

**BEFORE THE PUBLIC UTILITIES COMMISSION  
OF THE STATE OF COLORADO**

\* \* \* \* \*

RE: IN THE MATTER OF ADVICE LETTER )  
NO. 912-GAS FILED BY PUBLIC SERVICE )  
COMPANY OF COLORADO TO REVISE ITS )  
COLORADO PUC NO. 6-GAS TARIFF TO )  
IMPLEMENT A GENERAL RATE SCHEDULE ) PROCEEDING NO. 17AL-\_\_\_\_ G  
ADJUSTMENT AND OTHER RATE )  
CHANGES EFFECTIVE ON 30-DAYS )  
NOTICE. )

**DIRECT TESTIMONY AND ATTACHMENTS OF MELISSA L. OSTROM**

**ON**

**BEHALF OF**

**PUBLIC SERVICE COMPANY OF COLORADO**

**June 2, 2017**

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**SUMMARY OF DIRECT TESTIMONY OF MELISSA L. OSTROM**

1 Ms. Melissa L. Ostrom is Director, Capital Asset Accounting, for Xcel Energy  
2 Services Inc. Ms. Ostrom oversees the capital asset accounting policies, the day-to-day  
3 maintenance of accounting and tax records for capital assets and the related reporting  
4 and regulatory requirements for Xcel Energy Inc. and its subsidiaries, including Public  
5 Service Company of Colorado (“Public Service” or the “Company”).

6 Ms. Ostrom sponsors the plant in-service and other plant-related balances for the  
7 January 1, 2018 through December 31, 2020 Multi-Year Plan (“MYP”) period and the  
8 Historical Test Year (“HTY”), consisting of the twelve-month period ending December  
9 31, 2016, that were used to determine the rate base in the revenue requirements  
10 studies sponsored by Company witness Mr. Steven P. Berman and contained in  
11 Attachment SPB-1, SPB-2, and SPB-3. Ms. Ostrom details how the plant balances for  
12 the MYP are developed from a starting point of per-book balances as of January 31,

1 2017 (the previous month's actuals at the time the forecast was prepared), and  
2 continuing through December 31, 2020. This monthly plant roll-forward is presented in  
3 Attachment MLO-1. As she explains, these plant balances are the basis for developing  
4 the related annual expenses, such as depreciation and deferred taxes, reflected in the  
5 MYP revenue requirement studies and the resulting balances that are included as part  
6 of the rate base used in determining the revenue requirements for each year of the  
7 MYP. Ms. Ostrom also provides support for the book depreciation accruals reflected in  
8 the HTY. Lastly, Ms. Ostrom discusses bonus tax depreciation the impact of bonus tax  
9 depreciation in this rate case on Accumulated Deferred Income Taxes ("ADIT") and  
10 compliance with the Internal Revenue Service ("IRS") normalization rules.

11 With respect to the Company's depreciation accrual rates for the Company's gas  
12 plant accounts, Ms. Ostrom explains that the Company's depreciation rates were  
13 recently changed in the Company's 2012 Gas Phase I rate case, Proceeding No.  
14 12AL-1268G, as supported by a depreciation study submitted in that case, and have  
15 been in effect since 2013. The only changes to gas plant account depreciation accrual  
16 rates proposed in this case are for the distribution and transmission gas mains  
17 accounts, as supported by a depreciation study performed by Alliance Consulting.  
18 Additionally, Ms. Ostrom proposes that gas general plant accrual rates be updated by  
19 applying the depreciation parameters for electric and common general plant from the  
20 Settlement Agreement approved by the Commission in the 2016 stand-alone electric  
21 depreciation proceeding (Proceeding No.16A-0231E) ("2016 Depreciation Settlement").

22 With respect to the Company's common utility plant accounts, Ms. Ostrom

1 explains that in this proceeding, the Company has used the depreciation accrual rates  
2 for common utility plant approved in the 2016 Depreciation Settlement.

3 Ms. Ostrom recommends that the Commission adopt the plant and plant-related  
4 balances (*i.e.*, Construction Work In Progress (“CWIP”) and the depreciation reserve)  
5 reflected in Attachment MLO-1, as well as the corresponding depreciation expense,  
6 Allowance for Funds Used During Construction (“AFUDC”) and annual deferred taxes  
7 derived therefrom, as reasonable inputs to the revenue requirements studies for the  
8 purpose of developing rates for the MYP period. Ms. Ostrom further recommends that  
9 Commission adopt the depreciation changes for the gas mains, general, and intangible  
10 accounts for the gas utility plant and that the Commission adopt the use of the currently-  
11 approved depreciation accrual rates for common utility plant included in this proceeding.

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**GLOSSARY OF ACRONYMS AND DEFINED TERMS**

<b><u>Acronym/Defined Term</u></b>	<b><u>Meaning</u></b>
2011 Electric Rate Case	Proceeding No. 11AL-947E
2012 Gas Rate Case	Proceeding No. 12AL-1268G
2014 Electric Rate Case	Proceeding No. 14AL-0660E
2016 Depreciation Settlement	Proceeding No. 16A-0231E
2018 Forward Test Year	The 12 months ending December 31, 2018
2019 Forward Test Year	The 12 months ending December 31, 2019
2020 Forward Test Year	The 12 months ending December 31, 2020
ADIT	Accumulated Deferred Income Taxes
AFUDC	Allowance for Funds Used During Construction
Commission	Colorado Public Utilities Commission
Company	Public Service Company of Colorado or Public Service
CWIP	Construction Work in Progress
FTY	Forward Test Year
FERC	Federal Energy Regulatory Commission
GAAP	Generally Accepted Accounting Principles
GL	General Ledger
Historical Test Year or HTY	Historical Test Year – Calendar Year 2016



<u>Acronym/Defined Term</u>	<u>Meaning</u>
IRS	Internal Revenue Service
MYP	Multi-Year Plan period of January 1, 2018 through December 31, 2020, which includes the 2018, 2019, and 2020 Forward Test Years.
Operating Companies	Xcel Energy Operating Companies
Pacific	Pacific Exchange Group
PHMSA	Pipeline and Hazardous Materials Safety Administration
PLR	Private Letter Ruling
PSIA	Pipeline System Integrity Adjustment
Public Service, or the Company	Public Service Company of Colorado
SEC	Securities and Exchange Commission
USofA	Uniform System of Accounts
WAM	Work Asset Management
Xcel Energy	Xcel Energy Inc.
XES	Xcel Energy Services Inc.

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**DIRECT TESTIMONY AND ATTACHMENTS OF MELISSA L. OSTROM**

1 I. **INTRODUCTION, QUALIFICATIONS, PURPOSE OF TESTIMONY, AND**  
2 **RECOMMENDATION**

3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is Melissa L. Ostrom. My business address is 414 Nicollet Mall,  
5 Minneapolis, MN 55401.

6 **Q. BY WHOM ARE YOU EMPLOYED AND WHAT IS YOUR POSITION?**

7 A. I am employed by Xcel Energy Services Inc. ("XES") as Director, Capital Asset  
8 Accounting. XES is a wholly-owned subsidiary of Xcel Energy Inc. ("Xcel  
9 Energy") and provides an array of support services to Public Service Company of  
10 Colorado ("Public Service" or the "Company") and the other utility operating  
11 company subsidiaries of Xcel Energy on a coordinated basis.

12 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

13 A. I am testifying on behalf of Public Service.

1 **Q. PLEASE SUMMARIZE YOUR RESPONSIBILITIES AND QUALIFICATIONS.**

2 A. As Director, Capital Asset Accounting, my responsibilities include oversight of the  
3 capital asset accounting policies, the day-to-day maintenance of accounting and  
4 tax records for capital assets and the related reporting and regulatory  
5 requirements. A statement of my education and relevant experience is set forth  
6 following my Direct Testimony.

7 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN THIS**  
8 **PROCEEDING?**

9 A. My Direct Testimony is divided into three main parts, which address the following  
10 subjects:

- 11 • I support the calculation of plant-related balances for the January 1, 2018  
12 through December 31, 2020 Multi-Year Plan ("MYP") and the presentation of  
13 year-end 2016 balances for the historic test year ("HTY") in the respective  
14 revenue requirements studies presented by Company witness Mr. Steve P.  
15 Berman;
- 16 • I support the calculation of the annual deferred taxes for the MYP, which  
17 factor in all applicable Bonus Depreciation laws and that fully complies with  
18 the Internal Revenue Service's ("IRS") normalization rules that require the  
19 monthly expense to be prorated throughout the current year before the  
20 monthly balances are calculated and used for the 13-month averaging of the  
21 accumulated deferred tax balance offset to rate base or in lieu of a 13-month  
22 averaging of the accumulated deferred tax balance offset to rate base; and
- 23 • I present the Company's proposal (1) to revise depreciation rates for the  
24 transmission and distribution gas mains account; (2) to align the gas general  
25 assets with the parameters used to calculate the Colorado Public Utilities  
26 Commission ("Commission")-approved depreciation rates in the stand alone

1 electric depreciation proceeding, Proceeding No. 16A-0231E (“2016  
2 Depreciation Settlement”); (3) to maintain all other remaining gas depreciation  
3 rates with those approved by the Commission in Decision No. C13-1568 in  
4 the 2012 Gas Phase I rate case in Proceeding No. 12AL-1268G (“2012 Gas  
5 Rate Case”); and (4) to use the depreciation rates for common utility plant as  
6 approved in the 2016 Depreciation Settlement.

