**P**" (Purchase) and "**T**" (Travel) categories.

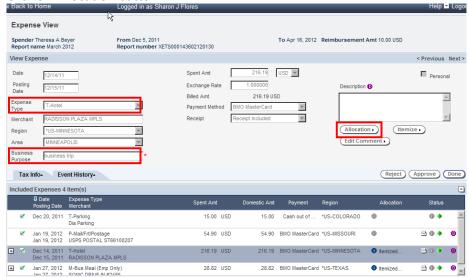
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Approving an Expense Report

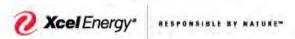
Approver reviews the information entered by the Employee. Specific things approver should look at when reviewing **Hotel** type expenses include:

- Ensure Expense Type is accurate for expense.
- Ensure **Business purpose** is adequately documented to clearly describe business reason for expense.
- Ensure expense line item(s) are **allocated** to the correct accounting string.
- Ensure Hotel expense is **itemized** to break out room rate, room tax for each night and any other expense included on hotel receipt.
- Ensure tax information is entered as expected.
- Ensure expense meets Xcel's policy guidelines.
- > System will flag Hotel expense type when room rate greater than the corporate policy per night.
- Review and ensure Expense Type selected is accurate for expense.
- Review Business Purpose to ensure it provides and adequately documents the business reason for the expense.
- Click on Allocation button.

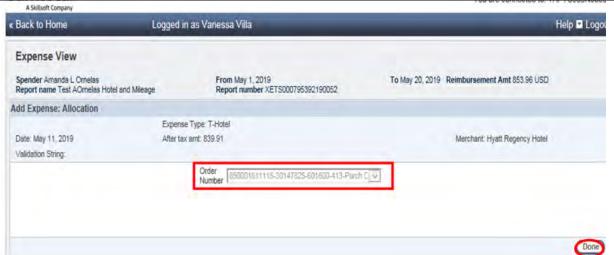


- Review to confirm accounting allocation(s) are correct.
- Click Done button.

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Approving an Expense Report



> Review itemization by selecting the **Itemize** button

## OR

Select the "+" to expand and review the itemization

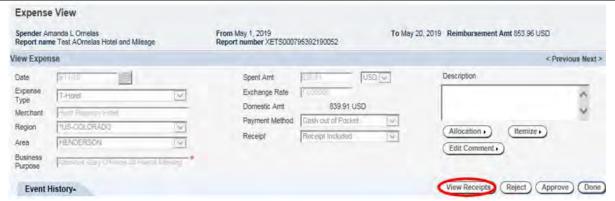


Click on View Receipts to compare allocation to receipt.

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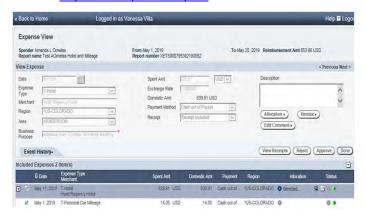
Approving an Expense Report



- Ensure hotel expense is itemized to break out room rate, room tax for each night and any other expense included on hotel receipt.
- Compare the total receipt to verify accurate.

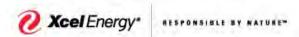


- View Expense screen displays-Once review and verification have been completed, the approver can:
  - o Repeat steps to continue reviewing additional expense items
    - OR
  - Approve An Expense Report
    - OR
  - o Reject An Expense Report



**Step 8 – Review Personal Car Mileage** (single round trip) Per Policy Xcel Energy only reimburses mileage for use of personal vehicle for company business. Xcel Energy does not reimburse gasoline as additional expense. The required documentation (Departure/Destination and number of miles) is entered in system for Personal Car Mileage.

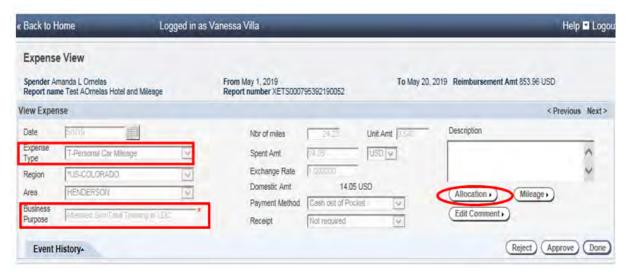
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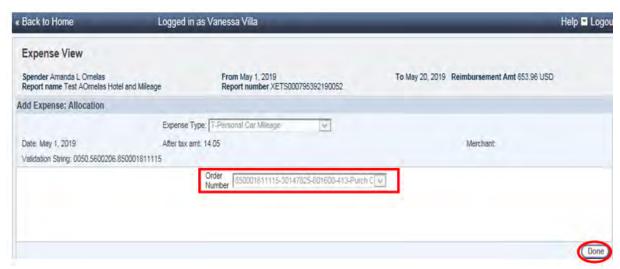
Approving an Expense Report

## > There are 2 expense types for mileage reimbursements

- T-Personal Car Mileage This expense type is selected when there is a single round trip (i.e. MDC to 1800 Larimer and back to MDC).
- T-Multi-Trip Mileage This is used when traveling to multiple locations for business related activities.
   T-Multi-Trip Mileage requires a mileage log to be attached to the expense report.
- > Review and ensure **Expense Type T- Personal Car Mileage** is selected for expense.
- Review Business Purpose to ensure it provides and adequately documents the business reason for the expense.
- Click on Allocation button.

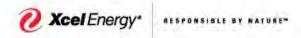


- Review to confirm accounting allocation(s) are correct.
- Click Done.



Click on Mileage button.

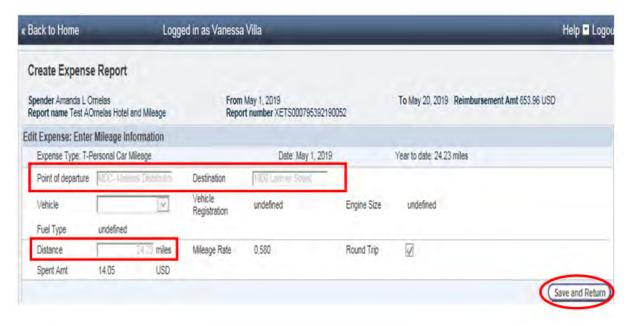
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Approving an Expense Report



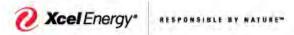
- Review and ensure correct Point of Departure and Destination are entered.
- Review number of miles is entered accurately.
- Click Save and Return button to return to Expense View.
- Personal Mileage (single trip) expense does not require receipts as all documentation is entered in the Mileage button.



- **Expense view** screen displays Once review and verification have been completed, the approver can:
  - Repeat steps to continue reviewing additional expense items
     OR
  - o Approve An Expense Report

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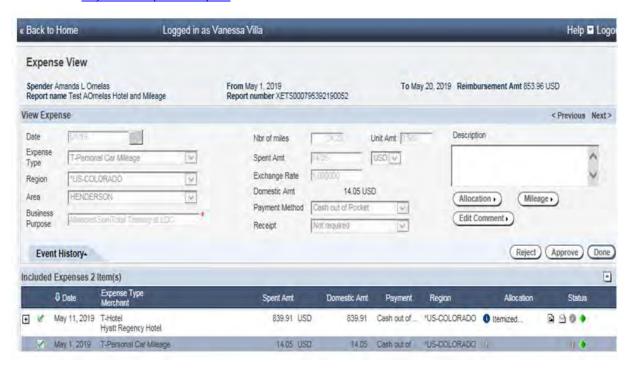


## SUPPLYCHAIN

Approving an Expense Report

OR

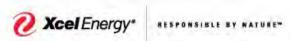
o Reject An Expense Report



## Step 9 - Review Mileage Multi-Trip

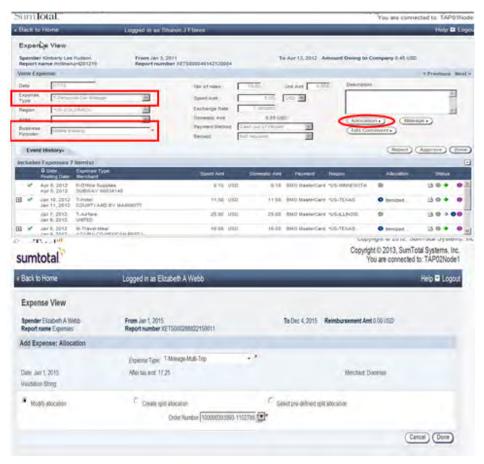
- > Review and ensure **Expense Type T Multi Trip Mileage** is selected and accurate for expense.
- > Ensure **Business Purpose** provides and adequately documents the business reason for the expense.

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Approving an Expense Report

- Click on Allocation.
- Review to confirm accounting allocation(s) are correct.
- Click Done.



- Mileage button is not required for multi trip; instead the mileage log is used as the required documentation. Employee must scan the mileage log and upload to the expense report.
- Review and verification have been completed. The approver can:
- Repeat steps to continue reviewing additional expense items

OR

Approve An Expense Report

OR

Reject An Expense Report

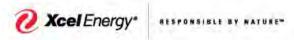
Step 10 – Reject an Expense Approvers have the ability to reject a single expense or all expenses on an expense report.

- ➤ If expense is non-compliant the approver must either:
  - Approve the expense report/item knowing that it is non-compliant

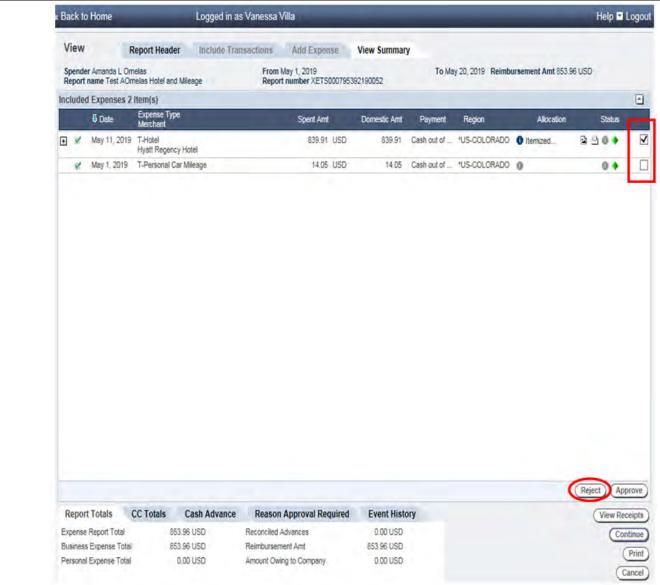
ΩR

Select the item(s) to reject and click Reject

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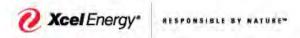
Approving an Expense Report



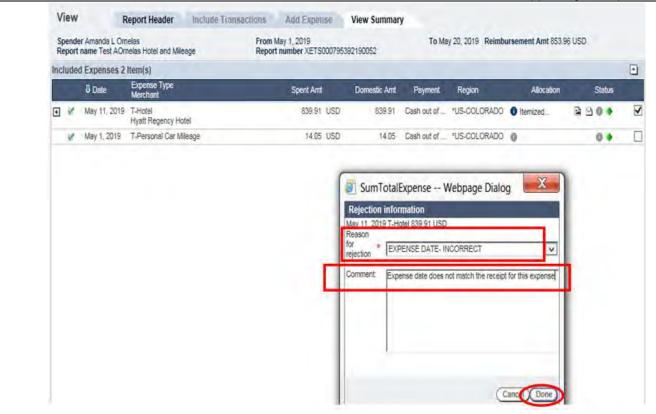
- > The **Rejection Information** box displays.
  - o Click on drop down arrow and select correct Reason for rejection code
  - o Enter information in **Comment** section
  - Make sure to include enough information to allow the spender to make corrections and resubmit the expense.

Click Done button

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Approving an Expense Report



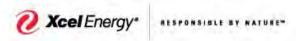
- > The View Summary tab displays a list of expense(s) included in report you are reviewing.
- Red "X" displays next to the reject expense.



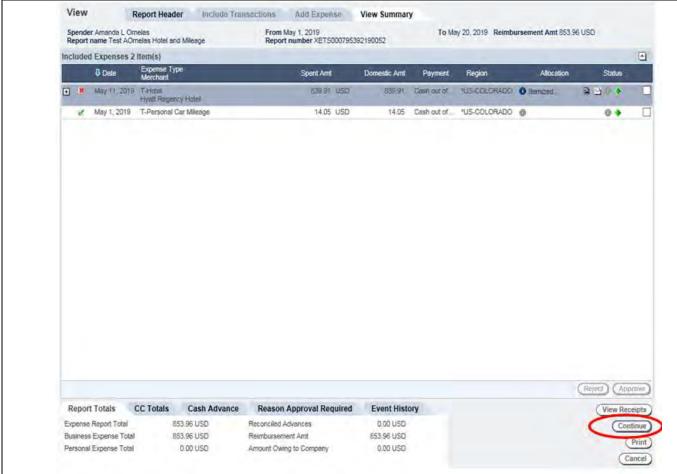
Step 11 – Approving an Expense Report After the review and validation process is completed:

- > Click the **X** on the receipt viewer to close.
- Click Continue button.

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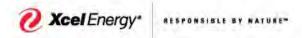


Approving an Expense Report

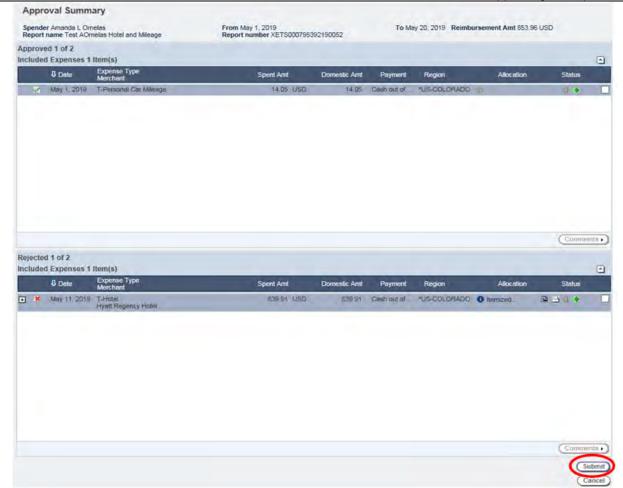


- Click Submit to save the report in Approval Complete status.
- The expense report will be retained in the Corporate Expense system in accordance with the Record Retention policy.

