
Xcel Energy®
BIDDER'S CONFERENCE
PSCo 2021 Electric Resource Plan (ERP) Phase II
2022 All-Source Request for Proposal (RFP)
December 20th, 2022

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TODAY'S AGENDA
1.Introductions
2.RFP Logistics
3.Independent Evaluator
4.Bidding Details
5.Q/A Session #1
6.Transmission
7.Q/A Session #2
8.Best Value Employment Metrics
9.Q/A Session #3
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Introductions

Xcel Energy

- Robert Kenney, President, Public Service Company of Colorado
- Jon Landrum, Director, Resource Planning-Colorado
- Jack Ihle, Regional Vice President, Regulatory Affairs

Accion Group

- Harry Judd, Independent Evaluator (IE)

Leeds School of Business, University of Colorado

- Brian Lewandowski, BVEM Consultant/Labor Economist

Intro | Meeting Logistics

Presentation

- The presentation will be recorded and available through the webcast link on the All-Source website: https://www.xcelenergy.com/PSCo2022AllSource
  - The webcast is a broadcast, and there's no real-time chat interaction
- Email questions during the presentation to: PSCo2022AllSource@XcelEnergy.com.
  - Questions will be answered today if possible, and all questions will be responded to in writing. Follow-up written response takes precedence over oral comments here

1800 Larimer

- Restrooms out the door and to the right
- If you leave the building, you must be escorted back upstairs by an Xcel employee
- 2nd Floor Terrace is closed due to construction

Logistics | RFP Schedule

Activity	Date
RFP Issuance	December 1st, 2022
Bidder's Conference	December 20th, 2022
Notice of Intent to Respond	**February 15th, 2023, by 4:00 P.M. MT**
Proposals Due	**March 1st, 2023, by 4:00 P.M. MT**
30-Day RFP Response Report to PUC	March 31st, 2023
45-Day Bidder Notification of Advancement to Computer Modeling	April 15th, 2023
120-Day Report to the Commission	Q2/Q3 2023
Commission Phase II Decision	Q3 2023

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Logistics | Communications

- All communications will be through the RFP email:
  - PSCo2022AllSource@XcelEnergy.com
- Bidders and stakeholders are prohibited from initiating contact with Company personnel or the IE regarding the RFP
  - Internal Firewall in place between the bid evaluation team and Company self-build team
  - Company self-build proposals are due 1 day earlier on February 28th, 2023
- FAQ of relevant questions and answers will be posted on the RFP website

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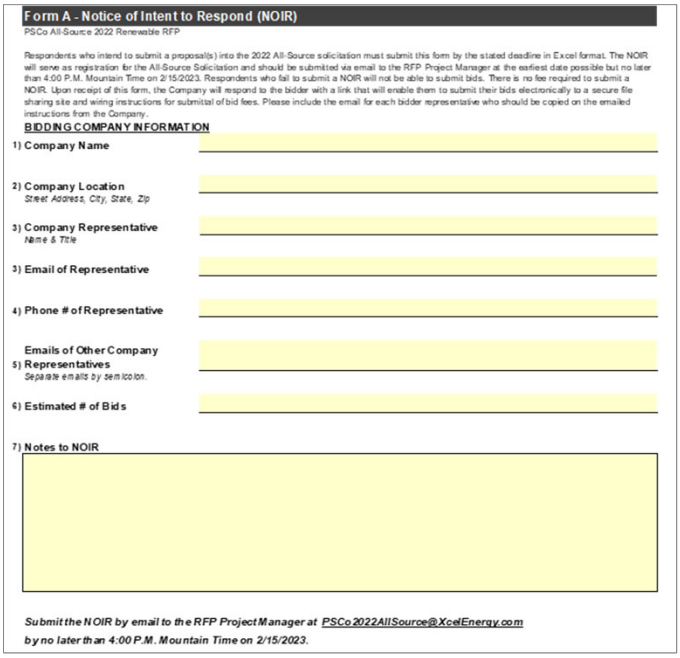
Logistics | Notice of Intent to Respond (NOIR)

- **Mandatory** for Bid Participation
- Submit to RFP Project Manager email no later than **4:00 PM MT, February 15th, 2023**



Form A - Notice of Intent to Respond (NOIR)

PSCo All-Source 2022 Renewable RFP

Respondents who intend to submit a proposal(s) into the 2022 All-Source solicitation must submit this form by the stated deadline in Excel format. The NOIR will serve as registration for the All-Source Solicitation and should be submitted via email to the RFP Project Manager at the earliest date possible but no later than 4:00 P.M. Mountain Time on 2/15/2023. Respondents who fail to submit a NOIR will not be able to submit bids. There is no fee required to submit a NOIR. Upon receipt of this form, the Company will respond to the bidder with a link that will enable them to submit their bids electronically to a secure file sharing site and wiring instructions for submittal of bid fees. Please include the email for each bidder representative who should be copied on the emailed instructions from the Company.

