

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF COLORADO**

* * * * *

RE: IN THE MATTER OF THE)
APPLICATION OF PUBLIC SERVICE)
COMPANY OF COLORADO FOR AN)
ORDER GRANTING A CERTIFICATE)
OF PUBLIC CONVENIENCE AND)
NECESSITY FOR DISTRIBUTION GRID) PROCEEDING NO. 16A-____E
ENHANCEMENTS, INCLUDING)
ADVANCED METERING AND)
INTEGRATED VOLT-VAR)
OPTIMIZATION INFRASTRUCTURE)

DIRECT TESTIMONY AND ATTACHMENTS OF WENDALL A. REIMER

ON

BEHALF OF

PUBLIC SERVICE COMPANY OF COLORADO

August 2, 2016

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SUMMARY OF THE DIRECT TESTIMONY OF WENDALL A. REIMER

1 Mr. Wendall A. Reimer is Director, AGIS Portfolio Delivery for Xcel Energy
2 Services Inc. In this position he is responsible for the delivery of all technology and
3 systems that are part of the Advanced Grid Intelligence and Security (“AGIS”) initiative
4 for Public Service Company of Colorado (“Public Service” or “Company”), one of four
5 utility operating company subsidiaries of Xcel Energy Inc. His duties include, among
6 other things, the oversight and sponsorship of critical capital deployment of new
7 technology that is included in the AGIS initiative, including the Field Area Network
8 (“FAN”) and other applications and systems that are integral to AGIS.

9 In his testimony, Mr. Reimer provides a description of the FAN as a key
10 component of Public Service’s AGIS initiative. The AGIS initiative is a comprehensive
11 plan that will make Public Service’s electric distribution system more automated and
12 interactive by utilizing advances in sensing, controls, information, computing,

1 communications, materials, and components. The more intelligent distribution system
2 will be able to better meet customers' energy needs, while also integrating new sources
3 of energy and delivering power over a network that is increasingly interoperable,
4 efficient, and resilient.

5 Mr. Reimer explains that the FAN is a wireless communications network that will
6 enable two-way communication of information and data between Public Service's
7 substations and field devices, up to and including the customer meter. It will use two
8 wireless technologies: (a) a Wireless Smart Utility Network ("WiSUN") mesh network;
9 and (b) a Worldwide Interoperability for Microwave Access ("WiMAX") network. The
10 FAN will enable and support several new AGIS technologies, with the WiSUN network
11 directly supporting the Advanced Metering Infrastructure ("AMI") and the Integrated Volt-
12 VAR Optimization ("IVVO") that are the subject of this Application for a certificate of
13 public convenience and necessity (collectively, the "CPCN Projects"). Therefore, the
14 WiSUN mesh network is covered by the CPCN Projects Application in this proceeding.
15 Although the WiMAX network is not covered by the CPCN Projects Application, it is also
16 discussed by Mr. Reimer because the entire FAN is an integral part of the AGIS
17 initiative. Overall, the FAN will securely and reliably address the need for increased
18 communication capacity that arises from distribution grid advancements.

19 Mr. Reimer also provides a description of the implementation plan for Public
20 Service's FAN, noting that Public Service plans to install and deploy FAN-specific
21 components approximately six months in advance of the deployment of AMI meters and
22 IVVO field devices in order to support the full functioning of these applications and
23 devices.

1 Mr. Reimer next provides an overview of the costs and benefits that will be
2 facilitated by the deployment of the FAN. He explains that as a communications
3 network, the FAN will not directly provide customers with benefits but rather facilitates
4 communications for advanced applications like AMI and IVVO and other components of
5 AGIS. These capabilities will also provide dependability and reliability benefits to Public
6 Service.

7 Finally, Mr. Reimer discusses the advantages of Public Service's FAN proposal
8 to alternatives. Specifically, a private, Company-owned network solution provides for
9 greater security and efficiency and avoids requiring the Company to incur monthly
10 usage fees paid to private vendors.

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GLOSSARY OF ACRONYMS AND DEFINED TERMS

| Acronym/Defined Term | Meaning |
|-----------------------------|---|
| ADMS | Advanced Distribution Management System |
| AGIS | Advanced Grid Intelligence and Security |
| AMI | Advanced Metering Infrastructure |
| AMR | Automated Meter Reading |
| ANSI | American National Standards Institute |
| BPL | Broadband over Power Line |
| C&I | Commercial and Industrial |
| CAIDI | Customer Average Interruption Duration Index |
| CBA | Cost-Benefit Analysis |
| CIS | Customer Information System |
| CMO | Customer Minutes Out |
| Commission | Colorado Public Utilities Commission |
| Company | Public Service Company of Colorado |
| CPCN | Certificate of Public Convenience and Necessity |
| CPCN Projects | AMI, IVVO, and the components of the FAN that support these components. |
| CPE | Customer premise equipment |
| CRS | Customer Resource System |
| CSF | Cyber Security Framework |
| CVR | Conservation Voltage Reduction |
| DA | Distribution Automation |
| DDOS | Distributed Denial of Service |
| DER | Distributed Energy Resources |
| DOS | Denial-of-service |
| DR | Demand Response |
| DSM | Demand Side Management |
| DVO | Distribution Voltage Optimization |
| EPRI | Electric Power Research Institute |
| ERT | Encoder Receiver Transmitter |
| ESB | Enterprise Service Bus |
| FAN | Field Area Network |
| FLISR | Fault Locate Isolation System Restoration |

| Acronym/Defined Term | Meaning |
|-----------------------------|--|
| FLP | Fault Location Prediction |
| GFCI | Ground Fault Circuit Interrupter |
| GIS | Geospatial Information System |
| HAN | Home Area Networks |
| ICE | Interruption Cost Estimation |
| IDS | Intrusion Detection System |
| IEEE | Institute of Electrical and Electronics |
| IPS | Internet Provider Security |
| IT | Information technology |
| IVR | Interactive Voice Response |
| IVVO | Integrated Volt-VAr Optimization |
| kVAr | Kilovolt-amperes reactive |
| kVArh | Reactive power |
| kW | Kilowatt |
| kWh | Kilowatt hours |
| LTCs | Load Tap Changers |
| LTE | Long-Term Evolution |
| MDM | Meter Data Management |
| MitM | Man-in-the-Middle Attack |
| MPLS | Multiprotocol Label Switching |
| NCAR | National Center for Atmospheric Research |
| NOC | Network Operations Center |
| NPV | Net Present Value |
| O&M | Operations and Maintenance |
| OMS | Outage Management System |
| OT | Operational Technology |
| PTMP | Point-to-multipoint |
| Public Service | Public Service Company of Colorado |
| RF | Radio frequency |
| RFP | Request for Proposal |
| RFx | Request for Information and Pricing |
| RTU | Remote Terminal Units |

| Acronym/Defined Term | Meaning |
|-----------------------------|---|
| SAIDI | System Average Interruption Duration Index |
| SAIFI | System Average Interruption Frequency Index |
| SCADA | Supervisory Control and Data Acquisition |
| SGCC | Smart Grid Consumer Collaborative |
| SGIG | Smart grid investment grants |
| SIEM | Security Incident and Event Management |
| SVC | Secondary static VAR compensators |
| TOU | Time-of-use |
| USEIA | United States Energy Information Administration |
| WACC | Weighted Average Costs of Capital |
| WAN | Wide Area Network |
| WiMAX | Worldwide Interoperability for Microwave Access |
| WiSUN | 802.15.4g Standard |
| Xcel Energy Inc. | Xcel Energy |
| XES | Xcel Energy Services Inc. |

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1 I. **INTRODUCTION, QUALIFICATIONS, PURPOSE OF TESTIMONY**

2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

3 A. My name is Wendall A. Reimer. My business address is 414 Nicollet Mall, 4th
4 Floor, Minneapolis, Minnesota 55401.

5 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?

6 A. I am employed by Xcel Energy Services Inc. ("XES") as Director, AGIS Portfolio
7 Delivery. XES is a wholly-owned subsidiary of Xcel Energy Inc. ("Xcel Energy"),
8 and provides an array of support services to Public Service Company of
9 Colorado ("Public Service" or "Company") and the other utility operating company
10 subsidiaries of Xcel Energy on a coordinated basis.

11 Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THE PROCEEDING?

12 A. I am testifying on behalf of Public Service.

1 **Q. PLEASE SUMMARIZE YOUR RESPONSIBILITIES AND QUALIFICATIONS.**

2 A. As the Director, AGIS Portfolio Delivery I am responsible for leadership of Xcel
3 Energy delivery of all technology associated with the Advanced Grid Intelligence
4 and Security (“AGIS”) initiative, including the Field Area Network (“FAN”)
5 described in this testimony, as well as applications and infrastructure for the
6 Advanced Distribution Management System (“ADMS”), Advanced Metering
7 Infrastructure (“AMI”), and associated programs. A description of my
8 qualifications, duties, and responsibilities is set forth after the conclusion of my
9 testimony in my Statement of Qualifications.

10 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

11 A. I provide a description of Public Service’s proposed FAN in Colorado. The FAN
12 communications network will support Public Service’s advanced electric
13 distribution grid. In particular, the FAN will enable and support several new
14 technologies on the grid, including two for which the Company is seeking a
15 certificate of public convenience and necessity (“CPCN”) in this proceeding: AMI
16 and the Integrated Volt-VAr Optimization (“IVVO”) (collectively, with the relevant
17 portions of the FAN, the “CPCN Projects”). These technologies, as well as the
18 Company’s ADMS, and Fault Location Isolation and Service Restoration
19 (“FLISR”) function including the Fault Location Prediction (“FLP”) component, are
20 critical parts of Public Service’s AGIS initiative. The AGIS initiative is a
21 comprehensive plan that will advance Public Service’s distribution system,
22 provide customers with more choices, and enhance the way the Company serves
23 its customers. AGIS will lay the foundation for an interactive, intelligent, and

1 efficient grid system that will be even more reliable and better prepared to meet
2 the energy demands of the future.

3 A more thorough discussion of Public Service's AGIS initiative and the
4 Company's request to grant the CPCN Projects Application is provided in the
5 CPCN Projects Application and in the Direct Testimonies of Company witnesses
6 Ms. Alice K. Jackson and Mr. John D. Lee.