7 **Q. ARE YOU SPONSORING ANY ATTACHMENTS AS PART OF YOUR DIRECT**  
8 **TESTIMONY?**

9 A. Yes, I am sponsoring Attachments MLO-1 through MLO-12, which were prepared  
10 by me or under my direct supervision. The attachments are as follows:

- 11 • Attachment MLO-1 (plant-related roll forward calculations for MYP Forward  
12 Test Years);
- 13 • Attachment MLO-2 (schedule linking Attachment MLO-1 to Attachments SPB-  
14 1, SPB-2 and SPB-3);
- 15 • Attachment MLO-3 (gas plant additions);
- 16 • Attachment MLO-4 (IRS Reg.1.167(l)-1)
- 17 • Attachment MLO-5 (ADIT proration calculation)
- 18 • Attachment MLO-6 (PLR 201717008)
- 19 • Attachment MLO-7 (Alliance Depreciation Study);
- 20 • Attachment MLO-8 (calculation of gas general and intangible depreciation  
21 rates);
- 22 • Attachment MLO-9 (Exhibit A from the Settlement Agreement in the 2016  
23 Depreciation Case);
- 24 • Attachment MLO-10 (depreciation expense using proposed depreciation rates  
25 for MYP Forward Test Years);
- 26 • Attachment MLO-11 (depreciation expense using proposed depreciation rates  
27 for the HTY); and
- 28 • Attachment MLO-12 (Amortization of the SAP GL/WAM regulatory asset).

1 **Q. WHAT RECOMMENDATIONS ARE YOU MAKING IN YOUR DIRECT**  
2 **TESTIMONY?**

3 A. I recommend that the Commission adopt the plant and plant-related balances  
4 reflected in Attachment MLO-1, as well as the corresponding depreciation  
5 expense, Allowance for Funds Used During Construction (“AFUDC”) and annual  
6 deferred taxes derived therefrom, as reasonable inputs to the revenue  
7 requirements studies for the purpose of developing rates for the MYP period. I  
8 further recommend that the Commission adopt the depreciation changes for the  
9 gas mains, general, and intangible accounts for the gas utility plant and that the  
10 Commission adopt the use of the currently-approved depreciation accrual rates  
11 for common utility plant included in this proceeding.



1 and Accumulated Deferred Income Taxes (“ADIT”). Plant-related expenses are  
2 AFUDC, book depreciation, and annual deferred taxes. Plant and plant-related  
3 information are an important part of the overall development of rate base and  
4 revenue requirements. The plant component of rate base consists of plant in-  
5 service less depreciation reserve less accumulated deferred taxes on plant.

6 **Q. IS THE FORECASTED PLANT AND PLANT-RELATED INFORMATION**  
7 **BASED ON ESTABLISHED PLANT ACCOUNTING PRINCIPLES?**

8 A. Yes. In a forecast presentation, the development of the plant information follows  
9 the applicable accounting rules established by GAAP, the FERC, and policies  
10 and guidelines established by the Company’s Capital Asset Accounting  
11 department, such as the Capitalization Policy. Thus, the forecasted plant and  
12 plant-related information are developed using the same methods, rules,  
13 calculations, and factors as the Company uses to record actuals on its books  
14 each month. For example, the tax depreciation and deferred income taxes for our  
15 Forward Test Years (as well as the 2016 HTY that is presented for informational  
16 purposes) use the same accounting module and routines that are employed to  
17 prepare deferred tax journal entries and to produce the tax filing information filed  
18 with the IRS.

19 **Q. HOW IS THE REMAINING DISCUSSION ON PLANT AND PLANT-RELATED**  
20 **EXPENSES DIVIDED?**

21 A. In regard to plant and plant-related expenses, rate base has two main  
22 components – (1) net plant, and (2) ADIT. The next section covers the net plant

1 and the subsequent section covers ADIT. Finally, I will discuss affiliate charges in  
2 capital additions and the allocation of costs related to software construction.

3 **A. Net Plant**

4 **Q. HOW DO CAPITAL ADDITIONS AFFECT RATE BASE?**

5 A. In regard to net plant in rate base, there are two main components -- plant  
6 balances and accumulated reserve for depreciation (a reduction to rate base).  
7 Capital additions increase plant balances. Depreciation expense increases the  
8 accumulated reserve for depreciation, thereby lowering rate base. If capital  
9 additions were equal to depreciation expense, the plant-related rate base would  
10 remain constant. If plant-related rate base increases from one year to the next, it  
11 is because capital additions are greater than the depreciation expense.

12 Attachment MLO-1, which I will explain in more detail later in my  
13 testimony, includes forecasted capital expenditures for additions that have  
14 projected in-service dates during Forward Test Years 2017, 2018, 2019 and  
15 2020 in the MYP and thus will affect these years' plant additions. This in turn  
16 affects the MYP rate base and revenue requirement. The overall rate base used  
17 in the MYP cost-of-service study in this case reflects the increase in plant  
18 balances from the base period ending December 31, 2016.

19 **Q. DO YOU EXPLAIN THE NEED OR PURPOSE OF THE UNDERLYING**  
20 **CAPITAL ADDITIONS INCLUDED IN RATE BASE?**

21 A. No. The following Company witnesses are providing testimony in support of the  
22 plant in-service associated with their organizations within the Company:



Cheryl Campbell	—	Gas production, transmission, distribution and related general plant.
David Harkness	—	Network Equipment and software
Tim Brossart	—	General Ledger (“GL”) and Work Asset Management (“WAM”) systems
Greg Robinson	—	Buildings and General

1           Each of the business areas represented by these witnesses is responsible  
2 for the actual planning and decision-making regarding the capital expenditures,  
3 as well as the analyses necessary to develop the capital budgets and project  
4 plans. My area of responsibility begins where the responsibility of each of these  
5 respective witnesses’ finishes. I am responsible for the calculations of plant-  
6 related balances and expenses, which can only be derived once the various  
7 business areas have completed their analyses. The process of moving the  
8 construction costs from Construction Work in Progress (“CWIP”) to plant in-  
9 service produces the capital additions that then form the basis from which all the  
10 other plant-related information can be calculated.

11 **Q. HOW HAVE THE CAPITAL ADDITIONS DESCRIBED BY EACH OF THE**  
12 **BUSINESS AREA WITNESSES BEEN PRESENTED?**

13 A. Capital additions for each business area witness have been assigned a Capital  
14 Grouping. Capital Groupings are the major categories of work performed within a  
15 particular business area. In essence, business areas calculate their budgets  
16 based on what work they deem critical to assure continued operation of the  
17 system and identify projects by these Capital Groupings.

1 **Q. PLEASE DESCRIBE THE DEVELOPMENT OF NET PLANT INFORMATION IN**  
2 **THE MYP.**

3 A. The information is extracted from the Company's 2017 five year forecast  
4 information for plant assets for the three 13-month periods ending December 31,  
5 2018, December 31, 2019, and December 31, 2020. As with any plant  
6 information, the forecasted balances for these years are significantly influenced  
7 by the activity in the preceding years. Therefore, the plant information is rolled  
8 forward month by month (known as a "monthly roll forward") from the last  
9 month's actuals at the time the forecast was prepared, which in this case was  
10 January 2017, and forecasted plant and plant-related balances are built upon  
11 these actuals using the forecasted changes in plant and plant-related expenses  
12 for each month until all months have been calculated through the end of the  
13 forecast period. Attachment MLO-1 summarizes this roll forward calculation from  
14 the beginning of the Historical Test Year, January 1, 2016 through the end of the  
15 MYP, December 31, 2020, for gas and common utility plant. Attachment MLO-1  
16 also includes the roll forward of the CWIP and accumulated reserve for  
17 depreciation for the same periods as were provided for the plant information.

18 The CWIP roll forward is shown for each of the Capital Groupings  
19 referenced in the Direct Testimony of the business area witnesses identified  
20 above. Therefore, the Company has presented the CWIP information aligned  
21 with each business area's Capital Groupings and the budgeted projects within  
22 these groupings are shown in Attachment MLO-3.