BIDDING COMPANY INFORMATION

1) Company Name

2) Company Location
Street Address, City, State, Zip

3) Company Representative
Name & Title

3) Email of Representative

4) Phone # of Representative

5) Emails of Other Company Representatives
Separate emails by semicolon.

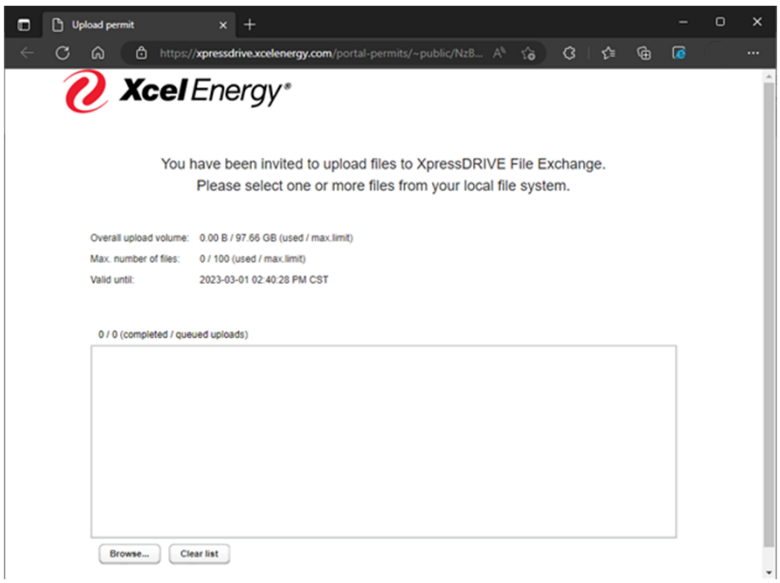
6) Estimated # of Bids

7) Notes to NOIR

Submit the NOIR by email to the RFP Project Manager at PSCo2022AllSource@XcelEnergy.com by no later than 4:00 P.M. Mountain Time on 2/15/2023.

Logistics | Bid and Bid Fee Submittal

- Upload link emailed upon receipt of NOIR
- Return email will include Bidder ID #, bid fee wiring instructions, and XpressDRIVE upload permit
- XpressDRIVE instructions for bid submission on the All-Source website
- Printed and mailed bids will not be accepted. **Electronic upload only**



Logistics | Confidentiality

The Company will generally seek to protect all bid information as Highly Confidential under PUC rules. However, per PUC rules:

- Certain high-level bid information (including price) will be released publicly following the conclusion of the RFP
- The Company reserves the right to share the bid information with relevant internal subject matter experts (SMEs), consultants, and the IE
- All information is subject to review by the PUC and the PUC's staff
- May be subject to legal discovery
- See Sections 1.1 and 4.10 of the RFPs for details

Logistics | Bid Fees

- One fee per bid submitted as a general rule
  - Single physical project, COD, size, commercial arrangement
    - Some exceptions with interconnection location
- Wire transfer only, checks are not accepted
  - Info will be in the NOIR reply
- Projects selected to begin negotiations (PPA or PSA) will be required to submit a second bid fee of $1/kW
  - Refunded or credited to obligations upon execution of PPA/PSA

MW Range	Bid Fee
>0.1 to 1 MW	$375
>1 to 2 MW	$750
>2 to 5 MW	$1,500
>5 to 10 MW	$3,000
>10 MW	$10,000

Logistics | Bid Fees (cont.)

Exceptions where multiple options will be considered with a single fee:

- Ownership and PPA versions (for projects over 2 MW)
- Multiple pricing options
  - Fixed and escalating pricing
  - With or without compensable PTC and/or curtailment costs
  - Solar + storage with energy payment only or energy + capacity payment
- Interconnection utilizing the CPP May Valley-Longhorn extension and a proposal to interconnect elsewhere
- Interconnection using a planned CPP substation and a proposal to interconnect at an unplanned new substation on the CPP system

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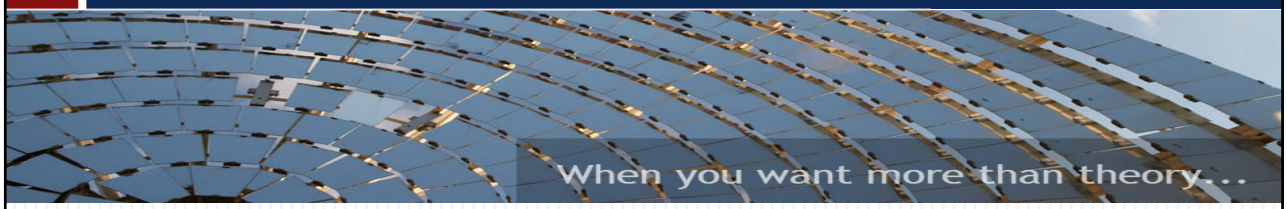