7 **Q. ARE YOU SPONSORING ANY ATTACHMENTS AS PART OF YOUR DIRECT**
8 **TESTIMONY?**

9 A. Yes, I am sponsoring the following:

- 10 • Attachment WAR-1: Field Area Network Diagram
- 11 • Attachment WAR-2: AMI FAN Cost Summary
- 12 • Attachment WAR-3: IVVO FAN Cost Summary

13

1 **II. FIELD AREA NETWORK TECHNOLOGY**

2 **Q. WHAT IS PUBLIC SERVICE'S AGIS INITIATIVE?**

3 A. As described in more detail in the CPCN Projects Application and in the Direct
4 Testimonies of Company witnesses Ms. Jackson and Mr. Lee, AGIS is a
5 comprehensive plan to advance Public Service's distribution system to a state
6 where (1) operators have more visibility into the system; (2) customers are able
7 to access more information in near real-time; and (3) future products and
8 services are enabled through technology. AGIS will help to bring about an
9 intelligent, automated, and interactive electric distribution system that will utilize
10 advances in sensing, controls, information, computing, communications,
11 materials, and components to optimize the performance of the electric
12 distribution system and ensure safe operation. The more intelligent distribution
13 system will be able to better meet customers' energy needs, while also
14 integrating new sources of energy and delivering power over a network that is
15 increasingly interoperable, efficient, and resilient.

16 **Q. WHAT ARE THE FOUNDATIONAL PROGRAMS MAKING UP THE AGIS**
17 **INITIATIVE?**

18 A. Each of the foundational programs, or technical components, of the AGIS
19 initiative is discussed in detail later in my testimony or in the testimony of the
20 Company's other technical witnesses; therefore, below I only summarize the
21 components of AGIS:

- 22 • **ADMS:** ADMS is the central platform that manages each of the other
23 AGIS components by providing integrated operating and decision software

1 and hardware to assist control room, field personnel, and engineers with
2 the monitoring, control and optimization of the electric distribution system
3 in near real-time. ADMS is discussed in more detail in the Direct
4 Testimony of Company witness Mr. Chad S. Nickell.

- 5 • **AMI:** AMI meters are able to measure and transmit data regarding
6 voltage, current, customer usage, and power quality data and can provide
7 near real-time monitoring between the meter, the AMI head-end, and
8 ADMS. "AMI head-end" is the software that facilitates the sending of
9 commands to the field devices and receives the data back from the field
10 devices. These meters also allow remote service disconnects and
11 reconnects. The AMI is discussed in more detail in the Direct Testimony
12 of Company witness Mr. Russell E. Borchardt.

- 13 • **FAN:** The FAN is the communications network that will enable
14 communications between the communications infrastructure that already
15 exists at the Company's substations, the AMI head-end, the ADMS, and
16 new intelligent field devices. The FAN is discussed in more detail later in
17 my testimony.

- 18 • **IVVO:** IVVO is a software application that automates the operation of the
19 distribution voltage regulating and VAR control devices to reduce electrical
20 losses, electrical demand, and energy consumption, and provides

1 increased capacity to host Distributed Energy Resources ("DERs").¹

2 • **Geospatial Information System ("GIS"):** GIS provides location
3 information about all physical assets that make up the distribution system.
4 GIS provides this data to ADMS to maintain the as-operated electrical
5 model and advanced applications.

6 **Q. WHICH COMPONENT OF AGIS WILL YOU DISCUSS IN YOUR TESTIMONY?**

7 A. As noted above, I discuss the FAN. My testimony also explains how the FAN will
8 interact with the other foundational programs of AGIS. Public Service's CPCN
9 Projects Application covers the FAN technology necessary to support the AMI
10 program and the IVVO application.

11 **A. Overview of the Field Area Network and Public Service's Existing**
12 **Communications Network**

13 **Q. WHAT IS THE FAN?**

14 A. Public Service's FAN will be a resilient communications network that enables
15 communications between the Company's existing substations and new or
16 planned field devices. The principal purpose of the FAN is to enable two-way
17 communication of information and data to and from the existing infrastructure at
18 the Company's substations and the field devices. A FAN will securely and reliably
19 address the need for increased communication capacity that arises from grid
20 advancements.

¹Additional intelligent field devices include Fault Location Isolation and Service Restoration ("FLISR"), Fault Location Prediction ("FLP"). FLISR involves automated switching devices to decrease the duration and number of customers affected by any individual outage. FLP is a subset application of FLISR that leverages sensor data from field devices to locate a faulted section of a feeder line and reduce patrol times needed to physically locate the fault. IVVO, FLISR, and FLP are discussed in more detail in the Direct Testimony of Mr. Nickell.

1 The FAN will be a single, general-purpose, wide area wireless networking
2 resource that will be capable of simultaneously accessing these diverse types of
3 endpoints, each with their own performance requirements, on Public Service's
4 electric system. These endpoints will include a variety of field devices including
5 reclosers, feeders, electric meters, capacitor banks, and virtually any other field
6 device capable of communications, including gas regulators at a future time. The
7 FAN will be able to communicate with other endpoints in the future as those
8 devices are installed or upgraded with communications modules, and those
9 devices could become part of the Wireless Smart Utility mesh network. Public
10 Service's FAN will consist of layers (also referred to as "tiers") of secure wireless
11 radio networks and supporting information technology ("IT") infrastructure that
12 are designed to provide network access to utility endpoints, and to serve as a
13 reliable communications medium for the wide variety of legacy, current-, and
14 future-state monitoring and control applications.

15 **Q. WHAT ARE THE PRINCIPAL TECHNOLOGIES THAT WILL BE USED BY**
16 **PUBLIC SERVICE'S FAN?**

17 A. The FAN will provide connectivity between the substation and field devices, up to
18 and including the customer meter. It will use two wireless technologies: (a) a
19 Wireless Smart Utility Network ("WiSUN") mesh network; and (b) a Worldwide
20 Interoperability for Microwave Access ("WiMAX") network. I describe these two
21 components in more detail below. Public Service's CPCN Projects Application in
22 this proceeding covers the WiSUN mesh network, which is the specific
23 technology necessary to support the AMI program and the IVVO application.

1 **Q. WILL THE FAN BE CONNECTED TO PUBLIC SERVICE'S CURRENT**
2 **COMMUNICATIONS NETWORK?**

3 A. Yes, the FAN will be connected to Public Service's pre-existing Wide Area
4 Network ("WAN"). The connections will be primarily at substations on the
5 distribution system.

6 **Q. PLEASE DESCRIBE THE WAN.**

7 A. Public Service's WAN is a communications network primarily composed of
8 private optical ground wire fiber and a collection of routers, switches, and private
9 microwave communications that are supplemented by leased circuits from a
10 variety of carriers as well as satellite backup facilities. The WAN is an
11 intermediate link in the Company's communication system that provides high-
12 speed, two-way communications capabilities and connectivity in a secure and
13 reliable manner between Public Service's core data centers and its service
14 centers, generating stations, and substations. The WAN is monitored at all times
15 by the Network Operations Center ("NOC").

16 **Q. WHAT DOES THE WAN DO?**

17 A. The WAN is designed to communicate to and through substations (transmission
18 and distribution) to ensure the security and future-proofing of the network. This
19 design allows for security measures to be implemented at each substation,
20 providing layered security as well as the ability for distributed computing
21 capabilities in the future. The WAN also provides primary and backup
22 communication capabilities to the service centers, office locations, and
23 generation facilities in Public Service's areas of operation.

1 The WAN, which resides upstream of the FAN, will be Public Service's
2 primary means of transporting communications data within its area of operation
3 between the Company's major computing centers on the one hand, and the FAN
4 and facilities such as generating plants and service centers on the other
5 hand. The FAN, in turn, will provide the connectivity to intelligent devices
6 installed across the distribution system. While the WAN will be the main linkage
7 for transporting data from the WiMAX network to the Company's data centers
8 upstream, it already carries a lot of other traffic (that is, the actual digits and
9 bytes of data that flow over the wired and wireless networks) to support utility
10 operations. The data centers are the locations that house the Company's
11 computers (servers) and store data. The data centers will also house the
12 advanced applications associated with AGIS (such as ADMS and AMI, and the
13 sub-applications, including IVVO, FLISR, FLP and GIS). The advanced
14 applications are discussed in the Direct Testimonies of Company witnesses
15 Messrs. Lee (AGIS generally and GIS), Borchardt (AMI), and Nickell (ADMS,
16 IVVO, and FLISR/FLP).

17 Each WAN component also provides redundant communication
18 capabilities to primary and secondary data centers to support the Company's
19 response to emergency situations and disaster recovery.

20 **Q. DOES THE COMPANY PLAN TO UPGRADE ITS WAN TO SUPPORT THE**
21 **FAN?**

22 A. Yes. Public Service plans to increase the WAN's capacity, security, and
23 capabilities to support the anticipated volume of data that will be communicated

1 over the network, for reasons both independent of and including the network
2 performance required by the FAN deployment. This includes increasing the
3 reach of the network as well as improving the redundancy of various components
4 to meet the requirements of the applications using the FAN.

5 **Q. ARE WAN UPGRADES PART OF THE CPCN PROJECTS APPLICATION?**

6 A. No. The WAN is part of Public Service's pre-existing infrastructure. The CPCN
7 Projects Application does not cover any upgrades to the WAN. Although the
8 WAN will eventually transport data that will be communicated by the AGIS
9 advanced applications, as noted above, it already carries (and will continue to
10 carry) other kinds of data and communications traffic. Unlike the WiSUN mesh
11 network and the WiMAX network, the WAN is not dedicated to AGIS, nor to the
12 components of AGIS that are the subject of the CPCN Projects Application.
13 Instead, the WAN is a major component of the Company's current
14 communications infrastructure that broadly supports corporate and utility
15 operations. The upgrades to the WAN are part of a network strategy that
16 supports not only the FAN but other Public Service communication needs in the
17 Company's operating territory.