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Approving an Expense Report

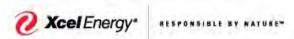


- > The system will navigate to the **Document to Approve** tab on the **Approve Documents** panel.
- Click the Approval History tab.



- Approval History displays all reports and status of approver action (approval complete, rejected or partially approved, Submitted for MA, Submitted for Audit).
- The expense report will be retained in the Corporate Expense System in accordance with the Record Retention policy.

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Approving an Expense Report



|--|

**Changes to Procedure:** 

Date of Change	Reason for Change	What Changed?	Updated By:
October 2019	System Upgrade	No personal use, compliance message	Vanessa Villa & Kim Hudson

**Resource Appendix:** 

Resource Appendix.				
Post Additional Resource location				
Sample output				
Links to resource documents				
Distribution List				

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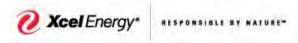
Xcel Energy*	RESPONSIBLE BY NATURE"
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# SUPPLYCHAIN

Approving	an	Ex	pense	Re	oort

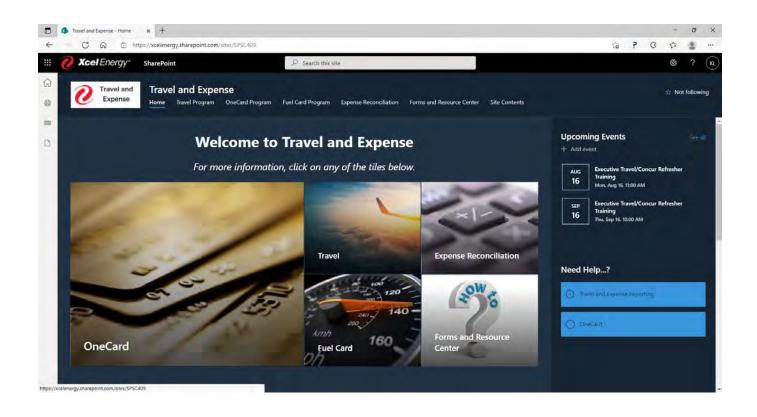
PAGE 30 of 31 03/19/2013

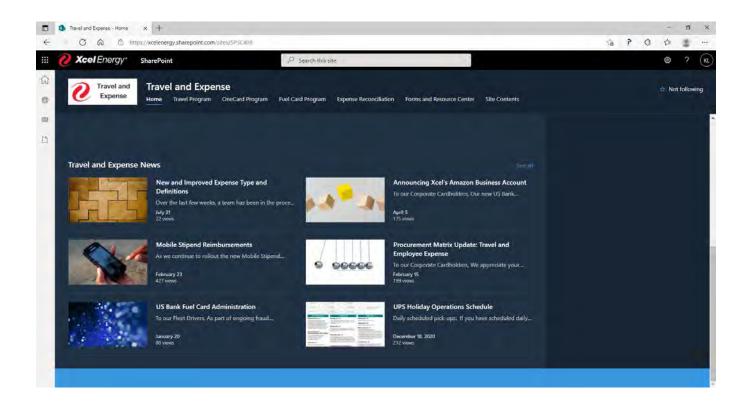
Docket No. G002/GR-21-678 Exhibit\_\_\_(WKH-1), Schedule 5C Page 31 of 31

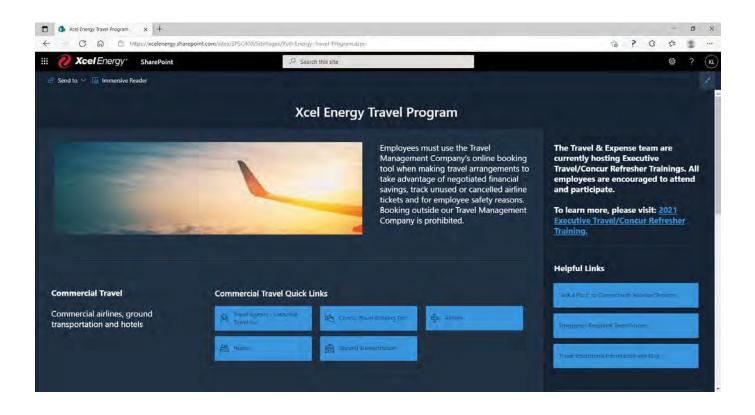


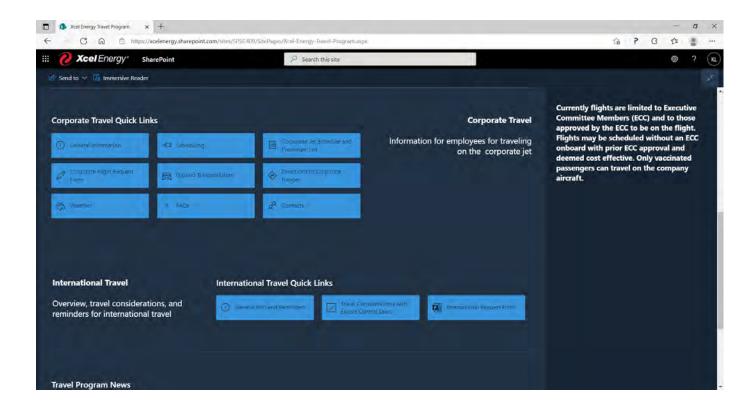
SUPPLYCHAIN
Approving an Expense Report

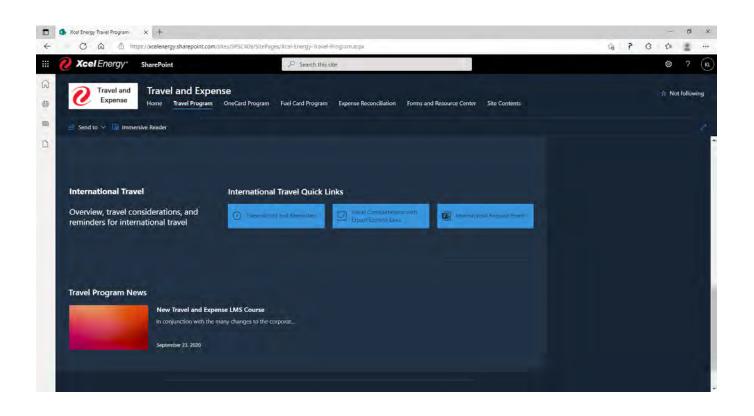
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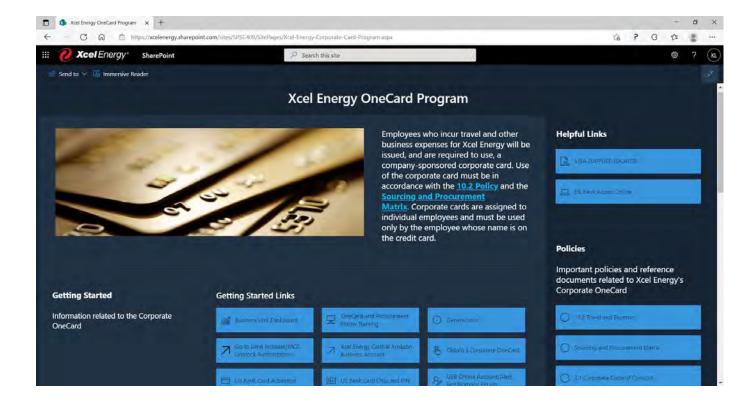


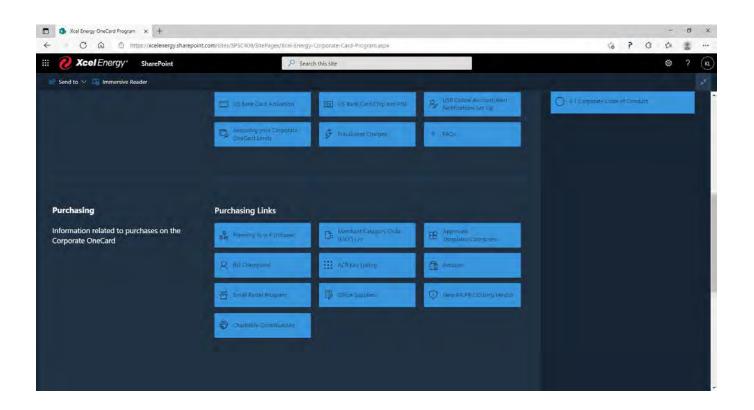


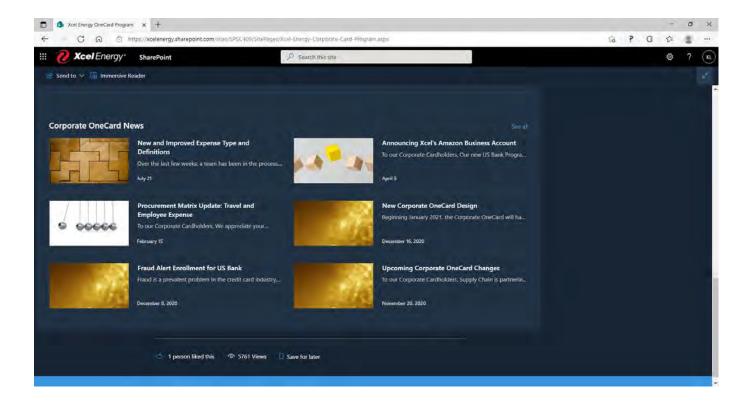


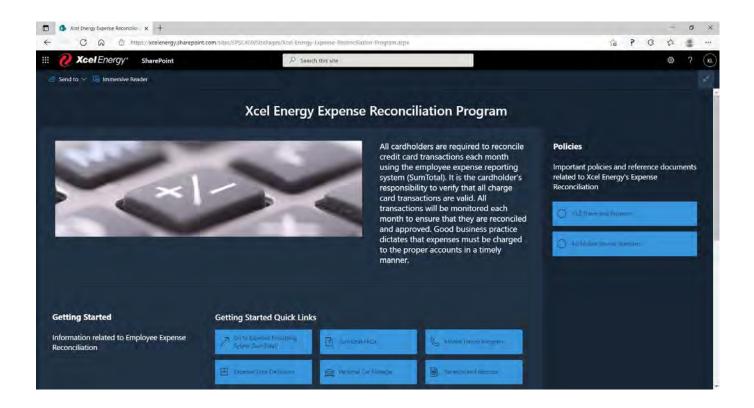


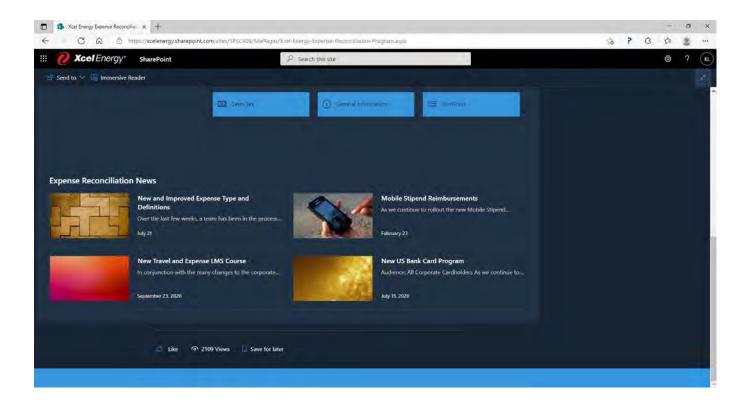


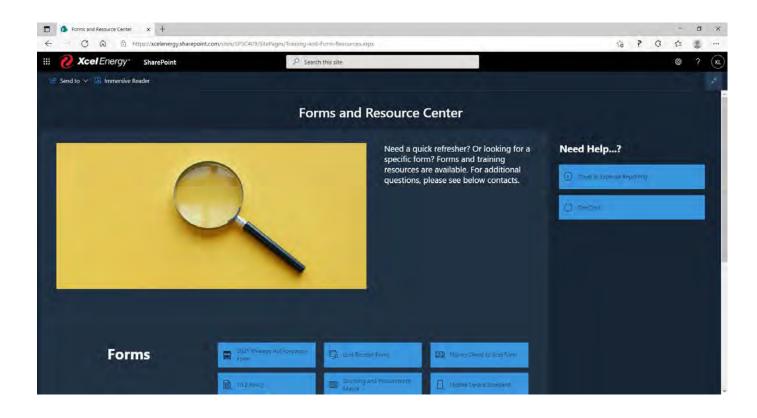


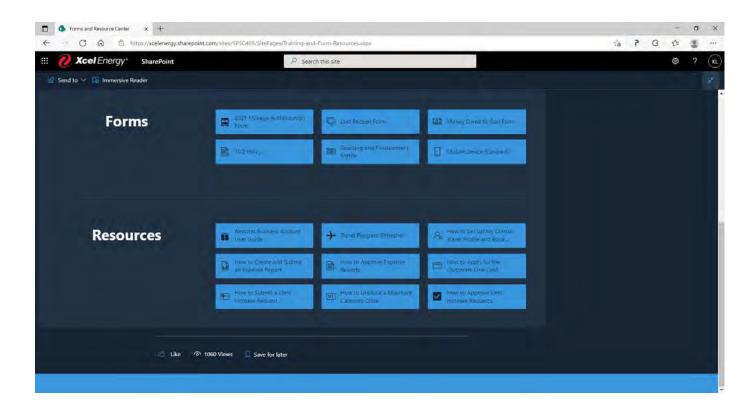












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# **Employee Expense Budget and Actual**