Independent Evaluator for PSCo - Xcel

Date: December 20th, 2022

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Introduction of Accion

- Selected by the CPUC, OCC, PSCo
  - 2013 Xcel/PSCo Dispatchable
  - 2013 Xcel/PSCo Renewables
  - 2013 Xcel/PSCo Semi-Dispatchable
  - 2017 Xcel/PSCo All Source
  - 2022 Xcel/PSCo All Source
- Extensive Experience as Independent Evaluator
- Over 120 Solicitations in Past 18 Years
- Evaluated Energy Supplies From 21 States
- Evaluated Conventional & Renewable Technologies

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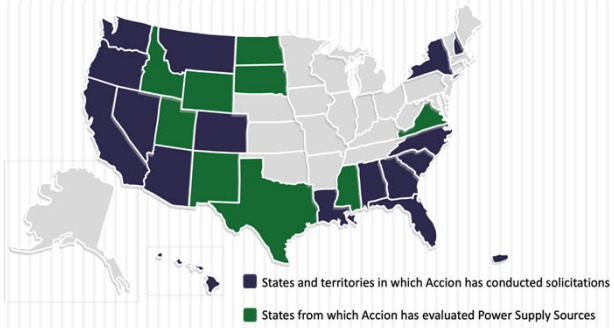
About the IE

Accion has conducted over 120 solicitations and is proud to have set the industry standard for transparency and fairness. Accion Group established the competitive procurement process in two states and one territory and has served regulatory commissions in several other jurisdictions.



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About the IE – RFP Experience

STATE	TERM OF SERVICE (YEARS)	CAPACITY SOUGHT	FUEL SOURCE	INITIAL YEAR
Arizona	Seasonal – 3	2,800 MW	All Source	2003
Arizona	Open	Open	Renewable	2006
Arizona	10	175,000 MWh	Renewable	2007
Arizona	Open	90 MW	All Source	2007
Arizona	30	230 kW, 115 kW	All Source	2008
Arizona	10	250,000 kW	Renewable	2008
Arizona	1, 2, 3, 5, 10, 15, 20	25 MW Increments	All Source	2008
Arizona	2, 3, 5	10 MW Increments	All Source	2008
Hawaii	Open	20 – 25 MW	All Source - Renewable pref.	2008
New Hampshire	20	24 MW	Wind	2008
Florida	5	500 MW	All Source	2009
Georgia	7, 15, 21, 30	1,200 MW	All Source	2009
Oregon	Open	50 MW	All Source	2009
Arizona	10	150,000 MWh	Renewable	2010
Georgia	7, 15, 30	2,000 MW	All Source	2010
Hawaii	20	80 MW	Renewable	2010
Oregon	5 – open	410 MW	Renewable	2010
Oregon	5 – 20	2,000 MW	All Source - No Coal	2010
Hawaii	Life cycle	Inter-Island Transmission	Wind	Abandoned
Arizona	Open	100,000 MWh	Wind	2011
California	10, 15, 20	518.8 MW/year	Renewable-RAM	2011
Georgia	40	1,250 MW (self-build)	Natural Gas	2011
Georgia	20	80,000 MWh	Renewable	2011
Arizona	20	100,000 MWh	Wind	2012
Arizona	10 – 20	50,000 MWh	Solar	2012
Arizona	20-30	200,000 MWh	Renewable	2012
California	15	260 MW	Renewable	2012

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RFP Experience (Continued)

STATE	TERM OF SERVICE (YEARS)	CAPACITY SOUGHT	FUEL SOURCE	INITIAL YEAR
California	10, 15, 20	186 MW	Renewable-RAM	2012
Georgia	5, 10, 15, 30	1,300 MW	All Source	2012
Georgia	10	100 kW – 1,000 kW	Solar	2012
Oregon	5-20	2 MW-218 MWa	Renewable	2012
Oregon	Open	Transmission Curtailment	Wind/Hydro/Biofuel	2012
Oregon	5 – 30	1,700 MW	All Source/ IGCC requested	2012-13-14
California	10, 15, 20	186 MW	Renewable-RAM	2013
California	1, 15, 20	500 MW	Solar PV only	2013
California	10, 15, 20	Open	Feed- In Tariff	2013
Oregon	5 – 20	200 MW	Capacity	2013
Oregon	20	10 MW-101 MWa	Renewable	2013
Oregon	10	25 MW	Demand Response	2013
Georgia	5, 10, 15	800 – 1,200 MW	All Source	2013
California	10, 15, 20	186 MW	Renewable-RAM	2014
California	1, 15, 20	500 MW	Solar PV Only	2014
Colorado	20	30 MW	Wind	2014
Florida	Open	800 – 1,000 MW	All Source	2014
Oregon	20	300-500 MW	Base Load Energy	2014
California	10, 15, 20	186 MW	Renewable-RAM	2015
California	1, 15, 20	500 MW	Solar PV only	2015
Colorado	20	1,000 MW	All Source	2015
Georgia	5, 10, 15	1,000 MW	All Source	2015
Georgia	20	60 MW	Solar	2015
Georgia	30	525 MW	Solar	2015, 2016
Arizona	20 with options	20 MW	Solar	2016
Arizona	10	150,000 MWh	Energy Storage Only	2016