1           These roll forwards serve as the basis for the forecasted plant in-service  
2 balances used by Mr. Berman in the determination of the forecasted rate base in  
3 Attachment SPB-1, SPB-2, and SPB-3. Attachment MLO-2 has been provided as  
4 a numerical link of data between my Attachment MLO-1 and the revenue  
5 requirements studies contained in Mr. Berman's Attachment SPB-1, SPB-2, and  
6 SPB-3.

7 **Q.   WHAT ARE THE MAIN COMPONENTS OF NET PLANT INFORMATION?**

8 A.   As I mentioned above, there are several components that comprise the plant and  
9 plant-related information. The three most significant components are CWIP, plant  
10 in-service, and the accumulated reserve for depreciation.

11           CWIP is an account that is used to gather all the construction-related  
12 costs together as they are being incurred during the construction of the project or  
13 facility. The costs incurred to construct or install a fixed asset in the construction  
14 process are capital expenditures. The accumulation of the construction  
15 expenditures in CWIP continues until the asset becomes used and useful, which  
16 is typically when the asset is placed into service. The amount transferred from  
17 the accumulated CWIP balance to plant in-service is known as the capital  
18 addition or plant addition.

19           Plant in-service represents facilities that are used and useful in providing  
20 utility service, including facilities currently in-service, capital projects completed  
21 but not classified, and property held for future use. Forecasted plant in-service  
22 represents historical and projected additions and retirements to Public Service's

1 electric and common utility plant accounts. Common utility represents all of the  
2 property that is used in the general operations of the business that affect more  
3 than one utility, such as electric and gas operations. Plant additions represent  
4 plant that will become used and useful during the month.

5 Accumulated reserve for depreciation, also known as the depreciation  
6 reserve, is the accumulation of depreciation expense taken on assets that are in-  
7 service. When an asset is retired, the depreciation reserve is reduced by the  
8 original cost of that asset based on the assumption that the asset is fully  
9 expensed (i.e., fully depreciated) at that time. The average gross monthly plant  
10 balance multiplied by the applicable depreciation accrual rate results in the  
11 depreciation expense, which is added to and consequently results in an increase  
12 in the depreciation reserve. Factored into the depreciation rate is a net salvage  
13 rate component to provide for the estimated cost of future removal less any gross  
14 salvage value. Lastly, the depreciation reserve is decreased by actual removal  
15 expenditures when incurred, and increased by any salvage proceeds received.

16 **Q. PLEASE PROVIDE A SUMMARY OF THE CWIP ACTIVITY IN A MONTH.**

17 A. During the course of each month, the beginning CWIP balance is increased by  
18 CWIP expenditures incurred during the month and AFUDC, and is reduced by  
19 the CWIP balances associated with projects that are placed in service during the  
20 month. Table MLO-D-1 summarizes the monthly transactions for CWIP:

**Table MLO-D-1 Construction Work in Progress**

	<b>CWIP Beginning Balance</b>
+	CWIP Expenditures
+	<i>AFUDC</i>
-	CWIP Closings (equal to Additions to Plant In-service)
<hr/>	
=	<b>CWIP Ending Balance</b>

1 **Q. PLEASE PROVIDE A SUMMARY OF PLANT ACTIVITY IN A MONTH.**

2 A. During the course of each month, the beginning plant balance is increased to  
3 reflect plant additions and reduced to reflect plant retired from service. Table  
4 MLO-D-2 summarizes the monthly transactions for plant.

**Table MLO-D-2 Plant In-service**

	<i>Plant Beginning Balance</i>
	<i>Additions (equal to CWIP</i>
+	<i>Closings from Table 1)</i>
-	Plant Retirements
<hr/>	
=	<b>Plant Ending Balance</b>

5 **Q. PLEASE PROVIDE A SUMMARY OF DEPRECIATION RESERVE ACTIVITY IN**  
6 **A MONTH.**

7 A. During the course of each month, the beginning depreciation reserve is  
8 increased by depreciation expense and any salvage proceeds realized, and is  
9 reduced by the depreciation reserve attributable to retirements (equal to the  
10 gross plant cost of the retired assets) and removal costs. Table MLO-D-3  
11 summarizes the monthly transactions for depreciation reserve.

**Table MLO-D-3 Accumulated Reserve for Depreciation**

	<b>Depreciation Reserve Beginning Balance</b>
+	<i>Depreciation Expense</i>
-	Plant Retirements
+/-	Adjustments (i.e. Reserve Reallocations)
+	Salvage Value Realized
-	Plant Removal Expenditures
=	<b>Depreciation Reserve Ending Balance</b>

1 **Q. WHEN YOU PRESENTED THE ITEMS RECOGNIZED IN THE CWIP ROLL**  
2 **FORWARD IN TABLE MLO-D-1, YOU LISTED AFUDC. WHAT IS AFUDC?**

3 A. AFUDC is used to assign to the asset the assumed cost of financing construction  
4 that would normally be expensed on the income statement during construction.  
5 Once the construction is completed and the asset is placed into service, the total  
6 cost of the asset, including the AFUDC, is systematically allocated back to the  
7 income statement in the form of depreciation expense over the life of the asset.  
8 Since the AFUDC is part of the asset cost, the construction financing costs move  
9 from the balance sheet to the income statement as a part of depreciation over  
10 the life of the asset. Public Service follows the FERC USofA in calculating the  
11 AFUDC rate and its application to construction projects. The AFUDC rate is a  
12 weighted-average cost of capital that first gives weight to short-term debt as a  
13 function of the CWIP balance and then factors in the costs of long-term debt and  
14 common equity.

1           **B.     ADIT**

2           **Q.     WHAT ARE DEFERRED TAXES?**

3           A.     Deferred taxes are a result of an accounting process called “normalization”,  
4           which represents the timing difference between book and tax accounting. The  
5           timing difference is then multiplied by the current tax rate to determine the current  
6           deferred tax. This amount in turn is added to the ADIT balance. Deferred taxes  
7           generally derive from tax depreciation being greater than book depreciation (in  
8           the early years of an asset’s life). Regulated utilities are required by the IRS to  
9           normalize accelerated tax depreciation on plant assets (use deferred taxes) in  
10          order to receive the benefits of accelerated tax depreciation. Thus, deferred  
11          taxes and accelerated tax depreciation go together. Public Service’s ADIT  
12          balance has been growing in large part due to bonus tax depreciation. Public  
13          Service strives to maximize the tax benefits by using accelerated methods to tax  
14          depreciate its assets, which are often taken in the early years of an asset’s life.  
15          Deferred taxes, from a ratemaking perspective, allow Public Service to share the  
16          early tax benefits with all customers equally over the asset’s straight line book  
17          life.

18          **Q.     DID THE CALCULATION OF ADIT INCLUDE BONUS TAX DEPRECIATION?**

19          A.     Yes. The effects of various laws passed by Congress allowing for Bonus Tax  
20          Depreciation have been incorporated into the ADIT balances in this case. This  
21          includes the effects of the Consolidated Appropriations Act of 2016, which  
22          provided for bonus tax depreciation of 50 percent on eligible assets placed into

1 service in 2015, 2016, and 2017, bonus tax depreciation of 40 percent on eligible  
2 assets placed into service in 2018, and bonus tax depreciation of 30 percent on  
3 eligible assets placed into service in 2019. In 2018 through 2020, there is a long  
4 lead time construction allowance, which allows a construction project that is  
5 under way in a year where a higher bonus tax depreciation rate is in effect, yet  
6 in-serviced in the following year where a lower bonus tax depreciation rate is in  
7 effect, to use the higher bonus tax depreciation rate on the in-serviced asset. For  
8 example, an asset that was under construction in 2017 and 2018, and placed into  
9 service in 2018, the entire asset would use the 50 percent bonus tax depreciation  
10 rate. This allowance only partially applies to an asset under construction prior to  
11 2020 and in-serviced in 2020. This 2020 addition would get a limited amount of  
12 bonus tax depreciation taken on the portion of construction done in 2019, but not  
13 on the construction done in 2020 and the bonus tax depreciation would be taken  
14 in 2020.

15 **Q. DO YOU KNOW OF ANY TAX LAW CHANGES FOR 2017?**

16 A. No. While there is work in Washington on tax reform, potential changes to tax  
17 laws are not known at this time. If there is new tax legislation passed while this  
18 case is progressing, we will update the case should any changes affect the  
19 current or deferred taxes included in this case.