18 **B. Components of the FAN**

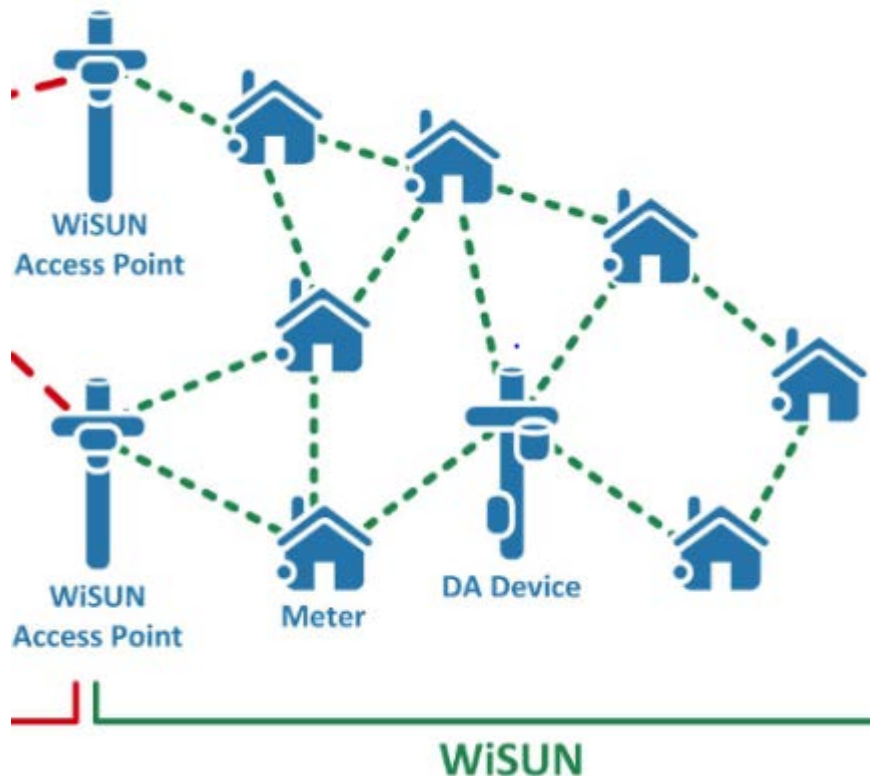
19 **Q. WHAT ARE THE PRINCIPAL COMPONENTS OF THE FAN?**

20 A. As previously noted, the FAN will be a wireless communications network that
21 provides connectivity between the substation and field devices, up-to and
22 including the customer meter. The FAN will consist of two separate wireless
23 technologies: (a) a lower-speed mesh network called WiSUN; and (b) a high-

1 speed point-to-multipoint (“PTMP”) network referred to as WiMAX. Attachment
2 WAR-1 provides an illustration of the principal components of the FAN.

3 The WiSUN mesh network will communicate directly with the AMI
4 infrastructure (such as the meters) and the Distribution Automation (“DA”) field
5 devices used for the IVVO advanced application. The flow of communications
6 between field devices, meters, and WiSUN access points through a mesh-styled
7 network is shown in Figure WAR-1, below, which is a portion of Attachment
8 WAR-1. The components of the WiSUN network are discussed in more detail
9 later in my testimony.

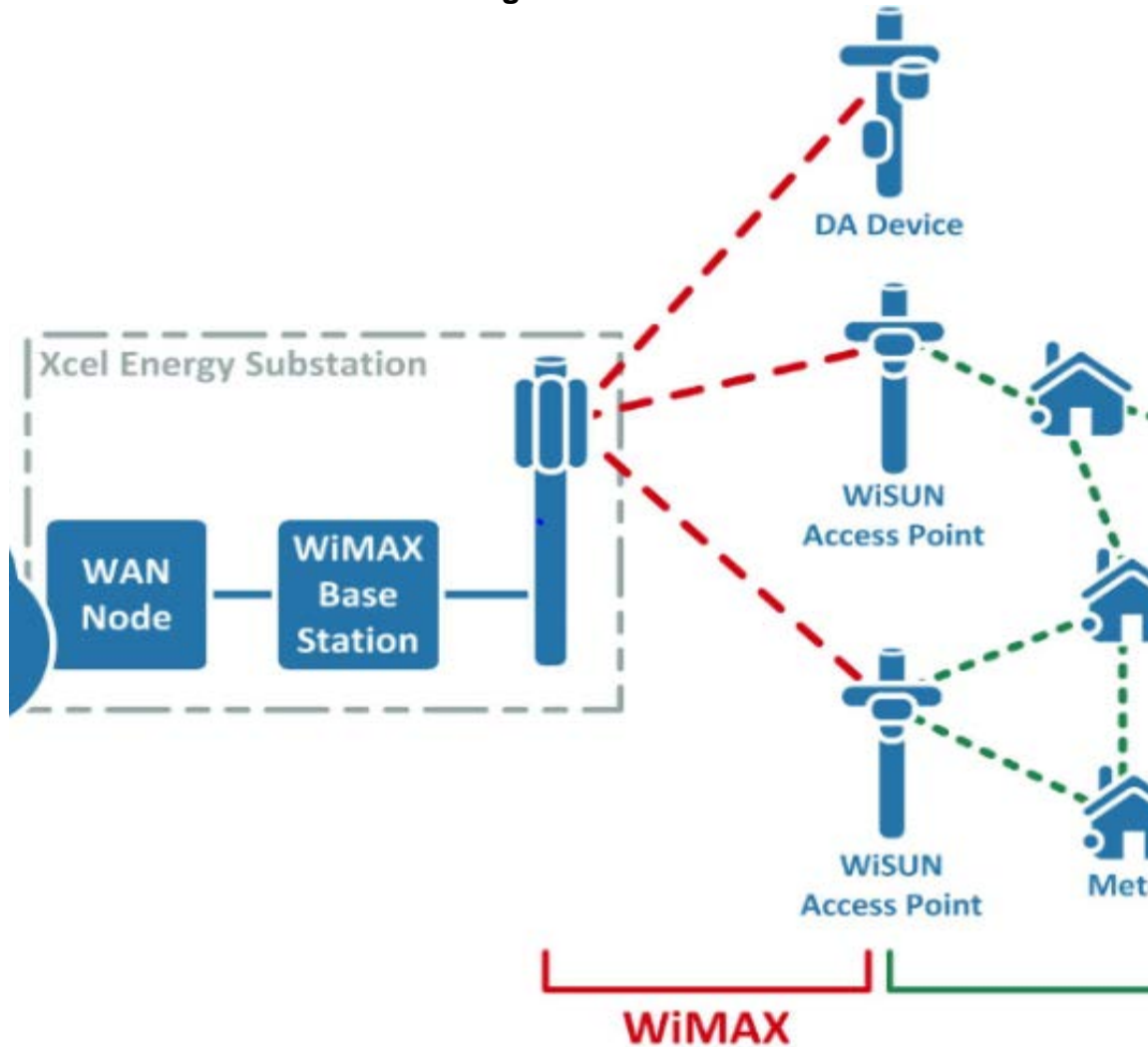
Figure WAR-1



10 The WiMAX network, illustrated below in Figure WAR-2 (also a portion of
11 Attachment WAR-1), will provide redundant, reliable, and secure connectivity

1 between the WiSUN mesh network and the Company's WAN. The DA and
2 WiSUN devices connect to the WiMAX base stations via wireless communication
3 modules that are integral to those devices. The components of the WiMAX
4 network are discussed in more detail later in my testimony.

Figure WAR-2



5 Through the substation's connectivity to the WAN, the FAN (including the
6 downstream WiSUN mesh network and the WiMAX network) will enable the
7 Company's advanced applications (such ADMS and AMI, and sub-applications,

1 including IVVO, FLISR, FLP, and GIS) to communicate with the field devices that
2 implement those applications and sub-applications.

3 **Q. PLEASE DESCRIBE THE INFRASTRUCTURE AND DEVICES THAT WILL BE**
4 **INSTALLED AS PART OF THE WISUN MESH NETWORK TO SUPPORT AMI**
5 **AND IVVO.**

6 A. The core mesh infrastructure will consist of two main device types: (1) access
7 points, and (2) repeaters.

8 An access point is a device that will link the Company's endpoint devices
9 that are enabled with wireless communication modules with the rest of the
10 Company's communications network. The access points will wirelessly connect
11 directly to backhaul (which is an intermediate link in the communications
12 network—WiMAX, in this case) in order to pass traffic between the mesh network
13 and the WAN. The term "traffic" refers to the actual digits and bytes of data that
14 flow over the wired and wireless networks. Access points will extend the reach of
15 Public Service's communications network and will define the boundary of the
16 mesh itself.

17 Repeaters are range extenders and are used to fill in coverage gaps
18 where devices would be otherwise unable to communicate.

19 These two device types will be principally located on distribution poles and
20 other similar structures.

21 Other devices that will participate in the mesh include AMI meters and DA
22 devices, such as the intelligent FLISR and IVVO field devices, that have built-in
23 mesh radios. The former will be located on customer premises; the latter will be

1 co-located with either pole-mounted or pad-mounted distribution devices. The
2 radio frequency (“RF”) communication modules in these devices will enable two-
3 way communication between the AMI meters and the mesh network.

4 The term “mesh” refers to the network’s topology, which resembles the
5 interlaced design of mesh material, as shown in Figure WAR-1. All nodes on the
6 network will relay data and cooperate in the distribution of that data in the
7 network. The mesh design provides redundancy benefits, which are described in
8 more detail below.

9 **Q. PLEASE EXPLAIN THE TERM “WISUN.”**

10 A. WiSUN is the commercialized (public) name for the Institute of Electrical and
11 Electronics Engineers’ (“IEEE”) 802.15.4g standard, and operates on the
12 unlicensed 900 MHz spectrum. (The WiSUN naming convention is similar to how
13 “Wi-Fi” is the commercial name for IEEE’s 802.11 standard, which is used
14 throughout the general public.) This standard for local and metropolitan area
15 networks is well-accepted in the utility and communications industries. WiSUN
16 can wirelessly connect meters, sensors, distribution devices, street lights, and
17 signal repeaters to create a robust and reliable wireless network. Xcel Energy,
18 on behalf of Public Service and the other operating companies, participates as a
19 full member in the WiSUN Alliance with other utilities and equipment
20 manufacturers. By selecting a technology that conforms to the IEEE standard,
21 Public Service will ensure the interoperability of the FAN with other systems.

1 **Q. PLEASE DESCRIBE THE INFRASTRUCTURE AND DEVICES THAT WILL BE**
2 **INSTALLED AS PART OF THE WIMAX NETWORK.**

3 A. The WiMAX network will consist of two main components: (1) base stations, and
4 (2) customer premise equipment (“CPE”). To provide context, CPE is a common
5 term in the network industry that refers to specific equipment. In the term “CPE”,
6 the “customer” refers to Public Service (or a similarly-situated entity using this
7 equipment), which is a customer of the equipment manufacturer. It does not
8 refer to any specific customers of Public Service, or to Public Service’s
9 customers generally.

10 Base stations will serve as the key communication points between the
11 substation WAN and the WiSUN (mesh) network. At substations, there will be a
12 base station with up to three radios that will communicate multi-directionally with
13 CPEs out in the field of operations. Where possible, the base stations at the
14 substations will be mounted on existing poles or structures in order to ensure an
15 appropriate height. In some cases, new poles may need to be deployed if a
16 structural analysis of the designated existing poles indicates that added weight
17 would cause a stability issue. CPEs will be mounted on distribution poles in the
18 field of operation.

19 **Q. PLEASE DESCRIBE THE FUNCTION OF EACH OF THESE DEVICES.**

20 A. Base stations will communicate with CPEs in the field and, through the
21 substations’ connection to the WAN, enable end-to-end communication between
22 the intelligent field devices and the Company’s advanced applications and other
23 back office applications. “Back office” applications and systems are those that

1 actually use and manipulate the data and perform specific business functions,
2 including energy management system applications.

