

**Corporate Shared Services
 O&M by FERC**

BA	FERC	FERC Desc	Sum of 2018 PSCo Electric
Benefits & Loadings	9920000	Administrative and general salaries	100,899.61
Benefits & Loadings	9921000	Office supplies and expenses	8,544.69
Benefits & Loadings	9922000	Administrative expenses transferred-Credit	(113,423.68)
Benefits & Loadings	9923000	Outside services employed	6,533.61
Chief Executive Officer	9920000	Administrative and general salaries	296,250.36
Chief Executive Officer	9921000	Office supplies and expenses	48,768.73
Chief Executive Officer	9923000	Outside services employed	216,243.27
Chief Executive Officer	9930200	Miscellaneous general expenses	630,404.67
Corp Secretary & Exec Srvs	9560000	Operation supervision and engineering	193.30
Corp Secretary & Exec Srvs	9580000	Operation supervision and engineering	(1,851.87)
Corp Secretary & Exec Srvs	9588000	Miscellaneous distribution expenses	18,746.13
Corp Secretary & Exec Srvs	9908000	Customer assistance expenses	(182.11)
Corp Secretary & Exec Srvs	9920000	Administrative and general salaries	1,348,868.34
Corp Secretary & Exec Srvs	9921000	Office supplies and expenses	235,775.60
Corp Secretary & Exec Srvs	9923000	Outside services employed	200,582.05
Corp Secretary & Exec Srvs	9930100	General advertising expenses	3,203.63
Corp Secretary & Exec Srvs	9930200	Miscellaneous general expenses	1,045,041.26
Corporate Other	9506000	Miscellaneous steam power expenses	167.15
Corporate Other	9549000	Miscellaneous other power generation expenses	(5,114.01)
Corporate Other	9550000	Rents	9,063.30
Corporate Other	9560000	Operation supervision and engineering	7,887.54
Corporate Other	9561600	Transmission service studies	10,856.08
Corporate Other	9561700	Generation interconnection studies	771.02
Corporate Other	9563000	Overhead line expenses	100.92
Corporate Other	9566000	Miscellaneous transmission expenses	918.19
Corporate Other	9571000	Maintenance of overhead lines	1,040.60
Corporate Other	9580000	Operation supervision and engineering	14,185.61
Corporate Other	9582000	Station expenses	(400.00)
Corporate Other	9583000	Overhead line expenses	39,772.78
Corporate Other	9584000	Underground line expenses	22,890.20
Corporate Other	9586000	Meter expenses	1,570.02
Corporate Other	9587000	Customer installations expenses	(1,848.13)
Corporate Other	9588000	Miscellaneous distribution expenses	(1,433,955.34)
Corporate Other	9589000	Rents	17,923.90
Corporate Other	9592000	Maintenance of station equipment	1,010.27
Corporate Other	9593000	Maintenance of overhead lines	(83,301.35)
Corporate Other	9594000	Maintenance of underground lines	995.31
Corporate Other	9598000	Maintenance of miscellaneous distribution plant	90,337.73
Corporate Other	9736000	Rents	(1,521.52)
Corporate Other	9909000	Informational and instruction advertising expense	2,745.14
Corporate Other	9920000	Administrative and general salaries	(40,315.87)
Corporate Other	9921000	Office supplies and expenses	3,070,128.56
Corporate Other	9922000	Administrative expenses transferred-Credit	(1,473,574.72)
Corporate Other	9923000	Outside services employed	(1,696,841.57)
Corporate Other	9928000	Regulatory commission expenses	(3,483.63)
Corporate Other	9929000	Duplicate charges-Credit	(2,110,262.99)
Corporate Other	9930200	Miscellaneous general expenses	24,834.62
Customer and Innovation	9506000	Miscellaneous steam power expenses	1,107.50