# Table I – Employee Expense State of Minnesota Gas Jurisdiction

(\$ 000's)	2018	2019	2020	2021	2022	2022	2022
	Actual	Actual	Actual	Forecast	Budget	TY Adj	Test Year
Travel Expense	395	406	203	143	197	(27)	170
Lodging Expense	238	334	63	45	100	(14)	87
Meals Expense	243	283	180	108	67	(9)	58
Misc. Travel Expense	247	345	133	473	770	(106)	665
Travel Expense Subtotal	1,122	1,367	579	769	1,135	(156)	980
Dues & Memberships	29	17	20	32	40	(6)	35
Gifts & Recognition	71	71	55	72	67	(9)	58
Board of Directors	92	107	95	79	80	(11)	69
Total	1,314	1,564	749	951	1,323	(181)	1,141

Table II – Employee Expense Actual vs. Budget Comparisons State of Minnesota Gas Jurisdiction

(\$ 000's)	2018	2018	2018	2019	2019	2019	2020	2020	2020	2021	2021	2021
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Forecast	Budget	Variance
Travel Expense	395	356	39	406	348	58	203	383	-180	143	159	-16
Lodging Expense	238	226	12	334	156	178	63	176	-113	45	64	-19
Meals Expense	243	298	-55	283	114	169	180	138	42	108	62	46
Misc. Travel Expense	247	241	6	345	224	121	133	393	-259	473	686	-212
Travel Expense Subtotal	1,122	1,120	2	1,367	842	525	579	1,090	-511	769	971	-202
Dues & Memberships	29	32	-4	17	47	-29	20	51	-31	32	41	-10
Gifts & Recognition	71	80	-9	71	121	-50	55	139	-84	72	51	21
Board of Directors	92	86	6	107	87	20	95	122	-27	79	85	-6
Total	1,314	1,318	-4	1,564	1,097	467	749	1,403	-654	951	1,148	-197

# Northern States Power Company LIST OF EER SCHEDULES

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EER - Schedule 1	Travel Expenses
EER - Schedule 1A	VP and Above
EER - Schedule 2	Meal Expenses
EER - Schedule 3	Entertainment Expenses
EER - Schedule 4	Board of Directors Compensation and Expenses
EER - Schedule 5	Top Ten Compensation
EER - Schedule 5A	Top Ten Expenses - Benjamin G. Fowke III
EER - Schedule 5B	Top Ten Expenses - Robert C. Frenzel
EER – Schedule 5C	Top Ten Expenses - Brett C. Carter Sr.
EER - Schedule 5D	Top Ten Expenses - Brian J. Van Abel
EER - Schedule 5E	Top Ten Expenses - Kent T. Larson
EER - Schedule 5F	Top Ten Expenses - Amanda J. Rome
EER - Schedule 5G	Top Ten Expenses - Darla Figoli
EER - Schedule 5H	Top Ten Expenses - Christopher B. Clark
EER - Schedule 5I	Top Ten Expenses - Frank P. Prager
EER - Schedule 5J	Top Ten Expenses - Jeffrey S. Savage
EER - Schedule 6	Dues
EER - Schedule 7	Gifts
EER - Schedule 8	Aviation
EER - Schedule 9	Lobbying
EER - Schedule 10	SAP-VIM Transactions
EER - Schedule 11	TIME Transactions
EER - Summary Report 1	2022 Test Year

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## Employee Expense Reporting Report Preparation, Rate Case Adjustment Summary, and Analysis Overview

This schedule describes the detailed steps taken to develop the EER Schedules, and the efforts taken by the Company to analyze and review transactions processed within SumTotal, Vendor Invoice Management (VIM) and TIME in order to provide a summary of employee expenses found in those technical systems. The Company's proposed test year adjustment for employee expenses is also summarized in this schedule.

## Creation of EER Schedules

The Company took the following steps to create the EER Schedules provided in Volume 3, Required Information, Section IV Other Required Information, Tab 2.

- 1. The Supply Chain organization provided employee expense information for 2020 corporate credit card transactions, as well as reimbursements for other expenses, such as mileage, that were processed within the Company's primary expense reporting system, SumTotal. The data included transactions that were incurred by employees of the 1) Xcel Energy Service Company (XES), and 2) the Northern States Power Minnesota Operating Company (NSPM). The raw data file contained the transaction lines assigned to employee-related expense accounts that were required in the analysis. While SumTotal has many fields, only those fields that would (1) determine whether the transaction was allocable to Minnesota gas ratepayers, and (2) determine whether the transaction was within the scope of the Employee Expense Statute were included.
- 2. Transactions were sorted based on the Company's accounting general ledger "Systems, Applications and Products in Data Processing" (SAP) software's "Internal Order" account field to limit the size of the raw data set to be analyzed to approximately 67,000 transactions by including only those costs that were either direct assigned, or that were allocated in part as operating expense to the NSPM Operating Company. Specifically, transactions assigned to Company Code "10" (NSPM) and Company Code "50" (XES) were retained due to the likelihood the entire transaction cost, or a portion of the cost, could be allocated to NSPM. All other transactions, directly assigned to other Xcel Energy legal entities, were eliminated as being outside of the scope of analysis related to rate cases and reporting required for jurisdictions residing within NSPM.
- 3. Several columns were added to facilitate analysis of the data and creation of the EER Reports. Examples of these analysis fields include: "EER Summary Cost Element" (Employee Expense Report), "EER Report #", "File Line Ref. #", "Required EER Report Transaction", "Year", "International Travel", "Above / Below the Line", "Board of Directors", "VP & Above", "Employee's Company", "Compensation Level", "Ten Highest Paid Employees", "Executive + Assistant's Transactions", "Executive / Assistant", "Key Word Search", "Keyword", "Vague Business Purpose Desc.", "Meals > \$65 per Attendee", "Life Events", "Business Meals Employee Only", "Flagged Transaction", and "Rate Case Adj. Transaction".
- 4. Data fields (columns) were also added to the file to manually calculate the amount of each transaction's total that was allocated to the NSPM Company, NSPM Company Gas Utility and to the State of Minnesota Gas Retail jurisdiction. The allocations were derived by matching the accounting used for the SumTotal transaction against tables of the Company's SAP general ledger accounting system data and then assigning the associated

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- allocation factors using Microsoft Excel VLookup functions. The analysis was then restricted to approximately 34,000 transactions which ultimately allocated above-the-line expense to the State of Minnesota Gas Retail jurisdiction, or as a below-the-line expense to the NSPM Company.
- 5. Of this data set, the Company's employees who were Vice Presidents and above and their executive assistants during 2020 were identified.
- 6. Employee expense transactions for our employees with a title of Vice President, or higher were identified. For each transaction of a Vice President or higher employee title, the field "VP & Above" was populated as "Yes". This field was coded as "No" for other employees' transactions. The "Executive / Assistant" field was then populated as "Executive" for executive (having a title of Vice President, or higher) employees' transactions.
- 7. The executives' Executive Assistants' transactions were identified and coded with their respective executive's name within the "Executive + Assistant's Transactions" field. The "Executive / Assistant" field was then populated as "Executive Assistant" for the Executive Assistants' transactions. The other employees' transactions were populated as "No".
- 8. Transactions of the ten highest compensated employees were identified. These transactions were coded with the employee's full name within the "EER Report #'s (5A 5J) Ten Highest Paid Employees" field. This field was left blank for other employees' transactions.
- 9. Transactions of the top (ten) highest compensated employees were identified as "Ten Highest Paid Employees" within the "Compensation Level" field. Other employees' transactions were labeled as "Not in 10 Highest Paid Group" within this field.
- 10. Xcel Energy Board of Director-related transactions were identified through the SAP "Internal Order" account field. Transactions coded to "850001936606 CEO Board of Directors" and a few other internal order accounts were identified to be Board of Director related. In addition, a few other Board of Director-related transactions were coded to the SAP cost element account "5600656 Fees Directors". These transactions were coded as "4 Board of Directors Compensation and Expenses" within the "EER Report #4 Board of Directors" field. Other transactions were coded as "No" within this field.
- 11. Aviation and Travel Services transactions were identified through the SAP "Internal Order" account field. Transactions coded to "850001904397-35000127-Cessna Sovereign MN", "850001904398-35000128-Cessna Sovereign 680-0266 CO" and "850000007001-30144783-Ops 110-110- Executive (Corp)" were identified to be related to corporate aviation. These transactions were coded as "EER Schedule 8 Aviation" within the "EER Report # 8 Aviation" field. Other transactions were coded as "No" within this field.
- 12. Company employees who lobby on behalf of NSPM and Xcel Energy were identified. Their transactions were coded "9 Lobbyist Employees" within the "Employees Who Lobby From Time to Time" field.
- 13. Employee expense transactions incurred by employees who lobby from time to time on behalf of NSPM or Xcel Energy were identified and coded as "Lobby from time-to-time" within the "Employees Who Lobby From Time to Time" field. This field was coded as "No" for other employees' transactions.
- 14. The "Posting GL Acct Desc" field was reviewed for the SAP "Cost Element" account codes identified in Table 1 to this Schedule "EER Cost Element Accounts (SAP)". Whenever a transaction was found with a matching code, the "EER Summary Account"

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- field was populated with a "Yes". Transactions coded to all other accounts required for the EER reporting were identified as "No" within this field.
- 15. For all transactions identified (in Step 14 above), we populated the "Required EER Report Transaction" field as "Yes". In addition, all other transactions required for the Top Ten Compensated Employees, Board of Directors, Corporate Aviation and Lobbyist Employees were coded as "Yes" in the "Required EER Report Transaction" field. Other transactions not required to be included on the employee expense reports were coded as a "No." The "Required EER Report Transaction" field would be used at the end of the process to help develop the EER Reports. This field was used to sort-out only those transactions that would ultimately be included on the various EER Schedules.
- 16. Transactions coded to "Below-the-Line" FERC accounts based on the SAP "Cost Element" accounts (5600286 Non-Recoverable Recognition, 5600606 Dues Lobbying, 5600626 Contributions Charitable, 5600631 Contributions Community Sponsorships, 5600641 Contributions Economic Development, 5600636 Contributions Civic and Political, 5600616 Dues Chamber of Commerce, 5600621 Dues Social Service, 5600696 Deductions Corporate Tickets, and 5600701 Deductions Other) were identified. These transactions were coded as "Below" within the "Above / Below the Line" field. For all other transactions, their respective FERC account assignment determined whether they were coded as "Above" or "Below" within this field.
- 17. Lobbyists' transactions coded to "Below-the-Line" FERC accounts based on the SAP "Internal Order" accounts 200002781193-NSPM OpCo Regulatory\_Gvmt Affs-4264, 200002781198-NSPM OpCo Comm Rel NSPM- 4264, 850001908622-35053156-Pol\_Grassroots-SC-409, 850001908624-35053164-VP\_Pol\_Fed\_Aff-SC-409, 850001908626-35053170-Gvmt\_Aff-SC-409 and a few other internal order accounts were identified. These transactions were coded as "Below" within the "Above / Below the Line" field.
- 18. Based on the SAP "Cost Element" accounts included on the Company's EER reports, the combined total number of SumTotal system above the line transactions reviewed was 32,003.
- 19. Life Event-related transactions that were posted to the SAP "Cost Element" account "5600276 Life Events" were identified and coded with the word "Yes" in the "Rate Case Adj. Transaction" field.
- 20. A list of "key words" used to search the data set for transactions which may not be appropriate for rate recovery was developed. The key word list was formed from our experience in past electric rate cases and was designed to identify expenditures related to sporting and entertainment events, life events, recreation, celebrations, recognition, international travel and lobbying. The key word list contains 124 words and is provided as Table 2 to this Schedule.
- 21. The key word search was performed on transactions coded both as having the "Required EER Report Transaction" field populated with a "Yes" and the "Above-The-Line" field populated as "Above" on the following SumTotal transactional fields: "Expense Type Name", "Sub Expense Type", "Business Purpose", "Line Description", "Report Name and "Merchant".
  - a. Alcohol-related transactions were labeled "Alcohol" within the "Key Word" analytic field. In addition, key word searches were performed to identify any other alcohol-related transaction that was incorrectly coded, or that was not itemized and reported within the "Sub Expense Type" field as being alcohol-related. Alcoholic

- beverage-related transactions were coded with the word "Yes" in the "Rate Case Adj. Transaction" field.
- b. International travel related transactions were identified and labeled as "Yes" within the "International Travel" field and labeled "International" within the "Key Word" field, except for international travel alcohol-related expenses which were labeled "Alcohol." Transactions coded under the "Expense Type" as "Airfare International" were labeled "International" within the "Key Word" field. Other transactions of those employees who assigned airline costs to "Airfare International" were reviewed to identify the related lodging, meals and other costs associated with their international travel. These transactions were also labeled as "International" within the "Key Word" field. Finally, other transactions of those employees having traveled abroad were searched based on the "Expense Incurred Date", "Business Purpose", "Line Description", "Report Name" and "Merchant" to identify any remaining transactions associated with their international travel. These transactions were labeled as "International" within the "Key Word" field.
- c. Transactions that were not posted to the SAP "Cost Element" account "5600276 Life Events" but that were later identified by key words associated with life events such as "Funeral", "Bereavement", "Flowers", "Floral", "Wedding", "Birthday", "Baby", etc. were coded with the word "Yes" in the "Rate Case Adj. Transaction" field.
- d. Gift-related transactions processed to merchant OC Tanner using the corporate recognition program Xcelebrate were identified and coded with the word "Yes" in the "Corporate Recognition" field and were not included in the 2022 test year employee expense adjustment. Corporate-related recognition gifts presented under the Xcelebrate program were coded as "Recognition (Gifts)" within the "Key Word" field.
- e. Gift related transactions that were not previously identified by the key word search process and that were coded under the "Expense Type" of "Recognition Safety" were identified and labeled as "Recognition (Safety)" within the "Key Word" field.
- f. Gift related transactions that were not previously identified by the key word search process were identified and labeled as "Gift" within the "Key Word" field if not coded under the "Expense Type" of either "Life Event Gifts", or "Recognition -Safety".
- g. Other gift-related transactions were identified and labeled as "Gift" within the "Key Word" field if they were not previously identified by the various key words (other than "Gift") but were coded under the "Sub-Expense Type" of "Career Event-Gift", "Engagement-Gift", "Recognition-Gift".
- h. Recognition related transactions were identified and labeled as "Recognition (Meals)" within the "Key Word" field if not identified by the various key words (other than "Recognition") but coded under the "Sub-Expense Types" of "Recognition Meals", "Career Event-Meal", or "Engagement-Meal".
- i. Recognition-related transactions were identified and labeled as either "Recognition (Gifts)", or "Recognition (Meals)", within the "Key Word" field if not identified by the various key words (other than "Recognition") but were coded under the "Sub-Expense Type" of "Engagement-Event".
- j. Recognition related transactions were identified and labeled as "Recognition (Safety)" within the "Key Word" field if not identified by the various key words