3 In the case of a CPE that is connected to a WiSUN access point, this will
4 further enable the back office applications to communicate with any device
5 accessible to that access point's connections to the mesh network. For any
6 particular mesh "cluster" (that is, a logical collection of mesh nodes), there will be
7 multiple access points connected to WiMAX that will provide redundant paths of
8 communication to the WAN. This will result in a more reliable, robust field area
9 network.

10 **Q. PLEASE EXPLAIN THE TERM "WIMAX."**

11 A. WiMAX is the commercialized name for the IEEE's 802.16 series of standards.
12 The WiMAX PTMP network will be based in Public Service's substations and will
13 enable high-speed connectivity at locations across the distribution system. The
14 WiMAX network will wirelessly connect directly to devices on the Company's
15 distribution feeder lines as well as provide the secure, reliable connectivity
16 between Public Service's WAN and WiSUN networks. Xcel Energy, on behalf of
17 Public Service and the other operating companies, participates fully as a member
18 of the WiMAX Forum, an industry group tasked with the continued development,
19 maintenance, and certification of products for the 802.16 standards. By selecting
20 a technology that conforms to the IEEE standards, Public Service will ensure the
21 interoperability of the FAN with other systems.

22 **Q. HOW WILL THE WIMAX NETWORK BE CONNECTED TO, AND INTERFACE**
23 **WITH, THE WISUN MESH NETWORK?**

1 A. The WiMAX network and WiSUN mesh network will communicate wirelessly as
2 the WiSUN mesh access points communicate with the CPEs that make up the
3 WiMAX network, and the CPEs in turn communicate back to the base stations at
4 the substation.

5 **Q. HOW WILL THE WIMAX NETWORK BE CONNECTED TO, AND INTERFACE**
6 **WITH, THE COMPANY'S WAN?**

7 A. The WiMAX base stations will be connected to the pre-existing WAN connections
8 at the substation, which, in turn, will enable connectivity back to the data center
9 locations. This connection at the substation will be via private fiber or alternate
10 cabling within the substation from the WiMAX base station radios to the routers
11 at the substations which are connected to the WAN. There may be rare
12 instances in which WiSUN devices will be connected directly to the WAN, when
13 WiMAX is not needed.

14 **Q. WILL THE WISUN AND WIMAX NETWORKS BE DEPLOYED THROUGHOUT**
15 **THE COMPANY'S ENTIRE SERVICE TERRITORY?**

16 A. No. In limited circumstances where deployment of the WiSUN mesh and WiMAX
17 networks is not practical (such as remote locations on the edge of Public
18 Service's distribution system), Public Service may utilize cellular or other wireless
19 technologies as part of its comprehensive FAN solution. While these
20 technologies are not adequate to support AMI as a whole, as I discuss later in my
21 testimony, they provide alternatives in limited situations. In these instances,
22 information such as data from AMI meters will be transmitted to the Company's
23 WAN over an alternate technology.

1 **C. The FAN is an Integral Part of the AGIS Infrastructure**

2 **Q. WILL COMPONENTS OF THE FAN INTERACT WITH OTHER AGIS**
3 **INFRASTRUCTURE AND TECHNOLOGIES PROPOSED BY THE COMPANY**
4 **IN THE CPCN PROJECTS APPLICATION?**

5 A. Yes. Elements of the FAN will support both the AMI and IVVO programs that are
6 the subject of the CPCN Projects Application. The FAN will also support other
7 AGIS infrastructure that Public Service will deploy and that will require
8 communication to field devices, such as ADMS and the FLISR application.

9 **Q. CAN YOU PROVIDE MORE CONTEXT WITH RESPECT TO AMI?**

10 A. Yes. As noted above, AMI stands for Advanced Metering Infrastructure, which is
11 an integrated system of advanced meters, communication networks, and data
12 management software that enables two-way communication between utilities'
13 business data systems and customer meters. AMI is discussed in more detail in
14 the Direct Testimony of Company witness Mr. Borchardt.

15 **Q. WILL COMPONENTS OF AMI SUPPORT AND CONSTITUTE PART OF THE**
16 **FAN?**

17 A. Yes. In addition to their metering function, the advanced meters will have
18 embedded communication modules that will allow the devices to communicate as
19 part of the WiSUN network. The Company estimates that the AMI meters
20 themselves (and their communications modules) will make up over 90% of
21 devices that will communicate as part of the mesh network. In most cases this
22 communication will be with the WiSUN mesh radios via IEEE's 802.15.4g
23 standard described above.

1 **Q. HOW WILL THE FAN SUPPORT AMI?**

2 A. The WiSUN mesh network, including the meters' communication nodes that will
3 communicate as part of the network, will support AMI through the meters'
4 communication function. The FAN will provide the transport for data transfer
5 between the meters and the AMI head-end application, including interval reads,
6 register reads, voltage information, and power quality data. It will also provide
7 the sending and receiving of commands like power outage notifications and
8 remote connect/disconnect commands.

9 **Q. CAN YOU PROVIDE MORE CONTEXT WITH RESPECT TO IVVO?**

10 A. Yes. As noted above, IVVO stands for Integrated Volt-VAr Optimization, which is
11 an advanced function that automates and optimizes the operation of the
12 distribution voltage regulating devices and VAr control devices. IVVO is
13 discussed in more detail in the Direct Testimony of Company witness Mr. Nickell.

14 **Q. WILL COMPONENTS OF IVVO SUPPORT AND CONSTITUTE PART OF THE**
15 **FAN?**

16 A. Yes. Most IVVO devices (such as capacitors and voltage monitors) will have
17 communication modules that will allow them to communicate as part of the
18 WiSUN mesh network or directly on WiMAX. In most cases the IVVO devices will
19 communicate as part of the WiSUN mesh network; however, in certain instances,
20 it will be more efficient or economical for a device to connect directly with a
21 WiMAX component facility.

1 **Q. HOW WILL THE FAN SUPPORT IVVO?**

2 A. As noted above, the WiSUN mesh network will ensure adequate and appropriate
3 connectivity of most IVVO devices. The FAN will provide the transport for data
4 transfer between the IVVO devices in the field (sensors, regulators, capacitors)
5 and the ADMS. This will enable the field devices to report their current operating
6 conditions and allow the ADMS to send commands to the devices, thereby
7 enabling the entire system to dynamically react to changing load conditions and
8 voltage levels.

9 **Q. CAN YOU PROVIDE MORE CONTEXT WITH RESPECT TO FLISR AND FLP?**

10 A. Yes. As noted above, FLISR stands for Fault Location Isolation and Service
11 Restoration. FLISR will constitute the deployment of automated switching
12 devices with the objective of decreasing the duration and number of customers
13 affected by any individual outage. Fault Location Prediction, or FLP, is a subset
14 application of FLISR that indirectly considers sensor data from field devices
15 (such as AMI meters) when locating a faulted section of a feeder line, by using
16 data provided by a separate outage prediction application. FLISR and FLP are
17 discussed in more detail in the Direct Testimony of Company witness Mr.
18 Nickell.

19 **Q. HOW WILL THE FAN SUPPORT OR INTERACT WITH FLISR (AND FLP)?**

20 A. The FLISR/FLP distribution equipment (*i.e.*, feeder-level devices) will have
21 embedded communication modules that will communicate with access points in
22 the mesh network or directly to WiMAX CPEs.

1 **Q. CAN YOU PROVIDE MORE CONTEXT WITH RESPECT TO ADMS?**

2 A. YES, AS NOTED ABOVE, ADMS STANDS FOR ADVANCED DISTRIBUTION MANAGEMENT
3 SYSTEM. ADMS IS A FOUNDATIONAL SYSTEM THAT CONSISTS OF A COLLECTION OF HARDWARE
4 AND SOFTWARE APPLICATIONS DESIGNED TO MONITOR AND CONTROL THE ENTIRE ELECTRIC
5 DISTRIBUTION SYSTEM SAFELY, EFFICIENTLY, AND RELIABLY. AN ADMS ACTS AS A CENTRALIZED
6 DECISION SUPPORT SYSTEM THAT ASSISTS THE CONTROL ROOM, FIELD OPERATING PERSONNEL,
7 AND ENGINEERS WITH THE MONITORING, CONTROL, AND OPTIMIZATION OF THE ELECTRIC
8 DISTRIBUTION SYSTEM. ADMS WILL ENABLE ACCESS TO REAL-TIME AND NEAR REAL-TIME
9 DATA TO PROVIDE ALL INFORMATION ON OPERATOR CONSOLE(S) AT THE CONTROL CENTER IN AN
10 INTEGRATED MANNER. ADMS WILL ENABLE THE IMPROVEMENT OF RELIABILITY AND QUALITY
11 OF SERVICE IN TERMS OF REDUCING OUTAGES, MINIMIZING OUTAGE TIME, AND MAINTAINING
12 ACCEPTABLE VOLTAGE LEVELS ON THE SYSTEM. IT WILL MANAGE THE COMPLEX INTERACTION
13 OF DISTRIBUTED ENERGY RESOURCES, OUTAGE EVENTS, FEEDER SWITCHING OPERATIONS AND
14 ADVANCED APPLICATIONS SUCH AS FLISR AND IVVO. ADMS IS DISCUSSED IN MORE
15 DETAIL IN THE DIRECT TESTIMONY OF COMPANY WITNESS MR. NICKELL.

16 **Q. HOW WILL THE FAN SUPPORT OR INTERACT WITH ADMS?**

17 A. THE FAN INFRASTRUCTURE WILL PROVIDE DATA FROM FIELD DEVICES TO A COMMON
18 ENTERPRISE SERVICE BUS ("ESB") VIA THE WAN, WHICH WILL THEN DELIVER DATA TO
19 ADMS. AN ESB IS A SOFTWARE ARCHITECTURE USED FOR ENABLING COMMUNICATION
20 BETWEEN MULTIPLE MUTUALLY INTERACTING SOFTWARE APPLICATIONS. THE ESB WILL ALSO
21 RECEIVE COMMANDS FROM ADMS THAT WILL BE DELIVERED TO THE DEVICES CONNECTED TO
22 THE FAN VIA THE WAN. THE FAN ENABLES DATA AND INFORMATION FROM FIELD DEVICES
23 TO BE COMMUNICATED TO ADMS, AND ALSO ENABLES COMMANDS TO BE TRANSMITTED TO

1 the field devices from ADMS. IT infrastructure and integration are discussed in
2 more detail in the Direct Testimony of Company witness Mr. David C. Harkness.