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Customer and Innovation	9539000	Miscellaneous hydraulic power generation expenses	173.62
Customer and Innovation	9549000	Miscellaneous other power generation expenses	0.02
Customer and Innovation	9556000	System control and load dispatching	15.87
Customer and Innovation	9560000	Operation supervision and engineering	6,868.87
Customer and Innovation	9561200	Load dispatch-Monitor and operate transmiss system	236.49
Customer and Innovation	9581000	Load dispatching	565.87
Customer and Innovation	9588000	Miscellaneous distribution expenses	99,369.87
Customer and Innovation	9901000	Supervision	62,971.22
Customer and Innovation	9902000	Meter reading expenses	3,471,742.24
Customer and Innovation	9903000	Customer records and collection expenses	13,285,820.79
Customer and Innovation	9904000	Uncollectable Accounts - Commodity	10,817,886.22
Customer and Innovation	9904001	Uncollectable Accounts - Non Commodity	99,251.68
Customer and Innovation	9908000	Customer assistance expenses	737,324.38
Customer and Innovation	9909000	Informational and instruction advertising expense	1,560,949.94
Customer and Innovation	9910000	Miscell customer service and informational expense	169,528.66
Customer and Innovation	9912000	Demonstrating and selling expenses	9,194.52
Customer and Innovation	9920000	Administrative and general salaries	4,359,278.99
Customer and Innovation	9921000	Office supplies and expenses	1,043,539.45
Customer and Innovation	9923000	Outside services employed	8,279,874.00
Customer and Innovation	9930100	General advertising expenses	3,112,741.19
Customer and Innovation	9930200	Miscellaneous general expenses	33,644.09
Customer and Innovation	9931000	Rents	1,087.77
Customer and Innovation	9935000	Maintenance of general plant	100,258.03
Financial Operations	9502000	Steam expenses	110.21
Financial Operations	9506000	Miscellaneous steam power expenses	94,327.50
Financial Operations	9549000	Miscellaneous other power generation expenses	91,279.66
Financial Operations	9557000	Other expenses	618,728.69
Financial Operations	9560000	Operation supervision and engineering	29,567.18
Financial Operations	9566000	Miscellaneous transmission expenses	15,789.20
Financial Operations	9575700	Market facilitation monitoring and compliance serv	49,958.04
Financial Operations	9588000	Miscellaneous distribution expenses	156,912.21
Financial Operations	9903000	Customer records and collection expenses	771.81
Financial Operations	9920000	Administrative and general salaries	8,727,774.12
Financial Operations	9921000	Office supplies and expenses	1,170,871.36
Financial Operations	9922000	Administrative expenses transferred-Credit	(23,172.45)
Financial Operations	9923000	Outside services employed	2,511,284.03
Financial Operations	9924000	Property insurance	3,652,563.74
Financial Operations	9928000	Regulatory commission expenses	655,441.24
Financial Operations	9930100	General advertising expenses	2.78
Financial Operations	9930200	Miscellaneous general expenses	153.26
Financial Operations	9931000	Rents	27.57
Financial Operations	9935000	Maintenance of general plant	2.65
General Counsel	9506000	Miscellaneous steam power expenses	9,568.94
General Counsel	9539000	Miscellaneous hydraulic power generation expenses	60,133.88
General Counsel	9557000	Other expenses	201,179.27
General Counsel	9566000	Miscellaneous transmission expenses	178,217.41
General Counsel	9588000	Miscellaneous distribution expenses	322.09
General Counsel	9903000	Customer records and collection expenses	3,618.99
General Counsel	9908000	Customer assistance expenses	82.72
General Counsel	9920000	Administrative and general salaries	2,827,949.46
General Counsel	9921000	Office supplies and expenses	320,668.47
General Counsel	9922000	Administrative expenses transferred-Credit	(152,255.77)
General Counsel	9923000	Outside services employed	2,332,984.72
General Counsel	9928000	Regulatory commission expenses	1,781,925.21