- (other than "Recognition") but that were coded under the "Expense Type" of "Recognition Safety."
- k. Recognition related transactions were identified and labeled as "Recognition (Gifts)" within the "Key Word" field if not identified by the various key words (other than "Recognition") but were coded under the "Sub-Expense Type" of "Recognition Gifts."
- l. The Business Purpose field of transactions that were identified by searching for the recognition-related key words "Appreciation", "Award", "Event", "Thank You", "Gift" and "Recognition" was inspected to determine whether the transaction pertained to safety. The safety-related transactions were assigned "Recognition (Safety)" within the "Keyword" field.
- m. Key word searches often included any conceived common abbreviations of words, such as "Tckt" or "Tix" for "Ticket", "Avs" for "Avalanche", "T-Wolves" or "Wolves" for "Timberwolves", etc. The identified 2022 test year adjustment transactions do not include transactions related to retirement "workshops / seminars", "Retiree Broker Finalists," nor "Reach Retirement," etc. that were identified by searching for the key word "Retirement." The identified 2022 test year adjustment transactions do include the celebration/appreciation/meals/gift-related and specific travel-related expenses associated with "Retirement" events.
- 22. Transactions initially identified through the key word search process, or other cursory review, were subsequently reviewed, line by line, to confirm whether the transaction should be included in the rate case adjustment. Examples of transactions identified as part of the key word search but appropriate for rate recovery could include those incurred with vendors such as Holiday Inn Express, or Holiday Station Store when searching for the word "Holiday", etc. Transactions identified through the key word search process, or other cursory review, but that are not a part of the identified rate case adjustment were coded as "FALSE / OK" within the "Rate Case Adj. Transaction" field.
- 23. Transactions for Meals > \$65 per Attendee were identified. Meal transactions having costs exceeding \$65 per attendee were identified as "Yes" within the "Meals > \$65 per Attendee" field. These transactions were identified based on review of the SumTotal systems' "Cost Per Attendee" data field. The entire amount of the excluded transactions' total cost that was allocated to the State of Minnesota Gas Retail jurisdiction was included in the identified 2022 test year adjustment by coding the "Rate Case Adj. Transaction" analytic field with the word "Yes".
- 24. Transactions that are not a reasonable cost of service, based on our experience, including large transaction amounts for airfare or lodging, etc. were identified. This was a line-by-line, field-by-field review. Transactions that would have more appropriately been recorded "below the line" were identified by populating the "Flagged Transaction" analytic field with the word "Yes". These transaction costs were coded with the word "Yes" in the "Rate Case Adj. Transaction" field.
- 25. Transactions that could have a "vague" business purpose were reviewed. A line-by-line review of the "Business Purpose" field of all remaining above the line EER-related transactions that had not previously been assigned the word "Yes" within the "Rate Case Adj. Transaction" field was completed. If the "Business Purpose" field, in isolation, could not convey enough detail about the purpose of the transaction, the word "Yes" was placed within the "Vague Business Purpose Desc." field. Examples include single-word entries such as "Dinner," "Airfare," "Travel," and "Meeting." A line-by-line review of those transactions flagged "Yes" was performed using a combination of the Business Purpose

and Line Description fields to determine if the business purpose remained vague. Since many of the initially flagged transactions contained only acronyms, the acronyms were reviewed in conjunction with other transaction data fields. A list of 229 acronyms that are commonly used by our employees was developed. It is not intended to be a complete list of every acronym found in the Business Purpose field. It demonstrates that hundreds of industry acronyms are used by our employees and are not necessarily vague descriptions of their activities and costs. The acronym list is provided as Table 3 to this Schedule.

- 26. If the combined documentation properly supported the transaction, the transaction cost was coded as "FALSE / OK" within the "Rate Case Adj. Transaction" analytic field. The respective cost for each of the remaining transactions identified as having a "vague" business purpose were coded with the word "Yes" in the "Rate Case Adj. Transaction" analytic field.
- 27. Transactions that were not otherwise identified by the various key words and line-by-line review that pertained to business meals involving only employees were identified. All remaining XES and NSPM employees' transactions processed with the Expense Type of "Business Meals Employee Only" were subsequently coded with the word "Yes" in the "Rate Case Adj. Transaction" field.
- 28. The employee expense adjustment identified for SumTotal transactions was estimated by selecting all the transactions with "Yes" in the "Rate Case Adj. Transaction" field and summing the amounts that were allocated to the State of Minnesota Gas Retail jurisdiction to quantify the appropriate aggregate adjustment.
- 29. The "EER Summary Report 1" which reflects the State of Minnesota Gas Retail jurisdiction adjusted 2022 budget test year amount was developed. The summary report provides the employee expense-related costs in the following categories that are identified in accordance to the related detail EER Schedule number that have also been provided to report the Company's 2020 actual expenditures:

Schedule1 - Travel and Lodging Expenses

Schedule 2 - Food and Beverage Expenses

Schedule 3 - Recreational and Entertainment Expenses

Schedule 4 - Board of Director Expenses

Schedule 6 - Dues and Memberships Expenses

Schedule 7 - Gift Expenses

Schedule 8 - Owned, Leased, or Chartered Aircraft Expenses

Schedule 9 - Lobbying Expenses

Note: Schedule 5 is a sub-report that provided all transactions of the Company's ten highest compensated employees and is therefore not included in the list above.

The detailed EER Schedules of 2020 actual expenses were developed:

- 1. Travel and Lodging Expenses
- 1A. VP and Above Travel and Meal Expenses
- 2. Food and Beverage Expenses
- 3. Recreational and Entertainment Expenses
- 4. Board of Director Expenses
- 5. EER Schedule 5 provides the transactions of each of the Ten Highest Compensated Employees
- 6. Dues and Memberships Expenses

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- 7. Gift Expenses
- 8. Owned, Leased or Chartered Aircraft Expenses
- 9. Lobbying Expenses
- 10. SAP Vendor Invoice Management (VIM) Applications Expenses
- 11. TIME Application Expenses

Each Schedule was given a Line Reference Number. Schedules 1 through 7 include the following SumTotal system data fields:

- 1. Application
- 2. Company
- 3. Expense Incurred Date
- 4. Expense Category
- 5. Expense Type
- 6. Sub Expense Type
- 7. Business Purpose
- 8. Line Description
- 9. Merchant
- 10. Approved Amount
- 11. NSPM Company Total Amount
- 12. NSPM Gas Utility Total Amount
- 13. State of Minnesota Gas Retail Amount

The following additional data fields are provided on EER Schedules 1A, 2, 5A-5J and 7:

- 1. Attendees Count
- 2. Cost Per Attendee

#### **Analysis of Other Company Systems**

There may be employee expenses in Company systems other than SumTotal, so an analysis was performed on the transactions processed in the SAP Vendor Information Management (VIM) and TIME payroll systems.

#### **SAP-VIM:**

- 1. In 2020, there were 7,817 transactions processed by the Xcel Energy Service Company (XES) and the NSPM Operating Company (NSPM) to the cost element accounts included in the employee-related expense analysis. Of these, the vast majority, 90.1%, pertain to 7,041 reimbursement request transactions entered by NSPM Company Time Keeper employees to re-fund their respective corporate petty cash accounts for non-labor expense entries incurred by the NSPM union work force across all business areas which are reported within the TIME system. Examples of these entries are per diems, meal allowances, mileage, site allowance, and safety shoes, uniforms, and other similar charges. These expenses are processed within the TIME system so that they are properly reported to the Internal Revenue Service and included in these employees' annual W2 wage statements.
- 2. Data was queried for XES and NSPM transactions coded to the accounts included on the Company's EER reports, as provided in Table 1 "EER Cost Element Accounts (SAP)". This was done to focus only on transactions that were either direct assigned, or that were allocated in part to the NSPM Operating Company. Transactions that did not directly

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- assign or allocate any costs to the NSPM legal entity were excluded from the data set. The results of the query were exported to a Microsoft Excel worksheet for further analysis and to enable sharing the information with others.
- 3. Data fields in the Microsoft Excel file include: "Company Code", "Vendor", "Document Date", "Item Text", "Document Type", "G/L Account Desc", "Internal Order Key", "IO TYPE" and "Amount".
- 4. Data fields (appended in the spreadsheet's columns following the raw data) were added to track, analyze, and summarize the detailed transactions: "EER Report #", "Line Ref. #", "Year", "Vendor Category", "Above / Below the Line", "Transaction Sort" and "Rate Case Adj. Transaction".
- 5. Data fields (columns) were added to the file to manually calculate the amount of each transaction's total that was allocated to the NSPM Company, NSPM Company Gas Utility and to the State of Minnesota Gas Retail jurisdiction. The allocations were derived by matching the accounting used for the transaction against tables of the Company's SAP general ledger accounting system data and then assigning the associated allocation factors using Microsoft Excel VLookup functions. The analysis was then restricted to 949 transactions which ultimately allocated to above-the-line expense to the State of Minnesota Gas Retail jurisdiction, or as a below-the-line expense to the NSPM Company.
- 6. Transactions coded to "Below-the-Line" FERC accounts based on the cost element accounts 5600286 Non-Recoverable Recognition, 5600606 Dues Lobbying, 5600626 Contributions Charitable, 5600631 Contributions Community Sponsorships, 5600641 Contributions Economic Development, 5600636 Contributions Civic and Political, 5600616 Dues Chamber of Commerce, 5600621 Dues Social Service, 5600696 Deductions Corporate Tickets, and 5600701 Deductions Other were identified. These transactions were coded as "Below" within the "Above / Below the Line" field. For all other transactions, their respective FERC account assignment based on the SAP internal order used determined whether they were coded as "Above" or "Below" within this field.
- 7. The "Vendor Category" field was used to identify whether the transactions pertained to a vendor, Board, or Time Keeper/Employee reimbursement "Request For Payment" (RFP) processed in SAP VIM, and then distributed to various time-keeper employees to re-fund their respective corporate petty cash accounts. These transactions are excluded from the EER Schedule 10 SAP Vendor Invoice Management (VIM) Application Expenses, since these payments are captured through the TIME system (as taxable payments on these employees' W2 tax forms). These transactions were coded as "In TIME System per Time Keeper (=Petty Cash Reimb.)" within the "Vendor Category" field.
- 8. Xcel Energy Board of Director-related transactions were identified through the SAP "Internal Order" account field. These transactions were coded as "Board of Directors" within the "Vendor Category" analytic field.
- 9. Vendor-related transactions were coded as "Outside Vendor" within the "Vendor Category" analytic field.
- 10. Based on the cost element accounts included in the analysis, there were 492 transactions that allocated costs to the State of Minnesota Gas Retail jurisdiction during 2020. There were 46 employee expense-related transactions processed within the SAP VIM system by employees of the Xcel Energy Service Company (XES) and the Northern States Power Minnesota Operating Company (NSPM). There were 89 transactions related to Xcel Energy Board of Directors payments and reimbursements, and 357 transactions related to outside vendors.

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- 11. Transactions that would have more appropriately been recorded "below-the-line" were identified. For transactions identified as such, we populated the "Flagged Transaction" analytic field with the word "Yes". These transaction costs were coded with the word "Yes" in the "Rate Case Adj. Transaction" analytic field.
- 12. The employee expense adjustment for the SAP VIM system's transactions was estimated by selecting all the transactions with "Yes" in the "Rate Case Adj. Transaction" field and summing the amounts that were allocated to the State of Minnesota Gas Retail jurisdiction to quantify the appropriate aggregate adjustment.

#### TIME:

- 1. The TIME payroll system's data was queried for the Xcel Energy Service Company (XES) and the NSPM Company employees' non-labor transactions coded to the cost element accounts included on the Company's EER reports, as provided in Table 1 "EER Cost Element Accounts (SAP)". This provided transactions that were direct assigned to the NSPM Operating Company. The results of the queries were exported to Microsoft Excel files and combined for further analysis and to enable sharing the information with others.
- 2. The total number of TIME system 2020 transaction lines reviewed was 104,379. Of these transactions, 12,230 assigned cost to the State of Minnesota Gas Retail jurisdiction.
- 3. Data fields in the TIME file include: "CO" (Company), "WORK.DT", "ERNCD DESCR" (Earnings Code Desc), "SAP GL ACCT" (SAP General Ledger Account), "SAP IO WO" (Internal Order), "LVL2 DESCR" (Business area), "LVL3 DESCR" (Sub-Business area), "DEPT DESCR", "UNION" (employee's category assigned as 'Yes', or 'No'), "Period" and "Amount".
- 4. Analytic data fields (appended in the spreadsheet's columns following the raw data) were added to track, analyze, and summarize the detailed transactions: "EER Summary Cost Element", "EER Report #", "Utility", "Above / Below the Line", and "NSPM MN Gas Test Year Adj. Transaction".
- 5. Data fields (columns) were added to the file to manually calculate the amount of each transaction's total that was allocated to the State of Minnesota Gas Retail jurisdiction. The allocations were derived by matching the accounting used for the TIME system transaction against tables of the Company's SAP general ledger accounting system data and then assigning the associated allocation factors using Microsoft Excel VLookup functions.
- 6. The transactions having activity in 2020 against the accounts included on the Company's EER reports were coded to "Above-the-Line" accounts.
- 7. The non-labor transaction lines identified within the TIME application were associated with NSPM union employees' tax reportable reimbursements.
- 8. The TIME application "Earnings Codes" are summarized in Table 4 "TIME Earnings Codes" located at the end of this document.
- 9. Transactions were reviewed to find any employee expenses that may be "below the line" type transactions. No transactions that would have more appropriately been recorded "below the line" were identified.
- 10. No TIME application costs from 2020, allocated to the State of Minnesota Gas Retail jurisdiction, were included as an adjustment to the 2022 test year.

