

	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)	(p)	(q)	(r)	(s)	(t)	(u)	(v)
		NPV	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
1																						
2	Assets Installed		0	1,195	1,160	1,160	1,015	1,015	165	165	166	165	165	166	165	165	166	165	165	166	165	165
3	Cumulative Assets Installed		0	1,195	2,355	3,515	4,530	5,545	5,710	5,875	6,041	6,206	6,371	6,537	6,702	6,867	7,033	7,198	7,363	7,529	7,694	7,859
4	<b>Capital Items</b>																					
5	<b>Costs</b>																					
6	Assets and Installation	63,727,955	0	13,179,165	13,532,778	13,872,585	12,877,436	13,201,468	1,751,511	1,795,084	1,937,264	1,885,382	1,932,155	2,083,581	2,029,078	2,079,280	2,240,551	2,183,301	2,237,177	2,408,932	2,348,802	2,406,613
7	Assets and Installation - CON	9,662,977	0	2,169,005	2,220,223	2,271,832	2,013,737	2,060,924	184,051	188,632	239,991	198,125	203,043	257,602	213,232	218,510	276,470	229,446	235,111	296,683	246,847	252,925
8	Field Area Network (IVVO)	10,718,616	86,643	3,284,356	3,931,721	4,024,510	1,947,559	43,012	0	0	0	0	0	0	0	0	0	0	0	0	0	0
9	Field Area Network (IVVO) - CON	4,287,446	34,657	1,313,742	1,572,689	1,609,804	779,024	17,205	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10	IT Systems and Integration	22,509,987	0	1,239,476	10,382,271	5,628,226	5,740,791	3,274,535	332,569	339,221	346,005	352,925	359,984	367,183	374,527	382,018	389,658	397,451	405,400	413,508	421,778	430,214
11	IT Systems and Integration - CON	6,752,996	0	371,843	3,114,681	1,688,468	1,722,237	982,360	99,771	101,766	103,802	105,878	107,995	110,155	112,358	114,605	116,897	119,235	121,620	124,052	126,534	129,064
12	IVVO Program Management	3,086,379	0	501,149	552,901	478,833	759,748	1,893,076	0	0	0	0	0	0	0	0	0	0	0	0	0	0
13	IVVO Change Management	4,312,853	0	881,019	1,362,937	1,176,319	1,121,934	1,049,008	0	0	0	0	0	0	0	0	0	0	0	0	0	0
14	IVVO Program & Change Management - CON	739,923	0	138,217	191,584	165,515	188,168	294,208	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15	IVVO Integration (Personnel)	8,041,074	0	1,959,446	1,986,990	2,029,621	1,697,985	1,734,582	89,003	91,238	161,625	95,870	98,270	172,994	103,245	105,822	185,151	111,163	113,930	198,147	119,664	122,634
16	<b>Total Capital Costs</b>		121,301	25,037,417	38,848,776	32,945,714	28,848,619	24,550,377	2,456,906	2,515,941	2,788,686	2,638,180	2,701,447	2,991,516	2,832,440	2,900,235	3,208,728	3,040,598	3,113,238	3,441,322	3,263,625	3,341,450
17	<b>Net Revenue Requirement Impact</b>	141,826,320	0	0	0	12,525,616	21,479,443	25,108,763	25,424,417	24,550,756	18,070,449	15,891,241	14,297,295	14,243,242	14,172,675	14,087,223	14,020,495	13,949,514	13,867,200	13,805,604	12,522,867	12,357,088
18	<b>O&amp;M Items</b>																					
19	<b>Costs</b>																					
20	Assets and Installation	20,429,473	0	317,161	325,660	840,661	1,316,016	1,836,621	1,953,713	2,361,382	2,466,770	2,575,430	2,687,448	2,802,918	2,921,931	3,044,583	3,170,973	3,301,200	3,435,369	3,573,583	3,715,952	3,862,586