3 **D. Industry Adoption**

4 **Q. IS PUBLIC SERVICE'S FAN PROPOSAL CONSISTENT WITH CURRENT**
5 **DEVELOPMENTS WITHIN THE ELECTRIC UTILITY INDUSTRY?**

6 A. Yes, the Company's FAN proposal is consistent with developments within the
7 electric utility industry. Each element of the proposal is premised on current
8 industry standards that have been adopted by vendors, organizations, and other
9 electric utility companies. As noted above, the WiSUN and WiMAX networks are
10 standards-based network solutions that conform to IEEE standards. Xcel
11 Energy, on behalf of Public Service and the other operating companies,
12 participates actively with industry standards organizations and alliances—such
13 as the Electric Power Research Institute ("EPRI") and IEEE—to ensure that the
14 Company's requirements and assumptions are aligned with the standards and
15 resulting products being deployed throughout the industry.

16 In addition, the Company has benchmarked technical solutions as well as
17 cost elements with EPRI and other utilities that have deployed similar solutions,
18 as well as through the Company's third-party Systems Integrator, a utility industry
19 consultant that has worked on FAN deployment for other utilities, to ensure
20 consistency and alignment with vendors and other peer utilities. The Company
21 has received information from industry experts and systems integrators on actual
22 installations of the FAN technology, public records on other utility

1 implementations, and information through participation in industry research
2 programs such as EPRI.

3 **Q. WHY IS IT IMPORTANT TO IMPLEMENT THE FAN NOW?**

4 A. The Company should deploy a standards-based communications network
5 solution to ensure consistency, lower cost of current and future technology and
6 infrastructure deployment, and ongoing support. A communications network is
7 required to support the deployment of the AMI meters and will facilitate the
8 operation of IVVO and FLISR. Deploying solutions such as AMI without the FAN
9 would be considerably more expensive to install and operate and would limit the
10 Company's ability to gain full value from their capabilities. The dynamic and
11 changing demands placed on the distribution system have led to the need for
12 these devices and technologies.

13 Implementation of the FAN will also provide reliable communication
14 capabilities to all participating field devices, regardless of the device's use. This
15 standards-based solution will ensure interoperability of components and
16 technologies; therefore, the FAN will provide the same, reliable communication to
17 multiple business applications and devices. Furthermore, Public Service's
18 ownership of the FAN will allow the Company to ensure through measurement
19 and control that the network will consistently satisfy performance, security, and
20 reliability needs.

21 In addition to supporting the AGIS infrastructure, the FAN will support the
22 ability to deploy computing capability closer to the field devices (for example, in
23 substations) that will allow for quicker identification of potential issues and

1 immediate resolution. This deployment will enable Public Service to monitor and
2 manage impacts of distributed energy resources (for example, solar resources)
3 and other events occurring on the grid in a more timely manner.

4 **Q. DOES PUBLIC SERVICE HAVE ANY EXPERIENCE WITH A PROGRAM LIKE**
5 **THE PROPOSED FAN?**

6 A. Yes. The Company has experience with this type of program through smaller
7 deployments of field communication systems in localized areas within Public
8 Service's area of operation. The Company has also recently implemented a
9 limited deployment pilot of this technology just south of Denver to prove out and
10 test all aspects of the technology and measure performance.

11 **Q. WHICH COMPONENTS OF THE FAN'S TECHNOLOGY ARE PART OF THE**
12 **PILOT?**

13 A. Public Service has deployed a limited-scale version of the FAN in the area of
14 Highlands Ranch, Colorado. Currently, a total of three (3) WiMAX base station
15 sites are installed at Public Service-owned facilities and contain a full
16 complement of base station radios, antennas, firewalls, routers, and switches
17 needed to operate each location, including the WAN. There is also a very small
18 mesh network in place that consists of one access point, one mesh-equipped
19 capacitor bank, and one test electric meter. The mesh access point connects to
20 the WiMAX network using a CPE in order to connect to the Public Service
21 corporate network. In this way, devices in this geographic footprint are
22 connected to either the WiSUN or WiMAX network, and they are able to
23 communicate with applications located in the Company's data centers. There

1 are also two in-service capacitor banks that communicate with the Public Service
2 Supervisory Control and Data Acquisition (“SCADA”) system through the limited
3 network available today.

4 **Q. WHAT HAS PUBLIC SERVICE LEARNED FROM THE DEPLOYMENT OF THE**
5 **PILOT?**

6 A. The limited deployment of the pilot afforded Public Service the opportunity to
7 work through the technical and process-related challenges that always arise from
8 deploying new technology. Public Service was able to identify resolutions and
9 assure itself that both the technology and architecture will meet the needs of the
10 future advanced grid. Technical hurdles included integration with current network
11 routing, building proper security protections, and the specifics of the wireless
12 radio configuration - all of which have been resolved. Other addressed
13 challenges included determining necessary Federal Communications
14 Commission (“FCC”) registrations, permitting of locations, and coordination of
15 internal construction resources.

16 **E. Information Technology and Cyber security**

17 **Q. HOW WILL THE INSTALLATION AND DEPLOYMENT OF THE FAN BE**
18 **INTEGRATED WITH THE COMPANY’S EXISTING INFORMATION**
19 **TECHNOLOGY AND BACK OFFICE SYSTEMS?**

20 A. The FAN will provide connectivity to all back office and head-end systems via the
21 WAN and ESB in a standard data delivery format. A “head-end” system is an
22 operating software system that receives data and signals and can remotely
23 control other devices. A head-end system typically receives data directly from the

1 FAN or the WAN and then disperses that information to appropriate applications
2 that typically run in the data center. Head-end systems are basically the
3 applications or systems that control the FAN and WAN and endpoint devices,
4 and ensure safe, secure, and timely delivery of data to and from the field devices.
5 The interaction of the FAN and existing IT is described in the Direct Testimony of
6 Company witness Mr. Harkness.

7 **Q. WILL THERE BE NEW INFORMATION TECHNOLOGY REQUIRED BY THE**
8 **INSTALLATION AND DEPLOYMENT OF THE FAN?**

9 A. New IT associated with the FAN, including the technology of the FAN itself and
10 its head-end system, is described in the Direct Testimony of Mr. Harkness.

11 **Q. WILL THE COMPANY UNDERTAKE CYBER SECURITY MEASURES**
12 **ASSOCIATED WITH THE INSTALLATION OF THE FAN AND THE**
13 **IMPLEMENTATION OF THE AGIS INITIATIVE?**

14 A. Yes, cyber security measures are built in to the FAN at all levels and the FAN will
15 utilize a layered defense model. The Company's security principles and their
16 implementation are discussed in the Direct Testimony of Mr. Harkness.

17

1 **III. FIELD AREA NETWORK IMPLEMENTATION**

2 **Q. WHEN WILL THE FAN DEVICES BE DEPLOYED WITH RESPECT TO THE**
3 **OTHER AGIS TECHNOLOGIES DESCRIBED ABOVE?**

4 A. Public Service's current plan is to install and deploy FAN-specific components
5 (such as the WiMAX and WiSUN network devices) and complete the installation
6 approximately six months in advance of the deployment of AMI meters and IVVO
7 devices. In some instances, field devices may be installed in advance of FAN
8 operability. Those devices will begin using the FAN for communication once the
9 FAN components have been deployed and the network is operational in the area
10 where the devices are located.

11 **Q. WHY WILL THE FAN DEVICES BE INSTALLED AND DEPLOYED IN**
12 **ADVANCE OF THE OTHER TECHNOLOGIES?**

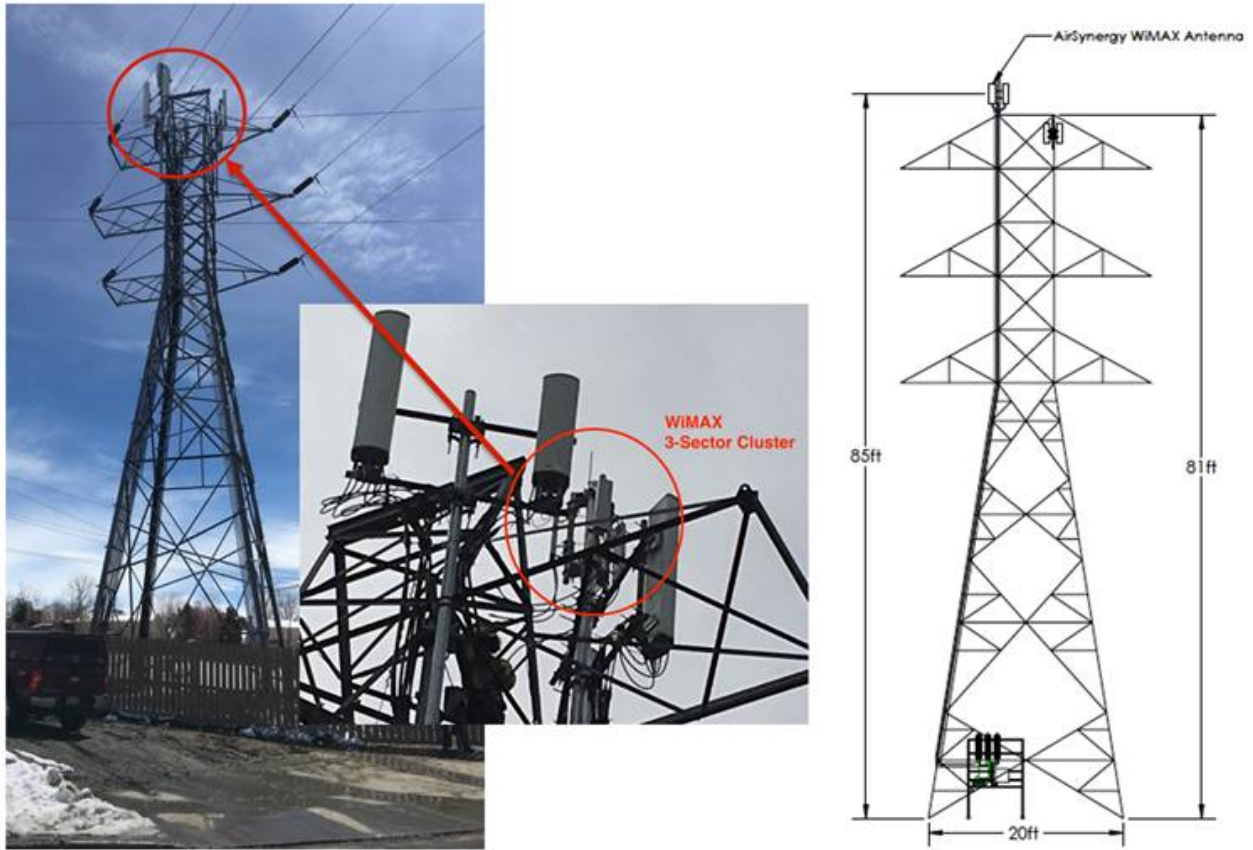
13 A. The communication network is necessary for the other technology components to
14 operate. As an example, if a set of meters in a particular area is replaced with
15 AMI meters, but the FAN has not been deployed and is not operating, those
16 meters will not be able to be read automatically. That would result in manual
17 meter reads until the FAN is operational for those meters because the AMI
18 meters would not be able to be read by the drive-by Automated Meter Reading
19 ("AMR") system. However, if the FAN is deployed prior to AMI meters being
20 installed, the meters would be able to immediately communicate with the
21 network. This would allow the back office systems to verify that the meters were
22 installed correctly, that they are associated with the correct customer, and that

1 they are reporting to the back office appropriately. This would also help reduce
2 the risk that additional truck rolls to an area will be required at a later date.