#### **Test Year Adjustment**

For this rate case, the Company has calculated its test year 2022 Employee Expense Adjustment by applying a -13.7 percent adjustment factor to its budgeted 2022 employee expenses. This 2022 test year adjustment factor is based on our current review of 2020 transactions. The 2020 adjustment percentage was calculated by dividing the identified test year adjustment amount by the actual Employee Expense Amount.

Employee Expense 2022 Test Year Adjustment Factor:

Calculating the Average Adjustment Factor

		,	
Actual Expense	Employee Expense	Employee Expense	Adjustment
Year	Amount	Adjustment (using	Percentage
		methodology from	
		previous electric rate cases)	
2020	\$0.749 million	-\$0.102 million	-13.7%
2022 Test Year			12 70/
Adjustment Factor			-13.7%

Exhibit\_\_\_(WKH-1), Schedule 6 shows the recent annual employee expenses and the 2022 budgeted employee expenses. It also shows the 2022 test year adjustment amount we've estimated by multiplying the -13.7 percent test year adjustment factor against the 2022 employee expenses budgeted by the business areas. The following table summarizes the historical and test year employee expense results.

State of Minnesota	2018	2019	2020	2021	2022	2022	2022
Gas Retail Jurisdiction	Actual	Actual	Actual	Forecast	Budget	TY Adj	Test Year
(\$ 000's)						(-13.7% of	
						2022 Budget)	
Travel Expense	395	406	203	143	197	(27)	170
Lodging Expense	238	334	63	45	100	(14)	87
Meals Expense	243	283	180	108	67	(9)	58
Misc. Travel Expense (1)	247	345	133	473	770	(106)	665
Travel Expense Subtotal	1,122	1,367	579	769	1,135	(156)	980
Dues & Memberships	29	17	20	32	40	(6)	35
Gifts & Recognition	71	71	55	72	67	(9)	58
Board of Directors	92	107	95	79	80	(11)	69
Total	1,314	1,564	749	951	1,323	(181)	1,141

## Northern States Power Company EER Schedule Process

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This approach was adopted because the estimated 2022 test year employee expense adjustment of only \$0.1 million, based on review of actual 2020 employee expense transactions, as shown in the table below, was considered inconsistent with the 2022 budget post-pandemic assumptions.

Based on Service Company & NSPM Company employees' 2020 transactions	Total Amount	NSPM Total Amount	τ	NSPM Gas Jtility Above the Line Amount	State of MN Gas Retail Adjustment Amount
SumTotal					
Keyword	\$ 547,770	\$ 233,854	\$	44,141	\$ 39,922
Bus Meal (Emp Only)	\$ 140,543	\$ 81,987	\$	28,566	\$ 26,502
Flagged	\$ 450,554	\$ 210,114	\$	24,906	\$ 22,639
Vague Business Purpose	\$ 56,570	\$ 30,495	\$	7,174	\$ 6,601
Life Events	\$ 23,444	\$ 9,991	\$	1,548	\$ 1,432
Meals > \$65 per Attendee	\$ 27,458	\$ 9,199	\$	567	\$ 490
Subtotal	\$ 1,246,337	\$ 575,639	\$	106,903	\$ 97,587
SAP-VIM					
Flagged Transactions	\$ 85,382	\$ 74,218	\$	5,441	\$ 4,890
TIME (Non-Labor)					
Flagged Transactions	\$ -	\$ -	\$	-	\$ -
	\$ 1,331,720	\$ 649,856	\$	112,344	\$ 102,477

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### Table 1 - EER Cost Element Accounts (SAP)

EER Summary Cost Element Account Grouping	Description	Posting GL Acct Desc
1 - Travel and Lodging Expenses	Travel and Lodging Expenses	5600191 - Employee Expenses Airfare
		5600196 - Employee Expenses Car Rental
		5600201 - Employee Expenses Taxi and Bus
		5600206 - Employee Expenses Mileage
		5600231 - Employee Expenses Parking
	Lodging Expenses	5600216 - Employee Expenses Hotel
	Misc. Travel Expenses	5600211 - Employee Expenses Conf Seminar Trng
		5600236 - EE Expenses Per Diem
		5600246 - Employee Expenses Other
2 - Food and Beverage Expenses	Meal Expenses	5600221 - Employee Expenses Meals
		5600226 - Employee Expenses Meals Non-Employee
3 - Recreational and Entertainment Expenses	Tickets and Other Entertainment Expenses	5600286 - Non - Recoverable Recognition
		5600696 - Deductions - Corporate Tickets
		5600701 - Deductions - Other
4 - Board of Directors Compensation and Expenses	Director Fees and Expenses	5600656 - Fees - Directors
6 - Dues	Professional and Social Dues	5600591 - Dues - Professional Association
		5600606 - Dues - Lobbying
		5600616 - Dues - Chamber of Commerce
		5600621 - Dues - Social Service
7 - Gifts	Recognition and Rewards	5600246 - Employee Expenses Other
		5600271 - Safety Recognition
		5600276 - Life Events
		5600281 - Employee Performance Recognition
9 - Lobbying	Civic and Political Expenses (FERC 426.4)	5600636 - Contributions - Civic and Political

Table 2 - Key Word Search List

Search		_	
	Key Word	Search	Key Word
Order		Order	
1	Alcohol	63	Legis
2	Drinks	64	Lobby
3	Liquor	65	Political
4	Brewery	66	PUC
5	Cocktails	67	PAC
6	Beverage	68	Repr
7	International	69	Senat
8	Golf	70	Brand
9	Open	71	Sponsorship
10	Avalanche	72	Team Building
11	Broncos	73	Coach
12	Gophers	74	Retirement
13	Nuggets	75	Thank You
14			
15	Rockies	76	Gala
	Saints	77	Birthday
16	Timberwolves	78	Anniv
17	Wolves	79	Farewell
18	Twins	80	Going Away
19	Vikings	81	Last Day
20	Wild	82	Wedding
21	Bowl	83	Baby
22	Curling	84	Bridal
23	Fish	85	Shower
24	Hockey	86	Bagel
25	Hunt	87	Bereavement
26	Lucky Strike	88	Cookies
27	Motocross	89	Doughnut
28	Skeet	90	Donut
29	Ski	91	Flowers
30	Vail	92	Floral
31	Face Plant	93	Florist
32	Tennis	94	Funeral
33	Final Four	95	Fruit
34	Tournament	96	Ham
35	WCHA	97	Turkey
36	Game	98	Refreshments
37	Super Bowl	99	Snacks
	· ·		
38	Concert	100 101	Trinkets
39	Ticket	1 101	INI
4.0			New Employee
40	Levy (events & tickets)	102	First Day
41	Pepsi	102 103	First Day Welcome
41 42	Pepsi Mall of America Field	102 103 104	First Day Welcome Get Together
41 42 43	Pepsi Mall of America Field HHH	102 103 104 105	First Day Welcome Get Together Rotary
41 42 43 44	Pepsi Mall of America Field HHH Allianz Field	102 103 104 105 106	First Day Welcome Get Together Rotary Club
41 42 43 44 45	Pepsi Mall of America Field HHH Allianz Field Coors Field	102 103 104 105 106 107	First Day Welcome Get Together Rotary
41 42 43 44 45 46	Pepsi Mall of America Field HHH Allianz Field	102 103 104 105 106 107 108	First Day Welcome Get Together Rotary Club Social Event
41 42 43 44 45	Pepsi Mall of America Field HHH Allianz Field Coors Field	102 103 104 105 106 107	First Day Welcome Get Together Rotary Club Social
41 42 43 44 45 46	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium	102 103 104 105 106 107 108	First Day Welcome Get Together Rotary Club Social Event
41 42 43 44 45 46 47	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field	102 103 104 105 106 107 108	First Day Welcome Get Together Rotary Club Social Event Celebration
41 42 43 44 45 46 47 48	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium	102 103 104 105 106 107 108 109	First Day Welcome Get Together Rotary Club Social Event Celebration Party
41 42 43 44 45 46 47 48 49	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United	102 103 104 105 106 107 108 109 110	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award
41 42 43 44 45 46 47 48 49 50	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters	102 103 104 105 106 107 108 109 110 111 112 113	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize
41 42 43 44 45 46 47 48 49 50 51 52	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie	102 103 104 105 106 107 108 109 110 111 112 113 114	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse
41 42 43 44 45 46 47 48 49 50 51 52 53	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video	102 103 104 105 106 107 108 109 110 111 112 113 114	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa
41 42 43 44 45 46 47 48 49 50 51 52 53 54	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort	102 103 104 105 106 107 108 109 110 111 112 113 114 115	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht	102 103 104 105 106 107 108 109 110 111 112 113 114 115 116	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday	102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday Christmas	102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas Edison Electric
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday Christmas XMAS	102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas Edison Electric EEI
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday Christmas XMAS Chamber	102 103 104 105 106 107 108 109 110 111 1112 113 114 115 116 117 118 119 120	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas Edison Electric EEI Appreciation
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday Christmas XMAS Chamber Commission	102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas Edison Electric EEI Appreciation Recreation
41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59	Pepsi Mall of America Field HHH Allianz Field Coors Field U.S. Bank Stadium Target Field TCF Stadium MN United Casino Hooters Movie Video Resort Yacht Holiday Christmas XMAS Chamber	102 103 104 105 106 107 108 109 110 111 1112 113 114 115 116 117 118 119 120	First Day Welcome Get Together Rotary Club Social Event Celebration Party Award Gift Prize Spouse Spa Retreat AGA American Gas Edison Electric EEI Appreciation

Table 3 – Commonly Used Acronyms

Count	Acronym	Definition	Definition's Source
1	ACS	"Dues" - American Chemical Society (ACS) is a congressionally chartered independent membership organization which represents professionals at all degree levels and in all fields of chemistry and sciences that involve chemistry.	Internet
2	AGA	American Gas Association	Internet
3	AICPA	"acct assn" - American Institute of CPAs	Internet
4	AIHA	American Industrial Hygiene Association	Internet
5	ANS	"Dues" - The American Nuclear Society (ANS) is a not-for-profit, international, scientific and educational organization. It was established by a group of individuals who recognized the need to unify the professional activities within the diverse fields of nuclear science and technology.	Internet
6	APDA	American Power Dispatchers Association. Founded in 1946 for the purpose of encouraging and promoting the formulation and attainment of higher professional standards among System Operators (Load Dispatchers and Power Dispatchers), and for the purpose of facilitating the interchange of ideas and information, as well as for the development of a spirit of fellowship, the APDA continues to promote excellence in individual education and professional operation of the North American Bulk Electric System.	Internet
7	ARCM	"Travel for Substation Reliability Summit, ARCM kickoff meeting, and various other meetings" - ARCM stands for Adaptive Reliability Centered Maintenance.	Employee
8	ASDSO	ASDSO - Association of State Dams Safety Officials. In addition to being regulated by FERC DDS we also fall under State Requirements for Security and for two of our dams that is our only regulator.	Employee
9	ASME	American Society of Mechanical Engineers	Internet
10	ATV	Accrediation Team Visit, every four years our training programs in the nuclear area need to be Accredited, similar to accrediation for colleges. Without having an accredited training program, nuclear plants are not allowed to operate.	Employee
11	AWA	Alternative Work Arrangements - roll out of the flexible work arrangement program	Employee
12	BART	BART - Best Available Retrofit Technology evaluations (Energy Supply business area)	Employee
13	Boiler MACT	"""Boiler MACT"" is the name given to national emission standards being promulgated by the Environmental Protection Agency in an effort to curb emissions of hazardous air pollutants (HAP) from industrial boilers and process heaters.	Internet
14	BWROG	"BWR (Boiling Water Reactor) Owners' Group (nuclear) - Mission: To provide a forum, in the spirit of partnership with GE, where utility members can achieve higher plant reliability,	Internet

			Page
		maintain and improve plant safety, minimize and share costs and facilitate regulatory interaction.	
15	Byron	"Byron benchmarking" - RESULTS OF THE BYRON NUCLEAR POWER STATION UNITS 1 AND 2 SIGNIFICANCE DETERMINATION PROCESS PHASE 2 NOTEBOOK BENCHMARKING VISIT	Internet
16	CACJA	Clean Air Clean Jobs Act - In late 2010, the Colorado Public Utilities Commission approved an emissions reduction plan for Xcel Energy under the state's Clean Air-Clean Jobs Act.	Internet
17	CGA	Compressed Gas Association (CGA) develops and promotes safety standards and safe practices in the industrial gas industry.	Internet
18	CIPAC	CIPAC - Critical Infrastructure Protection Advisory Council.	Employee
19	CIPC	"NERC Critical Infrastructure Protection Committee (CIPC) - coordinates NERC's security initiatives. The group is comprised of industry experts in the areas of cyber security, physical security, and operational security. CIPC reports to NERC's Board of Trustees. It is governed by an Executive Committee, whose members manage CIPC policy matters and provide support to CIPC's subcommittees and their working groups and task forces.	Internet
20	CLE	Continuing legal education (CLE; also known as MCLE (mandatory or minimum continuing legal education)) is professional education of lawyers that takes place after their initial admission to the bar.	Internet
21	CMBG	"CMBG Conference" - Configuration Management Benchmarking Group (CMBG)	Internet
22	CONTE	"The American Nuclear Society (ANS) is a not-for-profit, international, scientific and educational organization. It was established by a group of individuals who recognized the need to unify the professional activities within the diverse fields of nuclear science and technology.  ""CONTE"" stands for Conference on Nuclear Training and Education - An International Forum on Nuclear Training, Education and Workforce Issues.	Internet
23	coss	Cost of Service Study	Employee
24	CRIB	Any items on the report that say CRIB are items purchased to support Monticello inprocessing at the Chelsea Road Inprocessing Building (CRIB).	Employee
25	CRM	CRM - Customer Relationship Management software.	Employee
26	CRMOC	Corporate Risk Management Oversight Committee	Employee
27	CSAPR	"CSAPR DC 10/02-10/04" - Judicial Review of EPA's Cross State Air Pollution Rule (CSAPR) - imposes limits on the interstate transport of emissions of nitrogen oxides ("NOx") and sulfur dioxide ("SO2") from multiple states in the eastern, Midwestern, and southern United States that, according to the Environmental Protection Agency (EPA), affect the ability of downwind states to attain and maintain compliance with national air quality standards for particulates and ozone.	Internet