21	Assets and Installation - CON	1,883,207	0	0	0	50,651	99,937	151,174	190,310	230,951	241,361	252,095	263,161	274,570	286,329	298,449	310,940	323,810	337,071	350,733	364,807	379,303
22	Field Area Network (AM)	14,993,543	26,522	98,896	514,108	998,835	1,407,546	1,713,732	1,724,693	1,759,187	1,794,370	1,830,258	1,866,863	1,904,200	1,942,284	1,981,130	2,020,753	2,061,168	2,102,391	2,144,439	2,187,328	2,231,074
23	Field Area Network (AM) - CON	5,997,417	10,609	39,558	205,643	399,534	563,018	685,493	689,877	703,675	717,748	732,103	746,745	761,680	776,914	792,452	808,301	824,467	840,956	857,775	874,931	892,430
24	IT Systems and Integration	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25	IT Systems and Integration - CON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
26	IVVO Program Management	340,714	0	51,000	62,424	53,060	86,595	209,775	0	0	0	0	0	0	0	0	0	0	0	0	0	0
27	IVVO Change Management	2,867,676	0	585,765	911,157	777,023	745,942	697,456	0	0	0	0	0	0	0	0	0	0	0	0	0	0
28	IVVO Program & Change Management - CON	320,839	0	63,676	97,358	83,008	83,254	90,723	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29	<b>Energy &amp; Capacity Benefits</b>																					
30	Fuel Savings (Avoided Energy)	(110,060,879)	0	0	0	(2,305,611)	(6,116,347)	(10,872,084)	(15,202,817)	(16,358,849)	(16,424,134)	(16,822,966)	(16,750,795)	(14,618,077)	(14,945,339)	(15,527,006)	(15,868,134)	(16,533,875)	(16,677,680)	(16,742,007)	(17,614,172)	(17,375,893)
31	Avoided Capacity, Trans, Dist Costs	(33,750,349)	0	0	0	(923,046)	(2,187,447)	(3,454,742)	(4,697,697)	(4,728,771)	(4,766,583)	(4,788,935)	(4,817,519)	(4,849,431)	(4,889,727)	(4,919,923)	(4,954,701)	(4,988,295)	(5,028,039)	(5,055,477)	(5,091,823)	(5,134,655)
32	<b>Total O&amp;M Costs</b>	46,832,869	37,131	1,156,057	2,116,350	3,202,773	4,302,306	5,384,974	4,568,593	5,055,195	5,220,250	5,389,885	5,564,218	5,743,367	5,927,458	6,116,614	6,310,966	6,510,645	6,715,787	6,926,531	7,143,017	7,365,393
33	<b>Total Non-Capital Benefits</b>	(143,811,228)	0	0	0	(3,228,657)	(8,303,794)	(14,326,826)	(19,900,514)	(21,087,620)	(21,190,717)	(21,611,901)	(21,568,314)	(19,467,508)	(19,835,066)	(20,446,929)	(20,822,835)	(21,522,171)	(21,705,719)	(21,797,484)	(22,705,995)	(22,510,548)
34	<b>Net Non-Capital Cost/(Benefit)</b>	(96,978,358)	37,131	1,156,057	2,116,350	(25,884)	(4,001,488)	(8,941,851)	(15,341,921)	(16,032,425)	(15,970,468)	(16,222,016)	(16,004,097)	(13,724,141)	(13,907,608)	(14,330,315)	(14,511,869)	(15,011,526)	(14,989,932)	(14,870,953)	(15,562,978)	(15,145,155)
35	<b>Overall Net Cost/(Benefit)</b>	44,847,962	37,131	1,156,057	2,116,350	12,499,731	17,477,956	16,166,911	10,082,496	8,518,331	2,099,982	(330,776)	(1,706,802)	519,101	265,067	(243,092)	(491,373)	(1,062,012)	(1,122,731)	(1,065,349)	(3,040,111)	(2,788,067)