3 **Q. HOW WILL THE INFRASTRUCTURE BE INSTALLED?**

4 A. WiMAX base stations will be primarily installed at substations. Antennas will
5 need to be installed at appropriate heights to provide optimal coverage of the
6 WiMAX signal. Installation can be on existing transmission towers where
7 possible and allowable under safety guidelines, as Public Service restricts the
8 mounting of communication equipment to below conductor-level to ensure safety
9 and the reliable operations of its electric transmission system. Where there are
10 no suitable transmission structures, a monopole will be erected on which to
11 mount the antennas. The radio equipment will be mounted at ground level at the
12 base of the structure and will connect to the substation's Electronic Equipment
13 Enclosure ("EEE") via trenched cabling. The equipment will connect to the WAN
14 in the substation's EEE. Figure WAR-3 below shows this equipment installed at
15 one of Public Service sites.

Figure WAR-3: WiMAX Infrastructure



1 WiSUN equipment consists of access points and repeaters. These
2 devices will be mounted primarily on distribution poles in order to provide
3 adequate height for the radio signal to propagate. In areas where Public Service
4 has underground service, arrangements will be made to mount the devices on
5 streetlights or other structures with appropriate height. It is important to note that
6 both the WiSUN and WiMAX infrastructure require sufficient height for
7 installation.

1 IV. **BENEFITS AND COSTS**

2 A. **Benefits**

3 Q. **WILL PUBLIC SERVICE'S CUSTOMERS DIRECTLY BENEFIT FROM THE**
4 **INSTALLATION OF THE FAN ALONE?**

5 A. No. The FAN, in and of itself, will not provide direct benefits to customers.
6 Benefits to customers (as well as to the distribution system) will be realized
7 through the FAN's support of, and interaction with, other programs and
8 technologies.

9 Q. **WHAT KIND OF QUALITATIVE BENEFITS WILL THE FAN PROVIDE TO**
10 **PUBLIC SERVICE?**

11 A. Deployment of the FAN will provide several benefits to Public Service,
12 particularly with respect to dependability, reliability, and managing outages. The
13 network design, along with the design and existing structure of the WAN, will
14 provide a highly reliable and redundant communications network to provide more
15 timely and accurate information to personnel responding to outages and other
16 conditions in the field. Both Public Service and its customers will benefit from the
17 programs and technologies that will be enabled by the FAN.

18 Q. **HOW WILL THE FAN SUPPORT THE BENEFITS THAT WILL BE ENABLED**
19 **THROUGH OTHER AGIS PROGRAMS AND TECHNOLOGIES?**

20 A. As discussed previously, the FAN will enable the communications capabilities for
21 AMI, IVVO, and FLISR and FLP. The combination of the WiSUN and WiMAX
22 networks will enable substations to communicate with all of the field devices and,
23 through the WAN connection, will allow the back office applications to send

1 commands to those field devices. For AMI, it will allow consumption data to be
2 collected at frequent intervals, allow the sending of remote connect and
3 disconnect signals, and enable the voltage data from the meters to be used in
4 conjunction with IVVO. The FAN will allow the capacitors and voltage sensors in
5 the field to report their conditions to the back office and then transmit commands
6 back to the field devices to ensure the most effective voltage optimization. Public
7 Service's FAN architecture also will enable the ADMS to communicate directly
8 with the FLISR devices to not only determine current operational status, but also
9 to send commands to reconfigure the network with minimal latency. It will also
10 allow those FLISR devices to communicate with each other directly to support in-
11 field decision-making, thereby reducing the time for network reconfiguration.

12 **Q. PLEASE DESCRIBE THE DEPENDABILITY BENEFITS OF IMPLEMENTING**
13 **THE FAN.**

14 A. The FAN's redundancy will facilitate overall dependability of communications.
15 For example, if a device fails on the WiSUN network and can no longer
16 communicate, the mesh-type configuration of the system will allow that node to
17 be bypassed so other nodes will be unaffected and network communications will
18 continue. Every device on the mesh network will maintain a primary and
19 secondary access point, so that in the case of an access point failure the nodes
20 will automatically route communications to a secondary access point. If the
21 access point outage persists, the entire network will reconstruct itself so that
22 every device will have a primary and secondary access point. The design also
23 calls for access points to be served by multiple WiMAX base stations, so that in

1 the event of a WiMAX base station going offline the mesh nodes will still be able
2 to route communications through a different access point and WiMAX base
3 station. The redundancy provided by the FAN will enable endpoint devices to
4 continuously communicate both with each other and with head-end systems.

5 **Q. HOW WILL THE FAN DEVICES OPERATE IN THE EVENT OF A POWER**
6 **FAILURE OR OUTAGE?**

7 A. The core infrastructure on both WiSUN and WiMAX are also backed up by
8 batteries to enable continued functionality and operations in the case of a power
9 failure to that device – a situation where the continued functionality of those
10 networks is critical. These battery systems also self-monitor and will
11 automatically report any issues to ensure prompt repair. Specific DA devices will
12 also have battery power, either supplied by the device itself or through a
13 supplemental battery system, to enable continued operations during an outage.
14 An example of this would be the FLISR devices, whose current status and
15 remote operation is critical during distribution outages. Some devices, such as
16 capacitors, do not require battery systems as there is less need to optimize
17 voltage levels when a portion of a feeder is de-energized.

18 **Q. WHAT ARE THE RELIABILITY BENEFITS OF THE FAN?**

19 A. There are reliability benefits for both the electric distribution system and the
20 communications system itself.

1 **Q. WHAT ARE THE RELIABILITY BENEFITS FOR THE DISTRIBUTION**
2 **SYSTEM?**

3 A. Both the Distribution Control Center and ADMS require consistent, reliable
4 communications in order to operate at peak efficiency. For example, the IVVO
5 program operates best when there is reliable information from all of the field
6 devices. Without reliable communications, ADMS may only receive a portion of
7 the data it needs to make decisions, and will err on the side of caution, thereby
8 reducing the IVVO application's effectiveness. For FLISR, unreliable
9 communications would mean that devices may not be visible to the head-end
10 systems, and, therefore, could not be remotely controlled. This could prevent
11 ADMS from initiating a FLISR switch plan as it would not have all of the
12 information needed to make an accurate decision. The FAN helps avoid these
13 reliability concerns.

14 The Distribution Control Center will also benefit for similar reasons—being
15 able to “see” the status of particular devices. Visibility of the system will enable
16 Distribution Control Center personnel to better respond to outage situations as
17 they can see, in near real-time, when reclosers are operating or when a particular
18 set of meters has experienced an outage. All of this information helps them
19 make more informed decisions when they coordinate and dispatch field crews.

20 **Q. WHAT ARE THE RELIABILITY BENEFITS FOR THE COMPANY'S**
21 **COMMUNICATION NETWORK?**

22 A. The WiSUN mesh system, in particular, benefits from the availability of additional
23 devices. For most traditional PTMP communication systems, like cellular carriers

1 (or the WiSUN system if it were deployed independently), adding more devices
2 results in splitting resources between those devices. However, since WiSUN is a
3 “mesh” network, adding more nodes to the network means the devices have
4 more options to communicate with their access point. For example, adding a
5 new capacitor bank could mean that meters nearby would have a more reliable
6 and efficient way to reach their communications destination through the network.
7 Further, if other devices are added, such as streetlights, there would be
8 additional nodes located at greater heights (which can “see” more physical
9 space) to the system, which could mean a meter may only be two communication
10 “hops” (that is, one portion of a communication signal’s journey from one device
11 to the next—here, between two devices in the mesh network) away from an
12 access point rather than three—reducing the latency of that communication. In
13 addition, the mesh network will be able to reconfigure itself to respond to any
14 ongoing environmental change, such as radio frequency interference, outages,
15 and traffic congestion on the network itself. In short, the network improves as
16 more devices are brought online and within the FAN.

17 As a point-to-point network, WiMAX does not have these capabilities, but
18 it does use advanced radio technologies to ensure reliability. An example is
19 Multiple-Input Multiple-Output antenna systems, where the base station actually
20 transmits multiple copies of the same message so that the end device will be
21 able to reconstruct a communication in case parts of it were lost during
22 transmission. The existence of WiMAX will also enhance and optimize the
23 WiSUN network by enabling access points to be placed in the field to maximize

1 their scope and performance rather than restricting access points to locations at
2 the substation. WiMAX infrastructure will enable high-speed communication
3 connectivity to those access points. The combination of these technologies and
4 functionality will provide Public Service with the reliability and performance
5 necessary to meet the requirements of AMI, IVVO, and FLISR.

6 **Q. HOW WILL THE FAN ASSIST IN MANAGING OUTAGES?**

7 A. As discussed above, the core infrastructure of both WiMAX and WiSUN will be
8 on battery backup. DA devices that are critical for outage operations will also be
9 on battery backup. This means that the Distribution Control Center will still have
10 visibility into the current status of the grid and remote control capabilities for
11 devices like reclosers. Although AMI meters will not have battery backup, they
12 will have the capability to send “last gasp” messages (that is, a final message
13 transmitted by the meter upon detection of an outage) over the FAN to let the
14 head-end system know that particular customers do not have power service.
15 Once those customers have been reenergized, those meters will once again be
16 able to communicate on the FAN and the head-end system will be able to
17 remotely verify that customers have been reconnected. The additional visibility
18 will also aid with the restoration of nested outages by showing that certain
19 customers remain without power even when the surrounding issue was resolved.
20 This will help the control center identify those situations and reduce the time to
21 restoration.

1 **B. Costs**

2 **Q. WHICH COMPONENTS OF THE FIELD AREA NETWORK ARE PART OF THE**
3 **CPCN PROJECTS APPLICATION?**

4 A. The FAN components that primarily support AMI and IVVO—namely, the WiSUN
5 mesh network—are part of the CPCN Projects Application. The development of
6 cost estimates for these components is discussed below. As this discussion
7 underscores, we utilized very similar processes to develop cost estimates for
8 FAN components associated with (i) AMI and (ii) IVVO.