		Page
28	CVI 15	CVI0015 is "Compliance Violation Investigation #15". The number is assigned by NERC. This is an investigation instituted by NERC "North American Reliability Corporation" who are the regulators
		overseeing the FERC mandated reliability standards. The investigation is still open and legal holds on all aspects remain in place at this time.
29	DBO	Distribution Business Operations Employee
30	DEMS	DEMS stands for Dynamic Energy Management System. The EMS is used in the control centers to manage, monitor, and control the power flow in and grid. NSP, PSCo & SPS are replacing the current Siemens EMS with a GE EMS.
31	DHS SSA	DHS SSA for Dams - Department of Homeland Security Sector Specific Agency for Dams which is responsible for Dams security.
32	DHS TSA	"DHS TSA - Department of Homeland Security Transportation Security Administration Office of Pipeline Security which under Secretarial Agreement with the Department of Transportation Regulates our Gas Asset Security.
33	DistribuTECH	DistribuTECH is the utility industry's leading smart grid conference and exposition, covering automation and control systems, energy efficiency, demand response, renewable energy integration, advanced metering, T&D system operation and reliability, power delivery equipment and water utility technology.
34	DLT	Distribution Leadership Team Employee
35	DO	Distribution Operations Employee
36	DSCC	DSCC - Department of Homeland Security (DHS) Critical Infrastructure Advisory Council (CIPAC) Dams Sector Coordinating Council (DSCC). This is the Private Sector Dam Owner and Operator Coordinating Council.
37	E&A support	E&A is a required Plant Evaluation and Assessment that is run by the Industry of Nuclear Power Operators and the report and grades are given directly to the CEO – this is a requirement of the operation of nuclear units throughout the country.
38	EAM	EAM: ideas related to an enterprise asset management and work management system(s). This term is commonly used in connection with the Productivity Through Technology initiative.
39	ECR	Employee Concerns Program in conjunction with the Management Safety Review Committee.
40	EDRM	Electronic document and records management (EDRM) aims to enable organizations to manage documents and records throughout the document life-cycle, from creation to destruction.
41	EDS	EDS stands for "Electric Distribution Employee Standards"
42	EEAC	"Training for managers in Amarillo, EEAC Conference in New Orleans and Business meetings in Denver". The Equal Employment Advisory Council (EEAC) is a nonprofit employer association founded in 1976 to provide guidance to its member companies on understanding and complying with their EEO and affirmative action obligations.

43	EEI	Edison Electric Institute	Internet
43 44	EEI ELS for Diversity	Edison Electric Institute """50% of 2-day workshop by ELS for Diversity"" - Enlightened Leadership Solutions (ELS) Leadership Development training seminars We (ELS) Make Managers Into Leaders quickly and effectively and guarantee your results. The Leadership Challenge: Numerous studies indicate that people join organizations, but they leave bosses. Up to 80% of employee turnover is directly caused by ineffective managers and leaders.	Internet Employee
45	EMD	Intangible assets like knowledge and information, while hard to measure, account for as much as 75% of an organization's value.  "Training for EMD Diesel Engines at	Internet
		Engine Systems Inc. in Rocky Mount, NC." - Electro Motive Diesel (EMD) Engines	
46	EMDOG	Emergency Diesel Generator Owners Group	Employee
47	ENTELEC	ENTELEC is a User Association focusing on communications and control technologies used by petroleum, natural gas, pipeline and electric utility companies.	Internet
48	EP	"""Mileage Reimbursement for EP meeting in Minneapolis."" - Emergency Planning is what EP stands for and is the name of the department that I previously supported.	Employee
49	EPRI	The Electric Power Research Institute (EPRI) is an independent, non-profit company performing research, development and demonstration in the electricity sector for the benefit of the public.	Internet
50	EPRI CBUG	The Electric Power Research Institute (EPRI) is an independent, non-profit company performing research, development and demonstration in the electricity sector for the benefit of the public. The EPRI Circuit Breaker Users Group (CBUG) facilitates meetings on each breaker and are intended to provide open discussions on maintenance, maintenance programs, technical issues, operations and maintenance experiences, tools and techniques, motor control center maintenance, switchgear and bus maintenance.	Internet
51	EPU	Electric Power Uprate	Employee
52	ERCM	Electronic Records Content Management. General Counsel was the first department to fully implement it. The software is called Meridio.	Employee
53	ERO	Electric Reliability Organization (Transmission)	Employee
54	ERSC	"Travel to FERC and MISO" -Entergy Regional State Committee	Internet
55	ERWG INPO	INPO - the Equipment Reliability Working Group (ERWG)	Internet
56	ESRI	"Certification" - Esri Technical Certification exams are delivered exclusively at Pearson VUE testing centers, worldwide.	Internet
57	EUEC	"""EUEC conference"" - ENERGY UTILITY ENVIRONMENT CONFERENCE	Internet
58	EU-HRMG	"Travel to Scottsdale (EU-HRMG), Denver" - Electric Utility-HR Metrics (EU-HRMG). The EU-HRMG is a nuclear industry-wide benchmarking project. The primary focus, in addition	Internet

			Page
		to benchmarking, is HR Metrics and Staffing & Recruiting for the future.	
59	FAT	Factory Acceptance Test (FAT)	Employee
60	FEI	"FEI Annual Dues" - Financial	Internet
		Executives International (FEI)	
		Financial Executives International	
		(FEI) is a member-service oriented	
		organization based in Morristown, New Jersey for senior-level financial	
		executives in companies in varying	
		sizes, both public and private, and in	
		all industries.	
61	FEMA	The Federal Emergency Management	Internet
		Agency (FEMA) is an agency of the	
		United States Department of	
		Homeland Security.	
62	FERC	Federal Energy Regulatory	Employee
63	FERC DDS	Commission FERC DDS - Federal Energy	Employee
63	FERC DDS	Regulatory Commission Division of	Employee
		Dam Safety also responsible	
		for/regulates dam security.	
64	FFD	Fitness For Duty	Employee
65	FHR	Flint Hills Resources	Employee
66	FOF	Force On Force exercises.	Employee
67	FPED	Force Protection Equipment	Internet
		Demonstration (nuclear plant	
		security). Equipment to meet current	
		and evolving force protection needs,	
		anti-terrorist requirements, and the	
		demands of an increasingly broad	
		range of other physical security	
60	FRRB	threats and challenges.  Fuel Reliability Review Board	Employee
68 69	FSA	FSA is an acronym for focus self-	Employee Employee
03	I SA	assessment. Duane Arnold is a	Lilipioyee
		Nuclear power plant in Cedar Rapids	
		lowa.	
70	FSRUG	FSRUG Feedwater System Reliability	Internet
		User's Group - A way for Feedwater	
		System Engineers to connect, share	
		operational experiences, and	
		recommended practices in order to	
		ensure reliable plant operations.	
71	Future State	Future State teams in HR - Talent	Employee
		Mgmt to develop improvement initiatives regarding leadership.	
		performance management,	
		succession planning, culture,	
		assessments, and on boarding.	
72	FWH	"Travel to Pittsburgh to evaluate crack	Internet
		found in FWH @ Holtec Inc." - Feed	
		Water Heater (FWH). Holtec	
		International, a Delaware corporation,	
		is a global turnkey supplier of	
		equipment and systems for the	
		Nuclear, Solar, Geothermal and Fossil	
		Power Generation sectors of the	
		energy industry.	
73	FWSI	BWR (Boiling Water Reactor) Owners'	Internet
		Group (nuclear) Feedwater System	
74	ecc	Improvement (FWSI)	Intornet
74	GCC	GCC - Department of Homeland	Internet
		Security (DHS) Critical Infrastructure Advisory Council (CIPAC) Government	
		Coordinating Council (GCC).	
75	GE7FA Users Group	"GE7FA Users Group - To provide an	Internet
	CELLY COOLS GLOUP	open forum through conferences and	
		technological aids, to the	
		Owners/Operators of General Electric	
		Frame 7F/7H/9F/9H/6FA generator	
		systems for effective communication,	
		discussion, and information	
		dissemination regarding the	
		operation, maintenance, inspection,	
		troubleshooting, and repair of such	
		systems to maximize equipment	
		performance and reliability.	

76	GPTC	Gae Dining Tachnology Committee	Employee
		Gas Piping Technology Committee / American Gas Association.	Employee
77	Grede	"""Grede Meeting"" - Grede is Grede Foundries, a Minnesota retail customer located in St Cloud, MN	Employee
78	Hope Creek Benchmarking	"Hope Creek Benchmarking; Industry benchmarking for resolution of red / yellow systems" - U. S. Nuclear Regulatory Commission - Hope Creek Generating Station: Additional benchmarking to establish scale model test (SMT) flow rates more representative of main steam flow speeds at current licensed thermal power (CLTP) and EPU conditions.	Internet
79	НТАС	The HTAC is the US Secretary of Energy's Hydrogen and Fuel Cell Technical Advisory Committee. I was appointed by the Secretary to this Committee several years ago and serve as the only utility representative on the Committee. Many of the issues discussed are of relevance to Xcel Energy and utilities in general (both gas and electric), such as stationary fuel cells in distributed generation applications and hydrogen energy storage for renewables integration applications.	Employee
80	HRBC	HRBC stands for Human Resource Business Consultant. The purpose of HRBC meetings is to bring all HRBC's (assigned to various business areas) together as a staff to discuss updates on ongoing HR initiatives (i.e., MERIT increases, IPAD, etc), upcoming roll out of new / or changes to initiatives or policy changes and focus on continuity in policy interpretation around HR issues across the company.	Employee
81	IECA	International Energy Credit Association. This is an organization which provides training to credit and contract administration professionals in the energy credit industry. These conferences have training sessions reflecting new contract issues impacting the industry, in 2012, this conference focused a lot on Dodd Frank contracting compliance issues.	Employee
82	IEEE	"Industry Dues" - IEEE, pronounced "Eye-triple-E", stands for the Institute of Electrical and Electronics Engineers. IEEE is the world's largest professional association dedicated to advancing technological innovation.	Internet
83	IH	Industrial Hygiene - Corporate Industrial Hygiene Support	Employee
84	ILRT	Prairie Island plant integrated leak rate test (ILRT).	Employee
85	INPO	INPO - The Institute of Nuclear Power Operations promotes excellence in the operation of nuclear electric generating plants.	Internet
86 87	INPO ATV INPO E&A	INPO Accreditation Team Visit. (ATV) INPO E&A and Training Accreditation	Internet Internet
		Auditor.	
88 89	INPO EAG INPO SOER	INPO - Advisory Group (EAG) INPO - SOER 10-2, "Engaged, Thinking Organizations" which says you need to have a "thinking" organization.	Internet Internet
90	IPAD	Individual Performance And Development (IPAD) - Corporate employee performance evaluation reporting and review process.	Employee
91	IPTF	Interconnection Process Task Force	Employee

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93	IRWA	IRWA - The International Right of Way Association (IRWA) creates public awareness, trust and confidence in the right of way process. IRWA has united the efforts of its members toward professional development, strong ethics and improved service to employers and the public, along with advancements within the right of way profession. IRWA is the unsurpassed source of right of way educational programs and professional services worldwide. Dedicated exclusively to the right of way profession, IRWA has nearly 10,000 members throughout the U.S. and Canada. Our members are multi-disciplined professionals employed by private industry and government agencies.	Internet
94	ISA	ISA Resources -The International Society of Automation is a nonprofit organization that helps its 30000 worldwide members and other automation professionals	Internet
95	ISCD	ISCD - Department of Homeland Security Chemical (Infrastructure Security Compliance Division) which regulates and enforces security for our Registered (18) and Tiered (2) Chemical Facilities.	Employee
96	JAC	"JAC Meeting" - JAC stands for Joint Apprenticeship Subcommittee, which I am a member representing the Chestnut Hazardous Waste Storage Facility and our Union apprenticeship program.	Employee
97	JTA	JTA - Job and Task Analysis. I was assessing each Operators capability to perform Power System Operations tasks in accordance with NERC Standard PER-005, Requirement 2.	Employee
98	KPI	Key Performance Indicator	Employee
99	КРМС	"KPMG is a global network of professional firms providing Audit, Advisory and Tax services. KPMG's Executive Education Continuing Education for Corporate Executives and their Staffs.	Internet
100	KPMG IFRS	Meet with KPMG regarding International Financial Reporting Standards (IFRS) readiness assessment proposal." KPMG is a global network of professional firms providing Audit, Advisory and Tax services.	Internet
101	LPI	"LPI Meeting" - LPI stands for Liberty Paper Incorporated in Becker, a Minnesota retail electric customer of NSP	Employee
102	LRIWG	Attend the NEI License Renewal Implementation Working Group (LRIWG) meeting in Miami, FL	Internet
103	LRTF	LRTF Meeting supporting license renewal aging management. LRTF stands for (Babcock & Wilcox Owners Group (B&WOG)) License Renewal Task Force	Internet
104 105	MARC MASMS	Mid-America Regulatory Conference  "MASMS" - The Minnesota Educational Facilities Management Professionals (also known as MASMS) is a group of over 300 individuals in the area of facilities/grounds/health & safety/operations. The purpose of MASMS is to develop and maintain high standards in the administration, care, operation, planning, budgeting and development of buildings and	Employee Internet