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RFP Experience (Continued)

STATE	TERM OF SERVICE (YEARS)	CAPACITY SOUGHT	FUEL SOURCE	INITIAL YEAR
Colorado	1-25	1800 MW	All Source -Renewable	2016
Georgia	20	60 MW	Solar	2016
Georgia	40	600 – 1,200 MW	All Source/Nuclear incl.	2016-17
California	2, 3, 5	1,402 MW	Combined Heat and Power	2016-2020
Arizona	20	100-150 MW	Solar	2017
California	20	20 MW	Enhanced Community Resources	2017
California	20	1MW min	Renewable-ERR	2017
Georgia	15, 20, 25, 30, 35	100 MW	Solar	2017
Georgia	15, 20, 25, 30, 35	50 MW	Distributed Generation Solar	2017
Arizona	Open	340 MW/170 MW	Coal Retirement & Replacement	2018
Arizona	20	100-150 MW	Wind	2018
California	10, 15, 20	85 MW	Renewable-ERR	2018
California	10, 15, 20, 30	20 MW	Biofuel-Renewable	2018
California	20	10.5-25 MW	GTSR	2018
California	20	50 MW	Renewable- ES, DG	2018
Colorado	25	60 MW	Eligible Energy Resources	2018
Colorado	40	Up to 1 ,114 MW	All Source	2018
Georgia	15, 20, 25, 30, 35	20 MW	Distributed Generation Solar	2018
Georgia	30-Oct	3 - 200 MW	Commercial & Industrial Renewable	2018
Georgia	15, 20, 25, 30	3-525 MW	Renewable	2018
Georgia	15, 20, 25, 30	3-525 MW	Renewable	2019
Montana	Open	5-150 MW	Replacement or Renewable	2019
New York	Open	Open	Wind/Solar/Hydro	2019
New York	Open	Open	Wind/Solar/Hydro	2020
Colorado	5-20	200 MW	Renewable & Storage	2020
Arizona	Open	200 MW	Design/Build	2019-2020
Arizona	RFI	Open	BioMass	2020
California	10, 15, 20	203 MW	Renewable-Auction Mechanisms	2012-2022

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RFP Experience (Continued)

STATE	TERM OF SERVICE (YEARS)	CAPACITY SOUGHT	FUEL SOURCE	INITIAL YEAR
California	2	Open	Energy & RECS	2018-2024
California	2	Open	Local RA Capacity	2020-2024
California	10, 15	Open	EcoShare/GTSR	2020-2024
California	10, 15, 20	56 MW	Renewable/Disadvantaged Community	2020-2021
North & South Carolina	20	2,660 – 3,500 MW	All Source Renewable	2021 - 2025
Georgia	15, 20, 25, 30	160 MW	DG Renewables	2022
Georgia	10, 15, 20	1,000-3,000 MW	Capacity Needs	2022-2028
Georgia	15, 20, 25, 30	1,200 MW	Utility Scale	2022-2023
Georgia	10-30	400 MW	CRSP	2022-2024
Georgia	15, 20, 25, 30	800 MW	Utility Scale	2023-2024
Puerto Rico	20-25	5,700 MW	Renewable & Storage	2022-2050
Colorado	TBD	3,000 MW (1,000 MW Storage)	All Source Renewable & Storage/CT/DR	2021-2030

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Role of the IE

- Monitor the Standards of Conduct
  - Ensure the RFP is not designed to advantage any Bidder
    - Including any Company bids
  - Monitor separation of the Company's Evaluation Team & Bidders
  - Supports clear and consistent Communications and Messaging
  - Monitor & review all emails with Bidders
- Confirm identity & separation of Evaluation Team
- Review RFP Documents

Role of the IE

- Monitor Entire Solicitation Process
  - Exchange of Information between the Company & Bidders
  - Monitor the Company's Bid Evaluations
  - Perform independent review of evaluation
  - Perform independent review of transmission cost determinations
- Monitor Post-bid Negotiations, if CPUC requests
- Provide Independent Assessment of Process to the CPUC

Role of the IE

- Confirm Bids received via PSCo 'drop box'
- Confirm Bids released to Evaluation Team only ***after***
  - Bid period closes
  - The Evaluation model is "locked down"
- Confirm all Company Bids received at least 24 hours before other bids.