1 **Q. PLEASE EXPLAIN WHAT “NORMALIZATION” MEANS IN THE CONTEXT OF**  
2 **UTILITY ACCOUNTING.**

3 A. Normalization refers to a method of accounting in which the tax benefits  
4 associated with depreciation of utility assets are spread over the same time  
5 period that the costs of those assets are recovered from customers. For  
6 example, if rates are set based on straight-line book depreciation, the federal  
7 income tax expense included in those rates must also be calculated as though  
8 the utility used straight-line book depreciation for tax purposes. The difference  
9 between the federal income tax expense calculated using accelerated  
10 depreciation and the federal income tax expense calculated using straight-line  
11 book depreciation is recorded as a deferred tax liability. The cumulative deferred  
12 tax liability balance is recorded as ADIT and serves as an offset to rate base. The  
13 regulations further define how the deferred tax balance for the federal portion of  
14 FERC Account 282 must be calculated for forward test years. While the  
15 discussion is based on the federal rules for timing differences related to life  
16 differences, the ADIT includes other plant related timing differences. As  
17 described by Mr. Berman, the Commission has approved full tax normalization  
18 for all timing differences, and therefore Public Service interprets these rules to  
19 apply to all plant deferred taxes, including Net Operating Losses (“NOLs”) since  
20 these were largely driven by bonus tax depreciation.

1 **Q. WHAT IS THE SOURCE OF THE TAX NORMALIZATION RULES?**

2 A. Tax normalization rules come from various sources including the Internal  
3 Revenue Code ("IRC"), Treasury Regulations, and related guidance provided by  
4 the IRS, such as Private Letter Rulings ("PLR").

5 Specifically, Congress mandated normalization for public utilities in IRC  
6 § 168(i)(9)-(10), which provides that in order to use a normalization method of  
7 accounting with respect to public utility property:

8 [T]he taxpayer must, in computing its tax expense for purposes of  
9 establishing its cost of service for ratemaking purposes and  
10 reflecting operating results in its regulated books of account, use a  
11 method of depreciation with respect to such property that is the  
12 same as, and a depreciation period for such property that is no  
13 shorter than, the method and period used to compute its  
14 depreciation expense for such purposes.<sup>1</sup>

15 The rule requiring a utility to calculate federal income tax expense on a  
16 normalized basis is Section 1.167(l)-1 of the Treasury Regulations. Copies of the  
17 rule are attached to my testimony as Attachment MLO-4.

18 **Q. IS A REGULATORY COMMISSION REQUIRED BY LAW TO FOLLOW THE**  
19 **NORMALIZATION RULES FOR RATEMAKING PURPOSES?**

20 A. No. Congress did not directly prohibit regulators from using other methods to set  
21 rates, but it did link the use of accelerated tax depreciation with the use of  
22 deferred taxes in rate making. A company is prohibited from claiming accelerated  
23 tax depreciation on its returns if a state utility commission requires all current tax  
24 benefits to be flowed through to customers. In other words, the IRS would require

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<sup>1</sup> IRC § 168(i)(9)(A)(i).

1 a company ordered to use flow through tax benefits in rate making to tax  
2 depreciate their assets over a straight line life (i.e. book depreciation) on its tax  
3 returns. Currently, the revenue requirement provides for this sharing of tax  
4 benefits equally with all customers using the asset throughout its life (over a  
5 straight line basis), with the use of ADIT providing a large rate base reduction  
6 that is not available with flow through methods. For that reason, Public Service  
7 has calculated the income tax expense included in its cost of service using  
8 straight-line book depreciation for its assets and included ADIT as an offset to  
9 rate base. This calculation is supported in Company witness Mr. Berman's  
10 testimony.

11 **Q. ARE THERE NORMALIZATION RULES REGARDING HOW ADIT MUST BE**  
12 **CALCULATED WHEN USING FUTURE TEST YEARS?**

13 A. Yes. When a utility that is subject to normalization rules uses a future test year to  
14 determine its cost of service, Treasury Regulations require that the increase or  
15 decrease to the ADIT balance be prorated first before applying the 13-month  
16 averaging method.

17 **Q. WHAT SECTION OF THE TAX NORMALIZATION RULES MANDATES THE**  
18 **USE OF THE PRORATION METHOD?**

19 A. Section 1.167(l)-1(h)(6)(ii) of the Treasury Regulations mandates the use of a  
20 very specific proration procedure in measuring the amount of future test period  
21 ADIT. This code section has been provided in Attachment MLO-4. This regulation  
22 requires that if solely a historical period is used to determine the ADIT balance to

1 be subtracted from rate base, then no proration is required. If, on the other hand,  
2 a future period is used to determine the rate base, the ADIT balance “is the  
3 amount of the reserve at the beginning of the period and a pro rata portion of the  
4 amount of any projected increase to be credited or decrease to be charged to the  
5 account during such period.” Therefore, Public Service used the IRS proration for  
6 the ADIT in its MYP and did not use IRS proration for its HTY, since the HTY was  
7 based on a historical period.

8 **Q. HOW ARE THE ANNUAL DEFERRED TAXES PRORATED?**

9 A. Proration is required to ensure that the current year tax benefits of accelerated  
10 depreciation will not be flowed through to customers faster than they will be  
11 recognized by the utility. The IRS assumes that such benefits are received on the  
12 last day of the period over which the deferred amount is recognized. The pro rata  
13 portion of any change during a future period is determined by multiplying the  
14 change by a fraction, where:

- 15 • The numerator is the number of days remaining in the period at the  
16 time the change is to be accrued; and
- 17 • The denominator is the total number of days in the future period.

18 Because Public Service closes its books on the last day of each month, the  
19 proration calculation must also be done on a monthly basis. For instance, if a  
20 forecasted increase to Public Service’s ADIT balance during a test year period  
21 was \$1.2 million, the proration adjustment would reflect that that ADIT balance  
22 was accumulated incrementally over the course of the entire test year (\$100,000  
23 per month). However, the proration assumes that each monthly expense is

1 recognized on the last day of the month. Assuming a 365-day year, January's  
 2 expense would increase the ADIT by 335/365<sup>th</sup> (335 = 365 minus 30 days in  
 3 January assuming January 31<sup>st</sup> is not included in the total days for January) or  
 4 \$91,781, instead of \$100,000. Each subsequent month the numerator is  
 5 decreased by the number of days in the month less one for the last day of the  
 6 month. Table MLO-D-4 walks through each month's hypothetical example:

**Table MLO-D-4 Proration of ADIT**

Month	Year 2016 Monthly Change	Days to Prorate	Calendar Days in Future Test Period	Monthly Change Prorated Test Year	Cumulative Prorated Balance	Cumulative Balance (without Proration)
	(A)	(B)	(C)	(D=A*B/C)	(Sum Col. D)	(Sum Col. A)
<b>Annual Increase</b>	1,200,000					
Dec-17					0	0
Jan-18	100,000	335	365	91,781	91,781	100,000
Feb-18	100,000	307	365	84,110	175,890	200,000
Mar-18	100,000	276	365	75,616	251,507	300,000
Apr-18	100,000	246	365	67,397	318,904	400,000
May-18	100,000	215	365	58,904	377,808	500,000
Jun-18	100,000	185	365	50,685	428,493	600,000
Jul-18	100,000	154	365	42,192	470,685	700,000
Aug-18	100,000	123	365	33,699	504,384	800,000
Sep-18	100,000	93	365	25,479	529,863	900,000
Oct-18	100,000	62	365	16,986	546,849	1,000,000
Nov-18	100,000	32	365	8,767	555,616	1,100,000
Dec-18	100,000	1	365	274	555,890	1,200,000
<b>Total</b>	1,200,000				4,807,671	7,800,000

7 Accordingly, the tax benefit is flowed through to customers as it is accrued over  
 8 time. For forecast purposes, the Company calculates an annual deferred tax  
 9 expense and then divides by 12 to get the monthly deferred tax expense,  
 10 resulting in an even monthly deferred tax expense throughout the year. As a  
 11 result, the proration calculation can be converted mathematically as an annual  
 12 factor. Using the example presented in Table MLO-D-4, the annual proration  
 13 factor can be calculated as the Dec-18 Prorated Balance of \$555,890 divided by

1 the Dec-18 Balance without Proration of \$1,200,000 for a factor of 46.3 percent.

2 **Q. HOW DOES THE IRS PRORATION ALIGN WITH USING AN AVERAGE RATE**  
3 **BASE METHODOLOGY FOR A FORWARD TEST YEAR?**

4 A. The answer depends on whether the Commission would allow the Company to  
5 forego the use of the Commission's averaging method for its ADIT in rate base  
6 and to use instead the IRS proration method, which is in essence an averaging  
7 method. This is what the Company recommends because if we could not  
8 substitute the proration method for the Commission's averaging method, then we  
9 would have to apply both methods. The Commission requires a 13-month  
10 average method for rate base items; however for ADIT the Commission has  
11 allowed the Company to use a beginning of year, end of year (BOY/EOY)  
12 average. Since the monthly deferred amounts are constant throughout the year,  
13 a 13-month average and a BOY/EOY average result in the same amount. To  
14 demonstrate the effects of proration, we have used the 13-month average  
15 method in the numbers below. The IRS recently provided in PLR 201717008 that  
16 its method may be used instead of the state utility commission defined method in  
17 calculating rate base. However, in prior PLRs, the IRS required its method to first  
18 be used and then the state utility commission's averaging method to be applied if  
19 the commission's averaging method must be used in rate making for ADIT. PLR  
20 201717008 is included in Attachment MLO-6.