9 1. Costs for AMI Support

10 **Q. PLEASE DESCRIBE THE FAN'S CAPITAL COSTS ASSOCIATED WITH**
11 **SUPPORTING AMI.**

12 A. As noted in Attachment WAR-2, the FAN's capital items will be composed of its
13 network infrastructure, including costs for hardware, installation, and project
14 management, as well as preparation (or make ready).

15 To support AMI, the hardware devices will be installed at locations that will
16 enable them to communicate with the modules located in the AMI meters
17 throughout the Company's service territory. Because the AMI meters will be
18 located at every customer premise, there will be a substantially larger number of
19 these devices than of the intelligent field devices located on feeders that will
20 implement IVVO. As such, AMI deployment will require a substantial amount of
21 FAN equipment and devices to ensure the reliability and performance of the
22 network. The capital costs reflected in Attachment WAR-2, particularly for
23 hardware, installation, and project management, were developed based on

1 information obtained by the Company's Distribution personnel from the
2 Company's Systems Integrator. The cost forecasts are consistent with the
3 Company's research into costs associated with AMI and mesh network solutions.
4 These costs include the devices themselves, staging and delivery, installation
5 and testing, and finally turn-up of the RF mesh with the devices that constitute
6 IVVO.

7 **Q. PLEASE DESCRIBE THE FAN'S "MAKE READY" CAPITAL COSTS.**

8 A. Public Service will incur costs associated with specific work that will need to be
9 planned and executed for FAN equipment that will be located on distribution
10 poles or other structures. This includes RF frequency studies to determine
11 locations for the RF mesh equipment to ensure optimal performance of the RF
12 mesh solution in a particular area or geography. Once those studies are
13 completed, specific distribution poles or other structures will be assigned to have
14 devices installed on them. Those poles and structures will then be reviewed to
15 ensure that the mounting of devices will be consistent with Company standards.
16 If so, Public Service will undertake structural loading and preparation for the
17 mounting for pole attachments. Other additional work that may be needed on a
18 case-by-case basis including pole extension, cabinets prepared for new
19 equipment, new transformers if required and any relocation of any existing
20 equipment.

21 The make ready work will be performed by Company personnel resources
22 or by certified vendors, based on considerations of workload, location, and
23 timing. The projected costs associated with project employees are based on

1 typical Company wages, and contractor costs are costs of contractors at
2 estimated wage scales. The cost forecasts were developed in consultation with
3 the Company's Distribution personnel regarding standards and processes for
4 pole attachments to help ensure that all possible scenarios were considered in
5 light of the number and location of devices that would be required. The cost
6 forecasts are consistent with the Company's research into costs associated with
7 AMI and mesh network solutions.

8 These inputs were used in the cost-benefit analysis discussed in the
9 Direct Testimony of Company witness Mr. Samuel J. Hancock.

10 **Q. IS PUBLIC SERVICE ASSIGNING A CONTINGENCY AMOUNT FOR THE**
11 **FAN'S NETWORK INFRASTRUCTURE ASSOCIATED WITH SUPPORTING**
12 **AMI?**

13 A. Yes. As noted in Attachment WAR-2, Public Service has developed a
14 contingency amount for the FAN's network infrastructure. The Company has
15 assigned the same contingency for the FAN components supporting AMI as for
16 the components supporting IVVO because the devices and potential issues are
17 the same. A contingency level of 40% of capital costs was developed in
18 consultation with the Company's Distribution personnel based on the range of
19 conditions that might present additional challenges to this project. The potential
20 cost expenditures include those for additional "make ready" work such as more
21 than expected pole extensions, additional poles, and additional RF mesh
22 equipment to increase coverage and network performance in certain areas due
23 to terrain or unexpected network or frequency interference. The list of

1 contingencies was reviewed by the Company's Systems Integrator and will be
2 further refined through the upcoming Request for Proposal ("RFP") process
3 discussed below and in the Direct Testimony of Company witness Mr. Borchardt.
4 These inputs were used in the cost-benefit analysis discussed in the Direct
5 Testimony of Company witness Mr. Hancock.

6 **Q. PLEASE DESCRIBE THE FAN'S OPERATIONS AND MAINTENANCE COSTS**
7 **ASSOCIATED WITH SUPPORTING AMI.**

8 A. As noted in Attachment WAR-2, the FAN's operations and maintenance ("O&M")
9 costs will include costs for infrastructure and hardware, operations (including
10 equipment and personnel), and preparation (or "make ready"). These costs
11 include the field level support for fixing broken and damaged equipment,
12 additional NOC personnel to monitor and manage the FAN, other "make ready"
13 work that is designated as O&M, hardware and software maintenance, and
14 training. Personnel will include both Company employees and contractors, which
15 will be used based on workload, location, and timing. Most incremental work will
16 be performed by contractors. The projected costs associated with project
17 employees are based on typical Company wages, and contractor costs are costs
18 of contractors at estimated wage scales. The costs to fix and replace broken and
19 damaged equipment are based on expected failure and damage rates for these
20 devices. These inputs were used in the cost-benefit analysis discussed in the
21 Direct Testimony of Company witness Mr. Hancock.

1 **Q. IS PUBLIC SERVICE ASSIGNING A CONTINGENCY AMOUNT FOR THE**
2 **FAN'S O&M COSTS ASSOCIATED WITH SUPPORTING AMI?**

3 A. Yes. As noted in Attachment WAR-2, Public Service has developed a
4 contingency amount for the FAN's O&M costs. The 40% contingency level for
5 O&M, including personnel costs, is the same as for capital because any
6 additional support expenses (O&M costs) will be correlative to the additional
7 equipment and pole maintenance (capital costs), and are based on the scale of
8 deployment. These inputs were used in the cost-benefit analysis discussed in the
9 Direct Testimony of Company witness Mr. Hancock.

10 **Q. HOW WILL THE COMPANY SELECT A VENDOR AND HARDWARE FOR THE**
11 **MESH NETWORK?**

12 A. The selection of the vendor and hardware for the mesh network is highly reliant
13 on the selection of an AMI solution vendor. As discussed in the Direct Testimony
14 of Company witness Mr. Borchardt, that decision will be made through a formal
15 RFP process currently planned for vendor selection later in 2016. The results of
16 that RFP will provide the selection of the mesh solution that will be used as part
17 of the FAN.

18 The selection processes for the AMI and FAN mesh solutions are related
19 because the meters themselves and their embedded communications modules
20 participate in, and make up the majority of, the devices that will communicate as
21 part of the mesh network. The Company has engaged leading vendors in a
22 Request for Information and Pricing ("RFx") and is issuing an RFP to better
23 understand the functionality, capability, and costs associated with the

1 deployment of mesh networks. Much of the information obtained by Public
2 Service through these processes is covered by non-disclosure agreements with
3 the participating vendors.

4 2. Costs for IVVO Support

5 **Q. PLEASE DESCRIBE THE FAN'S CAPITAL COSTS ASSOCIATED WITH**
6 **SUPPORTING IVVO.**

7 A. As noted in Attachment WAR-3, the greatest costs will be the capital costs
8 associated with the FAN infrastructure, including costs for hardware, installation,
9 and project management, as well as preparation (or "make ready").

10 To support IVVO, many of these hardware devices will be installed at or
11 near the feeders where the IVVO technology is being deployed. The capital
12 costs reflected in Attachment WAR-3, particularly for hardware, installation, and
13 project management, were developed based on information obtained by the
14 Company's Distribution personnel from the Company's Systems Integrator, who
15 has experience with the deployment of communications networks for other
16 utilities. The cost forecasts are consistent with the Company's research into costs
17 associated with IVVO and mesh network solutions. These costs include the
18 devices themselves, staging and delivery, installation and testing, and finally
19 turn-up of the RF mesh with the meters in that area.

20 These inputs were used in the cost-benefit analysis discussed in the
21 Direct Testimony of Company witness Mr. Hancock.

1 **Q. CAN YOU DESCRIBE THE “MAKE READY” CAPITAL COSTS ASSOCIATED**
2 **WITH IVVO?**

3 A. Yes. As with AMI, Public Service will incur costs associated with specific “make
4 ready” work that will need to be planned and executed for FAN equipment that
5 will be located on distribution poles or other structures. This includes RF
6 frequency studies to determine locations for the RF mesh equipment, in order to
7 ensure optimal performance of the RF mesh solution in a particular area or
8 geography. Once those studies are completed, specific distribution poles or
9 other structures will be assigned to have devices installed on them. Those poles
10 and structures will then be reviewed to ensure that the mounting of devices will
11 be consistent with Company standards. If so, Public Service will undertake
12 structural loading and preparation for the mounting for pole attachments. Other
13 costs include expenses for additional work that will be needed on a case-by-case
14 basis including pole extension, cabinets prepared for new equipment, new
15 transformers if required and any relocation of any existing equipment.

16 The make ready work will be performed by Company personnel resources
17 or by certified vendors, based on considerations of workload, location, and
18 timing. The projected costs associated with project employees are based on
19 typical Company wages, and contractor costs are costs of contractors at
20 estimated wage scales. The cost forecasts were developed in consultation with
21 the Company’s Distribution personnel regarding standards and processes for
22 pole attachments, to ensure that all possible scenarios were considered in light of
23 the number and location of devices that would be required. The cost forecasts

1 are consistent with the Company's research into costs associated with AMI and
2 mesh network solutions.

3 These inputs were used in the cost-benefit analysis discussed in the
4 Direct Testimony of Company witness Mr. Hancock.

5 **Q. IS PUBLIC SERVICE ASSIGNING A CONTINGENCY AMOUNT FOR THE**
6 **FAN'S NETWORK INFRASTRUCTURE ASSOCIATED WITH SUPPORTING**
7 **IVVO?**

8 A. Yes. As noted in Attachment WAR-3, Public Service has developed a
9 contingency amount for the FAN's network infrastructure. The Company has
10 assigned the same contingency for the FAN components supporting IVVO as for
11 the components supporting AMI because the devices and potential issues are
12 the same. The contingency level of 40% of capital costs was developed in
13 consultation with the Company's Distribution personnel, based on the range of
14 conditions that might present additional challenges to this project. The potential
15 cost expenditures include those for additional "make ready" work such as more-
16 than-expected pole extensions, additional poles, and additional RF mesh
17 equipment to increase coverage and network performance in certain areas due
18 to terrain or unexpected network or frequency interference. The list of
19 contingencies was reviewed by the Company's Systems Integrator and will be
20 further refined through the upcoming RFP process. These inputs were used in
21 the cost-benefit analysis discussed in the Direct Testimony of Company witness
22 Mr. Hancock.