Expectations of Bidders

- Submit a Conforming Bid
- Do not contact IE directly
  - IE may contact interested parties
- Conduct <u>all</u> Communications through the PSCo email
  - <u>Violation could result in disqualification</u>

Bidding Details

- All-Source RFP
- Eligible COD dates from 2023 through December 31st, 2028
- Resource Firm Capacity Need (cumulative)

Year	2023	2024	2025	2026	2027	2028
CAPACITY NEED (MW)	183	388	398	433	840	1,556

Bidding | Summary of RFPs

- 2x Ownerships Types
- 3x RFPs
- 5x Model PPAs
- 5x Tech Requirements & Term Sheets

OWNERSHIP TYPES

PURCHASE	OWN	
Purchase Power Agreement (PPA)	Build Own Transfer/ Sale of Existing (BOT)	Company Self Build (Self Build)

RFPs (docs & bid forms)

1. Dispatchable
2. Renewable
3. Company Ownership

CONTRACTS

MODEL PPAs *(with example gen types)*

1.
i. Dispatchable
- Gas Thermal
- Geothermal/Biomass/Recylced Energy

ii. Stand-Alone Storage
- Battery Energy Storage Systems (BESS)
- Aggerated Distributed Batteries

2.
iii. Renewable
- Solar
- Wind
- Solar (under existing Wind)
- Geothermal/Biomass/Recylced Energy

iv. Solar/Wind + Storage *(energy only pmt)*
v. Solar/Wind + Storage *(with capacity pmt)*

TECHNICAL REQUIREMENTS

3.
i. Gas CT
ii. Solar
iii. Stand-Alone Storage
iv. Transmission
v. Wind

TERM SHEETS

3.
i. Gas
ii. Solar
iii. Solar + Storage
iv. Stand-Alone Storage
v. Wind

Bidding | Hybrid Projects

- A hybrid project is a combination of multiple generation and/or storage components
  - A hybrid project does not require a storage component
  - For example, a wind and solar facility is considered a hybrid proposal
- For a PPA - if a bidder is seeking cost recovery of the storage component for a solar storage hybrid through a demand charge/capacity payment, the storage component of the project is limited to a maximum 18-year PPA term
  - Cost recovery of the renewable component can have a maximum PPA term of 25 years
  - If the bidder is seeking cost recovery of the entire storage hybrid project through an energy only payment rate, then the entire project is limited to a 25-year maximum term
  - Review the Model PPA documents for further information if the bidder proposes a demand/capacity payment construct with a solar term longer than a storage component term

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Bidding | Other Issues

- Credit/benefit for Just Transition property taxes
- Disproportionately Impacted (DI) Community
- Bids utilizing Company interconnections at retiring facilities
- Pre-construction Development Asset (PCDA)
  - Thermal generation and Ownership & Dispatchable RFPs projects only
  - Bidder must indicate this option in bid form C3 and supply the relevant information in the bid narrative and bid form E2
  - PCDA eligible bids not selected may also be considered for submittal to the CPUC as a Pre-Construction Development Asset (PCDA)
- Bids eligible for other solicitations (e.g., Renewable*Connect 2.0)
  - In Accordance with Proceeding No. 21A-0625EG, bids submitted during this RFP may be considered for non-CEP acquisitions, such as a voluntary RE program
  - Projects selected would not have to be rebid

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Transmission | Colorado Power Pathway (CPP)

- **$1.7 to $2 billion dollar investment**
- **New double-circuit 345-kilovolt electric transmission line**
- **About 545 miles divided into 5 segments**
  - Includes 3 new and 4 expanded substations
- **Additional 60 miles with the May Valley - Longhorn Extension segment**
  - Includes 1 new substation
- **Groupings**
  - Group 1 – Segments 2 & 3, May 2025 in-service-date (ISD) (203 miles)
  - Group 2 – Segment 1, May 2026 ISD (72 miles)
  - Group 3 – Segments 4 & 5, May 2027 ISD (270 miles)
    - Alternate substation
  - Group 4 – May Valley-Long Horn Extension, ISD TBD (60 miles)
- **Status Update**
  - Completed routing studies and identified the preferred route
  - Completed land use permitting for Group 1
  - Secured approximately 80% of ROW for Group 1