21 Basically, both methods provide for the same overall intention of  
22 representing the current changes ratably over the year rather than allowing a full

1 year effect into rate base (i.e. setting rates using end of year future balances).  
 2 The 13-month average of the annual deferreds allows 50 percent of the change  
 3 in deferreds to be added to the beginning balance when calculating the average  
 4 ADIT that is in rate base. This can be seen in Table MLO-D-4 above which  
 5 calculates a 13-month average on the sum of the ending balances without  
 6 proration, or \$7.8 million, and dividing by 13 months to get \$600,000 or 50  
 7 percent of the annual deferred taxes of \$1.2 million. Using just proration for the  
 8 averaging results in an annual change of \$555,890 or 46.324 percent of the  
 9 annual deferred taxes of \$1.2 million,

10 If the Commission did not allow the Company to substitute the proration  
 11 method for the 13-month average method, the Company would have to average  
 12 twice. Applying proration first and then the 13-month average to the \$1.2 million  
 13 annual deferred taxes would reduce the annual deferred tax amount to \$369,821,  
 14 or 30.818 percent of the original amount. This is calculated by taking the  
 15 \$4,807,671 sum of prorated balances and dividing by 13 months. A comparison  
 16 of the result of these averaging methods is shown in Table MLO-D- 5.

**Table MLO-D- 5 Comparison of Averaging Methods**

		<u>% of ADIT</u>
Change in ADIT	1,200,000	
Prorated Change in ADIT	555,890	46.324%
13-month Average of Change in ADIT	600,000	50.000%
13-month Average of Prorated Change in ADIT	369,821	30.818%

17 To further illustrate the impact of these averaging methods on the plant ADIT  
 18 adjustments included in the MYP, a comparison of the adjustment to the plant

1 ADIT using just the IRS proration method as compared to the adjustment using  
2 both the IRS proration method and the beginning of year-end of year averaging  
3 required by the Commission is presented in Attachment MLO-5.

4 **Q. WAS PRORATION USED IN PRIOR RATE CASES FILED BY PUBLIC**  
5 **SERVICE THAT PROPOSED A FUTURE TEST YEAR?**

6 A. No. Proration was not used to calculate the ADIT in those cases and that was an  
7 incorrect assumption that the 13-month averaging was representative of the  
8 intent of the IRS regulation. We now know that was not correct. Since no rate  
9 case previously resulted in a future test year being approved, there was no  
10 violation of normalization rules. Like many others in the industry, Public Service  
11 was not aware of the distinction that required the use of the proration rule until  
12 late 2015. However, since we are now aware of how the rule is applied at this  
13 time, we must abide by it and file the Test Year in this case correctly.  
14 Accordingly, we used proration for the change in ADIT for the MYP and request  
15 that this IRS averaging be applied instead of the 13-month averaging method.

16 **Q. WHAT IS PUBLIC SERVICE'S ACTUAL PROJECTED ADIT BALANCE FOR**  
17 **THE FORWARD TEST YEARS?**

18 A. Please refer to the Direct Testimony of Company witness Mr. Berman for Public  
19 Service's projected ADIT balance and corresponding calculations. Attachment  
20 MLO-5 also presents the adjustments to projected ADIT balances due to  
21 application of the applicable IRS proration factor.



1 **Q. ARE PUBLIC SERVICE'S DEFERRED TAXES IN THIS CASE CALCULATED**  
2 **TO COMPLY WITH ALL IRS REGULATIONS?**

3 A. Yes. Since this case includes a Forward Test Year, ADIT balances have been  
4 prorated in accordance with Treasury Regulations. Failure to follow the proration  
5 procedures required by Treasury Regulations would result in a violation of  
6 normalization rules, the penalty for which is an inability to claim accelerated tax  
7 depreciation methods.

8 **C. Affiliate Charges in Capital Additions**

9 **Q. PLEASE DESCRIBE THE AFFILIATE COSTS INCLUDED IN CAPITAL**  
10 **ADDITIONS**

11 A. Affiliate costs included in capital additions are those costs charged either by XES  
12 or another Operating Company to a PSCo-specific capital work order for  
13 construction of an asset owned and utilized entirely by Public Service where the  
14 construction has been closed to plant in service before the end of the HTY or  
15 MYP period. The terms "affiliate cost" and "XES charge" are synonymous in this  
16 discussion and are defined to include costs from all Xcel Energy legal entities  
17 other than Public Service.

18 **Q. CAN YOU GIVE AN EXAMPLE OF AN AFFILIATE COST IN A**  
19 **CONSTRUCTION WORK ORDER?**

20 A. Yes. As an example, if an XES employee worked one hour on a construction  
21 project and a Public Service employee worked one hour on the same project,  
22 there would be two labor hours charged. Assuming both employees have a labor

1 rate of \$25 per hour, the work order would contain \$50 in labor. Adding \$100 of  
2 materials purchased by the Public Service employee and installed, the work  
3 order total would be \$150. Assuming the work order was closed to plant in  
4 service during the MYP, the charges would be part of rate base. Thus, \$150  
5 would be in rate base in this case and \$25 of this \$150 total would be the affiliate  
6 costs included in rate base.

7 **Q. DO THE CAPITALIZED AFFILIATE CHARGES REASONABLY**  
8 **APPROXIMATE THE COST OF PROVIDING THE SERVICE?**

9 A. Yes. XES and Public Service's other affiliates provide their services at cost.  
10 There is no component for profit in the capitalized affiliate charges. Additionally,  
11 the charges from XES and Public Service's other affiliate are at the same price  
12 per unit as the charges made to the other Xcel Energy affiliates for the same  
13 services.

14 **Q. HOW WERE THESE AFFILIATE COST COMPONENTS BILLED TO SPS?**

15 A. The construction affiliate charges were assigned in two direct manners: (1) costs  
16 charged directly to the Public Service work order, as described above; or (2)  
17 direct to a work order that is further allocated to Public Service. Costs allocated  
18 to a Public Service work order relate only to certain software projects.

19 **Q. HOW ARE COSTS ALLOCATED TO PSCO SOFTWARE PROJECTS?**

20 A. Software is an intangible asset and, as such, is the only asset that is broken  
21 down into each operating company owner's fractional share in the construction  
22 process. These costs represent the only fixed asset where a percentage of the

1 total installation is placed on each operating company's books. This is  
2 accomplished through a controlled and systematic process. For the vast majority  
3 of software projects, affiliate costs are allocated each month from a special  
4 allocating work order to each of the four Operating Companies, including Public  
5 Service. Each software project is given an allocating work order. Charges  
6 recognized each month are allocated to the Operating Company's construction  
7 work order based on predetermined percentages. A similar process is followed to  
8 develop the forecasted plant additions included in the MYP. Allocation  
9 percentages are applied to the total forecasted software project costs to calculate  
10 the total software addition to include in the forecast for Public Service.

11 **Q. HOW ARE THE ALLOCATIONS ESTABLISHED FOR THE FIVE-DIGIT WORK**  
12 **ORDERS?**

13 A. Each allocation table is established based on the nature and use of the software  
14 system. The allocations methods are selected to reflect the underlying utilization  
15 of the system that is being allocated.

1 **III. DEPRECIATION EXPENSE**

2 **Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR TESTIMONY?**

3 A. I present proposed depreciation rates for gas and common utility assets. Public  
4 Service is proposing changes to the approved depreciation rates for the  
5 transmission and distribution gas mains accounts. The Company also is  
6 proposing to align the depreciation rates for gas general assets with the currently  
7 approved depreciation parameters for the similar electric general assets from the  
8 2016 Depreciation Settlement. In addition, we are proposing to use the approved  
9 common depreciation rates from the 2016 Depreciation Settlement for the  
10 common assets in this case. The accounts for which we are either proposing new  
11 depreciation rates in this proceeding or using the rates from the 2016  
12 Depreciation Settlement constitute approximately 58 percent of the Company's  
13 gas and common allocated plant.