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		grounds used by public and non- public educational facilities.	
106	MCT	"MCT" stands for Material	Employee
		Coordination Team, a new team	
		formed under Supply Chain. The main	
		responsibility is ensuring that materials are on time in full for all	
		Substation and Transmission projects	
		prior to construction start. The	
		initiative spans all three OPCO's for	
		coverage and our primary role is	
		coordination of materials from the	
		Supplier/Distributor to the Xcel Energy	
		jobsite and/or Xcel Energy Warehouse	
		for all major Substation and Transmission projects. We are	
		striving for keeping crews working	
		and having the materials at the right	
		time, right place for increased	
		productivity. MCT works with	
		Engineering, Design, Construction,	
		Buyers, Accounts Payable, Project Controls, Sourcing, Suppliers, &	
		Warehousing to accomplish these	
		tasks.	
107	MIPSYCON	"Minnesota Power Systems	Internet
		Conference (MIPSYCON) - provides	
		electric utility engineers and	
		consultants the opportunity to stay	
		abreast of today's power system technology. The conference	
		emphasizes the unique challenges	
		faced by electric utilities in the	
		Midwest. The conference also serves	
		as a forum for power engineers to	
		meet with their colleagues from other	
400	MISO	utilities to discuss mutual concerns.	Inter
108	MISO	"Midwest Independent System	Internet
		Operator (MISO) is an essential link in the safe, cost-effective delivery of	
		electric power across much of North	
		America. We are committed to	
		reliability, the nondiscriminatory	
		operation of the bulk power	
		transmission system, and to	
		collaborating on creating cost- effective and innovative solutions for	
		our changing industry.	
109	Mk5 Control System training	"Mk5 Control System training in	Internet
		Salem, VA" - GE Energy Technical	
		Training - This course provides	
		training on the essential elements of	
		the Mk V turbine control system. The	
		course will include instruction on the	
		the Mk V control system and its	
		interface system (HMI). Alarm	
		troubleshooting and LVDT calibration	
		will be central topics of the program.	
110	MNGP	Monticello Nuclear Generating Plant	Employee
111	MNCPA	"acct assn" - Minnesota Society of	Internet
112	MNOPS	CPAs Minnesota Office of Pipeline Safety	Internet
112 113	MNOPS MNSEIA	Minnesota Office of Pipeline Safety The Minnesota Solar Energy	Internet Internet
113	WINGEIA	Industries Association (MnSEIA)	miernet
		represents and serves Minnesota	
		energy professionals and solar energy	
		users.	
114	MP	Marquette Plaza office - Minneapolis	Employee
115	MRM	Management Review Meeting - these	Employee
		meetings are conducted to discuss process and expenditure changes that	
		are made by the site management are	
		subsequently reviewed by corporate	
		management to ensure alignment with	
		the Company's business goals.	
116	NAEMA	The North American Energy Markets	Internet
		Association (NAEMA) is an	
	1 1	independent, nonprofit trade	i i

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		association representing entities involved in the buying and selling (marketing) of energy or in providing services to the energy industry.	
117	NAPCO	North American Power Credit Organization	Employee
118	NARUC	"National Association of Regulatory Commissioners (NARUC) is the national association representing the State Public Service Commissioners who regulate essential utility services in your State. NARUC members are responsible for assuring reliable utility service at fair, just, and reasonable rates.	Internet
119	NDE	Non-destructive examinations	Employee
120	NEI / NEA	"The Nuclear Energy Institute (NEI) is the policy organization of the nuclear energy and technologies industry and participates in both the national and global policy-making process. NEI's objective is to ensure the formation of policies that promote the beneficial uses of nuclear energy and technologies in the United States and around the world. The Nuclear Energy Agency (NEA) is a specialized agency within the Organization for Economic Co-operation and Development (OECD), an intergovernmental organization of industrialized countries, based in Paris, France.	Internet
121	NEIL	Nuclear Electric Insurance Limited (NEIL) - The Company insures electric utilities for damages to insured sites, decontamination expenses incurred at such sites arising from nuclear contamination, other risks of direct physical loss at such sites, certain premature decommissioning costs, and the costs associated with certain long-term interruptions of electricity supply.	Internet
122	NERC	NERC "North American Reliability Corporation" who are the regulators overseeing the FERC mandated reliability standards.	Employee
123	NESCSL	Nuclear Energy Supply Chain Strategic Leadership	Employee
124	NFPA	"Codes" - National Fire Protection Association (NFPA) - The world's leading advocate of fire prevention and an authoritative source on public safety, NFPA develops, publishes, and disseminates more than 300 consensus codes and standards intended to minimize the possibility and effects of fire and other risks.	Internet
125	NICET	"License" - National Institute for Certification in Engineering Technologies (NICET) defines engineering technicians as the "hands-on" members of the engineering team who work under the direction of engineers, scientists, and technologists. More than 125,000 technicians and technologists have met NICET's rigorous certification criteria, and the number grows rapidly as more employers and local and state governments rely on NICET certification to measure the qualifications of their workforce.	Internet
126	NIEP	Nuclear Industry Evaluation Program (NIEP) - Insights to influence performance excellence at operating nuclear power plants.	Internet
127	NNSC	The National Nuclear Security Conference is an opportunity for	Internet

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discussions on the latest industry and Nuclear Regulatory Commission trends.  NRA  "NRA". The National Rifle Association (PLFOF and Range/Training Items)  129  NRC  The Nuclear Regulatory Commission  NRC Regulatory Information  NRC Regulatory Information  International Registry of Radiation Protection  Technologists (NRRPT)  NSCA  NSCA  Nuclear Safety Culture Assessment (NSCA). All operating nuclear power plants strive to receive the coveted INPO "Excellent" rating on their evaluations; therefore, when the organization released the Principles for a Strong Nuclear Safety Culture in late 2004, nuclear power plant owners took notice. The Utilities Services Alliance Inc. (USA) responded to the NPO document and focused on ensuring its member plants operate in what it calls a "Strong Nuclear Safety Culture in late 2004, nuclear power plant owners took notice. The Utilities Services Alliance Inc. (USA) responded to the NPO "Culture." USA developed the Nuclear Safety Culture. "USA developed the Nuclear Safety Culture and provide an early warning of areas where that culture could be beginning to erode. The tool is a formal mechanism that judges plant personnel's behaviors to ensure they maintain the appropriate focus on nuclear safety.  Nuclear Access Authorization (AA) - The licensee for each nuclear power plant licensed under 10 CFR Part 50 is required to develop, implement, and maintain an Access Authorization (AA) program to protect against an insider threat at the plant. Fitness For Duty (FFD) - implementation of 10 CFR Part 50 is required to develop, implement, and maintain an Access Authorization (AA) program to protect against an insider threat at the plant. Fitness For Duty (FFD) - implementation of 10 CFR Part 50 is required to develop, implement, and maintain an Access Authorization (AA) program to protect against an insider threat at the plant. Fitness For Duty (FFD) - implementation of 10 CFR Part 50 is required to develop, implement and of 10 CFR Part 50 is required to develop, implement and of 10 CFR Part		
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NRC RIC   NRC - Regulatory Information   Interpretation   Conference (RIC)		
NRRPT   NRRPT   NRRPT Annual Dues" - The National Registry of Radiation Protection Technologists (NRRPT)		Internet
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maintenance programs that require these meetings are I&C, Electrical and		
these meetings are I&C, Electrical and		
, i moonamoun		
	PACT	Employee
of Computer Trainers.		
	PBAPS	Internet
walk down their RP Remote		
Monitoring Camera system." - Peach		
Bottom Atomic Power Station		
(PBAPS) is a two-unit nuclear		
generation facility located on the west		
bank of the Conowingo Pond		
(Susquehanna River) in Delta,		
Pennsylvania.		<del></del>
	PINGP	Employee
Plant-PINGP		Feet
		Employee
		Employee
	PowerPlan	Internet
PowerPlan's business performance management (BPM) solution provides		

			raye z
		powerful budgeting, in-depth analysis, and flexible reporting features that replace spreadsheets and cumbersome, error-prone tools.	
145	PRA	Probabilitistic Risk Assessment (PRA) Modification	Employee
146	PRDIG	Pressure Relief Device Interest Group (PRDIG)	Employee
147	PTL	"PTL Meeting at Wilmarth" - PTL is short for "Pathway to Leadership" and the meeting was at the Wilmarth power plant. Pathway to Leadership is a program Xcel Energy has initiated to identify and develop future leaders for the company in a mentoring intense setting. In this program, members of our mentoring group visited a small Refuse Derived Fuel (RDF) power electrical generating facility and had our monthly meeting on site. The topic was on Trust in the Workplace.	Employee
148	PTT	Productivity Through Technology (PTT) is a commitment to uncover innovative solutions to employees' work challenges. We are evaluating technologies that can streamline, simplify, and improve work processes throughout the Operations and Nuclear organizations.	Internet
149	PWG	"THIS IS PSCo: PWG stands for Performance work group, it's part of WECC Western Electric coordinating council which PSCO is a part of the interconnection (www.wecc.biz) I am on the PWG group which helps define standards for WECC and NERC and assists with compliance of members."	Employee
150	PWR Owners Group	Pressurized Water Reactor (PWR) Owners Group (nuclear)	Internet
151	PWROG	"Pressurized Water Reactor Owners Group - Nuclear - Attend the PWROG Meeting	Internet
152	Quad FBM	Formal Benchmark of Quad Cities Nuclear Generating Station.	Employee
153	RDF	RDF - Renewable Development Fund	Employee
154	RFP FAT	Request For Proposal (RFP)	Employee
155	REC	Renewable Energy Credits	Employee
156	RIC	U.S. Nuclear Regulatory Commission's (USNRC's) Regulatory Information Conference (RIC)	Internet
157	RIMS	Risk Management & Insurance Society	Internet
158	River Bend	"""Benchmark trip to River Bend"" - River Bend Nuclear Generating Station is a nuclear power station on a 3,300- acre (13 km2) site near St. Francisville, Louisiana, approximately 30 miles (50 km) north of Baton Rouge. The plant has a General Electric 978 MW[1] boiling water reactor, which began operation on June 16, 1986. River Bend is operated by Entergy Nuclear and owned by Entergy Gulf States, Inc.	Internet
159	RMEL	RMEL is a not-for-profit energy trade association that has served the electric utility industry with a variety of education and networking services since 1903. Dedicated to fostering a thriving community of electric energy professionals, RMEL's 300 corporate members share ideas, techniques and programs to better serve the industry and its customers. Once known as the Rocky Mountain Electrical League.	Internet
160	RPC	"NSP Plant Visit, NSP Directors' and NSP RPC attendance" - RPC is the "Regional Project Committee" capital project meeting. Committee meets to	Employee

		review Energy Supply's ongoing &	
		future capital projects.	
161	RPS	RPS - Renewable Portfolio Standard (RPS).	mployee
162	RSC	"RSC" stands for Regional Safety Committee. Each of our power plants in the MN/WI region has a safety committee. The RSC is composed of one or two members from each of our region's plant safety committees (approx. 25 people). The RSC works on safety issues/initiatives at a regional level.	imployee
163	RTC		mployee
164	S3		mployee
165	SACC Job Fair	D.C. SACC Job Fair"" - Service Academy Career Conference (SACC) Job Fair: Recruiting for: Engineers, Pilots, Program Managers, Business and Cost Analysts etc. This was a job fair for Service Academy alumni/veterans. The purpose of attending this job fair was to support military hiring at Xcel Energy and recruit Service Academy alumni/veterans for opportunities at Xcel Energy; these types of new hires, with specialized training, add immediate value to an organization. The registration fee was a flat rate; however, we did have 3 employees attend to recruit at this event.	mployee
100	SAG	geographical work area has a field employee assigned as a member to the Safety Advisory Group (SAG). These groups meet regionally monthly and jointly on a quarterly base to proactively seek solution to safety concerns and enhance workplace safety.	mpioyee
167	SAGE		mployee
168	SAS		nternet
169	SAWG	"Supply adequacy working group	
170	SC		mployee
171	SCC	Security (DHS) Critical Infrastructure Advisory Council (CIPAC) Dams Sector Coordinating Council (DSCC). This is the Private Sector Dam Owner and Operator Coordinating Council.	mployee
172	SCCIA	growth of captive insurance programs. Captive insurance programs are a valuable tool for many corporate entities looking for a better way to manage risk.	nternet
173	SCLT	Leadership Team" meeting where all direct reports gather to plan the department budget, plan our projects	mployee
		and initiatives, safety programs, training and address critical operating requirements for the upcoming year. Since all of us have employees in all regions it is critical we are consistent and aligned with each region's operating priorities.	
174 175	SCSU SDG&E	training and address critical operating requirements for the upcoming year. Since all of us have employees in all regions it is critical we are consistent and aligned with each region's operating priorities.  St. Cloud Minnesota State University	imployee nternet