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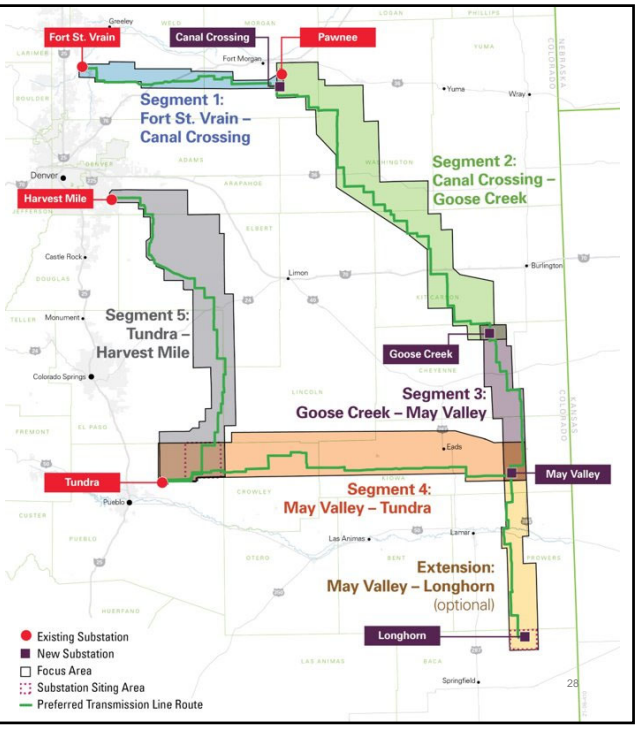

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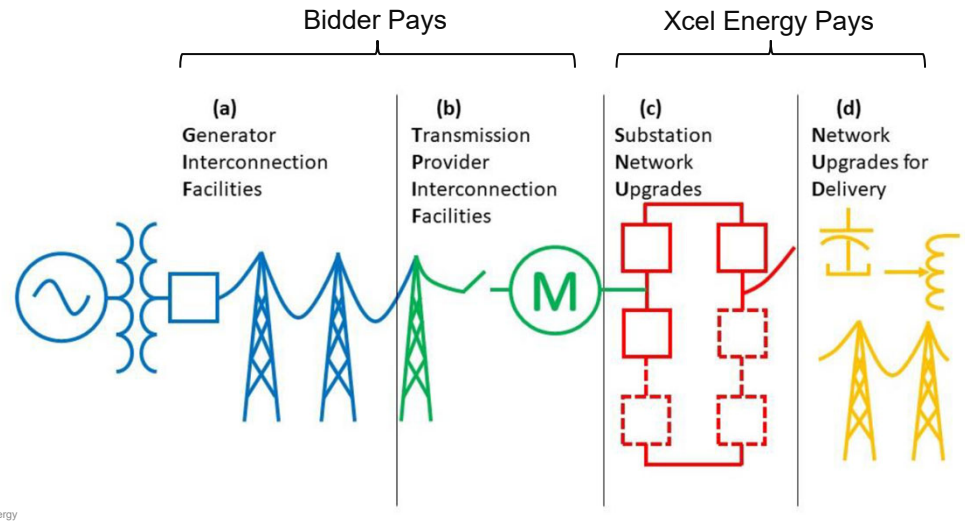
Transmission | Interconnection

- PSCo filed Queue Reform on December 14th, 2022, in Docket ER23-629-000
  - Increases the certainty that projects in the queue are ready to interconnect
  - Identifies unready projects cause multiple harms and are delaying the interconnection of ready projects
  - Current interconnection studies are on hold for at least 2 years
  - Proposed changes will improve interconnection
  - FERC comment deadline is January 11th, 2023

Transmission | Cost Responsibility for Interconnection Upgrades



Transmission | Resource Solicitation Cluster (RSC)

- Expect to begin an RSC in Q2 2023
- Likely to be several portfolios to capture primary and backup bids
- RSC bidders will be contacted in advance and must have completed, but not submitted, a Large Generator Interconnection Procedures (LGIP) application ready for submittal
- Shortened customer engagement window
- Will meet M1 milestone
- No withdrawal penalty risk if LGIP reform is approved by FERC

Transmission | Trx Provider Interconnection Facilities (TPIF)

- Dead-end, metering, relaying, etc.
- Paid by generator, owned/operated by PSCo

POI Voltage	TPIF Cost
69 kV	$720,000
115 kV	$850,000
230 kV	$1,400,000
345 kV	$2,400,000

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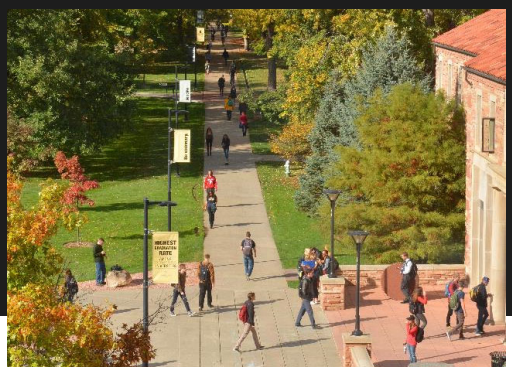
Best Value Employment Metrics Rubric

Bidders Conference
December 20, 2022



Business Research Division
University of Colorado Boulder

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Introductions

Leeds
School of Business
Boulder

Brian Lewandowski

Executive Director,
Business Research Division

Sarah Quintanar

Senior Labor Economist

Adam Illig

Data Scientist

Richard L. Wobbekind

Associate Dean, Business &
Government Relations
Senior Economist

Leeds School of Business

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Methodology: General Rubric Design

Best practices include:

- Measuring success or quality objectively, which increases consistency (inter-rater agreement) and reliability of outcomes regardless of who is scoring
- Simplifying characteristics being scored in order to:
  1. Be specific enough to differentiate between proposals
  2. Be general enough that the rubric is functional and applicable
- Holistic rubrics provide a way to compare across “items”

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Supported by data and literature within fields related to education, psychology, and business (e.g. ETS in conjunction with AP grading and Association to Advance the Collegiate Schools of Business (AACSB)).