14 **Q. WHAT IS THE OVERALL IMPACT TO DEPRECIATION EXPENSE OF THE**  
15 **DEPRECIATION RATES BEING PROPOSED IN THIS CASE?**

16 A. Please see Table MLO-D-6 below which summarizes the depreciation expense  
17 impacts presented in the MYP.

**Table MLO-D-6 Proposed Change in Depreciation Expense Summary**

	2018	2019	2020
<b>Gas Mains</b>	174,608	141,368	105,900
<b>Gas General and Intangible</b>	(3,672,397)	(2,105,283)	(3,104,529)
<b>Total Gas</b>	<u>(3,497,788)</u>	<u>(1,963,915)</u>	<u>(2,998,629)</u>
<b>Total Common</b>	(10,968,573)	(12,001,891)	(5,865,072)
<b>Percent of Common Allocated to Gas</b>	28.46%	28.46%	28.46%
<b>Common Allocated to Gas</b>	(3,121,579)	(3,415,654)	(1,669,158)
<b>Total Gas and Common Allocated to Gas</b>	<u>(6,619,367)</u>	<u>(5,379,569)</u>	<u>(4,667,788)</u>

**A. Proposed Depreciation Rates for Gas Mains**

**Q. DID PUBLIC SERVICE PERFORM A DEPRECIATION STUDY?**

A. The Company directed Alliance Consulting Group to perform a depreciation study limited to the gas mains accounts, FERC Account 367, Transmission Mains and Account 376, Distribution Mains. We limited the depreciation study to these two FERC Accounts because depreciation rates for gas assets were approved recently, in Proceeding No. 12AL-1268G; however, due to the significant work being done on integrity management of the pipelines, we felt that the transmission and distribution mains accounts may have experienced a change in parameters since the last study. The current depreciation rates for these accounts were approved in Proceeding No. 12AL-1268G. A copy of the depreciation study report provided by Alliance Consulting Group is included as Attachment MLO-7.

1 **Q. WHAT DEPRECIATION PROCEDURES AND TECHNIQUES WERE USED TO**  
2 **DERIVE DEPRECIATION RATES?**

3 A. Annual and accrued depreciation were calculated in this study by the straightline,  
4 vintage group, remaining-life depreciation system. In addition, an actuarial  
5 analysis approach was used, consistent with the approach approved in  
6 Proceeding No. 16A-0231E. The depreciation study procedure and techniques  
7 are described in more detail in Attachment MLO-7, pages 5 to 10.

8 **Q. WHAT DEPRECIATION PARAMETERS DOES PUBLIC SERVICE PROPOSE**  
9 **FOR THE GAS MAINS ACCOUNTS?**

10 A. Table MLO-D- 7 shows the changes proposed for the average service life, Iowa  
11 curves, and net salvage rates for these assets. The proposed parameters were  
12 recommended by Alliance Consulting in the depreciation study presented as  
13 Attachment MLO-7. I have reviewed the analysis and assumptions that formed  
14 the basis for these conclusions and find the recommendations to be reasonable  
15 and appropriate.

**Table MLO-D- 7 Gas Mains Depreciation Parameters**

FERC Account	Account Description	Present			Proposed			Difference	
		Average Life	Curve	Net Salvage	Average Life	Curve	Net Salvage	Life	Net Salvage
<u>Transmission</u>									
367	Mains	65	R3	-10%	72	R3	-25%	7	-15%
<u>Distribution</u>									
376	Mains - Valves and Vaults	65	R3	-35%	60	R0.5	-50%	-5	-15%
376.1	Mains - Metallic	65	R3	-35%	72	R3	-50%	7	-15%
376.2	Mains - Plastic	65	R3	-35%	68	R3	-35%	3	0%

1 **Q. WHAT ARE THE CHANGES RECOMMENDED TO AVERAGE SERVICE**  
 2 **LIVES?**

3 A. All the average service lives, except for the Distribution Mains – Valves and  
 4 Vaults, are recommended to be longer than the lives that resulted from the last  
 5 approved study.

6 For Account 376 Distribution Mains – Valves and Vaults, I recommend  
 7 that the approved life for this account be shortened from 65 years to 60 years.  
 8 The Company has undertaken a large effort to replace valves that are not  
 9 operable and anticipates that valves will have a shorter life than the pipe. There  
 10 are times when valves are replaced without replacing the pipe, but pipe is never  
 11 replaced without replacing the valve.

12 For Account 376.1 Distribution Mains – Metallic, I recommend that the  
 13 approved life for this account be lengthened from 65 years to 72 years, due to  
 14 improvements in construction methods and the Company’s replacement of much  
 15 of the older pre-1950s pipe that lacked cathodic protection and was subject to a  
 16 higher prevalence of leaks.

17 For Account 376.2 Distribution Mains – Plastic, I recommend that the

1 approved life be lengthened from 65 to 68 years. Actuarial life analysis is  
2 indicating a slightly longer life than is currently approved.

3 For Account 367 Transmission Mains, I recommend that the approved life  
4 be lengthened from 65 to 72 years. The operation of this equipment is very  
5 similar to Account 376.1 Distribution Mains - Metallic. Gas Transmission Integrity  
6 Rules impacted operations in this account beginning in 2002, requiring the  
7 Company to assess 50 percent of areas defined as "high consequence" by 2007  
8 and 100 percent of high consequence areas by 2012. Capital replacement  
9 related to this effort should taper down some over time. The largest replacement  
10 effort driven by the integrity findings was the West Main project which wrapped  
11 up in 2016. The West Main project replaced approximately 80 miles of pipe,  
12 much of which is older than 65 years. The Company anticipates that the life of  
13 this account will increase slightly. Some of the 1950s gas transmission pipe is  
14 still in reasonably good condition. However, some of the 1960s and 1970s  
15 coatings have not fared as well.

16 **Q. EXPLAIN THE CHANGES RECOMMENDED TO NET SALVAGE RATES?**

17 A. As seen in Table MLO-D- 7 above, except for Distribution Mains – Plastic, the  
18 proposed net salvage percentages are more negative than the currently  
19 approved rates. The primary reasons that the net salvages are more negative are  
20 due to change in requirements to monitor which pipelines need replacing  
21 (resulting in more retirement activity), increased costs to abandon in place, and  
22 increased costs to restore the site.



1           The Pipeline and Hazardous Materials Safety Administration (“PHMSA”)  
2           has issued Advisory Bulletins and a Notice of Proposed Rule Making that would  
3           require operators to replace or test gas transmission pipelines in certain  
4           instances. Xcel Energy has started this work and will be replacing older existing  
5           gas transmission pipelines as a result of this rule.

6           The majority of the construction and reconstruction projects are in urban  
7           areas where work permits are often required. These permits may impose  
8           limitations on the closure of roads during high traffic times, requiring construction  
9           or removal to occur in the evening, or on weekends necessitating the incurrence  
10          of overtime labor costs. Additionally, municipalities are requiring Public Service to  
11          repave more of the road than just the paving disturbed by excavation activity. For  
12          example, the City of Aurora requires the entire block to be repaved if the amount  
13          of disturbed paving exceeds a certain criteria.

14          In the last decade, investment in utility gas main renewal projects has  
15          increased substantially across the country. In addition, the same skills and  
16          resources are needed in the larger oil and gas industry. This has created a high  
17          demand for the limited number of qualified resources available to construct the  
18          work. The increases in capital expenditures are such that utilities now have to  
19          augment their internal workforces with external contract construction providers  
20          and the cost of external contracts has increased due to supply and demand  
21          factors. Over 90 percent of Xcel Energy gas renewal construction and removal is  
22          performed by contractors.

1           The industry and specifically the Company have strived to provide a very  
 2 high level of safe working practices. The equipment and provisions required  
 3 today have increased substantially from 60 years ago. Xcel Energy uses  
 4 excavation and trenching work practices that align with modern industry practice.  
 5 These policies have increased the cost of doing business, but are an important  
 6 part of the strong safety principles at Xcel Energy.

7           All of the factors described above result in either additional retirement and  
 8 removal activity or increased costs of performing removal activities, which  
 9 accounts for the change in proposed net salvage rates.

10 **Q. WHAT IS THE PROPOSED CHANGE IN DEPRECIATION RATES FOR THE**  
 11 **GAS MAINS ACCOUNTS?**

12 A. The proposed average remaining life depreciation rates for these accounts are  
 13 shown in Table MLO-D-8.

**Table MLO-D-8 Gas Mains Average Remaining Life Depreciation Rates**

FERC Account	Account Description	Depreciation Rate as Approved in 12AL-1268G	Proposed Depreciation Rate	Increase (Decrease)
<b>Transmission</b>				
367	Mains	1.5760%	1.7310%	0.1550%
<b>Distribution</b>				
	376 Mains - Valves and Vaults	2.3929%	2.6007%	0.2078%
	376.1 Mains - Metallic	2.2432%	2.2582%	0.0150%
	376.2 Mains - Plastic	2.1614%	2.0395%	-0.1219%

1 **Q. APPLYING THESE PROPOSED DEPRECIATION RATES TO THE PLANT**  
 2 **BALANCES FORECASTED IN THE MYP, WHAT IS THE EXPECTED**  
 3 **CHANGE TO DEPRECIATION EXPENSE FOR THE GAS MAINS**  
 4 **ACCOUNTS?**

5 A. The change in depreciation when comparing approved to proposed depreciation  
 6 rates is approximately \$175,000 increase for 2018 Forward Test Year, \$141,000  
 7 for 2019 Forward Test Year and \$106,000 for 2020 Forward Test Year. Table  
 8 MLO-D- 9 details the change in depreciation for 2018-2020.