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General Counsel	9930100	General advertising expenses	77.48
Group President - Utility	9500000	Operation supervision and engineering	16.37
Group President - Utility	9535000	Operation supervision and engineering	0.53
Group President - Utility	9546000	Operation supervision and engineering	9.33
Group President - Utility	9557000	Other expenses	902,077.03
Group President - Utility	9560000	Operation supervision and engineering	8,114.13
Group President - Utility	9561200	Load dispatch-Monitor and operate transmiss system	213.53
Group President - Utility	9565000	Transmission of electricity by others	(0.00)
Group President - Utility	9580000	Operation supervision and engineering	3,424.78
Group President - Utility	9903000	Customer records and collection expenses	177.28
Group President - Utility	9908000	Customer assistance expenses	454,354.13
Group President - Utility	9909000	Informational and instruction advertising expense	38,180.73
Group President - Utility	9912000	Demonstrating and selling expenses	667,438.68
Group President - Utility	9920000	Administrative and general salaries	4,426,601.28
Group President - Utility	9921000	Office supplies and expenses	533,217.12
Group President - Utility	9922000	Administrative expenses transferred-Credit	(58,649.03)
Group President - Utility	9923000	Outside services employed	522,487.83
Group President - Utility	9928000	Regulatory commission expenses	7,997,910.39
Group President - Utility	9930100	General advertising expenses	88,676.05
Group President - Utility	9930200	Miscellaneous general expenses	149,912.17
Group President - Utility	9931000	Rents	6,971.83
HR and Employee Services	9506000	Miscellaneous steam power expenses	22,719.76
HR and Employee Services	9507000	Rents	5,860,141.49
HR and Employee Services	9539000	Miscellaneous hydraulic power generation expenses	(0.00)
HR and Employee Services	9540000	Rents	489,341.89
HR and Employee Services	9546000	Operation supervision and engineering	1,225.32
HR and Employee Services	9549000	Miscellaneous other power generation expenses	42,152.48
HR and Employee Services	9550000	Rents	2,825,568.22
HR and Employee Services	9560000	Operation supervision and engineering	25,644.25
HR and Employee Services	9566000	Miscellaneous transmission expenses	6,241.65
HR and Employee Services	9567000	Rents	2,513,245.12
HR and Employee Services	9575800	Rents	25,729.87
HR and Employee Services	9580000	Operation supervision and engineering	356,957.24
HR and Employee Services	9588000	Miscellaneous distribution expenses	673,179.20
HR and Employee Services	9589000	Rents	4,258,859.33
HR and Employee Services	9736000	Rents	1,516.39
HR and Employee Services	9909000	Informational and instruction advertising expense	115,778.32
HR and Employee Services	9920000	Administrative and general salaries	4,573,266.40
HR and Employee Services	9921000	Office supplies and expenses	1,638,004.30
HR and Employee Services	9922000	Administrative expenses transferred-Credit	(8,737,006.23)
HR and Employee Services	9923000	Outside services employed	504,700.15
HR and Employee Services	9924000	Property insurance	13,025.40
HR and Employee Services	9930100	General advertising expenses	40,399.59
HR and Employee Services	9930200	Miscellaneous general expenses	101.15
HR and Employee Services	9931000	Rents	8,870,230.24
HR and Employee Services	9935000	Maintenance of general plant	64,940.45
Injuries and Damages A&G	9925000	Injuries and damages	1,411,106.84
Insurance	9925000	Injuries and damages	6,376,812.93
Operations Services	9500000	Operation supervision and engineering	2,632.42
Operations Services	9502000	Steam expenses	0.00
Operations Services	9506000	Miscellaneous steam power expenses	13,541.36
Operations Services	9535000	Operation supervision and engineering	15.85
Operations Services	9546000	Operation supervision and engineering	280.20
Operations Services	9549000	Miscellaneous other power generation expenses	63,378.38

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Operations Services	9556000	System control and load dispatching	1,234,729.05
Operations Services	9557000	Other expenses	2,489,937.60
Operations Services	9560000	Operation supervision and engineering	52,101.09
Operations Services	9561300	Load dispatch-Transmission service and scheduling	3,528.14
Operations Services	9566000	Miscellaneous transmission expenses	163,071.09
Operations Services	9575100	Operation Supervision	206,070.51
Operations Services	9575200	Day-ahead and real-time market administration	155,989.56
Operations Services	9575600	Market monitoring and compliance	276.44
Operations Services	9580000	Operation supervision and engineering	83,381.14
Operations Services	9588000	Miscellaneous distribution expenses	934,895.35
Operations Services	9902000	Meter reading expenses	941.09
Operations Services	9908000	Customer assistance expenses	8,038.70
Operations Services	9920000	Administrative and general salaries	1,261,458.70
Operations Services	9921000	Office supplies and expenses	164,351.48
Operations Services	9923000	Outside services employed	610,405.44
Operations Services	9930100	General advertising expenses	13,595.16
Operations Services	9930200	Miscellaneous general expenses	13,710.97
Operations Services	9931000	Rents	108.66
Operations Services	9935000	Maintenance of general plant	500.96
Revenue Accounts	9561600	Transmission service studies	25,000.00
Revenue Accounts	9561700	Generation interconnection studies	(501,479.16)
Revenue Accounts	9566000	Miscellaneous transmission expenses	(394,776.67)
Revenue Accounts	9587000	Customer installations expenses	(1,341,580.04)
Revenue Accounts	9588000	Miscellaneous distribution expenses	(3,018,394.83)
Revenue Accounts	9593000	Maintenance of overhead lines	(655,831.24)
Revenue Accounts	9921000	Office supplies and expenses	(925.44)
Grand Total			122,385,442.26