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BVEM & Rubric Metrics

BVEM, or Best Value Employment Metrics- Since 2010 statute has required employment metrics to be a consideration when the CO Public Utilities Commission evaluates and approves utilities' electric resource acquisition projects

Rubric Purpose: Employing a **consistent** and **objective** rating system for proposals which aligns with the intent of the BVEM regulation(s).

Design of the rubric:
- Focused on macro-level perspective and avoid individual value judgements
- Informed by BVEM regulation
- Assumed quality of proposal is higher with more detail

Leeds School of Business

Supported by data and literature within fields related to education, psychology, and business (e.g. ETS in conjunction with AP grading and Association to Advance the Collegiate Schools of Business (AACSB)).

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Four Buckets
as defined by BVEM

Defined by craft and job classification.

Training Programs:
- Availability, duration, cost, total number of hours (on-the-job and classroom), licenses and certifications
  - For example, specifically reference training through apprenticeship programs registered with the United States Department of Labor, Office of Apprenticeship and Training

Wages and Benefits:
- Wages, compared to industry, healthcare benefits, comprehensive benefits, pension benefits, quality of benefits

Career Opportunities:
- Jobs by job classification, opportunity to advance, skills, licenses and certifications

Local Workforce:
- Percent of Colorado workers, percent of Colorado man hours, total work years and work hours

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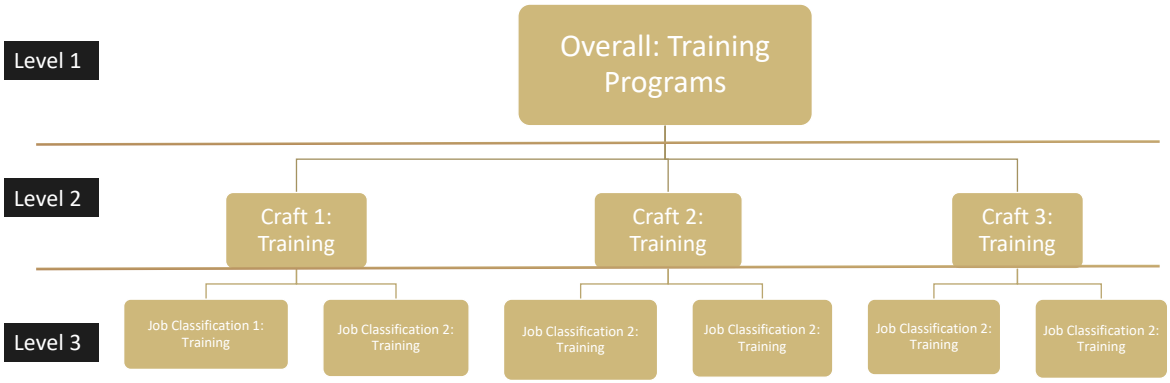
Rubric Concept Flow



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Excerpt from RFP

(d) Industry-standard wages, health care, and pension benefits. The utility or bidder shall provide, for example and as applicable, the following information for each craft the utility anticipates will work on the project:

(I) range of wages by job classification;

(II) healthcare benefits by job classification;

(III) pension benefits by job classification;

(IV) prevailing wages and fringe benefits (healthcare benefits, pension benefits and other compensation) based on industry standards and the current Colorado labor agreements by job classification; and

(V) wages and fringe benefits (healthcare benefits, pension benefits and other compensation) by job classification.

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Wage and Benefits Example

BVEM Record	Company Name	Type of Project (Wind, Solar, Hydrogen, Hydro, Battery, Transmission, Coal, Natural Gas)	General Responses	General Completeness	Craft Responses	Craft Completeness	General - Overall: Number of Workers	Range of Wages	Wages + Fringe Benefits	Midpoint of Wages	Industry Average	Completeness	Scored Responses	Craft/Job Classifications 1: Job Name	Number of Workers	Range of Wages	Wages + Fringe Benefits	Midpoint of Wages	Occupation Average	Healthcare Benefits	Benefits Details	Pension Benefits	Pension Benefits Details	Completeness	Weighted Jobs	Scored Responses	Craft/Job Classifications 2: Job Name	Number of Workers	Range of Wages	Wages + Fringe Benefits	Midpoint of Wages	Occupation Average	Healthcare Benefits	Benefits Details	Pension Benefits	Pension Benefits Details	Completeness	Weighted Jobs	Scored Responses
1	Eastern Plains Solar	Solar																																				
2	Mountain Town Wind	Wind																																				
3	Bakersville Hydro	Hydro																																				
4	Walla Walla Lines	Transmission																																				
5																																						
6																																						