**Table MLO-D- 9 Proposed Change in Depreciation Expense Gas Transmission and Distribution Mains**

	2018	2019	2020
<b>Transmission Mains</b>	1,056,714	1,129,091	1,195,352
<b>Distribution Mains</b>	(882,105)	(987,723)	(1,089,452)
<b>Total Transmission and Distribution Mains</b>	<u>174,608</u>	<u>141,368</u>	<u>105,900</u>

9 Attachment MLO-10 provides calculations for the depreciation expense changes  
 10 proposed in this proceeding.

11 **B. Proposed Depreciation Rates for Gas General and Intangible Plant**

12 **Q. WHAT IS PUBLIC SERVICE RECOMMENDING FOR GAS GENERAL AND**  
 13 **INTANGIBLE PLANT?**

14 A. Public Service recommends applying the depreciation parameters used in the  
 15 2016 Depreciation Settlement for the electric and common general and intangible  
 16 plant to the gas assets. This is a reasonable approach because the assets in the  
 17 Electric and Common General accounts are the same in nature and kind as the  
 18 gas general assets.

1 **Q. WHAT ARE THE PROPOSED PARAMETERS FOR EACH GAS GENERAL**  
 2 **AND INTANGIBLE ACCOUNT AND THE RESULTING DEPRECIATION**  
 3 **RATES?**

4 A. The proposed parameters for gas general and intangible accounts and the  
 5 resulting depreciation rates are provided in Attachment MLO-8.

6 **Q. WHAT IS THE IMPACT TO DEPRECIATION EXPENSE BY INCORPORATING**  
 7 **THIS CHANGE?**

8 A. The impacts of the changes to gas intangible and gas general depreciation rates  
 9 are shown in the Table MLO-D-10 below:

**Table MLO-D-10 Proposed Change in Depreciation Expense Gas Intangible and  
 Gas General Plant**

	2018	2019	2020
<b>Gas Intangible</b>	(1,633,233)	(117,618)	(909,254)
<b>Gas General</b>	(2,039,164)	(1,987,665)	(2,195,275)
<b>Total</b>	(3,672,397)	(2,105,283)	(3,104,529)

10 The calculation of the depreciation rates is included in Attachment MLO-8 and  
 11 the estimated impacts to depreciation expense for 2018 through 2020 are  
 12 included in Attachment MLO-10.

1           **C.    Depreciation Rates Included for Common General and Intangible**  
 2           **Plant**

3   **Q.    IS THE COMPANY PROPOSING ANY CHANGES TO ITS DEPRECIATION**  
 4           **ACCRUAL RATES FOR COMMON UTILITY PLANT IN THE HTY OR IN THE**  
 5           **MYP PERIOD?**

6   A.    No. The Company included the Common General and Intangible Plant  
 7           depreciation rates that were approved in the 2016 Depreciation Settlement in  
 8           Proceeding No. 16A-0231E. These assets are allocated to both the electric and  
 9           gas utilities.

10 **Q.    WHAT IS THE IMPACT TO DEPRECIATION EXPENSE IN THIS**  
 11 **PROCEEDING?**

12 A.    The impact of depreciation rate changes for common utility plant is shown in  
 13           Table MLO-D-11 below. This table includes the total Company impact of  
 14           depreciation expense for common utility plant. The allocation of common  
 15           intangible and common general plant to the gas utility is presented by Mr.  
 16           Berman within the revenue requirements study.

**Table MLO-D-11 Proposed Change in Depreciation Expense Common Intangible  
 and Common General Plant**

	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Common Intangible</b>	(7,195,660)	(6,652,440)	(3,480,523)
<b>Common General</b>	(3,772,913)	(5,349,451)	(2,384,549)
<b>Total</b>	(10,968,573)	(12,001,891)	(5,865,072)

17           The approved depreciation rates are set forth in Attachment MLO-9 and the  
 18           estimated impacts to depreciation expense are included in Attachment MLO-10.

1 **Q. ARE THERE ANY CHANGES IN HOW SOFTWARE IS BEING AMORTIZED IN**  
2 **THIS PROCEEDING?**

3 A. No, we have not changed our methodology in this case. However, in Proceeding  
4 No. 16A-0023E, we agreed to provide a recommendation on which accounting  
5 approach, individual or group depreciation, we would recommend in the next  
6 Electric Phase I Rate case, which we plan to include when we file that  
7 proceeding.

8 **D. Other Depreciation Changes**

9 **Q. WHAT DEPRECIATION RATES ARE PROPOSED FOR THE REMAINING GAS**  
10 **UTILITY ASSETS?**

11 A. For the remaining gas accounts, the gas depreciation rates that were approved  
12 by the Commission in Decision No. C13-1568 in the 2012 Gas Rate Case,  
13 Proceeding No. 12AL-1268G, were used. Given that these revised depreciation  
14 accrual rates have only been in effect since the conclusion of the 2012 Gas Rate  
15 Case proceeding, the Company proposes to maintain the current depreciation  
16 rates for gas plant assets during the term of the MYP period and not address any  
17 depreciation rate changes for the Company's gas plant assets until the  
18 Company's next rate case. If the MYP is approved in this case, the Company  
19 anticipates proposing in its next gas rate case to update its depreciation accrual  
20 rates for gas plant assets and submitting a new depreciation study as support.

1 **IV. MISCELLANEOUS ITEMS**

2 **Q. WHAT DO YOU DISCUSS IN THIS SECTION?**

3 A. I discuss two remaining items related to asset accounting. The first one is in  
4 regards to the deferral of depreciation for the gas utility jurisdiction for the two  
5 SAP software assets, GL and WAM, since these assets were placed in-service.  
6 The second item is the reserve adjustment made for the like-kind exchange  
7 program.

8 **A. SAP GL and WAM Depreciation Deferral**

9 **Q. WHY WAS DEPRECIATION FOR THE GAS UTILITY JURISDICTION**  
10 **DEFERRED?**

11 A. In Decision No. C16-0123 in the Company's last Gas Phase I rate case,  
12 Proceeding No. 15AL-0135G, the Commission required Public Service Gas to  
13 defer the depreciation expense associated with the GL and WAM in a regulatory  
14 asset. The Commission's Decision stated that it wished to more thoroughly  
15 investigate these costs, and found that the costs should be deferred to the next  
16 gas rate case for a determination of the prudence of those costs.

17 **Q. WHEN DID SAP GL AND WAM GO INTO SERVICE AND HOW WERE THE**  
18 **DEFERRED AMOUNTS DETERMINED?**

19 A. The majority of SAP GL investment went into service in December 2015. Smaller  
20 investments went into service January through October 2016. The majority of the  
21 WAM investment went into service November 2016, February 2017, and April  
22 2017, and more investment is forecasted to go into service in October 2017. In

1 addition, smaller amounts of investment are forecasted to go into service in  
2 November and December 2017. Each of these investments is being depreciated  
3 over 15 years, as approved in Proceeding No. 16A-0231E.

4 **Q. WHAT AMOUNTS WERE DEFERRED?**

5 A. The deferred amounts represent the allocation to the gas utility of the  
6 depreciation on this common plant investment. The common depreciation  
7 expense was allocated to the gas utility according to the method approved in  
8 Proceeding No. 02S-315EG. As of December 31, 2016, approximately \$0.5  
9 million has been deferred and an additional \$2.1 million is forecasted to be  
10 deferred prior to the start of the 2018 Forward Test Year.

11 **Q. WHICH WITNESS ADDRESSES THE PRUDENCE OF THE SAP GL AND**  
12 **WAM INVESTMENTS?**

13 A. Mr. Tim Brossart addresses the prudence issues.

14 **Q. WHAT DOES PUBLIC SERVICE RECOMMEND FOR THE REGULATORY**  
15 **ASSET FOR THIS DEPRECIATION DEFERRAL?**

16 A. Public Service is recommending that the regulatory asset for this depreciation  
17 deferral be amortized over a period of 24 months beginning January 1, 2019. The  
18 forecasted balance of \$2,630,188 divided by 24 months results in a monthly  
19 amortization of \$109,591. This amortization is shown on Attachment MLO-12. If  
20 the Commission chooses to set rates based on a HTY, Public Service proposes  
21 that the regulatory asset be amortized over 18 months beginning with the  
22 effective date of rates in this proceeding.