1 **Q. PLEASE DESCRIBE THE FAN'S O&M COSTS ASSOCIATED WITH**
2 **SUPPORTING IVVO.**

3 A. As noted in Attachment WAR-3, the FAN's O&M costs will include non-
4 capitalized costs for infrastructure and hardware, operations and equipment, and
5 preparation (or make ready). These costs include the field level support for fixing
6 broken and damaged equipment, additional NOC personnel to monitor and
7 manage the FAN, other make ready work that is designated as O&M, hardware
8 and software maintenance, and training. Personnel will include both Company
9 employees and contractors, which will be used based on workload, location, and
10 timing. Most incremental work will be performed by contractors. The projected
11 costs associated with project employees are based on typical Company wages,
12 and contractor costs are costs of contractors at estimated wage scales. The
13 costs to fix and replace broken and damaged equipment are based on expected
14 failure and damage rates for these devices. These inputs were used in the cost-
15 benefit analysis discussed in the Direct Testimony of Company witness Mr.
16 Hancock.

17 **Q. IS PUBLIC SERVICE ASSIGNING A CONTINGENCY AMOUNT FOR THE**
18 **FAN'S O&M COSTS ASSOCIATED WITH SUPPORTING IVVO?**

19 A. Yes. As noted in Attachment WAR-3, Public Service has developed a
20 contingency amount for the FAN's O&M costs. The 40% contingency level for
21 O&M, including personnel costs, is the same as for capital because any
22 additional support expenses (O&M costs) will be correlative to the additional
23 equipment and pole maintenance (capital costs), and are based on the scale of

1 the deployment. These inputs were used in the cost-benefit analysis discussed in
2 the Direct Testimony of Company witness Mr. Hancock.

3 **Q. WHAT ARE THE KEY DRIVERS OF THE DIFFERENCES BETWEEN FAN**
4 **COSTS TO SUPPORT AMI AND FAN COSTS TO SUPPORT IVVO?**

5 A. Because the AMI meters will be located at every customer premise, there will be
6 a substantially larger number of these devices than of the intelligent field devices
7 located on feeders that will implement IVVO. As such, AMI deployment greatly
8 increases the number of devices that will need to communicate over the FAN,
9 and will require a substantial amount of FAN equipment and devices to ensure
10 the reliability and performance of the network.

11

1 **V. ALTERNATIVES CONSIDERED**

2 **Q. DID PUBLIC SERVICE CONSIDER ALTERNATIVES TO THE FAN**
3 **PROPOSAL WITH RESPECT TO TECHNOLOGY NECESSARY TO SUPPORT**
4 **AMI?**

5 A. Yes, the principal alternative to the FAN for supporting AMI is the use of cellular
6 carrier solutions. This would require Public Service to deploy a cellular modem in
7 every single meter and pay monthly fees for usage and for the private internet
8 protocol service for every device. This alternative would cause the Company to
9 incur substantial monthly and annual expenses. In particular, when comparing
10 cellular carrier solutions and the FAN, Public Service determined that device
11 costs were fairly similar but monthly and annual expenses were considerably
12 higher with the use of public cellular. Other key decision criteria such as security,
13 reliability, latency, and support costs all weighed into the decision to choose the
14 FAN.

15 **Q. WHAT ARE THE OTHER ADVANTAGES OF A FIELD AREA NETWORK**
16 **OWNED BY PUBLIC SERVICE RATHER THAN UTILIZING A CELLULAR OR**
17 **MOBILE SERVICE?**

18 A. The most significant advantage of a Company-owned FAN is security. A private
19 network allows Public Service to better control the integrity of the devices on its
20 network and the data exchanged with those devices. The alternative—a public
21 network—would expose the devices and Public Service to increased risk
22 because the Company would not be in control of the network.

1 In addition, the private network solution allows Public Service to utilize the
2 network's full bandwidth and all capacity is dedicated to the Company's use,
3 which is particularly critical during emergency and outage situations.

4 Another advantage to having a private network is flexibility; replacing a
5 meter or adding a new meter to the Company's WiSUN network will be a
6 straightforward process that will be handled internally by Public Service
7 personnel, whereas provisioning a meter on a third party or public network could
8 take as long as days or weeks.

9 A private mesh network will also afford the AMI meters the ability to
10 communicate directly with one another on the WiSUN network. This will enable
11 future distributed intelligence and computing capabilities so that applications
12 running on the system will be able to respond quickly to changing load conditions
13 that occur behind a transformer. This is becoming increasingly critical to energy
14 operations as a larger number of distributed energy resources connect to the
15 distribution grid. Public networks and cellular communication alternatives would
16 prevent or hinder this capability.

17 **Q. WOULD IT BE POSSIBLE TO IMPLEMENT AMI WITHOUT A FAN OR**
18 **SIMILAR INFRASTRUCTURE?**

19 A. It would be possible to provide cellular equipment to every individual meter, but
20 as described above, that alternative is costly and not practical for most of Public
21 Service's distribution system. Meter vendors may offer their own
22 communications solution to support their metering devices, but these are either

1 functionally similar to WiSUN or they actually are WiSUN networks that would be
2 owned by the meter vendor rather than by Public Service.

3 **Q. DID PUBLIC SERVICE CONSIDER ALTERNATIVES TO THE FAN**
4 **PROPOSAL WITH RESPECT TO TECHNOLOGY NECESSARY TO SUPPORT**
5 **IVVO?**

6 A. IVVO will utilize WiSUN, so the reasons for choosing a Company-owned FAN to
7 support IVVO are very similar to the reasons discussed above with respect to
8 AMI, particularly as it concerns security. In addition, Public Service evaluated
9 private Long-Term Evolution (“LTE”) systems as an alternative to its private
10 WiMAX network.

11 **Q. WHY DID PUBLIC SERVICE SELECT WIMAX INSTEAD OF AN LTE**
12 **SYSTEM?**

13 A. In principle the two networks are very similar: both would provide a high speed
14 point-to-point network, both would require construction of base stations at
15 substations, and both would interface with the WAN in a similar manner.
16 However, the LTE system architecture requires all traffic to route through a back
17 office server (called the Evolved Packet Core), which means field devices would
18 not be able to communicate directly with one another. Rather, communications
19 would traverse the entire network to reach the data center then traverse back
20 through the network again to reach the other end device. In addition to
21 increasing latency (that is, the time for data to travel between two devices) it
22 would also increase network traffic due to the “round trip” messaging to the data
23 center and back.

1 WiMAX base stations, on the other hand, allow CPEs to communicate with
2 other CPEs through the base stations' directly-connected router, which will
3 reduce latency and network congestion.

4 An LTE deployment for Public Service also would have been restricted to
5 one-half of the 3.65GHz band, whereas WiMAX can be deployed in the full
6 3.65GHz or the 5.8GHz band. LTE infrastructure is also more expensive to
7 deploy than WiMAX.

8 However, if LTE technology evolves to meet utility requirements and
9 becomes more cost effective, the WiMAX network architecture Public Service will
10 deploy will be capable of integrating LTE at that time.

11 For Public Service, and based on consultations with industry experts and
12 critical vendors concerning the investment in and manufacturing of WiMAX
13 equipment and infrastructure, WiMAX is the most viable solution for current
14 needs and those of the foreseeable future.

15 **Q. WERE THERE ANY OTHER ALTERNATIVES TO THE WIMAX NETWORK**
16 **THAT PUBLIC SERVICE CONSIDERED?**

17 A. Another potential alternative would have been to use public cellular networks
18 instead of a private WiMAX network to backhaul all of the WiSUN traffic as well
19 as to connect directly to some IVVO and most of the planned FLISR and FLP
20 devices. As discussed previously, this would expose Public Service to an
21 unnecessary and avoidable security risk as well as to increased expenses on a
22 monthly and annual basis.

1 This alternative would also be disruptive to distributed computing
2 capabilities at substations and on the distribution grid. Under the chosen solution
3 (Company-owned WiMAX and WiSUN networks), substations will effectively
4 become miniature, remote data centers where field data is aggregated at the
5 substation for remote decision-making, and only that subset of data that is
6 needed for the head-end data center applications will be transmitted there via the
7 WAN. For example, by using WiMAX and WiSUN, data will reach the substation
8 in less than one second. In the case of the cellular data alternative, this data
9 would be routed to a cell tower, then onto a regional data center via the cellular
10 carrier network, then to a core network switching station before finally traversing
11 the internet to arrive at an application's head-end system. Once there, the traffic
12 would still need to travel over Public Service's WAN before reaching the
13 substation. This entire process would take several seconds and the data would
14 be out-of-date (*i.e.*, no longer accurate) upon arrival. This would not facilitate the
15 Company's ability to take effective action in the most timely manner possible. As
16 a result, the use of public cellular networks would not facilitate the deployment of
17 distributed computing for Public Service, or the Company's goal of utilizing the
18 most effective applications for its customers and its distribution system.

1 **Q. WILL THERE BE LOCATIONS WHERE PUBLIC SERVICE WILL IMPLEMENT**
2 **AN ALTERNATIVE TO THE WISUN AND WIMAX NETWORKS?**

3 A. Yes. As previously noted, in limited circumstances where deployment of the
4 WiSUN mesh and WiMAX networks is not practical (such as remote locations on
5 the edge of Public Service's distribution system), Public Service may utilize other
6 wireless technologies such as satellite or cellular as part of its comprehensive
7 FAN solution. In these instances, information such as data from AMI meters will
8 be transmitted to the Company's WAN over an alternate technology.

9 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

10 A. Yes, it does.

Statement of Qualifications

Wendall A. Reimer

As the Director, AGIS Portfolio Delivery, I am responsible for the delivery of all technology and systems that are part of the Advanced Grid Intelligence and Security (“AGIS”) initiative for Public Service Company of Colorado (“Public Service” or “Company”), one of four utility operating company subsidiaries of Xcel Energy Inc. My duties include, among other things, the oversight and sponsorship of critical capital deployment of new technology that is included in the AGIS initiative, including the Field Area Network (“FAN”) and all applications and systems that are integral to AGIS.

I joined Xcel Energy in 2014, and have 14 years of experience in the utility industry. I began working with Xcel Energy on a contract-basis as a Program Manager in 2009, overseeing the deployment of significant network and telecommunication projects across all regions and facets of the company. Prior to working with Xcel Energy, I provided a variety of services to energy businesses including the design and deployment of new technology at an energy company’s new headquarters, development of new data centers and security solutions for energy companies, and multiple network and communications projects for non-utility organizations.

I graduated in 1981 from Concordia College, where I earned a Bachelor’s degree in Business Administration, with minors in Math and Computer Science and a series in Accounting.