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Scoring Rubric

BVEM Record	Company Name	Type of Project (Wind, Solar, Hydrogen, Hydro, Battery, Transmission, Coal, Natural Gas)	Total Value	Training Programs: General Responses	General Completeness	Craft Responses	Craft Completeness	TOTAL	Wages and Benefits: General Responses	General Completeness	Craft Responses	Craft Completeness	TOTAL	Career Opportunities: General Responses	General Completeness	Craft Responses	Craft Completeness	TOTAL	Labor Source: General Responses	General Completeness	Craft Responses	Craft Completeness	TOTAL
			100%	15%	15%	30%	30%	25%	15%	15%	30%	30%	25%	15%	15%	30%	30%	25%	15%	15%	30%	30%	25%
1	Eastern Plains Solar	Solar	3.0	1	2	1	1	1.0	0	0	0	0	0.0	0.8	1	0.7	1	0.8	1.6	0.8	1.9	0.8	1.2
2	Mountain Town Wind	Wind	0.8	0.3	1.6	0	0	0.3	0	0	0	0	0.0	0.8	1	0	0	0.3	0.6	0.8	0	0	0.2
3	Bakersville Hydro	Hydro	2.1	1	1.8	0.3	1	0.8	0	0	0	0	0.0	0.5	0.8	0.7	1	0.7	1.6	0.8	0	0.8	0.6
4	Walla Walla Lines	Transmission	0.0	0	0	0	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0	0	0	0	0	0.0
5																							
6																							

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BVEM Q&A

Leeds School of Business

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FINAL QUESTIONS

- Thank you
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- PSCo2022AllSource@XcelEnergy.com

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APPENDIX
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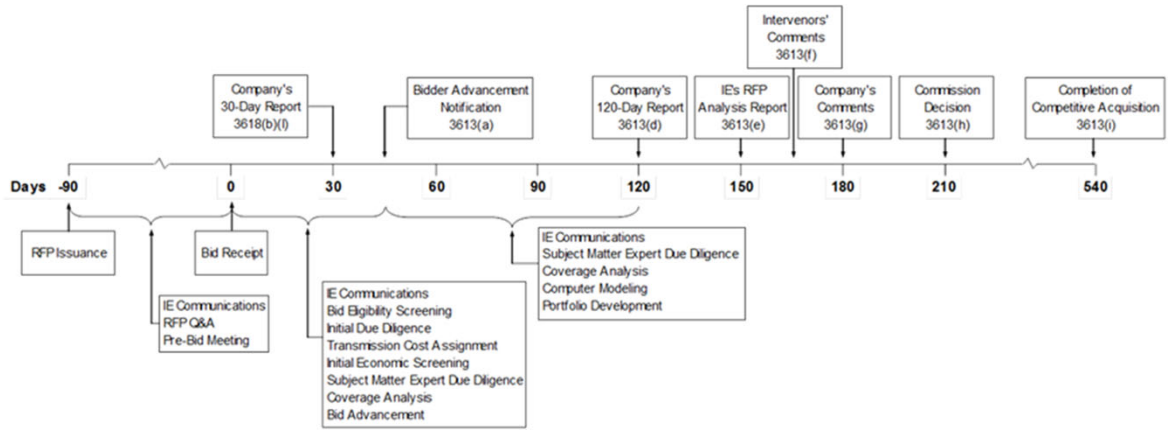
All-Source Solicitation Timeline



Acronyms

BESS	Battery Energy Storage System
BOT	Build Own Transfer
BVEM	Best Value Employment Metrics
COD	Commercial Operation Date
CPP	Colorado Power Pathway
CT	Gas Combustion Turbine
DI	Disproportionally Impacted Communities
ERP	Electric Resource Plan
FERC	Federal Energy Regulatory Commission
IE	Independent Evaluator
ISD	In-Service-Date
LGIP	Large Generator Interconnection Procedures
MVL	May Valley - Longhorn (possible extension of CPP)
NOIR	Notice of Intent to Respond
PCDA	Pre-Construction Development Asset
PLA	Project Labor Agreement
POI	Point of Interconnection
PPA	Power Purchase Agreement
PSA	Purchase and Sale Agreement
PSCo	Public Service Company of Colorado
PUC	Public Utilities Commission
RFP	Request for Proposal
RSC	Resource Solicitation Cluster
SME	Subject Matter Experts
TPIF	Transmission Provider Interconnection Facilities