			Page 2
176	SFDC	SFDC - SalesForce.Com. The	Employee
		meetings were to set the requirements	
		for our new CRM (customer relationship management) software.	
177	SFPE	Society of Fire Protection Engineers	Employee
178	SGA	Southern Gas Association - a 501	Internet
		(c)(6) organization. Serves members	
		who conduct business in the following	
		sectors of the natural gas industry: Distribution, Transmission (pipeline)	
		and Gas Supply Marketing. Produces	
		events and manages joint industry	
		projects, conducts surveys on	
		business critical issues, and facilitates	
		peer-to-peer collaboration for the purpose of identifying and	
		implementing best practices.	
179	SGMP TAG	Steam generator management	Employee
		program technical advisory group	, ,
180	SGS	SGS is the world's leading inspection,	Internet
		verification, testing and certification	
		company. The Company was first registered in Geneva as Société	
		Générale de Surveillance in 1919.	
181	SHC	Sherco Fossil Plant.	Employee
182	SIM	SIM - Strategic Initiative Meeting	Employee
183	SHRM	"SHRM" - The Society for Human	Internet
		Resource Management (SHRM) is the world's largest association devoted to	
		human resource management.	
		Representing more than 250,000	
		members in over 140 countries, the	
		Society serves the needs of HR	
		professionals and advances the	
184	SISW	interests of the HR profession.  Safety Intervention and Stop Work	Employee
104	Giovi	training. This was required training.	Linployee
		The training was required to be	
		completed in a specific time frame so	
		travel was required to the sites where	
185	Skire Unifier Software	the employees were working.  Skire's Unifier (software) offers an	Internet
100	Charle Charles Continues	agile, web-based, collaborative	Intornot
		solution for organizations looking to	
		manage, maintain and optimize their	
		property portfolio, facilities and capital assets.	
186	S&T	Safety and Training department	Employee
187	SL&R	Siting and Land Rights department.	Employee
188	SLT	Senior Leadership Team	Employee
189	SME	"Travel for meetings in order to	Employee
		transition from SME to Sub Syst Perf	
		department" - SME stands for Substation Maintenance Engineering	
190	Sox	Sarbanes-Oxley (SOx) - The	Internet
		Sarbanes-Oxley Act of 2002, or SOX,	
		is a United States federal law that set	
		new or enhanced standards for all U.S.	
		public company boards, management and public accounting firms.	
191	SPP	Southwest Power Pool Electric Energy	Internet
		Network	
192	Star Achievement Certification	Star Achievement Certification Part	Employee
		III"" (training) - Star Achievement	
		Certification: The Star Achievement Series® is a training program	
		developed by the Founder and CEO of	
		Office Dynamics, Ltd, Joan Burge.	
		Joan is an author and national	
		corporate trainer with over 25 years of	
		experience in the administrative and	
		training profession. The philosophy behind Star Achievement® is that it	
		takes a combination of skills, attitude,	
		teamwork and strategies to stay on	
		the cutting edge.	
193	STEP	STEP - Success Through Employee	Employee
		Participation employee development	
		program	

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194	SUG	The Settlement User Group shall be utilized to develop recommendations related to financial settlements of Energy Market activities administered by SPP.	Internet
195	SWG	"SWG Meeting" - SWG stands for Security Working Group. It is a group of utility security professionals, NEI (Nuclear Energy Institute) and NRC folks.	Employee
196	Taleo	The Oracle Taleo Cloud Service enables enterprises and midsize businesses to recruit top talent, align that talent to key goals, manage performance, develop and compensate top performers, and turn today's best performers into tomorrow's leaders.	Internet
197	TAPS	TAPS - Travel and Procurement System. The new SumTotal application includes functionality to require users to upload scanned images of required receipts and attach them to their expense report systematically.	Employee
198	TLP	TLP - Transmission's Transmission Line Performance department	Employee
199	TM	TM - Human Resources' Talent Management department	Employee
200	TMI	TMI - Three Mile Island nuclear generation plant	Employee
201	TRO	TRO stands for Transmission Resource Optimization. The substation group although in the transmission business unit actually works on both transmission and distribution substation assets.	Employee
202	True North	"True North Membership Dues" - True North Consulting is an Engineering Services company specializing in support for the electric power industry. Founded in 1999, True North has provided engineering based consulting services to the majority of US utilities and to several abroad.	Internet
203	TSPS	TSPS - Transmission & Substation Performance and Standards.	Employee
204	TSS	TSS - Transmission and Substation Standards	Employee
205	TW	Towers Watson Vendor - a leading global professional services company that helps organizations improve performance through effective people, risk and financial management, offering solutions in the areas of benefits, talent management, rewards, and risk and capital management.	Internet
206	UCMDB	UCMDB is Universal Configuration Management Data Base. It's a system that tracks, records, and correlates hardware and software throughout the company. We are implementing the uCMDB for monitoring and controlling assets and asset interactions across the company.	Employee
207	UFLS	Under Frequency Load Shed - Distribution Electric Engineering program	Employee
208	UG	Under Ground systems	Employee
209	ÜHC	United Healthcare vendor - Health insurance and medical care options for employer groups.	Internet
210	UI	Utilities International, Inc. vendor - Utilities International's UIPlanner software is designed specifically for utilities. UIPlanner is now the leading financial planning software within the utility industry.	Internet

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211	USA	Utilities Service Alliance (USA) is a not-for-profit cooperative designed to facilitate collaboration among its member utilities. Together, we work to reduce operating and maintenance costs, improve safety and performance, and provide innovation and leadership within the nuclear power industry.
212	USUG	Utility Simulator Users Group - Internet "Simulator Supervision MNGP ILT, NRC Exam Post Exam Activities, ANSI/ANS-3.5 Committee Meeting
213	USSD	FERC - United States Society on Dams Internet
214	USWAG	Utility Solid Waste Activities Group - USWAG provides the most comprehensive, knowledgeable and experienced legal and technical resources on utility solid waste management issues available.
215	UVIG	Utility Variable-Generation Integration Group - The UVIG Board of Directors officially voted to change our name from the Utility Wind Integration Group (UWIG) to the Utility Variable- Generation Integration Group at the board meeting in Maui last October. The change was driven by requests from our members facing rapid growth from solar generation.
216	UWIG	Utility Variable-Generation Integration Group - The UVIG Board of Directors officially voted to change our name from the Utility Wind Integration Group (UWIG) to the Utility Variable- Generation Integration Group at the board meeting in Maui last October. The change was driven by requests from our members facing rapid growth from solar generation.
217	Ventyx	Ventyx, an ABB company, is the world's leading supplier of enterprise software and services for essential industries such as energy, mining, and public infrastructure.
218	Voc	VOC is an internal abbreviation for Voice of the Customer, an ongoing tracking market research study of customer perceptions of Xcel Energy. Focus groups were held to provide direction for the online portion of the work now underway.
219	VOIP	VOIP - Voice Over Internet Protocol Employee
220	WAPA	Western Area Power Administration Internet
221	WECC	The Western Electricity Coordinating Council (WECC) is the Regional Entity responsible for coordinating and promoting Bulk Electric System reliability in the Western Interconnection.
222	WFC	WFC - Human Resources Workforce Employee Strategy department's "Work Force Council"
223	WFP	"WFP is "Work Force Planning", which is a major ongoing Corporate HR and Operations initiative to make sure our staffing is "right-sized", with the right number and mix of employee grades and skill sets for the future. Also part of this is developing short- and longterm plans to prepare the Company for employee retirements and the associated loss of institutional knowledge.
224	WFR	WFR - Human Resources' Safety & Employee "Work Force Relations" department
225	WICF	"The Western Interconnection Internet Compliance Forum (WICF) has emerged as a dynamic information

		sharing organization within the Western Interconnection. It is run by and on behalf of entities subject to WECC and NERC compliance requirements."	
226	WIL	WIL - "Women in Leadership" is an industry professional organization	Employee
227	WIN	WIN - "Women's Interest Network" which is an Xcel Energy employee network group. Our team often supports various employee events they hold to develop their members (Xcel Energy employees), focused on career development, competencies and interviewing skills.	Employee
228	WSPP	Western Systems Power Pool (WSPP) is an agreement and an organization that creates power trading opportunities and allows WSPP members to manage power delivery and price risk. The Current WSPP Agreement effective April 23, 2012, updated July 12, 2012, is the most commonly used standardized power sales contract in the electric industry. It is approved by the FERC and used by jurisdictional and non-jurisdictional entities.	Internet
229	WUA	Wisconsin Utilities Association	Internet

**Table 4 - TIME Earnings Codes** 

F	Familian Oada Daaa
Earning Code Group	Earning Code Desc
Per Diem-Related	Per Diem Overnite -
	Per Diem Overnite No
	Per Diem Rptg - T/R
	Per Diem Overnite Tx
	Per Diem Overnite No
	PerDiem Txbl M&l
	Per Diem Non-Tx M&I
	Per Diem Taxable
	Per Diem Non-Tax
Meal-Related	Overtime Meal Taxabl
	Overtime Meal Cash
	Taxable Meal
	Meal Non-Taxable
Mileage-Related	Zone Mileage
	Casual Use Mileage
Allowance-Related	BA Site Allowance
	Boot Allownce
	Outage Allowance
Other	Midweek Trnsfr Pymt
	Reporting Pay
	Daily Trav-Res Share
	Daily Assg-Res Share
	Parking Reimbursment
	Uniform Reimbursemen

# Northern States Power Company Fleet Capital Additions

Docket No. G002/GR-21-678 Exhibit\_\_\_(WKH-1), Schedule 9 Page 1 of 1

Fleet, Tools, & Equipment - Capital Additions State of MN Gas Jurisdiction Includes AFUDC

<b>Capital Budget Groups</b>	Func Class Descr	WBS Level 2	Description <sup>1</sup>	2022
Asset Replacements	Gas General Plant	A.0006056.001	MN-Dist Fleet New Unit Purchase Gas	3,299,129
Asset Replacements	Common General Plant	A.0006056.003	MN-Dist Fleet New Unit Purchase Com	89,495
Asset Replacements	Common General Plant	A.0006056.206	MN-Dist Fleet New Unit Purchase Com	26,769
Asset Replacements	Gas General Plant	A.0006056.217	ND-Dist Fleet New Unit Purchase Gas	369,744
Asset Replacements	Common General Plant	A.0006056.254	Fleet-PHEV-NSPM > \$50K COMMON	11,879
Asset Replacements	Common General Plant	A.0006056.288	Fleet-PHEV-NSPM Dist < \$50K COMMON	105,761
Asset Replacements	Gas General Plant	A.0006056.296	Fleet-PHEV-NSPM < \$50K GAS	77,900
Asset Replacements	Gas General Plant	A.0006056.354	NSPM PHEV >\$50K Gas	70,000
Asset Replacements	Gas General Plant	A.0006056.204	MN-Gas Op Fleet New Unit Purchase <	340,460
Fueling	Common General Plant	A.0006056.334	NSPM - Dist Fleet Fuel Remediation	37,335
Repairs	Gas General Plant	A.0006056.204	MN-Gas Op Fleet New Unit Purchase <	20,000
Tools	Common General Plant	A.0001727.005	COS-CAP-UAS-NSPM-TOOLS Common	8,768
Tools	Common General Plant	A.0006056.246	MN - Dist Fleet Transp Tools Common	76,877
Grand Total			\$	4,534,118

<sup>&</sup>lt;sup>1</sup> All capital additions listed herein are for the State of Minnesota Gas Jurisdiction, regardless of the Description.

PUBLIC DOCUMENT – HIGHLY CONFIDENTIAL – NOT PUBLIC DATA HAS BEEN EXCISED

Northern States Power Company

Docket No. G002/GR-21-678 Exhibit\_\_\_(WHK-1), Schedule 10

Page 1 of 2

**Employee Labor Costs for Lobbying Activities** 

In compliance with ALJ Finding 557 in Docket No. E002/GR-10-971, this

schedule includes a report of the total compensation for employees engaged in

lobbying, with an explanation of the costs included and excluded in the rate

request.

This schedule shows the total salary budgeted for 2021 employees engaged in

lobbying and other civic and political type activities. This includes employees

whose compensation is, in part, included in this rate request.

Employee labor costs are budgeted within a department by level of position based

on the average salary for that position. The department labor costs are then

allocated between lobbying and non-lobbying activities at an aggregated level and

reported in total for each department. Labor costs are also not uniquely identified

in the budget specific to just legislative lobbying. FERC account 426.4 includes

lobbying and other civic and political type activities. Using this budgeting process,

the approximate percentage of time spent by each of the employees performing

lobbying and other civic and political type activities is shown in this schedule. This

is the percentage that is budgeted below the line.

Using this budgeting process, this schedule also shows the amount included in

above the line FERC account 920 for 2021.

### **PUBLIC DOCUMENT -**HIGHLY CONFIDENTIAL - NOT PUBLIC DATA HAS BEEN EXCISED

Northern States Power Company Docket No. G002/GR-21-678 Exhibit\_\_(WKH-1) Schedule 10 **Lobby Costs** Page 2 of 2 NSPM Government Affairs - MN 102333 Lobbying Activities = 25% Non Lobbying Activities = 75% **Total of Average** Lobbying Labor Non-Lobbying Labor Job Code **Number of Positions Average Salary** Salaries Costs (1) Costs (2) [PROTECTED DATA BEGINS DIR581: Director Regional Government Affairs TML115: Manager State Government Affairs PROTECTED DATA ENDS] Federal Government Affairs - 102629 Lobbying Activities = 60.4% Non Lobbying Activities = 39.6% Total of Average Lobbying Labor Non-Lobbying Labor Job Code **Number of Positions Average Salary** Costs (1) Costs (2) Salaries **PROTECTED DATA BEGINS** AST271: Administrative Assistant COS280: LOBBYIST\*FEDERAL GOVN'T AFFAIR DIR796: SR DIR\*FED GOVTL AFFAIRS COS613: PAC Manager PROTECTED DATA ENDS] NSPM Community Relations - MN - 102346 Lobbying Activities = 7.4% Non Lobbying Activities = 92.6% Total of Average Lobbying Labor Non-Lobbying Labor Number of Positions **Average Salary** Job Code Salaries Costs (1) Costs (2) [PROTECTED DATA BEGINS AST273: Administrative Assistant COS180: Community Relations Manager COS449: MANAGER\*EXTERNAL AFFAIRS DIR647: Director Community Relations RTL003: ROTATIONAL POSITION PROTECTED DATA ENDS] Strategy, Planning and External Affairs - 102456 Lobbying Activities = 3.6% Non Lobbying Activities = 96.4% Total of Average Lobbying Labor Non-Lobbying Labor Costs (1)

**Number of Positions** 

[PROTECTED DATA BEGINS

**Average Salary** 

Salaries

Costs (2)

PROTECTED DATA ENDS]

AST252: ASSISTANT\*EXECUTIVE

Job Code

OFC300: SVP, Strategy, Planning & External Affairs

Notes: (1) Approximate amount of compensation included in below the line FERC account 426.4

<sup>(2)</sup> Approximate amount of compensation included in above the line FERC account 920