1        **B.     Like-Kind Exchange Depreciation Reserve Adjustment**

2        **Q.     IS PUBLIC SERVICE PROPOSING AN ADJUSTMENT TO ACCUMULATED**  
3        **DEPRECIATION RELATED TO THE LIKE-KIND EXCHANGE PROGRAM?**

4        A.     Yes.

5        **Q.     PLEASE PROVIDE A BRIEF SUMMARY OF THE LIKE-KIND EXCHANGE**  
6        **PROGRAM.**

7        A.     Public Service participated in, along with the other Xcel Energy Operating  
8        Companies (“Operating Companies”),<sup>2</sup> a like-kind exchange program from 2006  
9        through 2014. This program was a mechanism for Public Service to defer paying  
10       current tax on the salvage value of retired distribution meters, line transformers,  
11       and fleet vehicles which fully complied with IRS rules.

12       **Q.     WHAT HAPPENED TO THE LIKE-KIND EXCHANGE PROGRAM?**

13       A.     In July 2014, the Operating Companies terminated the like-kind exchange  
14       program with the program vendor, Pacific Exchange Group, Inc. (“Pacific”). Prior  
15       to termination, XES had asked Pacific for an accounting of the exchange funds  
16       as it appeared that not all funds were accounted for, but Pacific refused to  
17       cooperate. In the midst of XES’s discussions with Pacific, Pacific abruptly  
18       terminated the Agreement. XES, as agent for the Operating Companies,  
19       subsequently sued Pacific in September 2014 to get an accounting of the  
20       exchange funds and the return of any remaining exchange funds.

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<sup>2</sup> The Xcel Energy Operating Companies include Public Service, Northern States Power Company, a Minnesota corporation, Northern States Power Company, a Wisconsin corporation, and Southwestern Public Service Company.

1           During the course of litigation with Pacific, XES subpoenaed and  
2 ultimately obtained Pacific bank records in late March and April 2015. After  
3 reviewing those records, XES suspected that Pacific and a former XES employee  
4 may have fraudulently taken money from the bank account that was supposed to  
5 contain only the Operating Companies' exchange funds.

6 **Q. HOW MUCH WAS TAKEN FROM PUBLIC SERVICE?**

7 A. In connection with the civil litigation, XES, on behalf of the Operating Companies,  
8 hired a third-party consultant to conduct an independent analysis of the data XES  
9 had available from the bank records. XES believes that, between 2006 and 2014,  
10 approximately \$1,234,259 was wrongfully taken from the exchange funds that  
11 relates to Public Service. This equates to \$1,234,259 of salvage proceeds that  
12 were taken and therefore, not recognized to Public Service's accumulated  
13 depreciation when the assets were retired. Of this total amount, \$148,416 relates  
14 to the Gas utility assets and \$99,976 relates to Common utility assets in the  
15 case.

16 **Q. WHAT ADJUSTMENT ARE YOU RECOMMENDING TO PUBLIC SERVICE'S**  
17 **TEST YEAR DEPRECIATION RESERVE FOR THIS ISSUE?**

18 A. The Company proposes to adjust the accumulated depreciation for the salvage  
19 proceeds that it would have had but for this apparent fraud that was perpetrated.  
20 This adjustment increases the accumulated depreciation by \$248,392 and  
21 reduces rate base by this same amount, reducing the overall return on rate base.  
22 Although Public Service does not have to record an entry for its financial books,

1 Public Service will recognize this entry for ratemaking purposes and has included  
2 this adjustment in the HTY, and the MYP.

3 **Q. DOES PUBLIC SERVICE HAVE RECOURSE AGAINST PACIFIC?**

4 A. Yes. Public Service has pursued more than one avenue to try to recover the  
5 money it believes was wrongfully taken. As previously indicated, XES, on behalf  
6 of Public Service and the other Operating Companies, filed a civil lawsuit in fall  
7 2014. In addition, XES also filed an insurance claim on behalf of the Operating  
8 Companies.

9 XES pursued and was successful in securing a civil judgment against  
10 Pacific. The court issued that order September 30, 2016. XES has since  
11 recorded the judgment in the states that it believes Pacific may still have assets  
12 in hopes of recovering some portion of that judgment. However, given Pacific's  
13 history of filing for bankruptcy and the current state of the company (it has  
14 essentially stopped operating), it is doubtful that any material portion of the  
15 judgment will be collectable from Pacific. XES is still waiting for a final decision  
16 from its insurer on our previously filed insurance claim.

17 Regardless of the outcome of these efforts, Public Service is proposing  
18 that its customers not have to wait to see whether its recovery efforts are  
19 successful by making this rate case adjustment now. If Public Service recovers  
20 any of this lost salvage proceeds through the various avenues it is pursuing, then  
21 the rate case adjustment will be reduced as the funds recovered will be booked

1 to accumulated depreciation (but the net effect on rate base would be as Public  
2 Service has adjusted it in this case).

3 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

4 **A. Yes.**

## Statement of Qualifications

### Melissa L. Ostrom

#### PROFESSIONAL EXPERIENCE

##### XCEL ENERGY

DIRECTOR CAPITAL ASSET ACCOUNTING 2016-Present

- Establish corporate capitalization policies and the development, enhancement, and maintenance of the Corporate Continuing Property Record process for all of the plant assets of the Corporation.
- Manage capital investment cost recovery process, which includes the development of detailed actuarial analysis, regulatory filings with the various state and federal rate regulatory commissions, and expert testimony to support recovery levels in rate proceedings.
- Direct nuclear plant decommissioning funding process, which includes the development of detailed engineering cost studies combined with a complete financial and economic analysis to develop detailed regulatory filings, which establish the rate payer funding levels necessary to accumulate to the total future decommissioning cost requirement.
- Maximize corporate income tax deductions from the computation and support of accelerated income tax depreciation expenses and provide for the computation and support of deferred income taxes, which normalize the impact of these accelerated deductions for ratemaking and book accounting purposes.
- Maintain the plant asset related ratemaking forecast process, which supports the Company's rate filings for all retail and wholesale jurisdictions. This process provides the information which supports the vast majority of rate base (plant investment net of depreciation reserve and deferred taxes) as well as all capital investment related cost of service information (book depreciation, tax depreciation deductions, deferred taxes and deferred investment tax credits).
- Oversee capital asset reporting and information process necessary to disseminate capital asset information as required by various regulatory authorities (FERC, SEC, state commissions) as well as meeting all internal information requirements necessary to sustain efficient and effective business operations.

**Melissa L. Ostrom**

MANAGER CAPITAL ASSET ACCOUNTING	2013-2016
MANAGER, BUDGETING & FORECASTING FOR ENERGY SUPPLY	2012-2013
SENIOR ACCOUNTING ANALYST	2010-2012
<u>DELOITTE &amp; TOUCHE, LLP</u>	
AUDIT & ASSURANCE SENIOR ANALYST	2009-2010
AUDIT & ASSURANCE ANALYST	2007-2009

**EDUCATION/PROFESSIONAL LICENSES**

University of Wisconsin - B.A. Degree, Major-Accounting  
University of Wisconsin – Master of Accountancy Degree  
Certified Public Accountant, Inactive

**BUSINESS/INDUSTRY ACTIVITIES:**

American Gas Association Accounting Services Committee  
Edison Electric Institute Property Accounting and Valuation Committee

BEFORE THE PUBLIC UTILITIES COMMISSION  
OF THE STATE OF COLORADO

\* \* \* \*

RE: IN THE MATTER OF ADVICE LETTER )  
NO. 912-GAS FILED BY PUBLIC SERVICE )  
COMPANY OF COLORADO TO REVISE )  
ITS COLORADO PUC NO. 6-GAS TARIFF ) PROCEEDING NO. 17AL-\_\_\_G  
TO IMPLEMENT A GENERAL RATE )  
SCHEDULE ADJUSTMENT AND OTHER )  
RATE CHANGES EFFECTIVE ON 30-DAYS )  
NOTICE.

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AFFIDAVIT OF MELISSA L. OSTROM  
PUBLIC SERVICE COMPANY OF COLORADO

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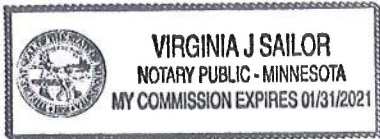
I, Melissa L. Ostrom, being duly sworn, state that the Direct Testimony and attachments were prepared by me or under my supervision, control, and direction; that the Testimony and attachments are true and correct to the best of my information, knowledge and belief; and that I would give the same testimony orally and would present the same attachments if asked under oath.

Dated at Minneapolis, Minnesota, this twenty third day of May 2017.

*Melissa Ostrom*

\_\_\_\_\_  
Melissa L. Ostrom  
Director, Capital Asset Accounting

Subscribed and sworn to before me this 23<sup>rd</sup> day of MAY, 2017.



*Virginia J. Sailor*

\_\_\_\_\_  
Notary Public

My Commission expires

1/31/21